

# Baselines: Fact or Fiction?

or the fable of the Banker and the Engineer

**Jimmy Jia**

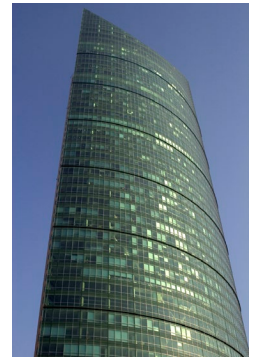
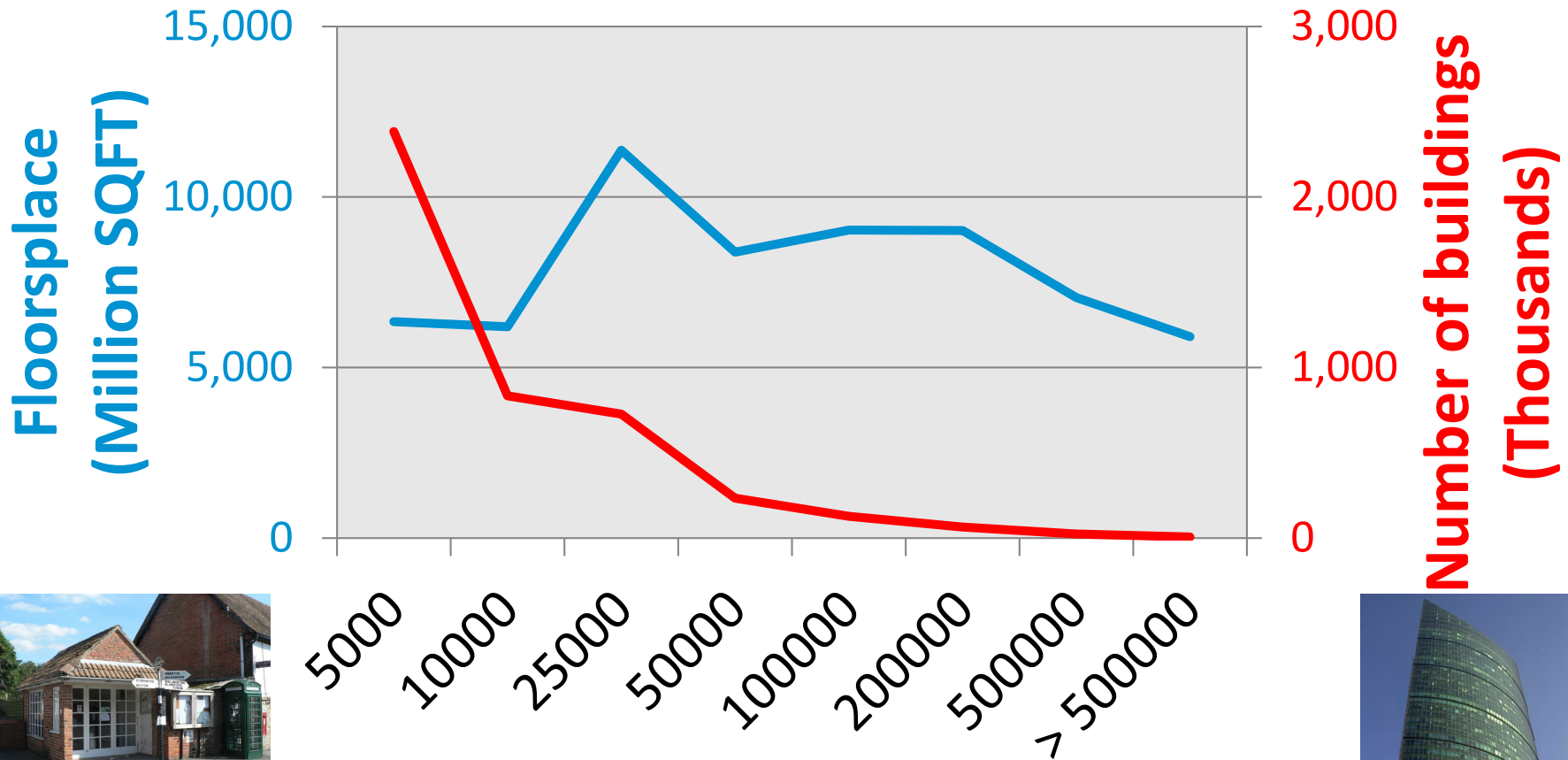
[jimmy@jimmyjia.com](mailto:jimmy@jimmyjia.com)

