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Information Design for Platform Drivers

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Abstract

With the rise of app-based matching platforms, gig workers become important suppliers of labor to transportation and food delivery. Where and when these workers—platform drivers—work depends on their expected earnings, and hence, in turn, on their information on demand. This thesis gathers evidence why information on demand is important for driver labor supply and in which ways it should be allocated. We make four contributions.

First, using a large-scale survey of platform drivers in Jakarta, Indonesia, we document significant deviations from earnings maximization and extract, using Natural Language Processing techniques, driver’s reasons for their labor supply choices. By adopting a fine-tuned transformer model, we are able to analyze Indonesian free-text answers, which might be applicable in other scenarios as well.

Second, we estimate the potential earnings effect of optimal information on demand in Chengdu, China. We use a repositioning challenge that asked for algorithms to reposition drivers with the goal to maximize their average earnings rate. The dataset given gives the earnings rate in artificial units, not in terms of RMB. We recover, using public information on driver earnings structure and regression analysis, the earnings rate equivalents in terms of RMB and, as an application, recover the inter-temporal distribution of surge prices.

Third, we introduce a theoretical model to highlight qualitative features of information design to platforms taking into account the roles of commitment of the platform to particular information policies and asymmetric information, i.e. information that only some agents receive. We show that both platform and driver payoffs are the highest under asymmetric information that the platform can commit to, that both are decreased under no commitment and might, if driving to a high-demand location is costly enough result in no information being transmitted. The inferior result is if the platform is restricted to only public information, in which case commitment is irrelevant. We show that in cases where only a subset of drivers is targeted by public information, efficiency can (approximately) be restored. We comment on two challenges, a fairness and a commitment challenge, arising for the platform.

We close this thesis by assembling challenges and opportunities for platforms,

regulators and transportation engineers.

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Chapter 1

Introduction

[Gig economy,] the collection of markets that match providers to consumers on a [job] basis in support of on-demand commerce. [...] Prospective clients request services through an Internet-based technological platform or smartphone application that allows them to search for providers or to specify jobs. Providers (gig workers) engaged by the on-demand company provide the requested service and are compensated for the jobs. – Congressional Information Service, Donovan, Bradley, and Shimabukuro 2016

1.1 Information Design for Platform Drivers

This thesis studies the relevance of providing demand information to platform drivers and how it should be allocated.

Platform drivers, as subset of all gig workers, include both grocery delivery drivers and ride-sourcing drivers. While food delivery, grocery delivery and ride-sourcing are distinct services, the groups share many similarities, and are sufficiently distinct from other sectors of the gig economy: Given demand information, both groups take on very short gigs that depend dynamically on demand by riders or food delivery customers. This dynamic nature makes information of different relevance to them compared to other parts of the gig economy such as accomodation (AirBnB, Vrbo)

and freelancing (Amazon Mechanical Turk, Airtasker) which do not have to make such dynamic decisions because of the decreased time-sensitivity of their work. Also, many platforms operating in ridesourcing, so-called Transportation Network Companies (TNCs) such as Grab, Gojek, DiDi or Uber, offer also food and grocery delivery services.

The Congressional Information Service’s definition of gig work given above highlights the opportunity of search for consumers: “Prospective clients request services through an Internet-based technological platform or smartphone application that allows them to *search* for providers or to specify jobs” (emphasis added by the author). The definition does not include search by gig workers as a characteristic. As we argue for platform drivers, dynamically reacting, or *searching and finding* demand is affecting driver earnings, and an important platform design parameter.

1.1.1 Three Levels of Platform Design

Information Design can be seen as a third level in the design of platforms.

Matching

Matching is the assignment of drivers to orders, i.e. rides, shopping trips, or deliveries. In the grander scheme of mechanism design, matching can be seen as the allocative dimension of ridehailing systems, and it answers the question of which driver is going to get work at all.

Pricing

Pricing refers to fares for customers and driver earnings for trips. It is the transfer domain in mechanism design.

Information Design

This thesis studies Information provision. While matching and pricing are real outcomes, behavior is shaped by forward-looking behavior and *expectations*. Expecta-

tions are based on information. Informing drivers about when and where to work can affect their repositioning, their working hours, and location of their log-in, and hence help the platform.

Because of strategic responses by drivers, however, more information is not always better, neither for platforms nor drivers,. For example, if too many drivers get the information of a high expected demand in some area, this area might become congested, drivers might not get orders as frequently or might, because there is no supply-demand mismatch, not benefit from pricing strategies by platforms such as *surge pricing*, compare chapter 2. This expectation leads drivers to less frequently visit high-demand areas.

The sophistication by drivers needed for such reasoning about demand has been demonstrated in other parts of the gig economy. For example, knowledge of demand and expectations have been demonstrated in the market for freelance software development Horton and Tambe 2019, when, with the announcement of the abandonment of Flash by iOS, freelance software developers in this language migrated to other freelance work so that wages for Flash developers remained unchanged.

After positioning platform drivers in the spheres of urban transportation and the gig economy in the rest of this chapter, and reviewing important dimensions of platform design which interact with information design and information provision through third parties in chapter 2, we make four contributions.

The first part of our study, chapter 3 investigates which other factors besides expected earnings affect driver labor supply decisions. In a large survey of platform drivers in Jakarta, Indonesia, we find significant inconsistencies with earnings maximization of drivers in terms of reported earnings, and find cultural, as well as informational aspects in drivers' labor supply decisions. We use Natural Language Processing techniques to analyze free-text answers in a foreign language without translating answers pre-analysis, which might be of independent interest.

We supplement our observations on the relevance of information design questions in chapter 4 by comparing the earnings effect of different driver repositioning strategies. We provide an approximate value of demand knowledge using earnings

differences under optimal *repositioning*, i.e. movement of idle drivers to other areas in the city. We make this estimate by inferring real earnings for platform driver trips undertaken for TNC DiDi in November 2016 in Chengdu, China and comparing the earnings differences to average earnings of delivery drivers on the platform. We find that drivers with very good demand information can earn significantly more than other drivers, as long as only few drivers have such information.

We relax our assumption that only a small group is repositioned in our theoretical analysis in ???. In a stylized information design model we show that only a few drivers receiving demand information is a robust property of optimal platform information design. We show that platforms that cannot commit to information policies to drivers have incentives to give demand information to many drivers, who, in turn act less on this information. We study solutions to this commitment problem via loyalty ranks, third-party aggregators, and audits.

The final chapter 6 collects policy recommendations both for platforms such as Grab, GoJek, Didi, Uber or Lyft and regulators such as the New York City Taxi and Limousine Commission. We first argue that information design is of different significance for platforms and regulators. While the former will need to rely on third-party aggregators to commit to disclosing information in a way that drivers will not ignore, the latter should think more carefully about equity in the proposed models—Information needs to be provided asymmetrically on a per-trip basis, but symmetrically on an aggregate level. We conclude with engineering challenges arising from our analysis.

While we provide several facets of information design for platform drivers, we largely abstract both matching and pricing platform design. Real-world platforms solve joint optimization problems of pricing and information, and, as a further complication, often do so in competition with other platforms. While this means that our focus on information design underestimates the ability to design a market for platforms, we highlight that information design should be an additional pillar besides matching and pricing platform design.

Our analysis is also not restricted to human drivers. Depending on Autonomous

Vehicle governance structure, conflicts of interest and congestion might have even more pronounced effect in a future of automated mobility. Our investigations, in particular in chapter 4 and chapter 5 directly feed also into this design question: Information Design has potentially large effects, and needs to be allocated thoughtfully to avoid congestion.

1.2 Background

- Drivers and Gig work - What are other examples - Driving is characterized by particularly strong informational advantage - Other points: Full time, flexibility

- Therefore interventions: - Earnings - Prop. 22 - UK Supreme Court - No interventions into informational environment

- Informational and Payment environment for drivers - Apps - Periods - Multi-Homing - Demand information in app - Third parties

- Impact of informational structure for regulation.

Platform drivers take an increasingly important role in urban mobility (subsection 1.2.1), and have special characteristics compared to other forms of gig work (subsection 1.2.2). Some of these characteristics have led to more prominent regulatory interventions into platform driving (subsection 1.2.3) compared to other parts of the gig economy. Regulators have for the biggest part not intervened into information provision to drivers, and drivers find themselves in an informational environment between their platforms' apps and third parties aggregating information (subsection 1.2.4).

1.2.1 Platform Drivers and Urban Mobility

As of 2021, services provided by platform drivers now make up $\frac{1}{3}$ of the global taxi market Bryan and Gans 2019. With the rise of the first TNCs about 15 years ago, the rapid changes leaves many of the design dimensions of this market open.

An important difference to other travel modes such as public transit is the need for dynamic rebalancing, i.e. ensuring a distribution of drivers such that in each part of the urban area expected ride demand can be met at each point in time, and rider

waiting times are approximately constant throughout an urban area and time. While dynamic rebalancing is an important question in public transit operations, schedules can be designed with much less uncertainty as compared to the dynamic optimization required in TNC operations.

