

Which does WBS mean in Project Management

Work Breakdown Structure

Question
1

Correct
Mark 1.0 out of 1.0
Flag question

What does WBS mean in Project Management?

Select one:

- ☒ a. Work Breakdown Structure
- ☐ b. Waterfall Business System
- ☐ c. Work Building System
- ☐ d. Work Breakdown System



Creating a Work Breakdown Structure (WBS) is part of the

Scope Management

Question
2

Correct
Mark 1.0 out of 1.0
Flag question

Creating a Work Breakdown Structure (WBS) is part of the:

Select one:

- ☐ a. Project Integration Management
- ☐ b. Time Management
- ☐ c. Quality Management
- ☒ d. Scope Management



What is not included in the Project Charter

Expert Judgement

Question
3

Correct
Mark 1.0 out of 1.0
Flag question

What is not included in the Project Charter:

Select one:

- ☒ a. Expert Judgement
- ☐ b. Acceptance Criteria
- ☐ c. Estimated Budget
- ☐ d. Summary Milestones



Develop a Project Charter is part of the

Project Integration Management

Question
4

Correct
Mark 1.0 out of 1.0
Flag question

Develop a Project Charter is part of the:

Select one:

- ☐ a. Quality Management
- ☐ b. Scope Management
- ☒ c. Project Integration Management
- ☐ d. Time Management



Accelerating the implementation of the project by increasing the amount of resources on the critical path is

Project acceleration

Question 5

Incorrect
Mark 0.0 out of 1.0
Flag question

Accelerating the implementation of the project by increasing the amount of resources on the critical path is:

Select one:

- ☐ a. Fast tracking
- ☐ b. Crashing
- ☒ c. Project acceleration
- ☐ d. Resource compression

✗

Among the areas of knowledge in project management according to PMBOK there is no

Project Management

Question 6

Correct
Mark 1.0 out of 1.0
Flag question

Among the areas of knowledge in project management according to PMBOK there is no:

Select one:

- ☐ a. Project Communication Management
- ☒ b. Project Management
- ☐ c. Project Risk Management
- ☐ d. Project Integration management

✓

One of the risk response strategies. This strategy is about taking that risk, do nothing except defining Backup Plan

Accept

Question 7

Correct
Mark 1.0 out of 1.0
Flag question

One of the risk response strategies. This strategy is about taking that risk, do nothing except defining Backup Plan.

Select one:

- ☒ a. Accept
- ☐ b. Avoid
- ☐ c. Transfer
- ☐ d. Mitigate

✓

Mind mapping is one of the tools/techniques used in the process

WBS development

Question 8

Correct
Mark 1.0 out of 1.0
Flag question

Mind mapping is one of the tools/techniques used in the process:

Select one:

- ☐ a. project budget control
- ☐ b. schedule control
- ☐ c. motivation of project team members
- ☒ d. WBS development

✓

Which of the following is not a risk response strategy?

Response

Question 9

Correct
Mark 1.0 out of 1.0
Flag question

Which of the following is not a risk response strategy?

Select one:

- ☐ a. Mitigate
- ☒ b. Response
- ☐ c. Avoid
- ☐ d. Transfer

✓

Risks in the project

They can change – both the probability of occurrence and impact

Question 10

Correct
Mark 1.0 out of 1.0
Flag question

Risks in the project:

Select one:

- ☒ a. They can change - both the probability of occurrence and impact
- ☐ b. They can change - only the probability of occurrence
- ☐ c. The risk does not change in the project after its identification and definition in the risk register
- ☐ d. They can change - only the influence



Which of the following is not a risk response strategy

Management

Question 11

Correct
Mark 1.0 out of 1.0
Flag question

Which of the following is not a risk response strategy:

Select one:

- ☐ a. Mitigate
- ☒ b. Management
- ☐ c. Avoid
- ☐ d. Sharing



The database of information about projects carried out by the organization. One of the input elements of the process of creating a Project Charter is

Organizational Process Assets

Question 12

Correct
Mark 1.0 out of 1.0
Flag question

The database of information about projects carried out by the organization. One of the input elements of the process of creating a Project Charter is:

Select one:

- ☐ a. Contract
- ☐ b. Business Cases
- ☒ c. Organizational Process Assets
- ☐ d. Enterprise Environmental Factors



The difference between Phase-based WBS from the Product-based WBS

The Phase-based WBS has only one level of decomposition – these are phases

The Phase-based WBS is decomposed to phases

Question 13

Incorrect
Mark 0.0 out of 1.0
Flag question

The difference between Phase-based WBS from the Product-based WBS:

Select one:

