1. Various inputs were set to begin with the 28-day demand forecast to determine the optimal order quantity and reorder points.

| <u>Inputs</u>                                     |      |       |
|---|------|-------|
| Lead time in days (Discrete Uniform Distribution) | 1 to | 3     |
| Current stock                                     |      | 7     |
| Store Operational Days/Months                     |      | 28    |
|   |      |       |
| Costs   |      |       |
| Fixed order cost                                  | \$   | 20.00 |
| Holding cost (daily)                              | \$   | 0.02  |
| Stockout cost                                     | \$   | 8.00  |

Fig 1. Inputs of the inventory management optimization model

2. Probabilistic assumptions of the demand were set to conduct a 28-day demand forecast.

| Demand | Probability | RN Lower Limit | RN Upper Limit |
|--------|-------------|----------------|----------------|
| 0      | 0.05        | 0              | 0.05           |
| 1      | 0.1         | 0.05           | 0.15           |
| 2      | 0.2         | 0.15           | 0.35           |
| 3      | 0.4         | 0.35           | 0.75           |
| 4      | 0.15        | 0.75           | 0.9            |
| 5      | 0.1         | 0.9            | 1              |

Fig 2. The probabilistic assumptions of the demand

3. An initial order quantity and reorder points were set

| Order Quantity, Q | 14 |
|-------------------|----|
| Reorder Point, R  | 5  |

Fig 3. The order quantity and reorder points

4. The calculations of the holding cost, stockout cost, order cost, and the total cost for each day were calculated by using the following formulas:

```
Holding cost = ending inventory in day i \times holding cost

Stockout cost = stockout in day i \times stockout cost

Order cost = order cost, if order is placed in day i

Total cost = holding cost + stockout cost + order cost
```

5. The total cost of the 28-day period was calculated to determine the effectiveness of the order quantity and reorder points that were set.

Total cost of the 28 – day period = 
$$\sum_{i=1}^{28} total cost_i$$

6. A Monte Carlo simulation was run 300 times to determine the average total cost of the model. To elaborate, steps 4 and 5 were simulated 300 times.

| Run | Hold | ing Cost | Stoc | kout Cost | Or | der Cost | Total Cost |
|-----|------|----------|------|-----------|----|----------|------------|
| 1   | \$   | 10.14    | \$   | 24.00     | \$ | 120.00   | \$ 154.14  |
| 2   | \$   | 11.50    | \$   | 32.00     | \$ | 140.00   | \$ 183.50  |
| 3   | \$   | 12.08    | \$   | 56.00     | \$ | 120.00   | \$ 188.08  |
| 4   | \$   | 9.40     | \$   | 8.00      | \$ | 120.00   | \$ 137.40  |
| 5   | \$   | 8.10     | \$   | -         | \$ | 140.00   | \$ 148.10  |
| 6   | \$   | 10.98    | \$   | 16.00     | \$ | 120.00   | \$ 146.98  |
| 7   | \$   | 9.22     | \$   | 32.00     | \$ | 120.00   | \$ 161.22  |
| 8   | \$   | 11.30    | \$   | 40.00     | \$ | 140.00   | \$ 191.30  |
| 9   | \$   | 8.18     | \$   | -         | \$ | 160.00   | \$ 168.18  |
| 10  | \$   | 10.42    | \$   | 88.00     | \$ | 140.00   | \$ 238.42  |

Fig 3. Sample dataset of the simulated costs

7. A scenario analysis was conducted to compare the results of different order quantity and reorder points, with the scenario resulting in the lowest cost considered the most optimal.

| Scenario Summary  |                 |    |        |    |        |    |        |    |        |    |        |
|-------------------|-----------------|----|--------|----|--------|----|--------|----|--------|----|--------|
|                   | Current Values: |    | Q12R5  |    | Q8R5   |    | Q14R7  |    | Q12R7  |    | Q14R5  |
| Changing Cells:   |                 |    |        |    |        |    |        |    |        |    |        |
| Order Quantity, Q | 14              | 1  | 12     | 12 |        | 8  |        | 14 |        | 12 |        |
| Reorder Point, R  |                 | 5  | 5      |    | 5      | 5  |        | 7  |        | 7  |        |
| Result Cells:     |                 |    |        |    |        |    |        |    |        |    |        |
| Holding Cost      | \$ 9.36         | \$ | 7.69   | \$ | 5.14   | \$ | 10.04  | \$ | 8.59   | \$ | 9.42   |
| Stockout Cost     | \$ 36.64        | \$ | 40.72  | \$ | 44.52  | \$ | 23.96  | \$ | 25.88  | \$ | 33.80  |
| Order Cost        | \$ 134.50       | \$ | 145.50 | \$ | 207.20 | \$ | 134.60 | \$ | 152.20 | \$ | 131.00 |
| Total Cost        | \$ 178.73       | \$ | 190.99 | \$ | 265.87 | \$ | 171.45 | \$ | 183.29 | \$ | 175.66 |

Figure 4. Scenario analysis

8. A bar chart was constructed to visually compare the scenarios



Figure 5. Visual comparison of the scenarios