

IS4242 INTELLIGENT SYSTEMS & TECHNIQUES

L3 – Targeting Current Customers Aditya Karanam

Announcements

- ► Programming Assignment 1 will be released today
 - Due: September 12, 11:59 PM
 - Penalty for late submission, please start as early as possible

▶ Primers on Numpy and Pandas, and Visualization will be provided this week

In this Class

► Consumer Lifetime Value

► Logistic Regression

Support Vector Machine

▶ Optimal threshold for classification in the context of marketing campaigns

Different Types of Marketing

- ► Mass marketing treats all customers as one group
- ▶ One-to-one marketing focuses on one customer at a time
- ▶ Target marketing to selected groups of customers or market segments
 - Lies between mass marketing and one-to-one marketing
- ► Target marketing involves direct marketing to those customers who are most likely to buy
 - ► Target marketing increases customer expenditures with the firm

Why Target Current Customers?

- Extracting profit from the existing customer is much easier than the acquiring a new customer
 - "Acquiring a new customer can cost five to seven times more than retaining an old one"
- ► Retaining is expensive as well
 - Mailings, phone calls, Google or Facebook targeting, etc.
 - ► Targeting and retaining *valuable* customer



Who is a target?

- A target is a customer who is worth pursuing
- ▶ Profitable customer sales revenue from the target exceed costs of sales and support
- ► Customer with a positive lifetime value
 - Over the course of a company's relationship with the customer, more money comes into the business than goes out of the business
- ► How do we calculate Customer Lifetime Value (LTV)?

Customer Lifetime Value

Lifetime value is the expected net *present value* of future profit contributions by the costumer

• LTV =
$$\sum_{t=0}^{\infty} \frac{E(V_t)}{(1+\delta)^t} = \sum_{t=0}^{\infty} \frac{E(R_t - C_t)}{(1+\delta)^t}$$

- δ : discount rate
- $R_t \& C_t$ represent revenue and cost from the consumer at t, respectively
- Customer subscript is ignored in the above notation
- $\blacktriangleright E(V_t)$ depends on whether the consumer stays with the company until time t
- ► $E(V_t) = (R_t C_t)P(Customer survives until t) = (R_t C_t)S(t)$
 - S(t) can be calculated based on hazard models

Customer Lifetime Value with Hazard Model

- ▶ Let *T* be a random variable representing the time customer attritions or leaves the company
 - f(t): probability density function, F(t): cumulative distribution function
- Let S(t) be the probability that the customer attritions after time t
 - S(t) = P(T > t) = 1 F(t)
- ▶ Hazard function: the probability that customer attritions during the instantaneous period Δt , given that the customer is with the firm up to t.
 - $h(t) = \frac{f(t)}{S(t)}$
- Retention rate at time t: r(t) = 1 h(t)

Customer Lifetime Value: Geometric Distribution

- ▶ Most often, *T* is assumed to follow Geometric distribution
 - Measures the probability of success after a given number of trails
 - Success in this case is consumer leaving the company!
- $f(t) = p(1-p)^t$
- S(t) = P(T > t)
 - $P(T > t) = \sum_{i=t+1}^{\infty} p(1-p)^{i-1} = (1-p)^t$
- h(t) = p
- ▶ $\mathbf{r}(t) = 1 h(t) = 1 p$ (a constant, hence t subscript is ignored)
 - $S(t) = r^t$

Calculate the retention rate by

$$\blacktriangleright \text{LTV} = \sum_{t=0}^{\infty} \frac{E(V_t)}{(1+\delta)^t} = \sum_{t=0}^{\infty} \frac{(R_t - C_t)r^t}{(1+\delta)^t}$$

- Assuming constant revenue and cost across time,
 - LTV in the infinite horizon: $\frac{(R-C)(1+\delta)}{1+\delta-r}$
- ► LTV for a consumer: $\sum_{t=0}^{\infty} \frac{(R_t C_t) \mathbf{r}^t}{(1+\delta)^t} = \sum_{t=0}^{\infty} \frac{m_t \mathbf{r}^t}{(1+\delta)^t}$
 - m_t : customer's profit contribution in time t