Part of the uncertainty making dynamic rebalancing for platforms hard comes from the need to design incentives that ensure participation from drivers. Even with accurate demand models for riders, platform drivers usually have the opportunity to log off their platform or reject (some of) the rides requested by a customer. If they are not incentivized to continue working on the platform, they might not.

1.2.2 Platform Drivers as Gig Workers

Platform drivers are also gig workers *qua* the definition introducing this chapter. Customers search on the platform and are matched to a driver for their ride or delivery. Nevertheless, platform drivers are extreme in some of their characteristics compared to other gig workers.

First, platform driving is, compared to other parts of the gig economy, very time-sensitive. This characteristic comes from the nature of deliveries or rides being short gigs. Compared to other parts of the gig economy, e.g. accomodation (e.g., on AirBnB), and services for care (e.g., care.com), technology (e.g., Andela), design (e.g., 99designs) and home services (e.g., Porch), whose gigs typically require scheduling or completion within at least a day, platform drivers have short gigs which are arranged within seconds. The shortness of gigs and scheduling makes dynamic driver incentive management particularly crucial for platform drivers.

Second, the terms of the contract are, more than in other parts of the gig economy, more strongly determined by the platform. While drivers have flexibility on when and where to work, which orders they will get, and also the pay they will receive, is not determined by them. This is in contrast to other platforms such as in accommodation, technology and design, where gig workers can set their own prices.

Third, reaching out to customers outside of the platform is much more challenging for platform drivers than for other gig workers. As argued above, compared to other

gig work, platform driver gigs are short, and as both the complete contract and all payments are processed by the platform, there are few opportunities for drivers to get connection with riders that might lead to follow-up work. The absence of work options outside of platforms gives the platform additional bargaining power in negotiations with drivers.

Finally, many of the drivers are full-time and work many hours a day. This both raises concerns over work safety, but also over wage bounds, some of which have been introduced as regulations.

1.2.3 Regulation of Platform Driver Work

The combination of time-sensitive gigs, pay determination by platforms, missing outside options for drivers, and full-time platform work led to policy interventions regarding minimum wages and the employment status of platform drivers.

The New York City Transport and Limousine Commission introduced an earnings standard which guaranteed a *proxy* minimum wage for ridesourcing drivers in New York City Parrott and Reich 2018. Drivers earn for rides an additional amount to increase the average as calibrated against historical demand data to the minimum wage level.

In 2020, California accepted via a referendum a special provision for ride-sourcing drivers to be excluded from legal sufficient conditions for an employment relationship Padilla 2020.

In contrast, the UK Supreme Court decided that ride-sourcing drivers *are* employees of TNCs, with labor implications for drivers, with effects for payment and insurance of drivers Arden et al. 2021.

These regulations do not include provisions on the information that drivers get from TNCs. Drivers' information environment is given by different players, and interacts with drivers' payment structure.

1.2.4 Platform Drivers' Payment and Information Environment

Most platform drivers interact with the platform through a smartphone app, which offers them potential gigs, which they can accept or reject. At each point in time, drivers can select to log off the system. Among U.S. driver, roughly half multi-home (Valderrama 2020, p.48). In our survey conducted in Jakarta (chapter 3), we find that a smaller number of drivers multi-home in this market, and that even fewer have several apps open at the same time. Hence, many drivers rely in getting demand information on one platform's app, as well as driver assistants.

Driver assistants such as the Surge app or Gridwise give information on demand across platforms and allow to track earnings information. These are outside of the contractual information, and purely provide drivers with information.

The informational environment becomes relevant for drivers through the payment structure of gig drivers. An important abstraction will be three time periods, which we call, in accordance with nomenclature introduced by Uber *phases 1, 2, and 3*, compare Figure 1-1.

Phase 0 corresponds to times off the platform.

Phase 1 corresponds to times where the driver is online but idle. In these times, the driver is not sent ride requests and does (except for bonus payments for repositioning) not earn money.

Phases 2 and 3 refer to the time between the acceptance of a ride request and the pickup of the passenger, and the ride, respectively. In these phases, riders are paid.

The goal of this thesis is to establish the relevance of providing drivers with demand information, and will only significantly affect driver behavior in phase 1. Drivers that are picking up or driving a rider have a clear task, and even a contract for their work. The main question we ask in our theoretical section will be when the platform can transmit any information that will not be ignored.

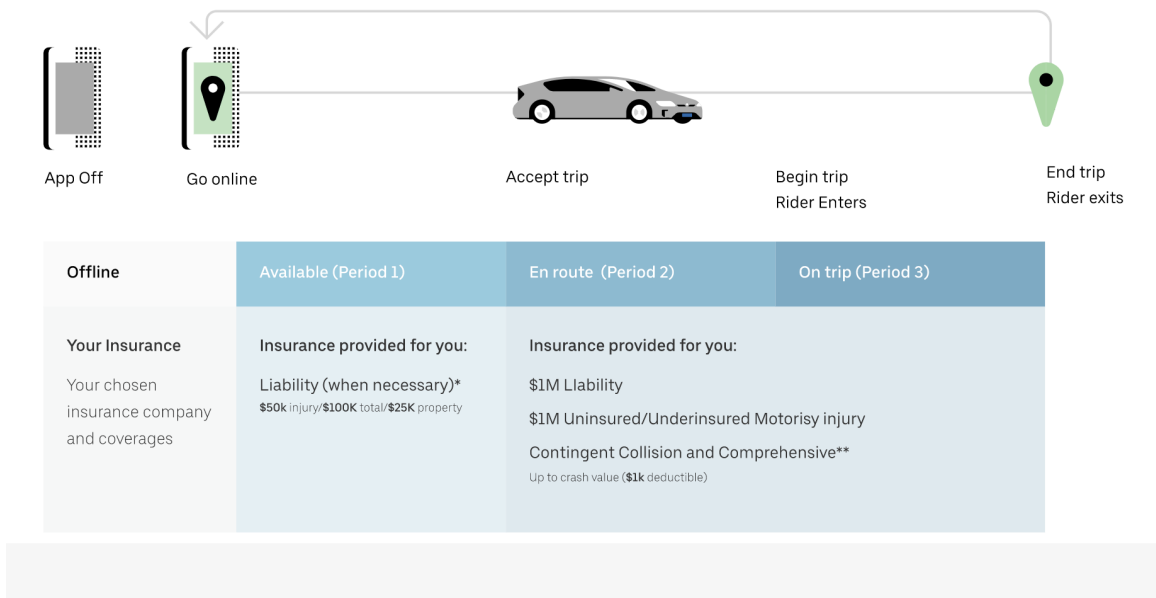


Figure 1-1: Nomenclature for different periods in coverage for Uber as presented in Inc. 2021.

Chapter 2

Related Work

[Traffic participants] make route choices based on their private beliefs about the state and other populations’ signals. The question then arises, “How does the presence of asymmetric and incomplete information affect the travelers’ equilibrium route choices and costs?”—Wu, Amin, and Ozdaglar 2021

We show that in our model, an informational Braess’ paradox arises, which is distinct from existing notions of an informational Braess’ paradox.¹

Information can add another dimension to driver behavior. We start with the three pillars of platform design—matching, pricing and information provision—in section 2.1. In ?? we review two more topics that our contributions relate to: asymmetric treatment in platform design and platform competition. We situate our methodology in existing work in ??.

2.1 Platform Design

Besides pricing and matching, we highlight a third component of platform design: information provision. As an example of why information provision might not be appreciated in platform design in mobility, questions about information design cannot

¹Wu, Amin, and Ozdaglar 2021 studies this in road networks; Manish Raghavan studies it for several classification technologies Kleinberg n.d.

be expressed in unified models of ridesourcing Guo et al. 2020. We give references for the three tiers of matching, and relate them to information design questions.

2.1.1 Matching

Dynamic matching is solved in the operations literature. Recent contributions to this literature are Aouad and Saritaç 2020 and Vazifeh et al. 2018.

A main goal in matching is *dynamic rebalancing*. Dynamic rebalancing refers to moving vehicles to other parts of an urban area when the (expected) demand in this area is higher. Order dispatch algorithms with foresight optimize for this objective Zhe Xu et al. 2018, and other transportation modes have similar challenges, compare for bikesharing Barabonkov et al. 2020.

From a perspective of information design for platforms, drivers and the platform have a shared objective to have many drivers in high-demand areas, and dynamic rebalancing goals could be reached via information provision. We explore design considerations in chapter 5.

2.1.2 Pricing

A second literature is on pricing.

An important phenomenon related to pricing is the *Wild Goose Chase* Castillo, Knoepfle, and Weyl 2017. A wild goose chase refers to the reduction of supply when supply is low and prices are constant. Drivers go on the platform, and are matched to a free rider which might be very far away. The expectation of a long pickup distance reduces earnings expectations and further reduces driver labor supply. Zhengtian Xu, Yin, and Ye 2020 shows in high generality that this insight holds.

