Entering Brazil A Data-Driven Compatibility Check ENIAC & Magist

January 9th, 2025

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Expansion into Brazil

OPPORTUNITIES

- A Thriving Market: Brazil's eCommerce revenue rivals Spain and Italy, with massive growth potential.
- **Magist as a Catalyst**: A proven SaaS partner offering infrastructure, logistics, and market expertise to accelerate Eniac's entry.

OBSTACLES

- **Untapped Potential**: Eniac lacks local knowledge, infrastructure, and partnerships to enter Brazil effectively.
- **Time Constraint**: The board mandates market entry within the next year, making traditional setup approaches infeasible.
- > Brazil is a massive opportunity but we must move fast and make the right choices to succeed!

condense MAIN QUESTIONS / SOURCE

Magist – a good partner for ENIAC?

PRODUCT FIT RISKS

- **Premium High-Tech Products**: Magist's infrastructure is optimized for small to medium businesses, but it's unclear if it can adequately handle high-value, high-tech items.
- Brand Perception: Any delays or service issues could harm ENIAC's reputation for premium quality.

LOGISTICS CONCERNS

- **Delivery Speeds**: Magist's reliance on the public post office raises questions about whether delivery times will meet ENIAC's high standards.
- **Urban vs Rural Challenges**: Brazil's vast geography and infrastructure disparities may lead to delays or inconsistencies in service.

STRATEGIC DEPENDENCIES

- **Reliance on Magist**: A 3-year contract could limit ENIAC's flexibility to pivot or establish its own supply chain if Magist underperforms.
- **Long-Term Scalability**: As ENIAC grows, costs and logistics may become harder to control under Magist's system.

Sources

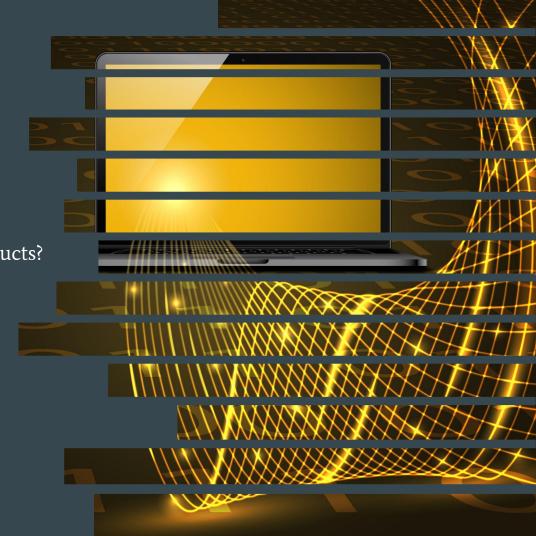


Brazil presents a massive opportunity

— but we must move fast and make the right choices to succeed!

Main Questions

- Is Magist a good fit for shipping high-quality and high-end tech products?
- ? Are orders delivered on time?
- ? Are the customers happy with the service of Magist?



Assumptions

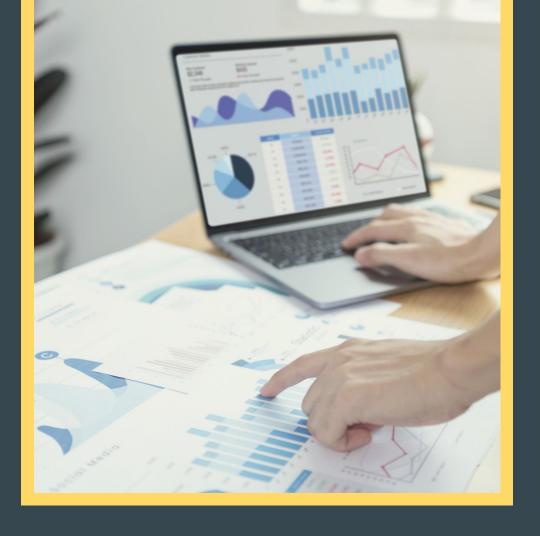
Prices (decision after Tableau)

- a. Expensive
- ь. Cheap
- c. Range to look at

Tech - Categories

Order Quantity (Sarmistha)

- d. Expensive
- e. Cheap
- f. Range to look at



Task

Main Questions:

- Is Magist a good fit for high-end tech products?
- Are orders delivered on time?