Increasing Marginal Revenues through Targeting

- ▶ By targeting current customers, we can improve marginal revenues in two ways: cross selling and upselling
- Cross-selling: Firms sell different products to its customers
 - ► For example, the customer uses Intuit's TurboTax software, and the company tries to sell the customer Quicken.
- ► *Up-selling*: selling "more" (higher volume, upgrades) of products they already are buying from the company
 - ► For example, a customer has \$300,000 in term life insurance, and the company tries to sell the customer a \$500,000 policy

Models for Targeting Current Customers

▶ Models that focus on what product the customer is likely to buy next

▶ Models that consider when the product is likely to be bought

- Our focus today: Models that consider how likely the customer is to respond to the cross-selling or up-selling offer
 - Sales promotions, Coupons, etc.
 - ► Techniques: Regression, Classification, etc.



Targeting Current Customers: Classification Techniques

Application: Modeling Response to Superstore Marketing

- ▶ A superstore is planning for the year-end sale.
- ► They want to launch a new offer gold membership, that gives a 20% discount on all purchases.
- ► It will be valid only for existing customers and the campaign through phone calls is currently being planned for them
- ▶ The management feels that the best way to reduce the cost of the campaign is to make a predictive model to identify customers who might purchase the offer

Data Description: Attributes

▶ Outcome: Response (target) - 1 if customer accepted the offer in the last campaign, 0 otherwise

Predictors:

- Customer characteristics: Year_Birth Age, Education, Marital status, Income, Kidhome number of small children, Teenhome number of teenagers in customer's household
- Customer purchase behavior: amount spent on fruits, fish and meat products, Sweets, Wines, Gold, No. of Catalog Purchases, Web purchases, Website visits, Deal purchases.
- No of Complains, Recency, etc.

Application: Modeling House Prices

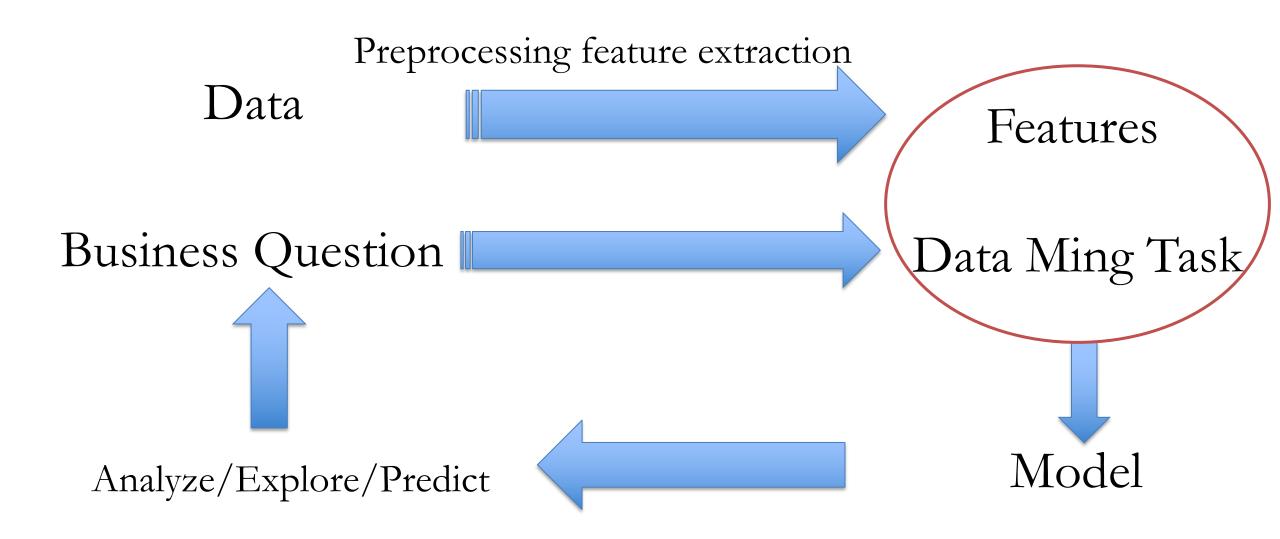
► Analyze the data to identify factors that impact response

▶ Build a prediction model to predict the probability of a customer will give a positive response.