As an intervention into the market that reduces the appearance of the wild goose chase, *surge prices*, i.e. higher prices when the market is high are proposed Castillo, Knoepfle, and Weyl 2017. Further research has considered the effects of surge prices in a spatial setting Lee et al. 2019.

In case of the wild goose chase, other interventions than price interventions are

possible: The reduced demand comes from the fact that drivers cannot coordinate on when to be on the street. Matching-based interventions (allowing drivers only to log in during certain times) or informational interventions (targeting some drivers during some time with information) might help mitigate the Wild Goose Chase. We consider aspects of an information-based remedy in chapter 5.

Other models such as a recent contribution Zhou et al. 2020 solve the optimal dynamic matching problem with prices. Zhou et al. 2020 proposes a queuing model to optimize platforms’ profit while considering price-sensitive customers and earning-sensitive drivers. Each driver has a reservation earning rate based on his outside option and the driver will provide services only if earning rate exceeds the reserved value.

2.1.3 Information

Information on demand or, equivalently, recommendations on where to move, were shown in a focus group study Ashkrof et al. 2020 as important points of improvement for TNCs from the side of ride-hailing drivers.

However, except for in routing games (Wu, Amin, and Ozdaglar 2021; Systems 2021; Wu 2017), information design for transportation systems has not taken an important role. Wu, Amin, and Ozdaglar 2021 studies a model of competing information providers, which are restricted to public information from one of several information sources. As they, we find inefficiencies arising from only providing public information to drivers. While their model is on congestion levels on roads, we consider demand for platform drivers.

Shapiro 2018 shows using data from New York City that the highest welfare gains arise in less dense areas. In particular, these are areas where the informational component of platform design is particularly important. We complement this point in chapter 5 by showing that also driver’s surplus can change with sufficient allocated information.

Jullien and Pavan 2019 study a two-sided market in which groups are uncertain about the joining decision of the other side of the market and how this helps efficiency.

We do not model demand for platform drivers as strategic, and only consider platform drivers, but do so in a setting with a spatial structure.

Ong, Freund, and Crapis 2021 combines information design with pricing by incentivizing drivers to move to a new area with a monetary incentive. Closest to our contribution, **Chaudhari_Byers_Terzi_2018** show that a carefully designed repositioning strategy can change earnings by a factor of 2, which we also find in our analysis.

2.2 Related Topics in Platform Design

In our contributions we also relate to other topics of platform competition which we do not further target. One is platform competition *for the market*, another is asymmetric treatment of participants *in the market*.

2.2.1 Competition

Our first contribution relates to a literature on platform competition, in particular whether one side of the market multi-homes, i.e. participates in more than one platform at a time.

Multi-homing has attracted much attention in ridesharing Liu, Loginova, and X. H. Wang 2018, regarding the effect on questions of pricing when both sides multi-home Bakos and Halaburda 2018, the welfare effects of multi-homing Belleflamme and Peitz 2019, how multi-homing can happen dynamically Biglaiser 2019 for platform migration, and questions on participants that cannot multi-home Jeitschko and Tremblay 2014.

An important assumption in these models is that drivers have expectations over both expected demand in all areas. Our analysis about information design plays into this environment by investigating how different information in the market can help market participants. Liu Tat-How Teh Julian Wright Junjie Zhou 2019.

2.2.2 Asymmetric Treatment

Asymmetry to leverage network externalities are well-known in the network externality literature. Jullien 2011 studies a model of a one-sided platform with network externalities, and devises a pricing strategy that, at limited cost, incentivizes agents to stay on the platform. Fainmesser and Galeotti 2016; Fainmesser and Galeotti 2020 study this with players that have some heterogeneity.

2.3 Methodology

2.3.1 Estimation of Implicit Costs of Certain Behaviors

Our estimate of implicit costs of multi-homing in chapter 3 estimates a preference for a particular platform. This relates to a literature on such information preferences in the case of flexibility.

We also relate in our quantitative evidence to cab driver labor supply in New York City Camerer et al. 1997, which reported negative labor supply elasticities of cab drivers, i.e. drivers working less hours on days with higher earnings. This study led to an introduction of reference-dependence into labor supply, and was followed up by studies replicating the claim Farber 2015; Fehr and Goette 2007; Farber 2005.

Our analysis merely points towards other factors besides earnings maximization and does not yield conclusive evidence on what these factors are.

2.3.2 Gig Worker Data

Studies on algorithmic behavior need data on the contracts being intermediated. In the case of platforms, this has been challenging due to the complex pricing, matching and information environment, and that riders are not informed on payments to drivers and *vice versa*.

Information on contracts comes from primarily three sources, two of which have been exploited for research purposes: cooperation with TNCs, automatic extraction of data through APIs, and gathering data from drivers.

Several studies in collaboration with TNCs have found large-scale behaviors. Among others, Sun, H. Wang, and Wan 2019 on the labor supply of platform drivers, Cook et al. 2020 for the gender pay gap, and Athey, Castillo, and Chandar 2019 for a comparison in driving quality of TNCs and Taxis. The literature on market structure or regulation-relevant topics is limited with the use of TNC datasets.

Other studies use APIs to query for prices, such as Rosaia 2020 who evaluates counterfactual regulations in an urban mobility market in New York City and Shapiro 2018 who estimates the consumer surplus difference from TNCs compared to Lyft in the same market. Chen, Mislove, and Wilson 2015 uses large-scale simulated apps to elicit prices and estimate pricing fairness questions.

A third approach is given by pooling information from drivers. Driver Information Exchange, an initiative in the UK, gathers driver information via Data Subject Access requests under a data protection regulation. Similarly, MIT Media Lab initiative gigbox collects information from drivers. The companies Gridwise and Mileage Tracker gather driver data and give drivers information on pay-related information.

Our study falls between the first and the second category. We use openly available platform data, which we combine with other publicly available data to answer a question relating to driver pay.

2.3.3 Mechanism and Information Design

Mechanism design is an old field that studies the creation of strategic environments to reach social goals. Pioneered by Leonid Hurwicz and students of Kenneth Arrow, Eric S. Maskin and Roger B. Myerson, the study led to designs of economic environments from school assignment to transplantation matching, internet ad auctions. For an introduction to the topic, see, for example, Eric Maskin’s Nobel lecture Maskin 2007.

A main goal of mechanism design is the design of allocation rules of scarce resources by a central entity when information is dispersed among different strategic actors. In a ridesharing context, for example, the exact preferences of drivers for when and where to work are not known to a platform.

Mechanism design is the design of rules. A main assumption is that the designer,

in our case the platform, can *commit* to a particular action it will take given actions by strategic actors, in our application drivers.

The commitment assumption is often violated, as we argue in particular in the context of platform drivers. We therefore compare the model to a setting where the platform cannot commit to some course of action in a model of *cheap talk*, which was introduced in B. Y. V. P. Crawford and Sobeli 2016. Our exact setup is influenced by the multi-receiver version Goltsman and Pavlov 2011.

While mechanism design pertains to the allocation of scarce resources, another allocation problem arises when a platform has particularly strong informational effects and can control information flows.

Information is not scarce—it is freely replicable—but can affect the allocation of scarce resources: If every driver in an urban space is informed that a particular spot has many orders, congestion or the absence of drivers, depending on luck and the reaction of the riders to the information. Information needs to be carefully designed, in particular when strategic interaction between different agents are present.

Information design is mechanism design where the good being allocated is information. To make precise what information means, the timeline of interaction is important. *Before* some state of the world—such as the distribution of demand for drivers during rush hour—is realized, the mechanism designer, the platform in the platform driver case, commits which driver to reveal which part of this state. This commitment is important for the outcome, as drivers can make their decisions knowing, for example, which information other driver do *not* have.

Information design started with single agent environments without strategic interactions Kamenica 2019. In later works, the full information design with strategic interactions was developed, Bergemann and S. E. Morris n.d.; Bergemann, Brooks, and S. E. Morris 2020. We will use for a relevant part of our analysis a model in Bergemann and S. E. Morris n.d.

With strategic interactions, V. Crawford et al. 2013 study a strategic environments with several players and derive as a robust insight that in games where, if more players decide to participate, this increases the incentive for others to participate (so-called

games of strategic complementarity), asymmetric information can be optimal.

The real platform's problem is more complicated than merely providing information. The platform faces the challenge to co-design matching, pricing and information provision. The literature on mechanism-information co-design is limited, to simple downstream games Dworczak 2020, and an integration of matching, pricing and information is an exciting area for future research.

Chapter 3

Platform Driver Labor Supply Beyond Earnings Maximization

Since Uber’s introduction in 2009, ridesharing platforms like Uber, Didi, Grab, and Lyft have radically transformed the taxi and limo industry. These services, which allow consumers to order a car to their location via a smartphone application, now control roughly 1/3 of the international taxi market. In other words, a ridesharing firm acts as a platform matching drivers to riders and setting the pricing terms between them. —Bryan and Gans 2019

This chapter analyzes data from a survey in Jakarta and shows that drivers do not purely maximize their earnings in their labor supply choices. In an analysis of free-text answers, we highlight understanding of the app and information as important determinants of driver behavior.