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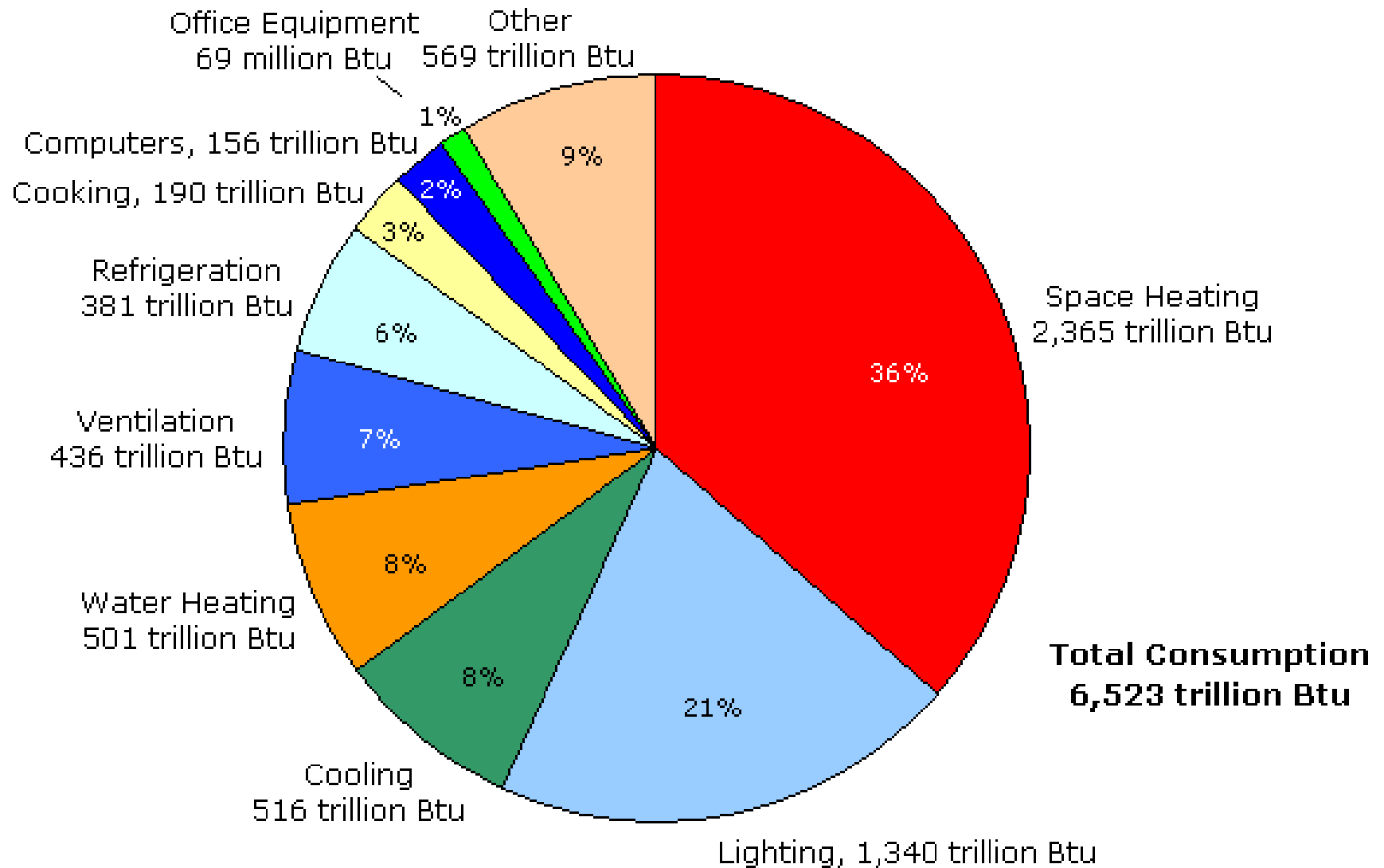
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# US building Stock: 80B sqft



- \$15 Trillion in market value (Forbes 2012)
- Average Energy: \$2.7 / sqft → \$216 Billion in energy

# To an ENGINEER, this is how a building consumes:



To an OWNER,  
this is how a building consumes:

Category (for an Office)	Cost
Fixed Costs	\$ 3.71 / GSF
Utilities	\$ 2.17 / GSF
Maintenance	\$ 1.69 / GSF
Custodial	\$ 1.33 / Cleanable SF
Environmental Health and Safety	\$ 0.35 / GSF
Mail Services	\$ 0.22 / GSF

Category	Income
Class A Office Rent (Seattle)	\$ 31.44 / GSF
Asset Value (on balance sheet)	\$ 524.00 / GSF
Revenue Value (Grocery Store)	\$ 531.00 / GSF

## Activity – your baselining exercises

- What was your metric?
- How will you keep track of it?
- What could 'mess up' your baseline?
- What is the level of effort to track it?
- Is your method / solution cost effective for the result you are getting?

# What are some factors of your baseline?

- What were some common factors of your HW?

What were some of your baselining methods and challenges?

## According to IPMVP

Savings =

- + Adjusted Baseline Energy
- Reporting Period Energy
- +/- non-Routine Adjustments

Or:

Baseline - actual energy use +/- adjustments



We have to come up with an artificial boundary



# Different Boundaries

- Option A: Retrofit Isolation: Key parameters  
(partial building, some data points)
- Option B: Retrofit Isolation: All parameters  
(partial Building, all data points)
- Option C: Whole Facility  
(whole building, output-driven)
- Option D: Calibrated Simulation  
(whole building, assumptions-driven)

# According to IPMVP

Savings =

- + Adjusted Baseline Energy
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Or:

Baseline - actual energy use +/- adjustments



Devil's Advocate: If *someone* has to make a value judgement, how can we all agree?

## Jimmy's Opinion

Energy savings do not exist.

It is a figment of engineering calculations.

You cannot *save* something you shouldn't have consumed in the first place.

# What are some factors to baseline a building?

- 12 months history of energy consumption
- Operating hours
- Size of building
- Type of business
- Weather (Heating Degree Days / Cooling Degree Days)
- Location
- And others....

Run a linear regression

- $R^2 > 0.6$
- T-test  $> 2$
- P-value  $< 0.005$

## A baseline can...

- ... find outliers, do forensics and identify anomalies in historical data to ***inform*** future operations.

# A baseline ***CANNOT***...

- ... be used to ***predict*** the future behavior!

