#### Q1

The market value of Yahoo during the dot com boom was overestimated due to speculative activities. After the bubble burst, the market value dropped significantly. In addition, the market share of Yahoo has shrunken in the past few years. This acquisition may benefit Verizon by vertical integration of business. As a service provider, Yahoo is a downstream industry of Verizon. Therefore, it can take advantage from the channel and customer base provided by Yahoo.

#### Q2

#### Q3

Use the computational resource provided by users to full fill the computing requirements. It may tend to use a more distributed and decentralized technical architecture. After Microsoft acquires Skype, it can make use of the server provided by Microsoft and then have a more structured technical architecture centered by the servers.