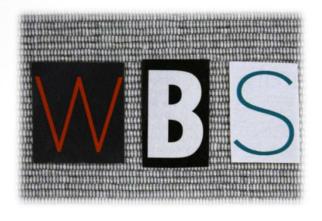
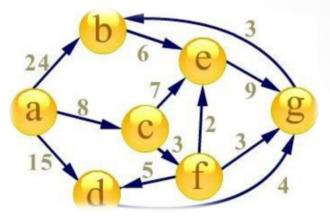


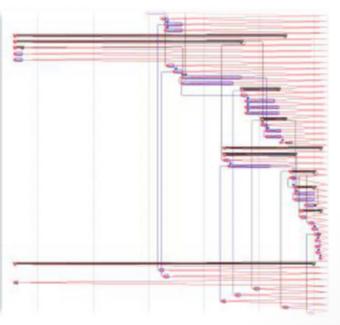
WBS分解与任务网络图

授课教师: 苏生 电子邮箱: susheng@uestc.edu.cn





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WBS分解与任务网络图

- 项目进度计划编制过程
- WBS分解
- 任务网络图

项目进度计划编制过程





工作分解结构WBS

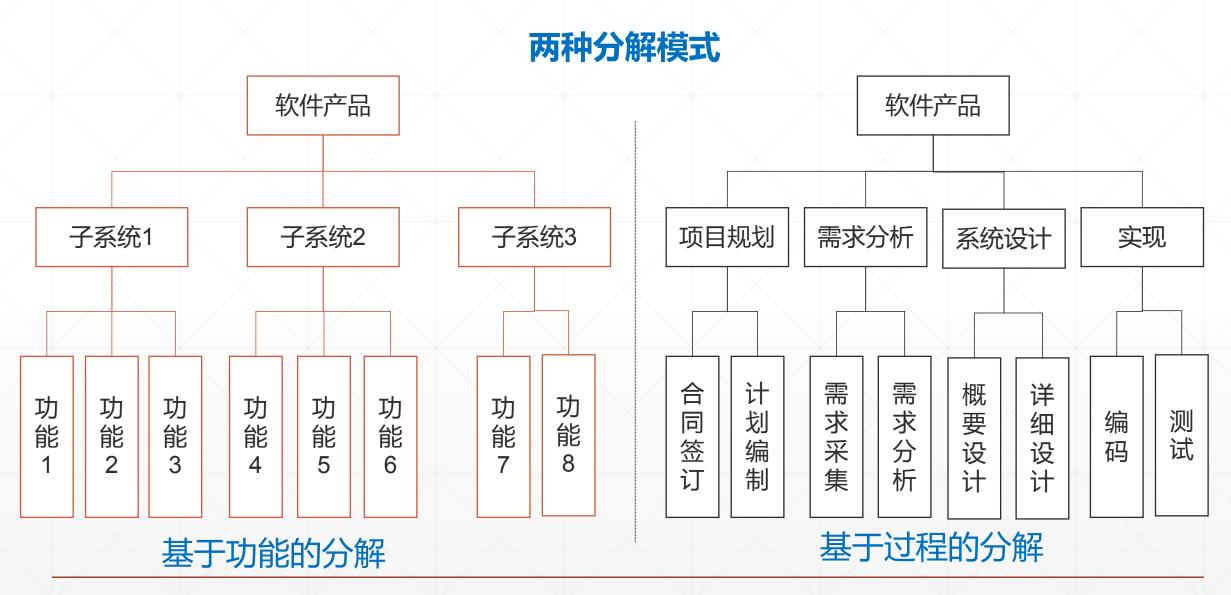
定义:

工作分解结构(Work Breakdown Structure, WBS)是将项目按照功能或过程进行逐层分解,直到划分为若干内容单一、便于组织管理的单项工作,最终形成的树形结构示意图。

作用:

- •相关成员可直观了解软件项目中的各项任务(活动)
- •将项目分解为可管理的任务(活动)
- •作为项目计划与跟踪的基础

工作分解结构WBS



工作分解结构WBS

WBS构建应该注意的原则:

- 一个任务只应该在WBS中的一个地方出现
- WBS中某项任务的内容是其下所有WBS项的总和
- 一个WBS项只能由一个人责任,其他人只能是参与者
- WBS必须与实际工作中的执行方式一致
- 应让项目团队成员积极参与创建WBS,以确保WBS的一致性
- 每个WBS项都必须文档化,以确保准确理解已包括和未包括的工作范围
- WBS可以根据需求进行必要变更维护

任务网络图

定义:

任务网络图是项目所有任务(活动)及其之间逻辑关系(依赖关系)的一个图解表示,并从左到右来表示项目的时间顺序。

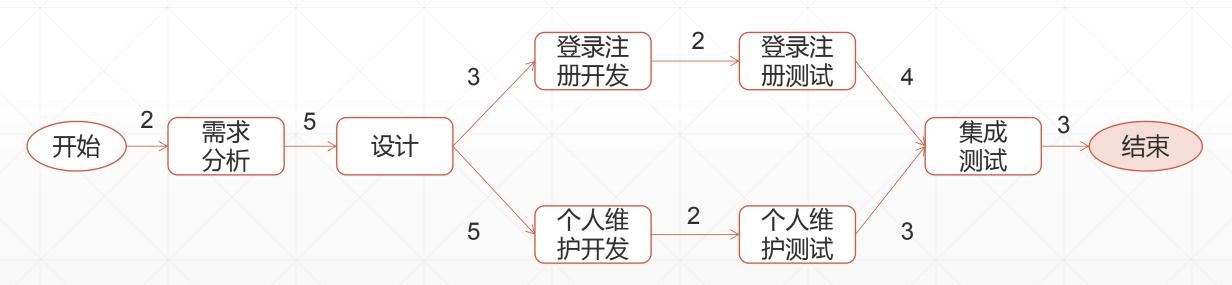
作用:

- •可以分解任务以及各项任务所需要耗费的时间及成本
- •可以显式的描绘各个任务间的时序依赖关系

任务网络图

构成:

任务网络图是一个有向权重网络图,一般用节点表示事件,弧表示任务(活动),弧上的权值表示任务(活动)耗费的时间



举例:个人中心模块开发任务网络图,节点表示任务的开始,弧权重表示时间



感谢观看!

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