► Task: Classification

▶ The management will use this model to target customers through phone calls

Data Mining

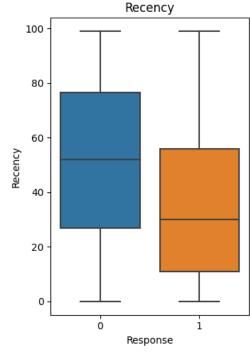


Classification Tasks

► Outcome: Response (binary variable)

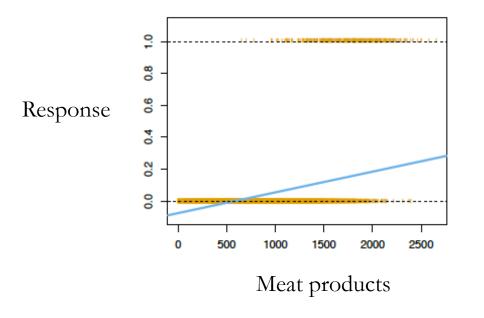
▶ Simply way: look at the distribution of predictors for each class and try to identify the variables that have significantly different distribution

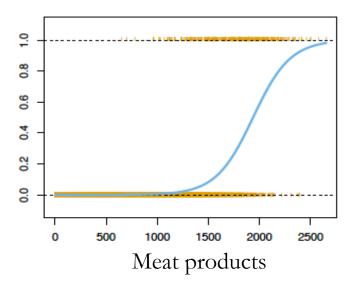
- ▶ This is good in identifying the variables that matter.
 - But doesn't provide predictions
- ► Classification models: Logistic Regression and SVM



Regression?

▶ P(response = Yes | predictor variables)





- ► Left: linear regression → negative probabilities!
- ▶ Right: All probabilities lie between 0 and 1

Logistic Regression

• Odds: $\frac{P(Y)}{1-P(Y)} = e^{\beta_0 + \beta_1 X_1 + \dots + \beta_p X_p}$

► Logit or log-odds: $\log \left(\frac{P(Y)}{1 - P(Y)} \right) = \beta_0 + \beta_1 X_1 + ... + \beta_p X_p$

- ▶ Logistic function or sigmoid: lies between 0 and 1
- Unit increase in X_1 changes log-odds by β_1 or multiplies the odds by e^{β_1}

Estimating Regression Coefficients

► Approach: Maximum Likelihood Estimation

- Ex: Logistic regression with one variable: $\log \left(\frac{P(Y)}{1 P(Y)} \right) = \beta_0 + \beta_1 X_1$

 - Find coefficients that maximise likelihood
- $P(\widehat{y}_i) = \frac{e^{\widehat{\beta}_0 + \widehat{\beta}_1 X_1 + \dots + \widehat{\beta}_p X_p}}{1 + e^{\widehat{\beta}_0 + \widehat{\beta}_1 X_1 + \dots + \widehat{\beta}_p X_p}}$
 - By default: $\hat{y}_i = 1 \text{ if } P(\hat{y}_i) > 0.5 \text{ else } 0$

SVM and Generation of ML Algorithms

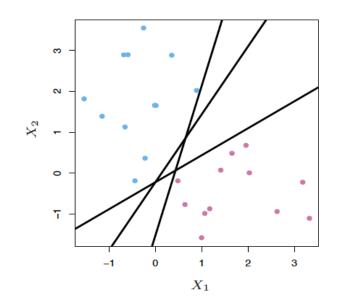
- ► Pre 1980:
 - Almost all learning methods learned linear decision surfaces. Linear learning methods have nice theoretical properties
- ► 1980's
 - Decision trees and NNs allowed efficient learning of non-linear decision surfaces
 - Little theoretical basis and all suffer from local minima
- ► 1990's
 - Efficient learning algorithms for non-linear functions based on computational learning theory developed
 - Nice theoretical properties.
- ► 2010's
 - Deep Neural Nets allow extremely efficient learning of non-linear decision surfaces
 - Little theoretical basis and all suffer from local minima