3.1 Survey

Our data comes from a survey conducted in spring 2021 in Jakarta, Indonesia.

3.1.1 Sample

Participants were asked to complete an online survey hosted on Qualtrics. 846 complete survey responses were submitted. We excluded from the analysis drivers that stated more than 16 hours of work per day and stated earnings smaller than 10,000 IRB or larger than 2,000,000 IRB. The survey participants were recruited through social media (platform driver WhatsApp groups).

Figure 3-2a shows the age distribution of participants, where around 50% of drivers are within the age group of 30 to 39. Figure 3-2b reveals that over 97% of drivers who participated in the survey are male and around 97% are motorbike (delivery) drivers.

Three major ride-hailing companies operate in Jakarta: Grab, GoJek and Shopee. While Grab and Gojek are incumbents in this market, Shopee entered the market only in 2021. Figure 3-1 shows the percentage of drivers working for each of the platforms, double-counting multi-homers. Around 94% of drivers work for the incumbents Grab or GoJek. In our sample of drivers, only 12% of drivers questioned in the survey are multi-homers.

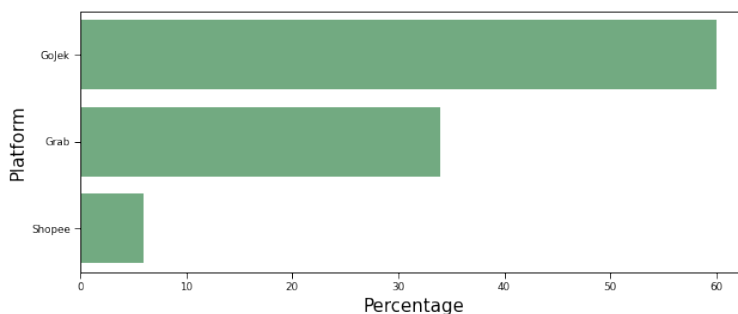
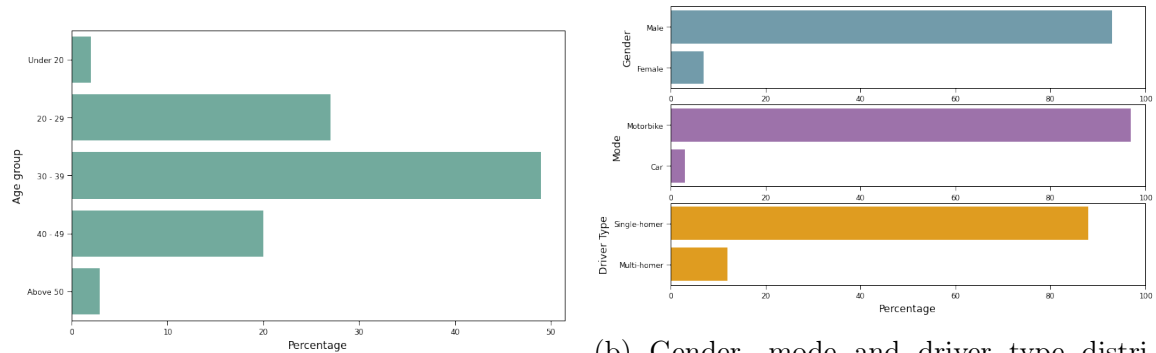


Figure 3-1: Platform distribution of drivers. (GoJek: 60%, Grab: 34%, Shopee: 6%)

3.1.2 Questions

The survey consists of multiple questions blocks and is reproduced in its entirety in Appendix A.1.

In a first block, participants were asked to check all TNCs they have worked for in the past 30 days. A survey respondent is defined as a *multi-homer* if they have



(a) Age distribution of drivers. (Below 20: 2%, 20 to 29: 27%, 30 to 39: 49%, 40 to 49: 20%, above 50: 3%)

(b) Gender, mode and driver type distributions of drivers. (Male: 97%, female: 3%; motorbike: 97%, car: 3%; single-homer: 88%, multi-homer: 12%)

Figure 3-2: Sociodemographic information and driving behaviors of survey participants.

been working for at least two platforms in the past 30 days. In this first block, basic information and driving behavior are asked as well, e.g., vehicle type used, previous occupation, behaviors while waiting for the next order.

The second block's questions differ for multi-homers and non-multi-homers. Multi-homers are asked how they switch between different platforms, allocations of their working hours and reasons for multi-homing. For non-multi-homers, reasons for non-multi-homing and factors that would make them multi-home are elicited.

In a third block, for each ride-hailing platform survey participants have worked for in the last 30 days, respondents are asked questions about their labor supply choices. Type of work (delivery, ridesourcing), part of the city of highest activity, and daily working hours, distance, and earnings.

A final block elicited socio-demographic information, including age, gender, educational status, income level, living areas, and weekly expenses.

3.2 Descriptive Evidence

A first observation we make is that there is significant correlation between experience working as a taxi driver before and multi-homing behaviors. The OLS regression model shown in Table 3.1 suggests that drivers who has been motorcycle taxi drivers

Table 3.1: Results of regression models predicting multi-homing behaviors of ride-hailing drivers in Jakarta based on previous occupation

Variable	coef	std err	t	P> t	[0.025	0.975]
Intercept	0.1276***	0.012	10.735	0.000	0.104	0.151
Former taxi driver	-0.0796**	0.031	-2.574	0.010	-0.140	-0.019
R-squared:	0.008	Adjusted R-squared:	0.007			

Table 3.2: Results of regression models predicting multi-homing behaviors of ride-hailing drivers in Jakarta based on whether being part-time ride-hailing drivers

Variable	coef	std err	t	P> t	[0.025	0.975]
Intercept	0.1097***	0.012	9.258	0.000	0.086	0.133
Part-Time	0.0441	0.032	1.384	0.167	-0.018	0.107
R-squared:	0.002	Adjusted R-squared:	0.001			

before are less likely to multi-home in Jakarta market.

Finally, we turn our attention to the results of our regression models exploring the impact of being a part-time ride-hailing driver on drivers' multihoming behaviors.

From the model results shown in Table 3.2, we find that part-time ride-hailing drivers are more likely to multi-home in our sample. However, it is a less significant predictor of multihoming behaviors compared to other variables above.

3.2.1 Earnings for Different Platforms

Our main finding concerns the earnings for different platforms. Figure 3-3 displays the hourly salary distribution of all survey respondents in Jakarta. The median respondent makes less than 20,000 IRB (approximately 1.4 USD) per hour, which is significantly less than the average hourly salary 120,175 IRB (approximately 8.4 USD) in Jakarta **Jakarta_hourly_salary**. This stands even when controlling for sociodemographics.

We estimate, among all single-homers, the correlation between working for GoJek and hourly salary in Table 3.4. We exclude the 3% of non-motorcycle drivers due to their significantly different earnings. The model results suggest that GoJek drivers

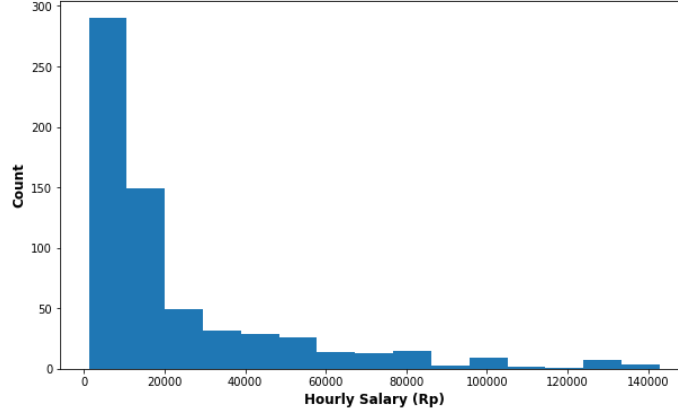


Figure 3-3: Hourly salary distribution of survey respondents (ride-hailing drivers in Jakarta)

earn significantly less than drivers from other platforms, 11,000 IRB (approximately 0.77 USD) less per hour. While a weak effect ($R^2 = 0.002$), it is significant.

For the same group of drivers, we consider the difference of total working hours between ride-hailing platforms. The model results in Table 3.3 show that GoJek drivers work significantly longer than drivers from other platforms, 1.0335 hours more per day. Both regression results imply that there existing a large switching cost between GoJek and other platforms (Grab and Shopee) in Jakarta ride-hailing market.

GoJek motorcycle drivers work longer hours but earn less compared to other drivers. We use Natural Language Processing tools to gain additional insights on what, besides earnings maximization, might drive the choices to work for Grab as compared to GoJek.

3.3 Free-Text

In this section, we use a topic model (Latent Dirichlet Analysis) to discover potential non-monetary reasons for the choice of TNC that drivers work for. All of the analysis is use answers to question 16 (compare Appendix A.1) “Anything else we should know about why you decided not to use multiple platforms?”.