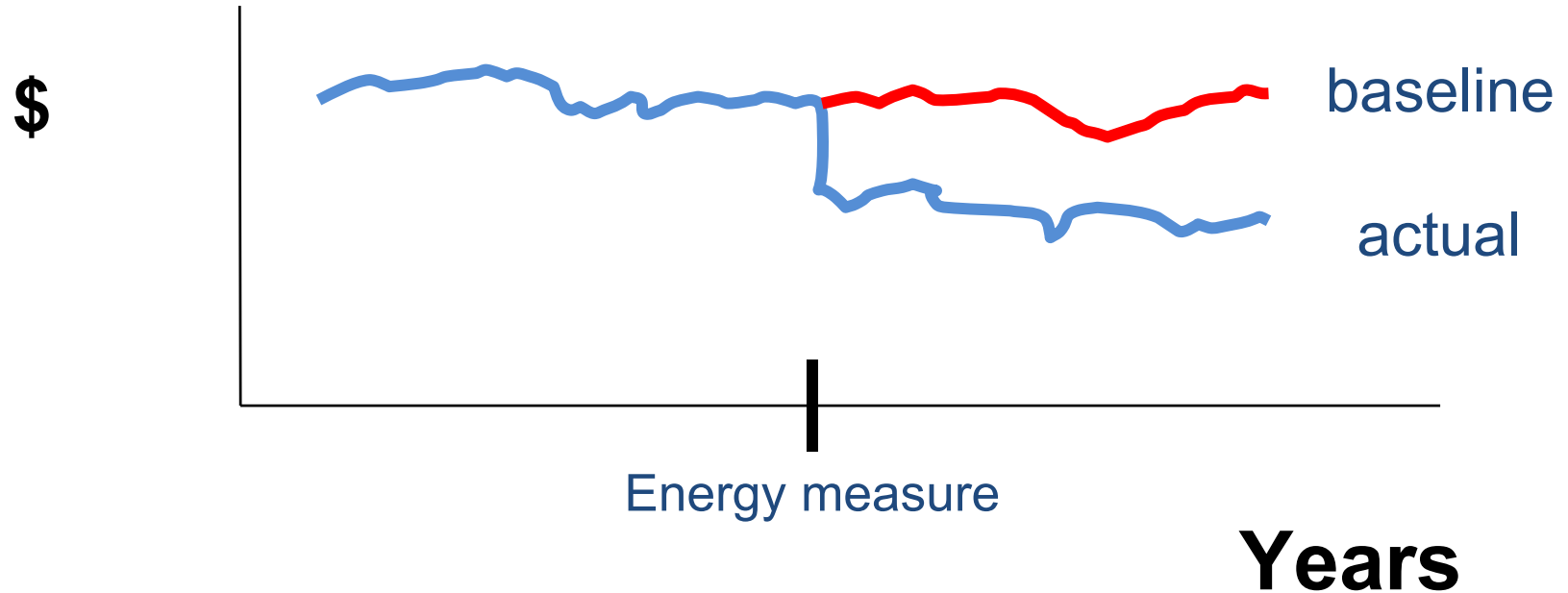


# Uncertainty of predicting the future:

- 1) Do operational parameters stay static?
- 2) Can baselines predict what I \*would have done\*  
behaviors change (additionality problem)?
- 3) Are there factors outside of the model that may  
affect my consumption?

In the ideal world....

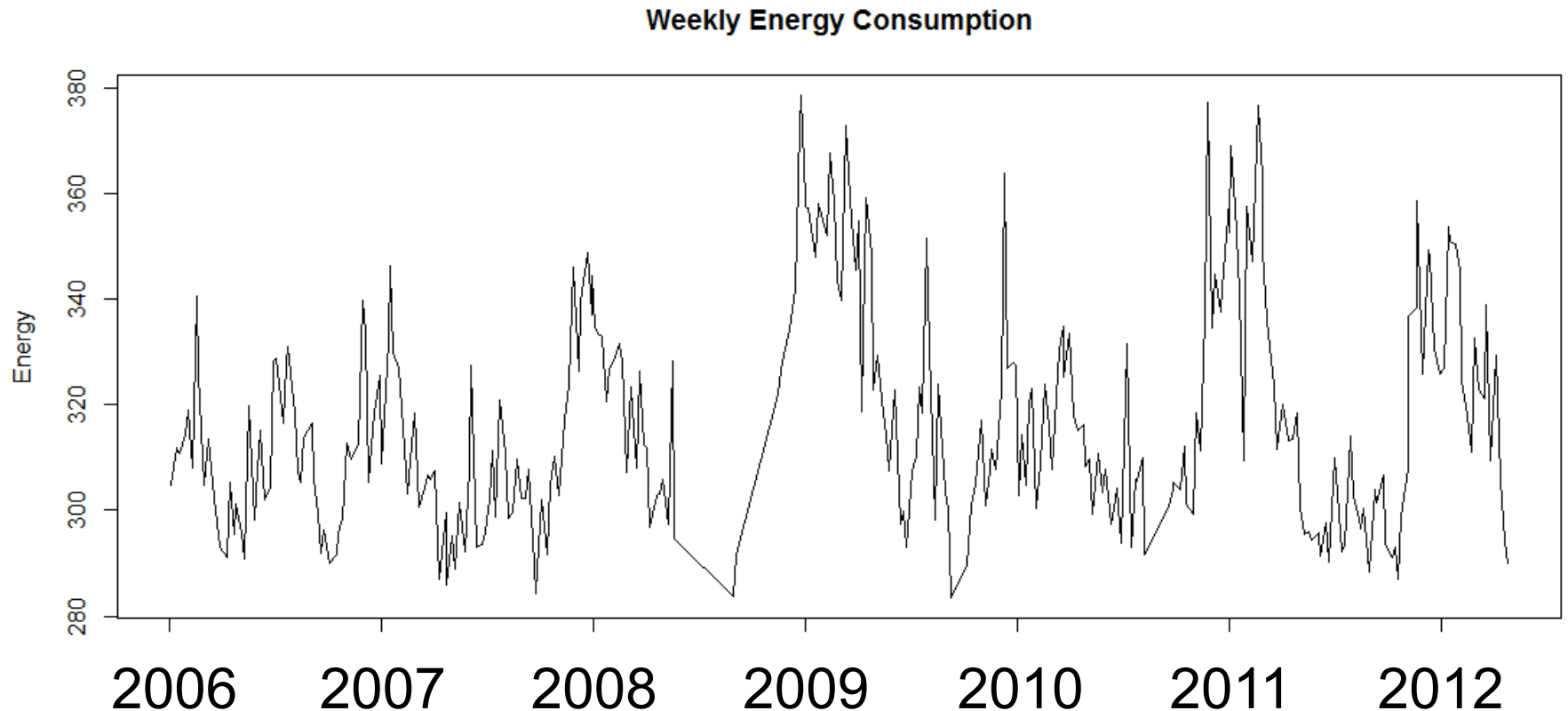
...we want a baseline to tell us how much we've ***saved***.