Background Eniac:

Eniac's catalogue is 100% tech products and heavily based on Apple-compatible accessories. It is not clear that Magist is a good partner for these high-end tech products. Among Eniac's efforts to have happy customers, fast deliveries are key. The delivery fees resulting from Magist's deal with the public Post Office might be cheap, but at what cost? Are deliveries fast enough

PRODUCT

- What categories of tech products does Magist have?
- How many products of these tech categories have been sold (within the time window of the database snapshot)? What percentage does that represent from the overall number of products sold?
- What's the average price of the products being sold?
- Are expensive tech products popular?

Task

SELLERS:

- How many months of data are included in the magist database?
- How many sellers are there? How many Tech sellers are there? What percentage of overall sellers are Tech sellers?
- What is the total amount earned by all sellers? What is the total amount earned by all Tech sellers?
- Can you work out the average monthly income of all sellers? Can you work out the average monthly income of Tech sellers?

DELIVERY

- What's the average time between the order being placed and the product being delivered?
- How many orders are delivered on time vs orders delivered with a delay?
- Is there any pattern for delayed orders, e.g. big products being delayed more often?

Total Amount of products within any tech category (Lisa)



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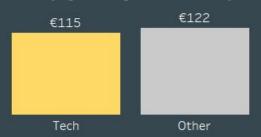
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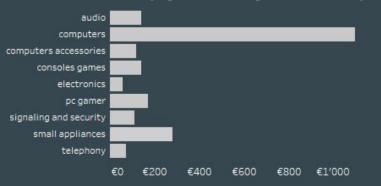
PRODUCT FIT

Magist vs. Eniac's Premium Focus

Average price of products of Magist



Average price of tech products of Magist



Magist

没

Eniac

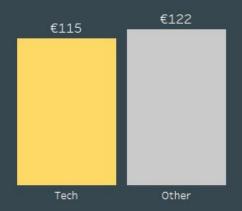
€ 115 average price per item of tech products

€ 540 average price per item

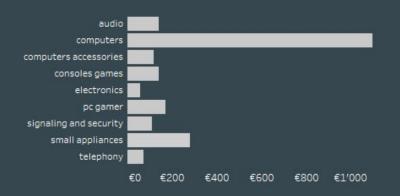
Magist is better suited to smaller, more affordable tech products, whereas Eniac's brand is built around premium Apple-related accessories.

Pricing Overview: Magist's Tech Products

Average price of products of Magist

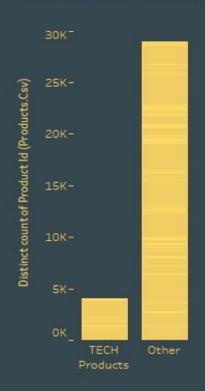


Average price of tech products of Magist



Magist's product portfolio - tech product share?

Products and Categories



Magist offers a broad range of products, including a selection of technology items.

Yet its primary focus does not lie in the specialized domain of tech sales.

Only a modest 20% of its total offerings fall under the category of high-quality tech products, underscoring its broader product scope.

Among only 9 to be identified as relevant high-quality

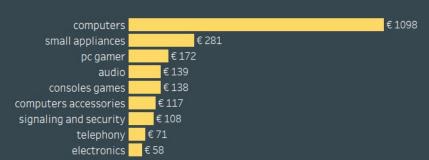
Magist sells 74 different product categories

tech products.