We fine-tuned a natural language model BERT Devlin et al. 2019 trained on the Indonesian Wikipedia to predict the choice of platform worked for based on the

	<i>Dependent variable:</i>	
	(1)	(2)
Intercept	30713.817*** (1927.295)	32141.158*** (10919.276)
Q54[T.30 - 39]		599.344 (9829.024)
Q54[T.30 - 39]:Q58[T.Yes]		-1459.150 (10215.505)
Q54[T.40 - 49]		-5300.705 (13705.572)
Q54[T.40 - 49]:Q58[T.Yes]		2649.267 (14135.068)
Q54[T.Above 50]		-655.081 (17545.153)
Q54[T.Above 50]:Q58[T.Yes]		3628.347 (19003.614)
Q54[T.Under 20]		-689.077 (4819.356)
Q54[T.Under 20]:Q58[T.Yes]		-689.077 (4819.356)
Q55[T.Male]		-5813.134 (4617.561)
Q55[T.Prefer not to answer]		-17966.204 (19349.857)
Q57[T.None of the above]		-0.000 (0.000)
Q57[T.S1 or higher]		-5956.143 (7460.034)
Q57[T.SD]		6745.220 (8008.309)
Q57[T.SMA]		-338.772 (5669.506)
Q57[T.SMP]		1058.908 (6598.707)
Q58[T.Yes]		5170.436 (8691.783)
gojek[T.True]	-11001.520*** (2366.886)	-10506.619*** (2426.682)
Observations	552	552
R^2	0.038	0.052
Adjusted R^2	0.036	0.025
Residual Std. Error	26284.803(df = 550)	26435.066(df = 536)
F Statistic	21.605*** (df = 1.0; 550.0)	1.942** (df = 15.0; 536.0)

Note:

*p<0.1; **p<0.05; ***p<0.01

Table 3.3: Results of regression models predicting hourly earnings of platform drivers drivers in Jakarta based on whether working for GoJek

	<i>Dependent variable:</i>	
	(1)	(2)
Intercept	10.664*** (0.162)	8.328*** (0.874)
Q54[T.30 - 39]		-0.761 (0.791)
Q54[T.30 - 39]:Q58[T.Yes]		0.970 (0.829)
Q54[T.40 - 49]		-1.880* (1.072)
Q54[T.40 - 49]:Q58[T.Yes]		1.916* (1.116)
Q54[T.Above 50]		-1.056 (1.440)
Q54[T.Above 50]:Q58[T.Yes]		1.595 (1.572)
Q54[T.Under 20]		1.204 (2.642)
Q54[T.Under 20]:Q58[T.Yes]		-2.903 (2.785)
Q55[T.Male]		0.928** (0.395)
Q55[T.Prefer not to answer]		1.378 (1.523)
Q57[T.None of the above]		-0.000 (0.000)
Q57[T.S1 or higher]		-0.198 (0.603)
Q57[T.SD]		0.073 (0.698)
Q57[T.SMA]		-0.032 (0.480)
Q57[T.SMP]		0.063 (0.568)
Q58[T.Yes]		1.749** (0.689)
gojek[T.True]	1.033*** (0.210)	0.866*** (0.206)
Observations	655	655
R^2	0.036	0.136
Adjusted R^2	0.034	0.114
Residual Std. Error	2.648(df = 653)	2.536(df = 638)
F Statistic	24.120*** (df = 1.0; 653.0)	6.273*** (df = 16.0; 638.0)

Note:

*p<0.1; **p<0.05; ***p<0.01

Table 3.4: Results of regression models predicting daily working hours of ride-hailing drivers in Jakarta based on whether working for GoJek

Table 3.5: Sum of Feature Importance in SHAP scores

answer to question 16. We list global feature importance in our training data set for the prediction of the platform in ??.

The words most indicative of working for GoJek, the platform with lower reported earnings, are

3.4 Discussion

We find significant earnings and working hours differences between single-homing drivers. The majority of respondents works for a platform where they report longer working hours and less hourly wages.

In our analysis of free-text answers, we find that drivers working for a lower-paying platform cite more frequently reasons for

This gives introductory evidence for features beyond matching and pricing, relating to the informational environment of drivers. The value of demand information, whose design we are going to study in chapter 5 is part of our analysis the next chapter.

3.5 Conclusion

Chapter 4

The Value of Information

While the last chapter investigated stated aspects of relevance for labor supply, this section shows the *potential* effects of platform design beyond matching and pricing.

In this chapter, we give evidence that demand information can significantly increase earnings for platform drivers. The earnings gains are aligned with claims by companies that offer information services to drivers such as Gridwise or the Mileage tracker that additional information can increase earnings. We first describe data that we use in section 4.1, we then estimate driver earnings in optimized repositioning in section 4.2 and close with comparing this with driver income under non-optimized behavior and discuss our results in section 4.3.

4.1 Description of Data

The DiDi KDD Challenge 2020, sponsored by DiDi Yuching, consisted of two challenge. An order dispatch challenge, and a driver repositioning challenge. We will work with data and submissions of the latter.

4.1.1 Annotated Order Data

We use a dataset of 14,131,874 orders dispatched in Chengdu, China, in November 2016. An order consists of an origin-destination pair, a timestamp for beginning and

end, an identifier for the driver that took the order, and a number of *reward units*. As the data is not publicly available anymore, we are unable to provide replication data for the following analysis.

A main challenge in our analysis is to recover the number of reward units corresponding to a RMB. Given our estimation below, we can transfer repositioning scores to monetary values, which gives us an estimate of

4.1.2 Evaluation in Paper

The KDD 2020 reinforcement learning challenge solves an optimal repositioning problem together with an optimal order dispatch problem. The problem is a partial observed semi-Markov Decision Process. In Reinforcement Learning language, which we review in ??.

The system’s observable state for the order dispatch algorithm consists of a list of orders to be dispatched at each point in time. This means a list of origin-destination pairs for orders, and for each driver timestamps of *estimated* order pickup and arrival times, as well as the distance for the driver. The reinforcement learning algorithm’s actions are matchings of drivers to orders, the challenge does not consider carpooling. Orders need to be dispatched within two seconds, otherwise they are lost. (We specify the complete environment in ??. As part of the state transitions, there is estimated data for cancellation probabilities when sending a driver to pick up orders from different locations.

The objective in the order dipatch algorithm is to maximize average driver income, which, as the system does not model drivers logging off strategically, is proportional to the total driver revenue in terms of orders completed.

The system’s observable state for the driver repositioning challenge, which we are most interested in, consists of a set of drivers to be repositioned. There is a targeted group of drivers, which, after their first five minutes of being idle move according to historical transition probabilities between regions, can be repositioned. In addition to a timestamp, the only information given on drivers is a coarse position on a hexagonal grid of the urban area of Chengdu. The actions are, for each driver to be repositioned,

a destination location. Agents are then repositioned at 3m/s in the spherical/great arc distance.

The objective in the driver repositioning problem is to maximize mean driver income rate for drivers. Denote $J_k^n(\pi)$ the online time for driver k at day n in hours.¹ Denote driver k 'd income on day n under policy π . For the set of all targeted drivers K and days N , the goal of the challenge was to maximize

$$\frac{1}{|K|} \sum_{k \in K} \frac{\sum_{n \in N} J_k^n(\pi)}{\sum_{n \in N} L_k^n(\pi)}.$$

We claim that the optimal repositioning score for drivers can give insight into the value of information for these drivers, as long as there are not too many of them.

If drivers have sufficient information about the demand throughout the city, they can reposition themselves to another location in expectation of getting higher earnings. As the maximization takes into account all online time, in particular the time moving to another area of the city, the earnings increase from a performant repositioning algorithm in this challenge can also be seen as a proxy for earnings of informed drivers.

In this argument, the small number of repositioned drivers is important. A challenge for drivers, but not for the platform, is that a knowledge on high demand in some area might lead to congestive effects—too many drivers enter high-demand areas.

But even with more drivers, private messages, which we discuss in chapter 5 help. Private messages is demand information (or, as we show, equivalently recommendations of to which area to move) only given to particular drivers, solving their

4.1.3 Earnings Table

We are using a publicly available table for earnings from 2021. In 2017, DiDi introduced two tiers of service for their drivers, Express and Premium. After personal conversations with experts, we use the table for express, reproduced in ??.

¹While the existing documentation do not specify the unit of this measure, our calculations below show that assuming online time is measured in hours leads to correct results.

	Base Price	Price/km	Price/min
22 : 00 – 7 : 00	12.40	2.70	0.48
7 : 00 – 10 : 00	12.40	2.55	0.48
10 : 00 – 16 : 00	11.40	1.95	0.42
16 : 00 – 19 : 00	12.40	2.33	0.48
19 : 00 – 22 : 00	11.40	1.95	0.42

Table 4.1: Earnings for express drivers

The earnings table contains, dependent of the time of the day, a base price b_t , earnings per kilometer l_t and minute driven d_t . At the time of the data, November 2016, additionally, a surge multiplier s_t . The total earnings e_t for a ride of L kilometers and duration D are given by

$$e_t = s_t(b_t + l_t L + d_t D). \quad (4.1)$$

4.2 Estimation

We assume in the following that reward units are a constant multiple of RMB. The underlying assumption is the following proposition.