- ☐ a. we don't build Phase-based WBS-es - phases are only in schedules
- ☐ b. the Phase-based WBS is decomposed to phases
- ☐ c. there are no differences
- ☒ d. the Phase-based WBS has only one level of decomposition - these are phases



The level to which we perform the decomposition of the scope of the project in the WBS

Work packages

Question 14

Correct
Mark 1.0 out of 1.0
Flag question

The level to which we perform the decomposition of the scope of the project in the WBS

Select one:

- ☐ a. main products
- ☒ b. work packages
- ☐ c. project phases
- ☐ d. partial products



The output of the Project Charter creation process is

Project Charter

Question 15

Correct
Mark 1.0 out of 1.0
Flag question

The output of the Project Charter creation process is:

Select one:

- ☐ a. Expert Judgement
- ☐ b. Project Plan
- ☒ c. Project Charter
- ☐ d. Preliminary Outline of the Project Charter



Which of the following is a project

New table production line design and construction

Question 16

Correct
Mark 1.0 out of 1.0
Flag question

Which of the following is a project?

Select one:

- ☐ a. Sales of COTS software
- ☐ b. Running an IT department in the company
- ☒ c. New tablet production line design and construction
- ☐ d. Daily accounting operations



Which of the following are extended project limitations (i.e. are not elements of project triangle but are a part of the star model)

Quality, Risk, Resources

Question 18

Correct
Mark 1.0 out of 1.0
Flag question

Which of the following are extended project limitations (i.e. are not elements of project triangle but are a part of the star model):

Select one:

- ☐ a. Time, Cost, Quality
- ☐ b. Cost, Time, Scope
- ☐ c. Time, Cost, Resources
- ☒ d. Quality, Risk, Resources



Existing human resources, Stakeholder risk tolerance, Commercial databases and Internal procedures and rules in the organization are elements of

Organizational Process Assets

Enterprise Environmental Factors

Question 19

Incorrect
Mark 0.0 out of 1.0
Flag question

Existing human resources, Stakeholder risk tolerances, Commercial databases and internal procedures and rules in the organization are elements of:

Select one:

- ☐ a. Contract
- ☒ b. Organizational Process Assets
- ☐ c. Enterprise Environmental Factors
- ☐ d. Project Business Cases

✗

The project goals should be defined

Realistically

Question 20

Correct
Mark 1.0 out of 1.0
Flag question

The project goals should be defined:

Select one:

- ☐ a. Optimistically
- ☒ b. Realistically
- ☐ c. Pessimistically
- ☐ d. Freely

✓

PMBOK defines five basic groups of processes

Initiating, Planning, Executing, Controlling, Closing

Question 21

Correct
Mark 1.0 out of 1.0
Flag question

PMBOK defines five basic groups of processes:

Select one:

- ☐ a. Reporting, Initiating, Closing, Executing, Planning
- ☒ b. Initiating, Planning, Executing, Controlling, Closing
- ☐ c. Initiating, Closing, Costing, Scheduling, Scope Development
- ☐ d. Planning, Realization, Control, Scheduling, Costing

✓

Provide a different name for the project schedule control point

Project audit point

The turning point of the project

Question 22

Incorrect
Mark 0.0 out of 1.0
Flag question

Provide a different name for the project schedule control point:

Select one:

- ☒ a. project audit point
- ☐ b. project review date
- ☐ c. project milestone
- ☐ d. the turning point of the project

✗

A person or group that provides financial, monetary or material resources for the project is

Sponsor

Question 23

Correct
Mark 1.0 out of 1.0
Flag question

A person or group that provides financial, monetary or material resources for the project is:

Select one:

- ☐ a. Financial Manager
- ☐ b. Client
- ☐ c. Customer
- ☒ d. Sponsor

✓

The Project Manager is nominated by
Sponsor or the Project Initiator

Question 24
Correct
Mark 1.0 out of 1.0
Flag question

The Project Manager is nominated by:-

Select one:

- ☐ a. Customer
- ☒ b. Sponsor or the Project Initiator
- ☐ c. External experts supporting the project
- ☐ d. The president of the company implementing the project



Time management according to PMBOK includes the following processes


Define Activities, Estimating Activity Duration, Develop Schedule, Estimate Activity Resources, Sequence Activities

Question 25
Correct
Mark 1.0 out of 1.0
Flag question

Time management according to PMBOK includes the following processes:

Select one:

- ☐ a. Estimate Activities Resources, Develop Schedule, Risk Management
- ☐ b. Estimating Activity Duration, Develop Schedule, Develop Project Charter
- ☐ c. Define Schedule, Project Initiation, Project Opening
- ☒ d. Define Activities, Estimating Activity Duration, Develop Schedule, Estimate Activities Resources, Sequence Activities



A technique used to divide a product, task or problem into smaller items that are easier to manage later


Decomposition

Question 2
Correct
Mark 1.0 out of 1.0
Flag question

A technique used to divide a product, task or problem into smaller items that are easier to manage later.