In the real world...

...what year did this client install LED lights?



## Example: The Trend of LEED Buildings

EUI = Energy use intensity; a measure of how much energy is consumed per square foot

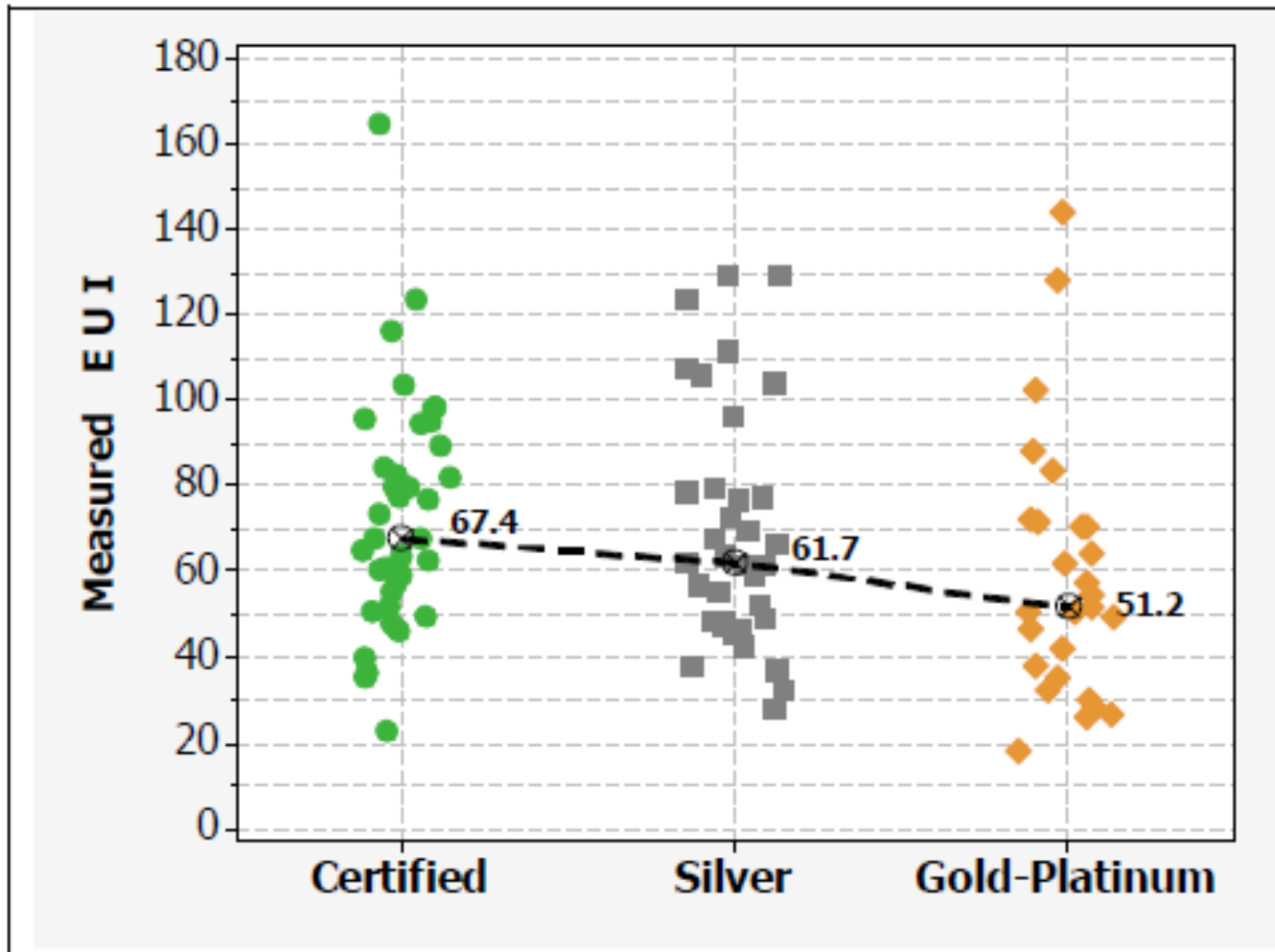
LEED Certified:	67.4
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LEED Silver:	61.7
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LEED Gold-Platinum:	51.2
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# The *noise* is usually larger than the *trend*

EUI = Energy use intensity; a measure of how much energy is consumed per square foot



# Lies, damn lies and statistics

The choice of Training Data for a linear regression is important!