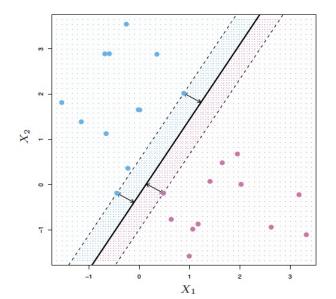
Support Vector Machine

- Constructs a *maximum margin* separator: a decision boundary with the largest possible distance to data points
 - ► This separator is linear and is also called hyperplane

$$W \cdot X + b = 0$$

 Margin can be considered as a width of the *street* separating positive and negative training data points





Notation:

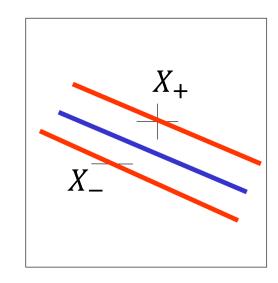
 X_1, X_2 : features of the data

Support Vector Machine: Notaion

- ▶ Notation in SVM:
 - ► Class labels are +1 and -1 instead of +1 and 0
 - ► Intercept as a separate parameter: *b*
- ► W: vector perpendicular to the separator (blue line)
- ▶ For all positive data points or vectors:

$$f(X_{+}) = W \cdot X_{+} + b \ge +1$$

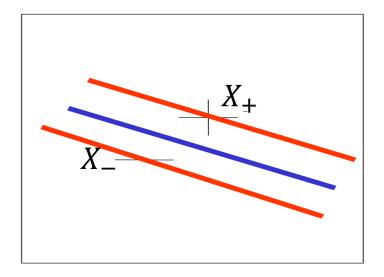
- ► For all negative vectors:
 - $f(X_{-}) = W \cdot X_{-} + b \le -1$
- ▶ Simply for all observations: $y_i(W \cdot X_i + b) \ge 1$



Notation: X_i : the data point

What is the margin?

- ▶ Let X_+ and X_- are the datapoints *closest* to separator
 - $W \cdot X_{+} + b = +1$
 - $W \cdot X_{-} + b = -1$
 - Subtracting: $W \cdot (X_+ X_-) = 2$



▶ Dividing by the length of *W* produces the distance between the lines:

▶ We want to maximize this distance

SVM: Honoring the Constraints

- ► Maximize: $\frac{2}{||W||}$
 - Equivalently, minimize: ||W|| or $\frac{||W||^2}{2}$
 - Why this form?
 - For mathematical convenience
- ► Constraints: $y_i(W \cdot X_i + b) \ge 1$

- ► How do you solve it?
 - Lagrange method

SVM: Optimization Problem

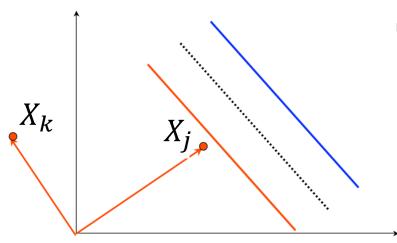
▶ Using LaGrange's method with α_i as Lagrange parameter for each observation, we have a quadratic optimization problem:

•
$$argmax_{\alpha} \sum_{j} \alpha_{j} - \frac{1}{2} \sum_{j,k} \alpha_{j} \alpha_{k} y_{j} y_{k} (X_{j} \cdot X_{k})$$

- Subject to: $\alpha_j \geq 0$ for all j and $\sum_j \alpha_j y_j = 0$
- ▶ Maximized if α_j 's that correspond to the *support vectors (observations close to the separating hyperplane)* are non-zero
 - ► Those that 'matter' in fixing the maximum margin

Case 1: Two Completely Dissimilar Vectors

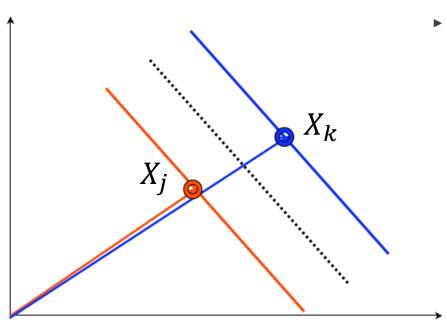
▶ 2 dissimilar (orthogonal) vectors: X_j , X_k , don't count at all