Select one:

- ☐ a. Environmental Interview
- ☐ b. Strategic Planning
- ☐ c. Pre-Implementation Analysis
- ☒ d. Decomposition



Project is not

Continuous

Question 4
Correct
Mark 1.0 out of 1.0
Flag question

Project is not:

Select one:

- ☒ a. continuous
- ☐ b. progressively elaborated
- ☐ c. unique
- ☐ d. temporary



Which of the following is not one of the basic / fundamental project limitations (i.e. it is not part of the so-called golden triangle of the project)


Resources

Question 9
Correct
Mark 1.0 out of 1.0
Flag question

Which of the following is not one of the basic / fundamental project limitations (i.e. it is not part of the so-called golden triangle of the project):

Select one:

- ☐ a. Cost
- ☒ b. Resources
- ☐ c. Time
- ☐ d. Scope



The Business Cases (reasons for undertaking the project) are one of the information / input documents of the process of


Develop a Project Charter

Question 10
Correct
Mark 1.0 out of 1.0
Flag question

The Business Cases (reasons for undertaking the project) are one of the information / input documents of the process of:

Select one:

- ☒ a. Develop a Project Charter
- ☐ b. Resources Estimation
- ☐ c. WBS Development
- ☐ d. Schedule development



The management process on the example of the process of Project Charter Development consists of


Inputs, tools and techniques, outputs

Question 12
Correct
Mark 1.0 out of 1.0
Flag question

The management process on the example of the process of Project Charter Development consists of:

Select one:

- ☐ a. inputs, outputs, passage
- ☐ b. inputs, outputs
- ☐ c. techniques, outputs i tools
- ☒ d. inputs, tools and techniques, outputs



Project Scope Management by PMBOK includes the following processes

Scope Planning, Scope Justification, Develop Schedule

Question 15

Incorrect

Mark 0.0 out of 1.0

Flag question

Project Scope Management by PMBOK includes the following processes:

Select one:

- ☒ a. Scope Planning, Scope Justification, Develop Schedule
- ☐ b. Resources Planning, Scope Planning, Create WBS
- ☐ c. Develop Schedule, Develop WBS, Control WBS
- ☐ d. Define Scope, Create WBS, Control Scope



The project goals should not be

Unspecified in time

Question 16

Correct

Mark 1.0 out of 1.0

Flag question

The project goals should not be:

Select one:

- ☐ a. Achievable
- ☐ b. Scalable
- ☐ c. Measurable
- ☒ d. Unspecified in time



Response strategies for chances are

Sharing, Mitigate

Enhance, Exploit

Question 20

Incorrect

Mark 0.0 out of 1.0

Flag question

Response strategies for chances are:

Select one:

- ☐ a. Enhance, Exploit
- ☒ b. Sharing, Mitigate
- ☐ c. Enhance, Sharing
- ☐ d. Exploit, Sharing



Who approves the Project Charter

Sponsor or Project Initiator

Question 21

Correct

Mark 1.0 out of 1.0

Flag question

Who approves the Project Charter?

Select one:

- ☐ a. Project Manager
- ☐ b. Beneficiary of the project
- ☐ c. Customer
- ☒ d. Sponsor or Project Initiator



The size and complexity of WBS depends on

Depends on the complexity of the project, the number of decomposition levels is not predetermined

**Question
23**

Correct

Mark 1.0 out of 1.0

Flag question

The size and complexity of WBS depends on:

Select one:

- ☐ a. it is predetermined - it is required that WBS will have one level of main products, one level of partial products and one level of work packages
- ☐ b. it is predetermined - it is required that WBS will include one level of main products, two levels of partial products and one level of work packages
- ☒ c. depends on the complexity of the project, the number of decomposition levels is not predetermined ✓
- ☐ d. depends on the complexity of the project - it is required that WBS will have one level of main products, 1 to 3 levels of partial products and 1 level of work packages

Crashing is

a way of compressing the schedule

**Question
25**

Correct

Mark 1.0 out of 1.0

Flag question

Crashing is:

Select one:

- ☒ a. way of compressing the schedule ✓
- ☐ b. way to reduce the scope
- ☐ c. one of the project management methodologies
- ☐ d. method of building concise documentation in the project