‘Good’ models still have 20% error!

Energy analysis usually fails the 5-fold cross-validation test.

Run #1	Train	Train	Train	Train	Predict
Run #2	Train	Train	Train	Predict	Train
Run #3	Train	Train	Predict	Train	Train
Run #4	Train	Predict	Train	Train	Train
Run #5	Predict	Train	Train	Train	Train

# Model errors are getting better!

According to an LBNL study:

Day---time---temperature model, 3---5 %

LBNL model, 3---6 %

Pulse Adaptive Model, 4---6 %

Mean---week model, 3---7 %

Change---point model, 5---7 %

DEM models 3---8 %

*Note: NONE of these are linear regressions!*

# The problem with baselines

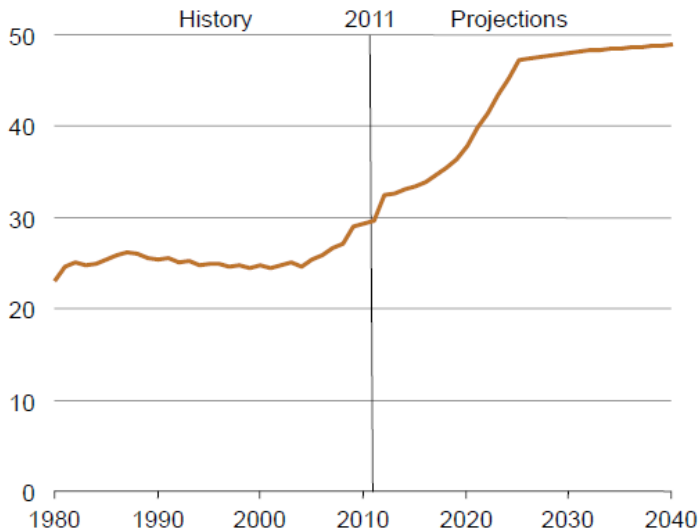
They are a comparison to something that ***no longer exist***.

Because baseline projections are, ***predictions***.

Very few people remember to care about the ***variance***.

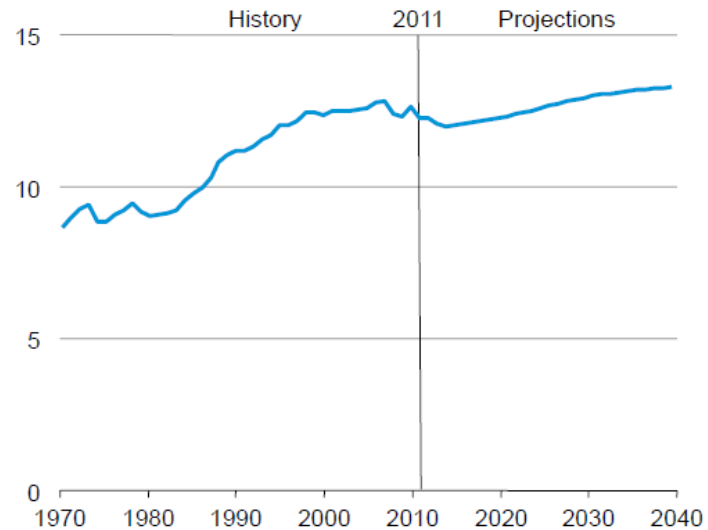
## CAFE and greenhouse gas emissions standards boost light-duty vehicle fuel economy

Figure 71. Average fuel economy of new light-duty vehicles, 1980-2040 (miles per gallon, CAFE compliance values)



## Travel demand for personal vehicles continues to grow, but more slowly than in the past

Figure 72. Vehicle miles traveled per licensed driver, 1970-2040 (thousand miles)