Proposition 4.1. *Assume that reward units r are a function f of the earnings from an order in RMB. Assume that any policy generated for reward units is also optimal for policies in RMB. Then, the function f is a constant multiplication, $f(x) = cx$ for some $c > 0$.*

4.2.1 Regression

We assume that a negligible fraction of rides uses a surge price and therefore estimate an equation simplifying (4.1),

$$e_t = b_t + l_t L + d_t D.$$

Our estimate of time is the times given in the order data. We use the Google Maps API to estimate distance in driving. The estimation results are presented in ???. We find highly significant and consistent estimates on the coefficients for distance and duration.

	Dependent variable: Reward Units	
	(1)	(2)
Intercept	0.751*** (0.042)	0.703*** (0.041)
distance	0.290*** (0.014)	0.317*** (0.076)
duration	0.065*** (0.005)	0.116*** (0.041)
hour[T.22-7]:distance		-0.043 (0.077)
hour[T.22-7]:duration		-0.050 (0.041)
hour[T.7-10]:distance		-0.067 (0.089)
hour[T.7-10]:duration		-0.037 (0.043)
hour[T.offhour]:distance		0.003 (0.078)
hour[T.offhour]:duration		-0.057 (0.041)
Observations	3,997	3,997
R^2	0.883	0.894
Adjusted R^2	0.883	0.894

Note: *p<0.1; **p<0.05; ***p<0.01

We observe that much of the variance can be explained by our model ($R^2 = 0.887$)

4.3 Discussion

Chapter 5

Information Design

The information design problem has a literal interpretation: there really is an information designer (or mediator, or sender) who can commit to provide extra information to players to serve her own interests. While the commitment assumption may be problematic in many settings, it provides a useful benchmark.

—Bergemann and S. E. Morris n.d.

In this section, we study *pure* information design for platform drivers. We refer to it as *pure* as we study information provision while keeping the driver payoffs fixed. We show several limitations for the platform: Drivers, in equilibrium, ignore information if it cannot commit to not giving a particular driver some part of the information, it gives

5.1 Model

We present here, in a self-contained manner, a model of information design with an *omniscient* designer. Omniscience refers to the TNC, the information designer, having strictly more information than all drivers, the agents in our game. This assumption is not without loss, as existing challenges to improve Operations Research models, e.g.,

in last-mile logistics, compare Amazon Inc and Technology 2021, show. Our results, qualitatively do not differ, as we show in appendix ??.

We consider a finite set of agents $i = 1, 2, \dots, n$. There are states of the world Θ . We consider a basic game given by, for each player i an action set A_i and a utility function

$$u_i: A \times \Theta \rightarrow \mathbb{R}$$

where $A = A_1 \times \dots \times A_n$ and a prior distribution $F \in \Delta(\Theta)$ which we assume has full support. We assume that this prior is shared by all players and the designer. $((A_i, u_i)_{i=1,2,\dots,n}, F)$ hence specifies a standard game.

Our main model will consider $n = 2$ drivers that simultaneously decide whether to drive to a part of a city (“go”) or to follow other business on or off the platform (“not go”), i.e. $A_1 = A_2 = \{\text{go}, \text{not go}\}$. The utility functions are given by the tables in Figure 5-1. We assume that the prior is that with probability $l \in [0, 1]$ demand is realized. This corresponds to an outside option for the drivers of σ and a cost to go to the high-demand area of ε .

We call this game the *basic game*.

The information designer has a utility function

$$v: A \times \Theta \rightarrow \mathbb{R}.$$

In our example, the information designer is a TNC. It will be an information designer, and will get utility 1 if at least one driver is able to satisfy demand, otherwise a utility of 0.

The platform can design an *information structure* for each driver. This can be an arbitrary piece of information that drivers take into account. Under the assumption that the platform is omniscient and can commit to a rule, a *revelation*-type argument can be used to simplify the design space: For any messages that the designer sends to agents, given that the platform knows the best response of the agents to this information, the platform can recommend the agents their best responses. Hence,

		Driver 2			
		go	not go		
Driver 1	go	$\frac{1}{2} - \varepsilon$	σ	Driver 1	go
	not go	$\frac{1}{2} - \varepsilon$	$1 - \varepsilon$		not go
	go	$1 - \varepsilon$	σ		go
	not go	σ	σ		not go

(a) Demand, $\theta = 1$

		Driver 2			
		go	not go		
Driver 1	go	$-\varepsilon$	σ	Driver 1	go
	not go	$-\varepsilon$	$-\varepsilon$		not go
	go	σ	σ		go
	not go	σ	σ		not go

(b) No, $\theta = 0$

Figure 5-1: Payoff Matrix for the two-driver game.

any information structure has a particularly simple structure as *recommendations*

$$\sigma: \Theta \mapsto A.$$

For a formal statement and a proof of the revelation function, see Bergemann and S. Morris 2019.

The timeline of the model is:

1. The information designer commits to an information structure $S = \sigma$.
2. The state of the world is realized.
3. The players each receive their action recommendations $\sigma_i(\theta)$.
4. The agents select their action a_i .
5. The payoffs are realized.

Mathematically, the remaining constraint of *obedience* can be written as

$$\sum_{a_i, \theta} u_i((a_i, a_{-i}); \theta) \sigma((a_i, a_{-i}) | \theta) F(\theta) \geq \sum_{a_i, \theta} u_i((a'_i, a_{-i}); \theta) \sigma((a_i, a_{-i}) | \theta) F(\theta)$$

for any $a'_i \in A_i$. A profile of decision rules σ that is obedient is called a Bayes Correlated Equilibrium (BCE). σ is a coarse correlated equilibrium if an agent that

$\theta = 0$	go	not go
go	σ	x
not go	x	0

$\theta = 0$	go	not go
go	σ	x
not go	x	0

Table 5.1: Optimal Information Design

$\theta = 0$	go	not go
go	r_0	$p_0 - r_0$
not go	$p_0 - r_0$	$1 + r_0 - 2p_0$

$\theta = 0$	go	not go
go	r_1	$p_1 - r_1$
not go	$p_1 - r_1$	$1 + r_1 - 2p_1$

Table 5.2: Parameterized Information Design

updates their information on the state of the world given their recommendation does not want to deviate from said recommendation.

The platform's maximizes a utility function

$$V(\sigma) = \sum_{a,t,\theta} v(a, \theta) \sigma(a|\theta) F(\theta). \quad (5.1)$$

The platform's optimal information design is maximizing (5.1) among all BCEs σ .

We make the assumption that getting a ride, even after driving to a high-demand area is better than the outside option, but the outside option is preferable to getting a ride with $\frac{1}{2}$ probability, $1 - \varepsilon \geq \sigma \geq \frac{1}{2} - \varepsilon$.

Proposition 5.1. *An optimal information design for the platform is given by*

Conditional on the good state, this minimizes the correlation of

Proof. Observe that every recommendation σ that is not symmetric, i.e. $\sigma_1(\theta) \neq \sigma_2(\theta)$ for some θ , because the game is symmetric, also σ' , $\sigma'_2 = \sigma_1$, $\sigma'_1 = \sigma_2$, is a Bayes-correlated equilibrium, and so is $(\sigma + \sigma')/2$. Therefore, an optimal information design for the platform can be chosen to be symmetric.

Hence, the optimal information structure is characterized by the probability the probability r_θ that both drivers drive to the area and by p_θ , the probability that each of the drivers goes. This gives rise to the information structure in Table 5.3. For all

entried in Table 5.3 to be probabilities, it needs to hold that

$$\max\{0, 2p_\theta - 1\} \leq r_\theta \leq p_\theta$$

For $a = \text{go}$, the obedience constraint is

$$lp_0\sigma$$

The platform would like to minimize the probability that the demand cannot be met, i.e. minimize $l(1 - p_B)^2 + (1 - l)(1 - p_B)^2$. \square

5.1.1 Cheap Talk

We compare this to a model in which the platform cannot commit ot In cheap talk, the platform discloses some information to a driver, which, given the update, updates their behavior. More concretely, there is an abstract set of *messages* $m \in \mathcal{M}$ that the platform can send. The players receive the message and play optimally. In particular, the timeline of the game is:

1. The demand θ at the area is realized.
2. The platform decides to send messages (m_1, m_2) to the drivers.
3. The drivers decide to drive or not drive to the area.

We solve for perfect Bayesian (signalling) equilibria of this game.

