

11<sup>th</sup> July, 2023

Dear Jean François,

I am writing with reference to the *Business Integrator Manager* position that has been posted in MyPulse tool. Please allow me this letter to express my motivation to apply for this role.

Since the beginning of my profile career I have developed a profound admiration for Airbus and a sense of pride for what we do. I first joined Airbus working for Quality in 2020 where I had the opportunity to work side by side with an excellent team.

Such an experience was critical not only to set the foundations of "right first time" mindset from Safety and Customer's perspective, but to create an international network of colleagues with which I still have the pleasure to work closely with.

Following Quality, I joined Operations with the OWE team where customer centricity, sharp attention to details, customer centricity, and appropriate stakeholder management in a very complex environment are part of the daily business, especially concerning Performance Management topics. Such a change was not only very challenging and enriching at once but it soon provided me with very valuable insights, experience and a steep professional growth difficult to experience otherwise.

Yours faithfully,

A handwritten signature in black ink, appearing to read 'José Javier Rosales Ruiz', written over a horizontal line.

José Javier Rosales Ruiz