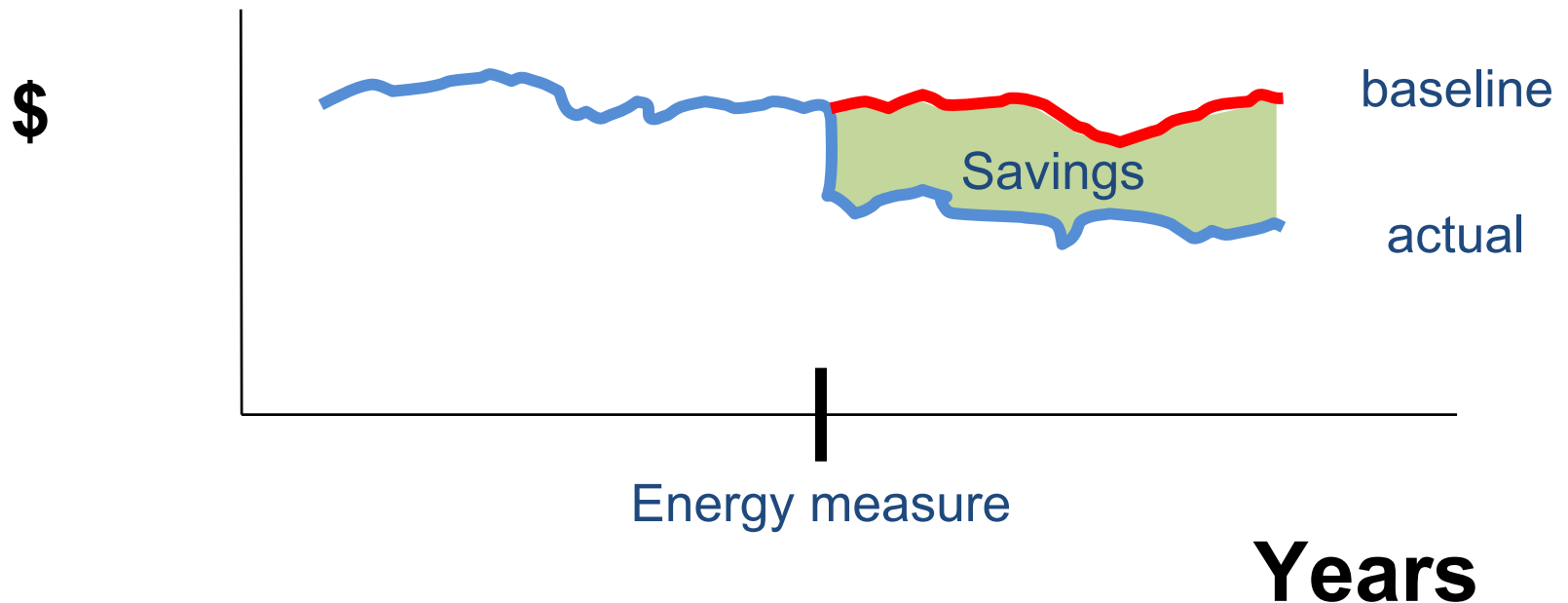


# How to deal with the uncertainty

The ***uncertainty*** of the savings makes it difficult to finance

Because finance is about ***risk mitigation***

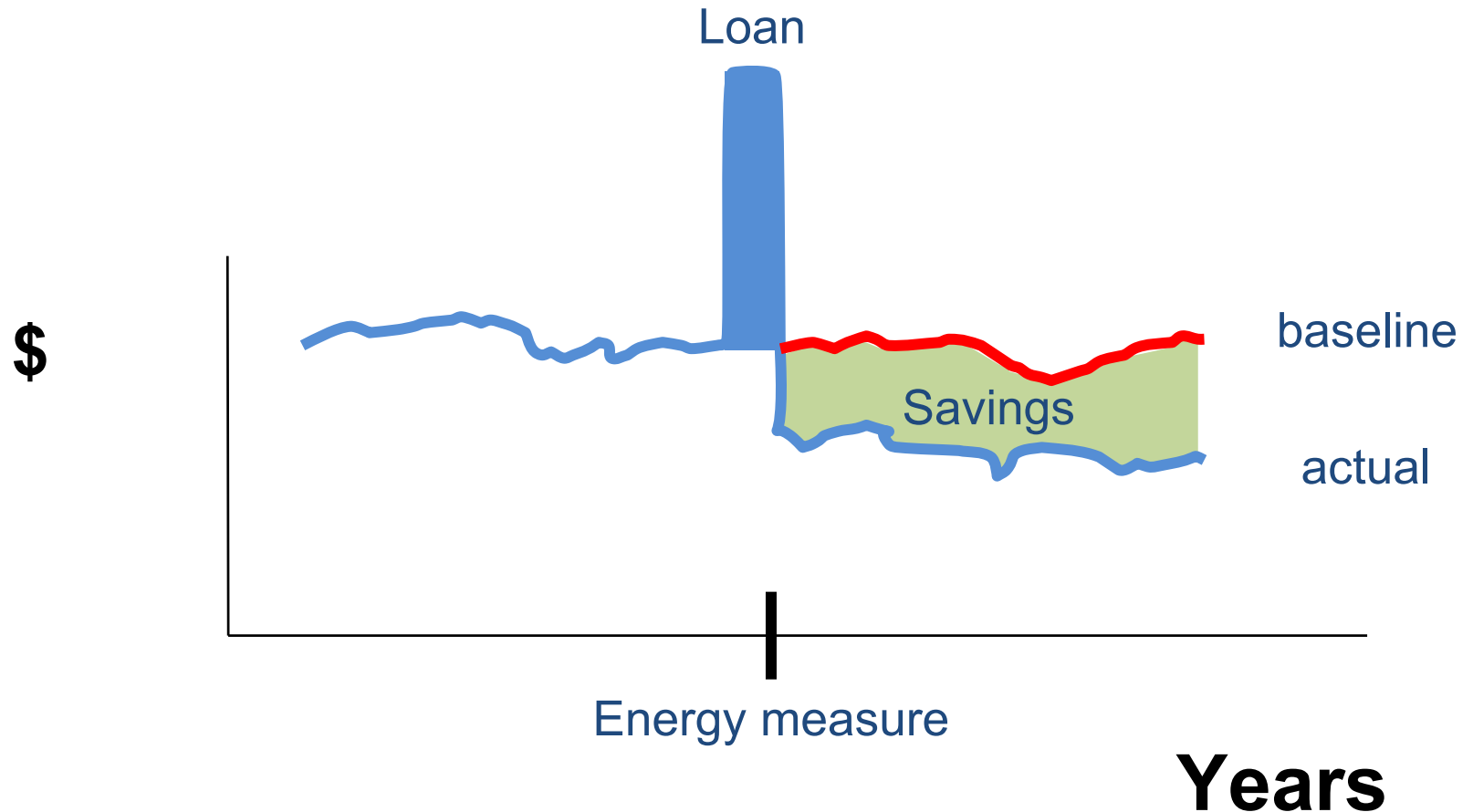
Most (all) efficiency financing tries to address this risk.