- $argmax_{\alpha} \sum_{j} \alpha_{j} \frac{1}{2} \sum_{j,k} \alpha_{j} \alpha_{k} y_{j} y_{k} (X_{j} \cdot X_{k})$
 - Subject to: $\alpha_j \ge 0$ for all j and $\sum_j \alpha_j y_j = 0$

Case 2.1: Two Alike Vectors from Different Class

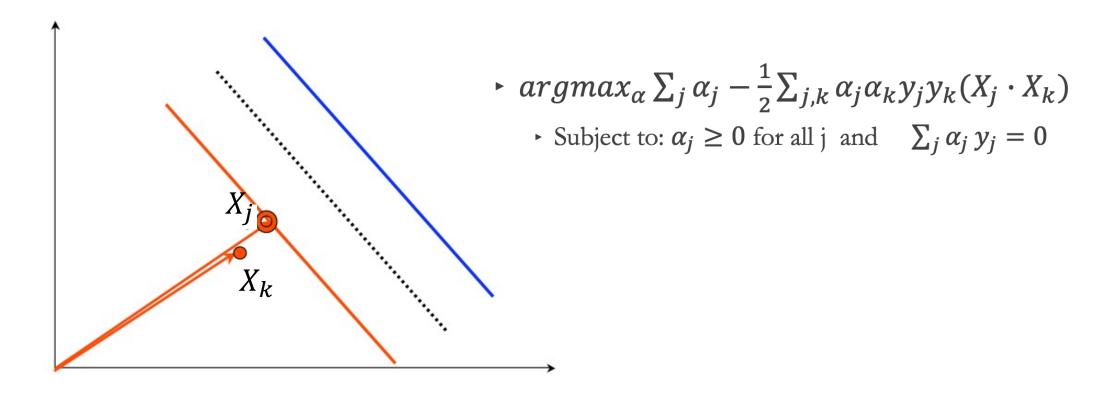
ightharpoonup 2 very similar X_j , X_k vectors that predict different classes tend to maximize the margin width



- $argmax_{\alpha} \sum_{j} \alpha_{j} \frac{1}{2} \sum_{j,k} \alpha_{j} \alpha_{k} y_{j} y_{k} (X_{j} \cdot X_{k})$
 - Subject to: $\alpha_j \geq 0$ for all j and $\sum_j \alpha_j y_j = 0$

Case 2: Two Alike Vectors from Same Class

 \triangleright 2 vectors X_i , X_k that are similar but predict the same class are redundant



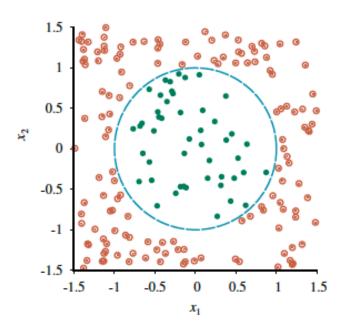
SVM: Prediction

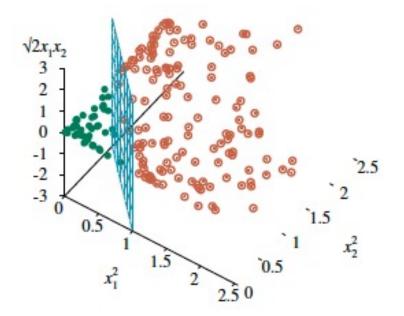
$$W = \sum_{j} \alpha_{j} y_{j} X_{j}$$

- ► For a test vector *X*:
 - $h(X) = sign(\sum_{j} \alpha_{j} y_{j}(X \cdot X_{j}) b)$

What if the data is non-linearly separable?