5.1.2 Public and Private

We call a recommendation σ public if $\sigma_1(\theta) \stackrel{\text{a.s.}}{=} \sigma_2(\theta)$ for $\theta = 0, 1$, i.e. if both agents receive the same information. In this case, this leads to the following result:

Proposition 5.2. *The optimal information design when the platform is restricted to public messages is given in ??*

$\theta = 0$	go	not go	$\theta = 0$	go	not go
go	r_0	$p_0 - r_0$	go	r_1	$p_1 - r_1$
not go	$p_0 - r_0$	$1 + r_0 - 2p_0$	not go	$p_1 - r_1$	$1 + r_1 - 2p_1$

Table 5.3: Parameterized Information Design

5.1.3 Results

Theorem 5.3. *In the cheap talk model, Perfect Bayesian equilibria have the following form:*

1. *If $\sigma < \frac{1}{2} - \varepsilon$ or $\sigma > 1 - \varepsilon$, then the platform is indifferent between any message, the drivers will visit their dominant choice.*
2. *If $\frac{1}{2} - \varepsilon \leq \sigma \leq 1 - \varepsilon$, the platform is indifferent between any message, and the drivers ignore the information.*

We show a proof to this statement in ?? If the general outside option is very low ($\sigma < \frac{1}{2} - \varepsilon$) or very high ($\sigma > 1 - \varepsilon$), drivers go to the area in hope to get a ride or stay away from it, respectively, even without demand information. The platform is indifferent between any demand information given that it won't influence the driver's decisions. This is an example where agents know that there is a high

In the other cases, the platform cannot transmit any information. The

In this environment, hence, if the not internalized cost from

5.2 Inefficiencies

After analysing the predictions, we identify two sources of inefficiencies: a potential lack of commitment (a comparison between our cheap talk and the commitment solution) and a potential lack of being able to provide asymmetric information.

5.2.1 Inefficiencies through lack of commitment

Proposition 5.4. *The cheap talk version of the game has lower welfare. This statement is uniform: Both platform and driver surplus are lower in the cheap talk game.*

The statement shows that neither side benefits from limited commitment of the platform. The drivers have to rely on less information, and cannot trust the platform. The equilibrium is “babbling”.

5.2.2 Inefficiencies through public information

Comparing our second two theorems, we find the following loss from public information.

Theorem 5.5. *In the commitment regime, only allowing public information reduces platform and driver surplus. In the cheap talk regime, this restriction increases welfare*

This result might look somewhat surprising.

5.3 Discussion and Remedies

Given the inefficiencies observed in the last section, some remedies for the market should be considered. We introduce two potential solutions to the platform’s commitment problem, and one solution to the allocation problem.

5.3.1 Commitment via third parties

A main driver of the inefficiencies in our model was that there is a conflict of incentives between the platform and the drivers. In this environment, if drivers “pay” the platform, there is not much.

5.3.2 Commitment via reputation

A second opportunity for the platform to commit is via reputation. This assumes that the game of information provision studied in this section is repeated sufficiently often.

Theorem 5.6 (Friedman 1973). *In an infinitely repeated game with sufficiently patient agents, all individually rational payoffs can be achieved as a result of equilibrium play.*

This statement is allowed by agents playing a “punishment” equilibrium from the platform. It is unlikely in the setting of platform drivers that they can individually punish the platform, which, in return, does not incentivize the platform to give recommendations according to a commitment problem.

5.3.3 Approximate Efficiency of Public Information to Few Drivers

For our last statement, we will need a more general model. There are n drivers, which learn a state $\theta \in \{0, 1, 2, \dots, n\}$. Drivers get a utility $1 - \varepsilon$ if matched to a ride and they get a utility of $-\varepsilon$ if not matched. We assume that n is large, and a small fraction of drivers can get a public message.

Proposition 5.7. *Assume that drivers are*

Chapter 6

Conclusion and Policy

Recommendations

There's fragmentation and a lack of transparency of information on what's happening in real time and what's going to happen. We're connecting bread crumbs across data areas. —Ryan Green, as quoted in Weed 2019

This thesis studied the relevance and optimal design of information provided to ridesourcing drivers. Our argument proceeded in three steps: chapter 3 showed that besides earnings maximization, drivers also take into account cultural and informational considerations in their labor supply decisions. chapter 4 showed that there are high potential earnings gains from additional information. We then went on to study commitment and privacy of messages as two challenges. chapter 5 observed the importance of commitment and asymmetry in information design for platform drivers. In this final chapter, we consider three stakeholder groups, platforms, regulators and transportation engineers and list open problems and recommendations.

6.1 The Commitment Challenge for Platforms

We observed in chapter 5 that the limited commitment of the platform can lead to, in equilibrium, significantly less information being transmitted. More specifically, the

platform’s commitment problem arises when it has high demand and, in an optimal information design, would show the information of high demand only to a subset of drivers. Without commitment, the platform has incentives to reveal this information to more drivers, which would maximize the likelihood that a rider is picked up.

As the software underlying a TNC does mostly not change, the platform has an opportunity to commit to a particular information provision. To reach this goal, however, it is crucial that drivers *understand* that the platform committed to such an information provision. There are several ways to give such asymmetry, which we outline next, in order of decreasing application inside of the TNC.

6.1.1 Designating some drivers as informationally advantaged

If some drivers are openly designated as having access to additional information compared to other drivers, commitment to only giving some drivers information is transparent. Whether linked to performance on the platform, the main problem of a lack of commitment as identified in chapter 5 disappear if the drivers being recommended to go to a high-demand area do not foresee the congestion in this place.

6.1.2 Audits

A second opportunity for platforms is to achieve their commitment is via audits and reporting from trustworthy sources. This could come, for example, via a publication of the numbers of drivers informed of high demand in an area.

6.1.3 External Aggregators

A third approach is what is partly already, done by third parties aggregating and providing information such as Gridwise or the Surge app. In contrast to a TNC, these companies do, depending on their business model, not have incentives that are misaligned with platform drivers and can hence provide optimal information: The question becomes one of optimal cooperative, and not strategic information provision.

We highlight that in our approach to the problem, coupling of information and pricing is not considered, and other ways of costly signalling for a TNC might be available. This is outside of the scope of this thesis.

6.2 Challenges for Transportation Regulators

As a prerequisite for understanding the regulation of information provision, understanding the informational needs of a regulator is crucial.

The access to information from TNCs is regulated under different legislation. New York, as an example, gives their regulator, the Taxi and Limousine Commission (TLC) particularly strong powers: Section 2302 of the Charter of New York City empowers them to information access to origin-destination pairs and fares. In its executive practice, the TLC publishes data on fares for all transportation platforms and has access to disaggregated data. Importantly in the case of New York City, the strong regulator comes from times pre-dating TNCs, and stems from taxi regulation.

Other cities have different regulations, and might face platform emigration when . The case of Austin, Texas showed that potential regulation might lead to platforms abandoning some areas, compare Zeitlin 2019.

The informational demands on regulating information to drivers are much more stringent than regulation on earnings or matching: In addition to trips and fares, regulators need to get access to which information is shown to drivers, and, hence, insights into the platform.

We propose, in three steps, a path forward that would allow regulation on information to drivers.

6.2.1 Information Provision as a Preliminary Agreement

A first important step is that, without changing the payment structure of TNCs (no payment in phase 2), to re-classify information on demand and offers to drivers as parts of a negotiation between the platform and riders. In this environment, while there was no contract negotiated between the platform and the driver, there is an

opportunity for drivers to challenge the accuracy of the information provision by platforms.

6.2.2 Using Existing Information Access to Track Information Provision to Drivers

This classification would also allow existing regulators to require more information by platforms. It could then be that the list of drivers receiving information, the *targeted* drivers, are shown along with the information. Not only can this allow for fairness estimation, but also allow regulators to oversee TNCs' reactions to demands in dense or less dense parts of urban spaces.

6.2.3 Trip Level vs. Aggregate Level Fairness

Having access to data on information provision to platform drivers would also allow to test one of the main challenges outlined in our theoretical analysis in chapter 5: Asymmetry. Regulators would be able to regulate on which drivers get which demand information at which time.

6.3 Challenges for Transportation Engineers

The challenges for TNCs and regulators come with challenges for transportation engineers with which we conclude this thesis.

6.3.1 Dynamic Rebalancing with Information Constraints

Taking into account the effect of information on the reaction of drivers gives rise to challenges for operations researchers. As we saw in chapter 5, information provision to drivers needs to balance the expected congestion caused by information with the likelihood of satisfying a demand for rides. Varying between revenue maximizing and welfare maximizing platforms might give the problem additional nuance.

6.3.2 Information Design as Market Design

A second problem for engineers is the integration of information into pricing. Effectively targeting information to drivers with payments incentivizing them might be more efficient. Much of the driver’s behavior, however, relies on their expectation on how many other drivers follow a recommendation by the platform, which needs to be managed. The use of combined pricing-information designs might help the functioning of transportation systems.

6.3.3 Data Specifications

To allow for effective regulation, the development of exchange formats for information provision is a relevant challenge. As origin-destination pairs, fares and time stamps for matching and pricing, recommendations to drivers, when operationalized in a data specification that allows for research and optimization helps the future development of systems.

Depending on the development and ownership structure of Autonomous Vehicles (AVs), such specifications and information designs might even be relevant in a future without (human) drivers. Coordinating the demand of AVs through proper information design requires effective data specifications to track them.