# Direct Loan

Client takes out a loan and repays loan through revenue

Customer holds risk of non-performance

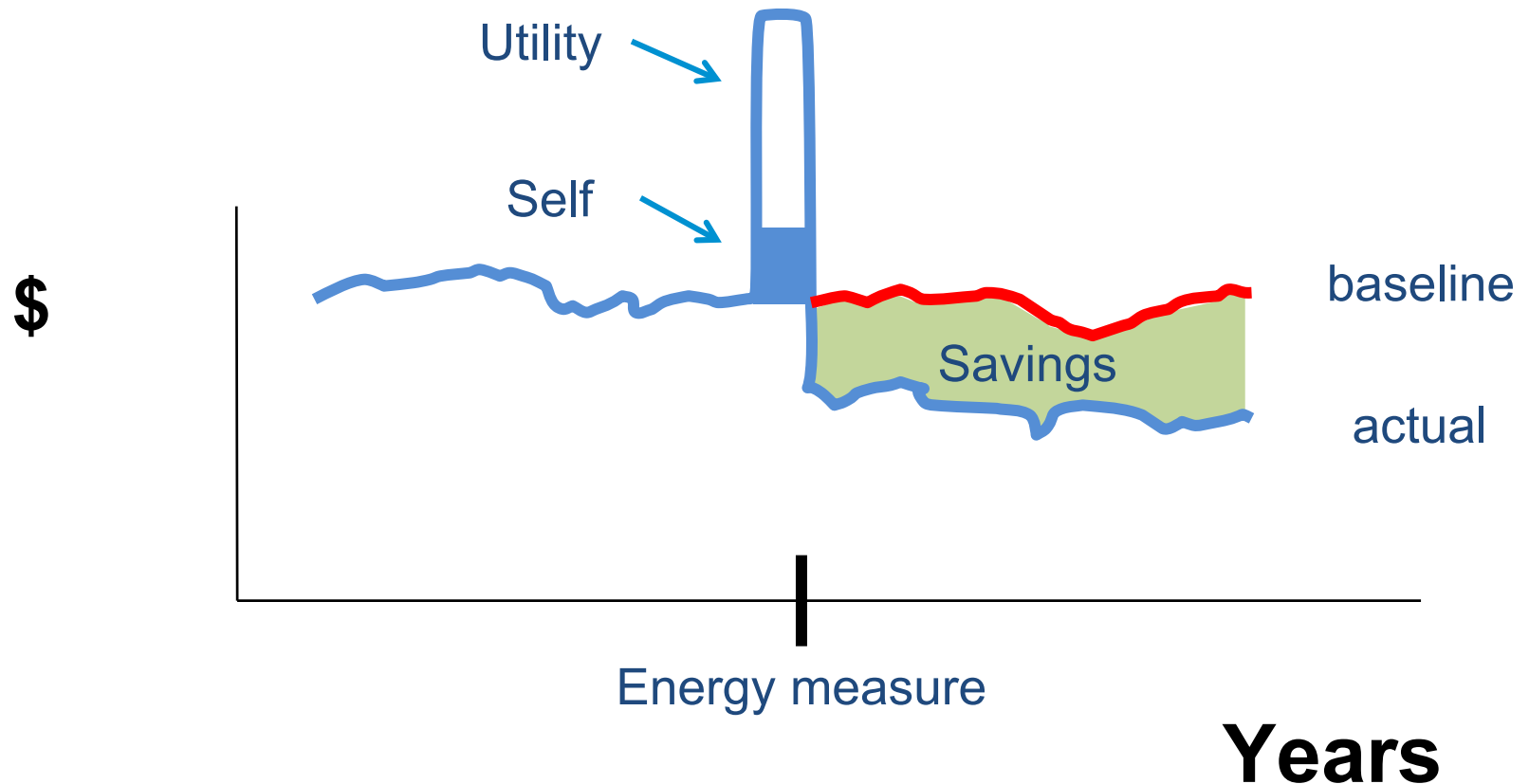




# Utility Incentive

Utility pays up to 70% of a project's costs

Ratepayers holds risk of non-performance



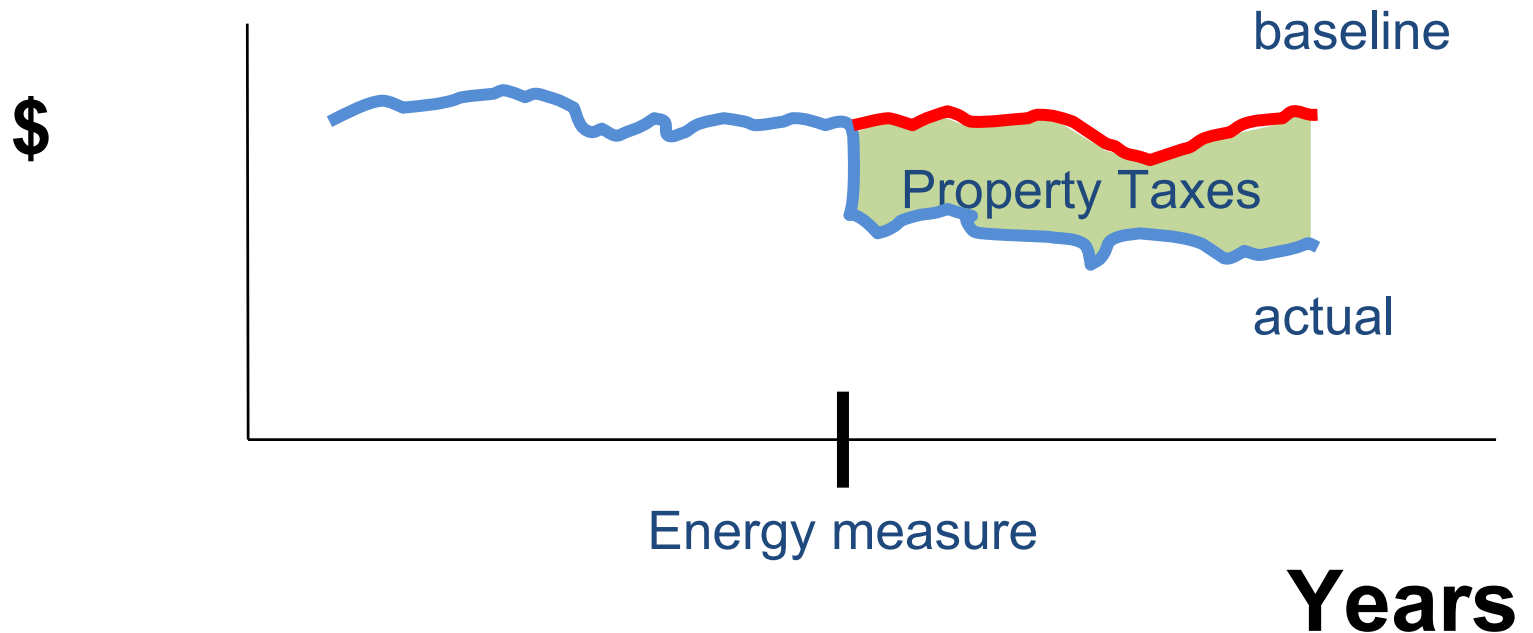
# Property Assessed Clean Energy (PACE)

A government-backed loan

Customer installs new equipment at no charge