- ► Transform the data into a different space
 - Gain linear separation by mapping the data to a higher dimensional space
- Ex: Data can be separated by a quadratic transformation

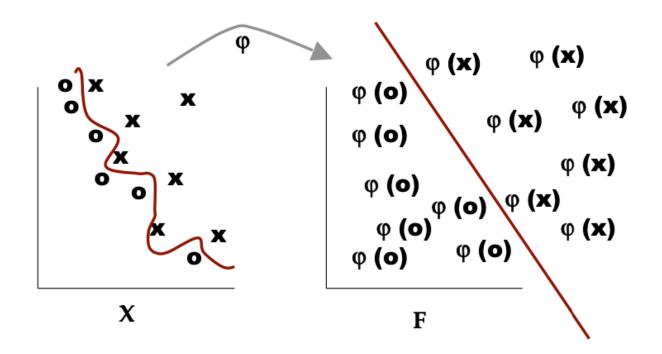




Notation: x_1, x_2 are features here

Objective Function in Transformed Space

► What we have:



- $argmax_{\alpha} \sum_{j} \alpha_{j} \frac{1}{2} \sum_{j,k} \alpha_{j} \alpha_{k} y_{j} y_{k} (\varphi(X_{j}) \cdot \varphi(X_{k}))$
 - Subject to: $\alpha_j \ge 0$ for all j and $\sum_j \alpha_j y_j = 0$

Objective Function in Transformed Space

- $argmax_{\alpha} \sum_{j} \alpha_{j} \frac{1}{2} \sum_{j,k} \alpha_{j} \alpha_{k} y_{j} y_{k} (\varphi(X_{j}) \cdot \varphi(X_{k}))$
 - Subject to: $\alpha_j \ge 0$ for all j and $\sum_j \alpha_j y_j = 0$
- Simply, we can define a kernel function $K(X_j, X_k) = \varphi(X_j) \cdot \varphi(X_k)$
- ► Generalize the form of kernel as some function computes similarity in the transformed space
 - Polynomial kernel: $K(X_j, X_k) = (1 + X_j \cdot X_k)^d$
 - Radial Basis Function: $K(X_j, X_k) = e^{-\gamma |X_j X_k|^2}$
- ▶ SVM with non-linear kernels are helpful when the data is too noisy

Evaluation Metrics for the Binary Classifier

► Binary Classification Problem:

- ► Counts of:
 - ► True Positive (TP)
 - ► False Positive (FP)
 - True Negative (TN)
 - False Negative (FN)

	Accuracy:	TP+TN
		TP+TN+FP+FN

		Tr	uth
		True	False
D. 1: 4: 2.2	True	ТР	FP
Prediction	False	FN	TN

Sensitivity and Specificity

► Sensitivity: TP+FN

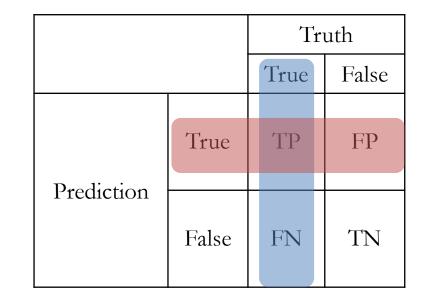
• Specificity: $\frac{TN}{TN+FP}$

	Truth		
		True	False
Prediction	True	ТР	FP
	False	FN	TN

Precision & Recall

► Precision (P): $\frac{TP}{TP+FP}$

► Recall (R): $\frac{TP}{TP+FN}$ (same as sensitivity)



- ► F1-Measure: $\frac{2*P*R}{P+R}$
 - ► F1-measure is used when we have imbalance data

Performance of Logistic Regression and SVM

<pre>print (classification_report(y_test , lr.predict(x_test)))</pre>						
	precision	recall	f1-score	support		
0	0.86	0.96	0.91	367		
1	0.58	0.25	0.35	77		
accuracy			0.84	444		
macro avg	0.72	0.60	0.63	444		
weighted avg	0.81	0.84	0.81	444		

2]	print	(cla	assification_	report(y_	test , sv	c.predict(x_	_test <mark>)</mark>))
	_		racy: 0.8600		623		
- 1	est Acci	uracy	: 0.83108108	1081081			
			precision	recall	f1-score	support	
		0	0.84	0.98	0.91	367	
		1	0.56	0.12	0.19	77	
	accu	racy			0.83	444	
	macro	avg	0.70	0.55	0.55	444	
W	eighted	avg	0.79	0.83	0.78	444	

- Performing poorly on class 1
 - Poor in identifying customers who will respond
 - One way: Change the thresholds of classifier

What is Optimal Threshold for Classification?