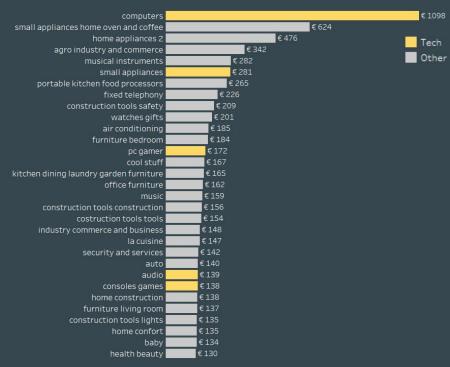
Pricing Overview: Magist's Tech Products

Average price of tech and other products of Magist

Average price of tech products of Magist



✓ Magist focuses on more affordable tech products of various brands, while ENIAC's portfolio is geared towards high-quality Apple devices and accessories.



ENIAC vs. Magist – Tech Product Fit



The average price of Magist's tech products lies 20% below ENIAC's average price per item.

Assuming Magist is focussing on mass-market affordability rather than premium offerings.

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Trendanalyse

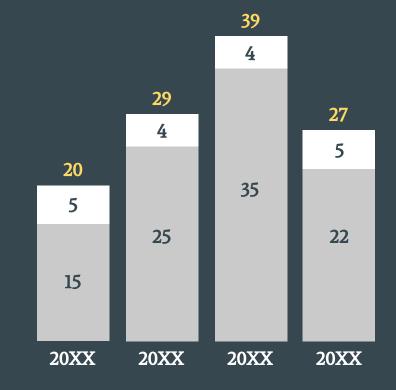
Punkt 1 Punkt 2

Ergebnisse

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Auswirkungen für den Kunden:

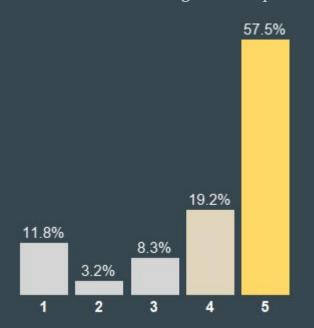
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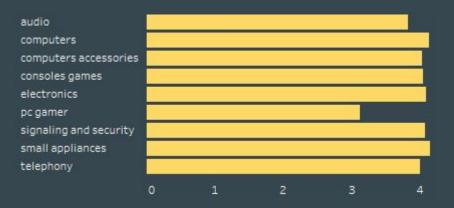
QUALITY FIT

© Customer Satisfaction: Challenges and Insights

Review Score for Magist's tech products



Average Review Score for Magist's tech products

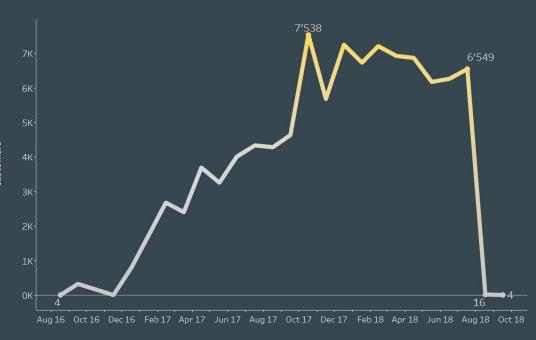


- Customer satisfaction is unstable
- Complains in the PC Gamer category
- The average level of client satisfaction is insufficient for premium products

Magist User Growth



Magist's User Growth stagnated from Dez 2017



Declining Growth Trend: A noticeable decline in customer acquisition raises concerns about the sustainability of the company's growth strategy.

Impact on Potential Partnership :

The recent downturn in growth could indicate underlying challenges that may affect service delivery and overall market performance.