6.3.4 Operationalizing Fairness in Information Provision

A last challenge is the operationalization of fairness in information provision and their interlinkage with pricing and matching. Describing the expected earnings for different groups based on their differential treatment by a TNC algorithm, be it in terms of information, matching, or pricing can allow for more equitable distribution of surplus, and might affect other externalities of TNCs as given through congestion.

We leave these challenges for the future, in hope of informed and efficient urban mobility environments.

Appendix A

Supplemental Material

A.1 Driver Survey

A.1.1 Basic Driving Information and Behavior

1. Which ride hailing platform companies did you work for in the last 30 days?
(Select all that apply)
(a) Grab (b) GoJek (c) Shopee
2. What type of vehicle do you use the most for work?
(a) Car (b) Motorbike
3. How did you acquire this vehicle?

(a) I or a family member purchased it with full payment
(b) I or a family member purchased it on credit
(c) I leased it through the ride-hailing platform
(d) I leased it myself through a third party
(e) Others (please specify)
4. Did you drive for a taxi company in the last 30 days, e.g. for bluebird?
(a) Yes (b) No

5. Did you work in any other jobs in addition to either ride-hailing and/or taxi driving in the last 30 days?
(a) Yes (please specify job type) (b) No
6. Did this job give you more money per hour than money for an hour you are on bid?
(a) Yes (b) No
7. Do you like this job more or less than working for Grab/GoJek/Shopee?
(a) Yes (b) No (c) Indifferent
8. What job did you have before starting as an ojol?
(a) Opang (b) Other (c) Ojol is my first job
9. Did this job give you more money per hour than money for an hour you are on bid?
(a) Yes (b) No
10. Why did you change jobs? (Select all that apply)

(a) Better pay
(b) Lost my previous job
(c) More flexible hours
(d) My friends were joining ojol
(e) I like this job better
(f) More respected/higher status as an ojol
(g) Other (Please specify)
11. Where do you prefer to wait when not on an order (most frequently)?

(a) Wait in the area where last ride/order ended
(b) Drive to nearest hangout/resting spots with other drivers
(c) Driver to high demand areas even if I have to drive there

- (d) Others (please specify)
12. When do you usually stop working (most frequently)?
- (a) When I reach a certain income
 - (b) When I get enough points/tupo
 - (c) At a set time I set for myself
 - (d) When I get tired
 - (e) Others (please specify)

A.1.2 Multihoming Behavior

For Non-Multi-Homers

13. Why do you not use multiple platforms and only use one platform? Check whether you agree with the following statements.
- (a) I have enough work on one so do not need to work for both (Disagree/Agree)
 - (b) I fear retaliation by the platform (Disagree/Agree)
 - (c) I understand one system much better than the other (Disagree/Agree)
 - (d) I feel loyal to my platform (Disagree/Agree)
 - (e) I want to maintain my ranking on one of the platform (Disagree/Agree)
 - (f) I don't like the other platform (Disagree/Agree)
 - (g) My friends/community are on this platform (Disagree/Agree)
 - (h) I want to concentrate/focus on one platform for better performance (Disagree/Agree)
14. Would the following factors be important in your decision to start working for multiple platforms at the same time?
- (a) Higher bonus on the other platform (Yes/No)
 - (b) Higher income on the other platform (Yes/No)

- (c) No penalty for multihoming (Yes/No)
 - (d) My friends/community began to multihome (Yes/No)
 - (e) More orders/demand on the other platform (Yes/No)
 - (f) Understanding the other system better (Yes/No)
15. If you were to leave your current platform and ONLY WORK for the other platform, would the following factors be important in the decision to switch?
- (a) Higher bonus on the other platform (Yes/No)
 - (b) Higher Income on the other platform (Yes/No)
 - (c) More orders/demand on the other platform (Yes/No)
 - (d) All your friends/community shifting to the other platform (Yes/No)
 - (e) Understanding the other system better (Yes/No)
 - (f) None of these will make me change to the other platform and leave my current application (Yes/No)
16. Anything else we should know about why you decided to not use multiple platforms?

For Multi-Homers

17. How do you usually switch between multiple companies?
- (a) Have multiple phones open at the same time
 - (b) I block times, i.e. have one company open on my phone for each time period
 - (c) Have multiple apps running on the same phone throughout the day
 - (d) Only check the other company when I don't get orders for some time
 - (e) Others (please specify)
18. What percentage of your working day do you have multiple phones open at the same time? (0 - 100)

19. Were the following factors important in your decision to start working for multiple platforms?
- (a) Getting a higher bonus on one of the platforms (Yes/No)
 - (b) Making more income on one of the platform (Yes/No)
 - (c) Knowing there is no penalty for multihoming (Yes/No)
 - (d) More demand on one of the platforms (Yes/No)
20. Any other reasons you started working for multiple platforms?
21. When working for multiple platforms, are you worried about the following?
- (a) I fear being penalized by platforms for multihoming (Yes/No)
 - (b) I understand one system much better than the other (Yes/No)
 - (c) I feel disloyal to the company working for both (Yes/No)
 - (d) I feel disloyal to the my friends/community working for both (Yes/No)
 - (e) Working for both platforms is distracting/I can't focus on one (Yes/No)
 - (f) It is difficult to maintain ranking on one platform (Yes/No)
22. What would make you work EXCLUSIVELY for a platform and not multihome?
(Select all that apply)
- (a) Higher bonus on this platform
 - (b) Higher Income on this platform
 - (c) More orders/demand on this platform
 - (d) No penalty to multihoming
 - (e) All my friends/community shifting to this platform
 - (f) Others (please specify)
 - (g) None of these will make me change to working for only one platform
23. Anything else we should know about your decision to use multiple platforms?

A.1.3 Driving Activities

Note. This set of questions is also asked for Grab and GoJek if respondents select Grab or GoJek in Question 1. We only show questions for Shopee in this section, which has one additional Shopee-specific question compared to Grab and GoJek.

For the next set of questions think about your activity only for Shopee for the last 30 days

24. Which Shopee service did you take most orders from?

- (a) Food (b) Other (c) No specialization

Shopee-specific question What has changed when Shopee appears?

- (a) I drive less for GoJek

- (b) I drive less for Grab

- (c) I drive more for GoJek

- (d) I drive more for Grab

- (e) No changes

25. What type of area do you spend most of your online search time for Shopee?

- (a) Central areas (b) Outskirts

26. Out of the following, Which area do you spend most of your online/search time for Shopee in?

- (a) North Jakarta (b) South Jakarta (c) East Jakarta (d) West Jakarta (e) Central Jakarta (f) Other area (Bodetabek)

27. What days a week do you usually drive for Shopee at least one trip? (Select all that apply)

- (a) Monday (b) Tuesday (c) Wednesday (d) Thursday (e) Friday (f) Saturday (g) Sunday

28. How many hours do you typically work for Shopee on these days?
- (a) Weekdays (0 - 24)
 - (b) Weekends (0 - 24)
29. For the last two weeks: What has been your average daily salary from Shopee on weekdays? (in Rp)
30. For the last two weeks: What has been your average daily salary from Shopee on Saturdays and Sundays? (in Rp)
31. How many kilometers have you driven on average daily for Shopee when on bid [If more than 300, move slide to maximum value]? (0 - 300 KM)
32. How satisfied are you with Shopee's:
- (a) Bonus Scheme (1 - 5)
 - (b) Daily Income you make on the platform (1 - 5)
 - (c) Matching system (1 - 5)
 - (d) Responsiveness to driver complaints/problems (1 - 5)
33. When working for Shopee, approximately how many days do you hit your bonus?
- (a) All the time (b) Around half the time (c) Less than half the time

A.1.4 Sociodemographic Information

35. What is your age?
- (a) Under 20 (b) 20 - 29 (c) 30 - 39 (d) 40 - 49 (e) Above 50
36. What is your gender?
- (a) Male (b) Female (c) Non-binary / third gender (d) Prefer not to answer
37. What is the highest degree you obtained?
- (a) SD (b) SMP (c) SMA (d) D3 (e) S1 or higher (f) None of the above

38. Is Grab/GoJek your main source of income?
(a) Yes (b) No
39. How many people does your income support (not including yourself)? (0 - 10)
40. Approximately how much do you spend on food each week? (in Rp)
41. How much do you spend on rent each week? (in Rp)
42. What is your kecamatan?
43. What is your kelurahan?

A.2 Decision Environment for Reinforcement Learning Agents

Here, we describe the observed state and action for the Reinforcement Learning challenge, compare Xie et al. 2020.

A.2.1 Dispatch Challenge

The order dispatch, a matching challenge, observes as an observable state for each incoming order and each idle driver in the platform during each time step

- The estimated distance from driver to order
- The origin and destination of the order
- The estimated order start and completion time assuming the order was matched to the driver
- The reward units as an earnings proxy for the driver.

The state of the system contains all driver’s locations at each time.

A.2.2 Repositioning Challenge

The repositioning challenge observes as an observable state for each driver in a *targeted* group of drivers that is idle for at least 5 minutes and each time step at which repositioning is possible a coarse location of the driver on a coarse grid of Chengdu.

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