► Average response rate in the test data: 0.17

► The default cut-off values such as 0.5, does not work given the low base rate of responses

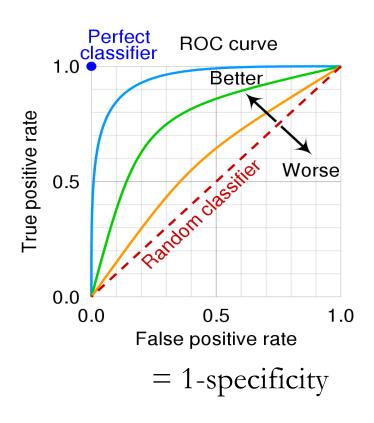
- ▶ We need to find a better threshold
 - Lift value
 - Youden's index

Optimal Threshold for Classification: Lift Value

- Lift calculates the response rate that predictive model provides over the average response rate in the data
- ► We calculate deciles based on the probability of responding that is ordered from highest to lowest
- ► Calculate the lift for each decile
 - Ratio of response rate to the average response rate, for each decile
- ▶ Use the probability value corresponding to lift value of 2 as the threshold
 - Lift value of 2 says that these customers are twice as likely to respond compared to the average customer in the data

Optimal Threshold for Classification: Youden's Index

- ▶ Receiver Operating Characteristics (ROC) curve gives the classification performance at all thresholds
 - ► True positive rate: sensitivity
 - False positive rate: 1- specificity
- ▶ Identify the threshold at which the ROC curve is farthest from the random classifier performance
 - Youden's index or Youden's J statistic
 - Calculated as: true positive rate false positive rate
 - Optimal Threshold: Threshold at which Youden's index is maximum



Classification with Different Thresholds

► Lift value:

```
#threshold corresponding to lift value of 2
threshold = 0.22
preds = np.where(y_pred2[:,1] > threshold, 1, 0)
print(classification_report(y_test , preds))
```

	precision	recall	f1-score	support
0	0.90	0.85	0.88	367
	0.45	0.57	0.50	77
accuracy	0143	0.57	0.80	444
macro avg	0.68	0.71	0.69	444
weighted avg	0.83	0.80	0.81	444

Logistic Regression

▶ Youden's index:

0.1632311427133435

Use the threshold based on Youden's index and obtain classification report.

```
#threshold corresponding to lift value of 2
threshold = optimal_threshold
preds = np.where(y_pred2[:,1] > threshold, 1, 0)
print(classification_report(y_test , preds))
```

	precision	recall	f1-score	support
0	0.93	0.79	0.85	367
1	0.42	0.73	0.53	77
accuracy			0.78	444
macro avg	0.68	0.76	0.69	444
weighted avg	0.84	0.78	0.80	444

#threshold corresponding to lift value of 2 threshold = 0.31 preds = np.where(y_svc_pred2[:,1] > threshold, 1, 0) print(classification_report(y_test , preds))

	precision	recall	f1-score	support
0	0.85	0.97	0.91	367
1	0.57	0.21	0.30	77
accuracy			0.84	444
macro avg	0.71	0.59	0.61	444
weighted avg	0.80	0.84	0.80	444

SVM with linear kernel

0.12030979656781648

```
#threshold corresponding to lift value of 2
threshold = optimal_threshold
preds = np.where(y_svc_pred2[:,1] > threshold, 1, 0)
print(classification_report(y_test , preds))
```

	precision	recall	f1-score	support
0	0.93	0.68	0.79	367
1	0.33	0.75	0.46	77
accuracy			0.69	444
macro avg	0.63	0.72	0.62	444
weighted avg	0.83	0.69	0.73	444



Thank You