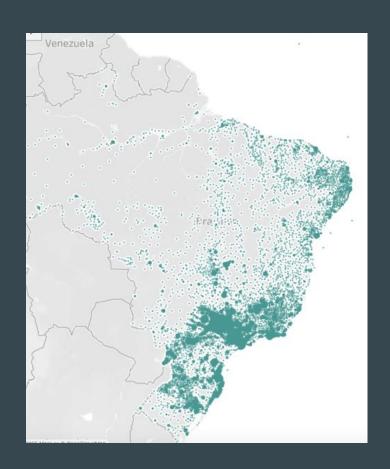
LOGISTICS FIT

97%

of all Magist's shipments could be delivered successfully

But over 1000

of all Magist's shipments could **not** be delivered on time

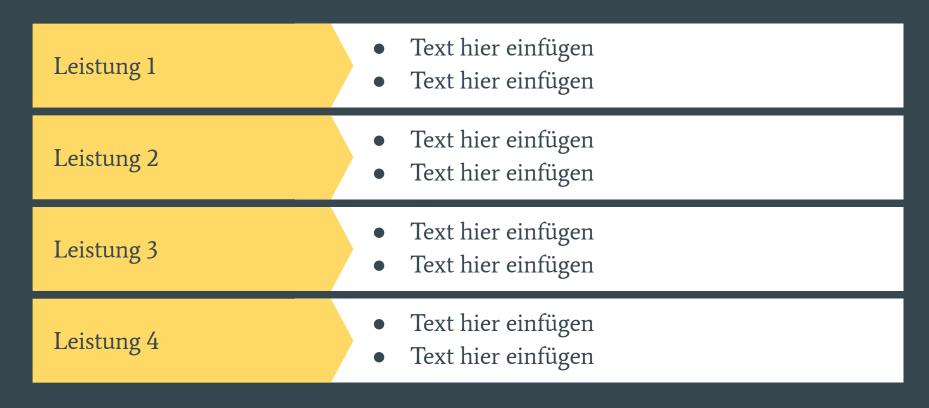


Magist works together with 3095 different sellers and has solid experience with operating foremost in the west of Brazil

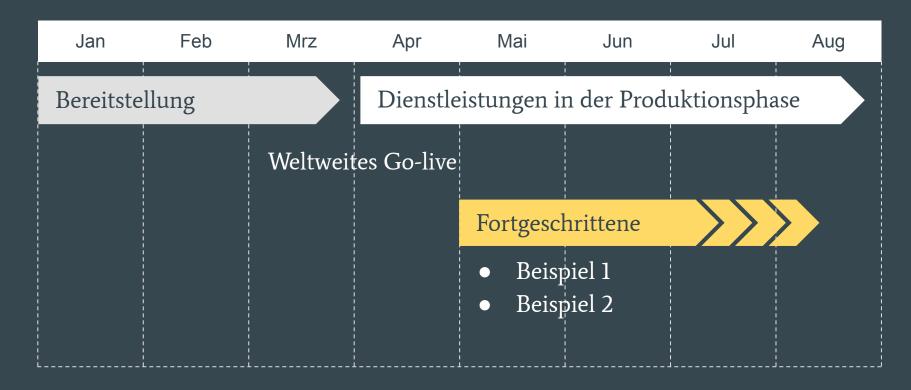
But only 20%

of Magist's sellers are specialized in shipping high quality tech products

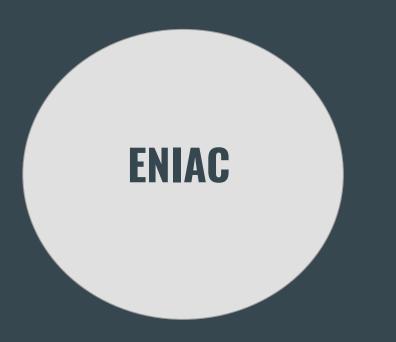
Vorgeschlagene Leistungen



Zeitachse



CONCLUSION





Magist

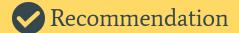
Don't partner with Magist



Magist has strong capabilities in serving small and medium-sized businesses in Brazil but is not a suitable partner for ENIAC's high-end tech products.



The risk of customer dissatisfaction and brand damage due to delays and product quality inconsistencies is too high for ENIAC.



Consider and assess other logistics and service partners that align better with ENIAC's needs in the Brazilian market.

- <u>INTELIPOST</u>
- NOVATRADE BRAZIL

If there are any questions left, please get in touch



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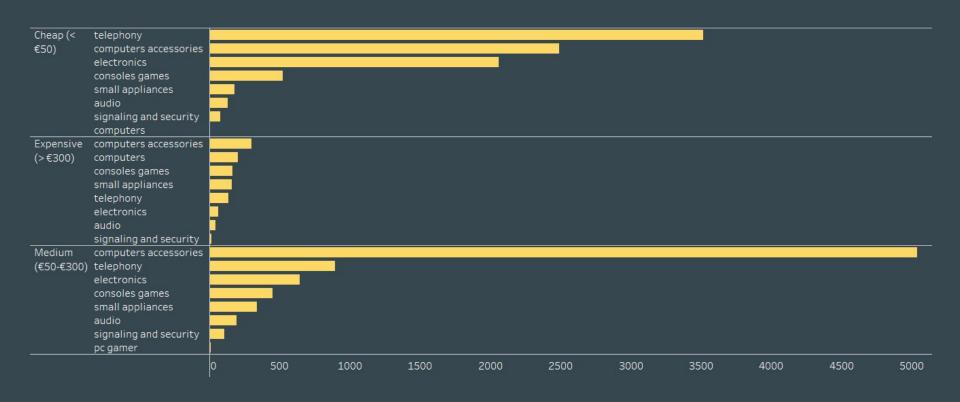
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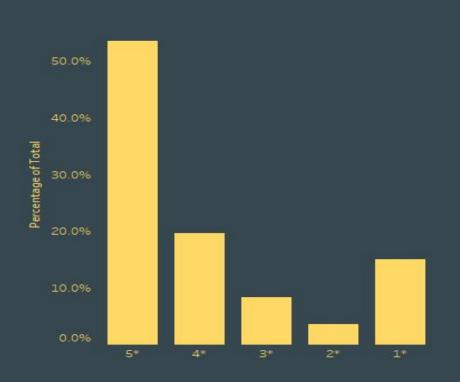
APPENDIX



Limited Presence of Premium Products in Price Range



Customer Satisfaction Rates - Entire range of products

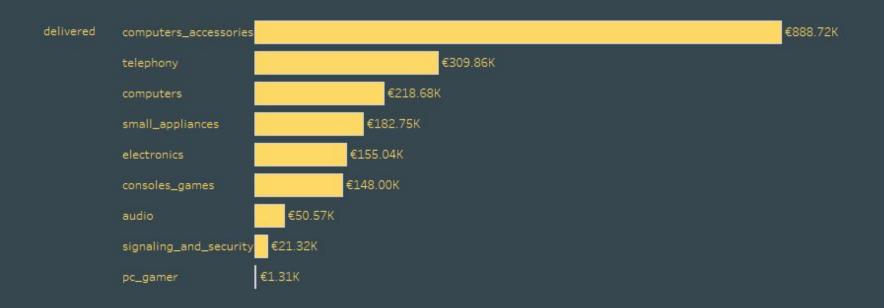


The consistency of high level of customer satisfaction with Magist's service across all product categories highlights the supplier's strong reputation and esteemed standing within Brazil.

The graph clearly illustrates Magist's efficiency as a service provider, highlighting that a convincing amount of goods were delivered successfully.

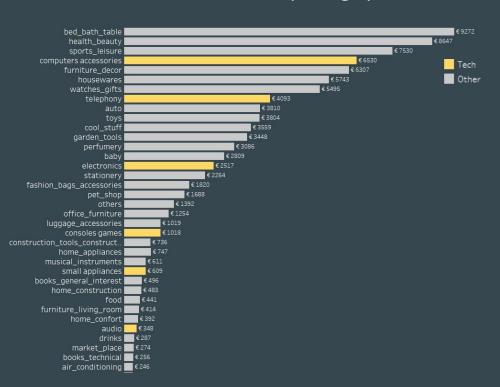


Total Amount of successfully delivered Tech Products



Order Fulfillment by Product Category

Delivered Orders by Category



Delivered Orders of Tech Products