Customer repays loan via an increase in their property taxes for 20-25 years

Taxpayers holds risk of non-performance



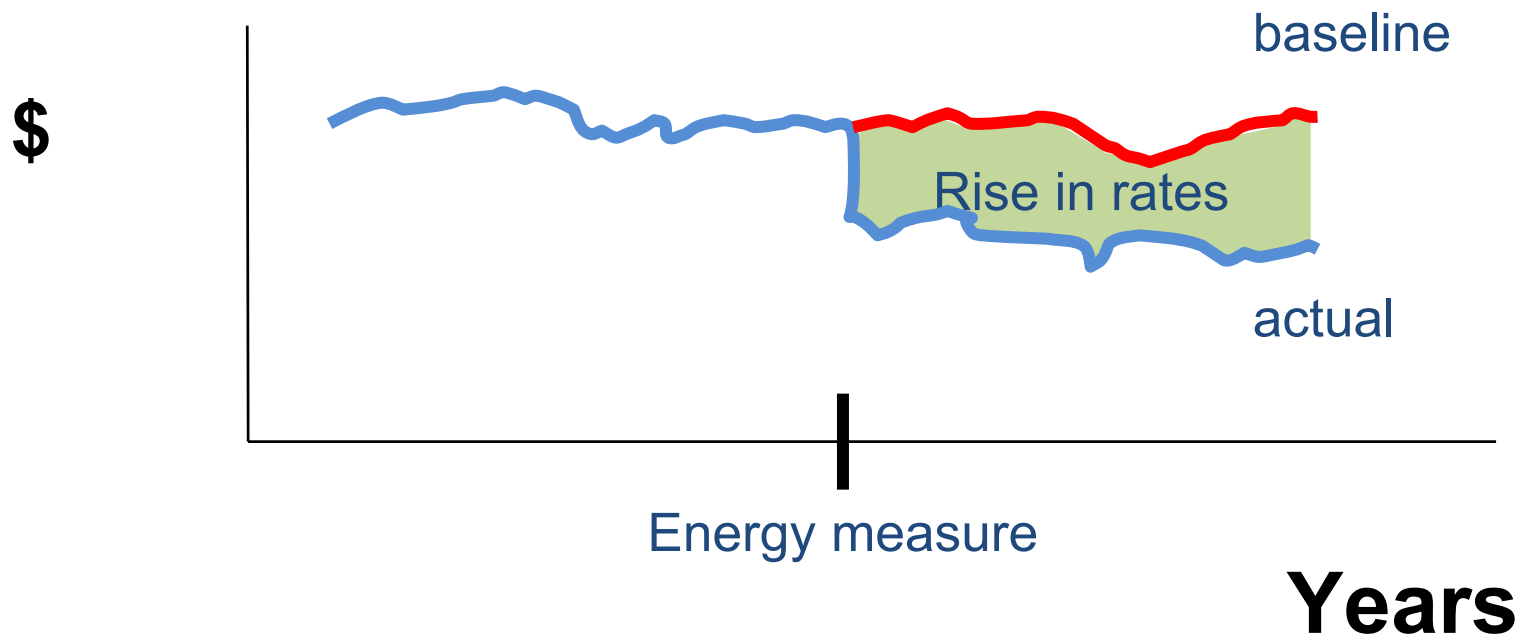
# On-bill Financing and on-bill Re-financing

A utility-backed loan

Customer installs new equipment at no charge

Customer repays loan via an increase in their utility rates for 20 years

Customer holds risk of non-performance

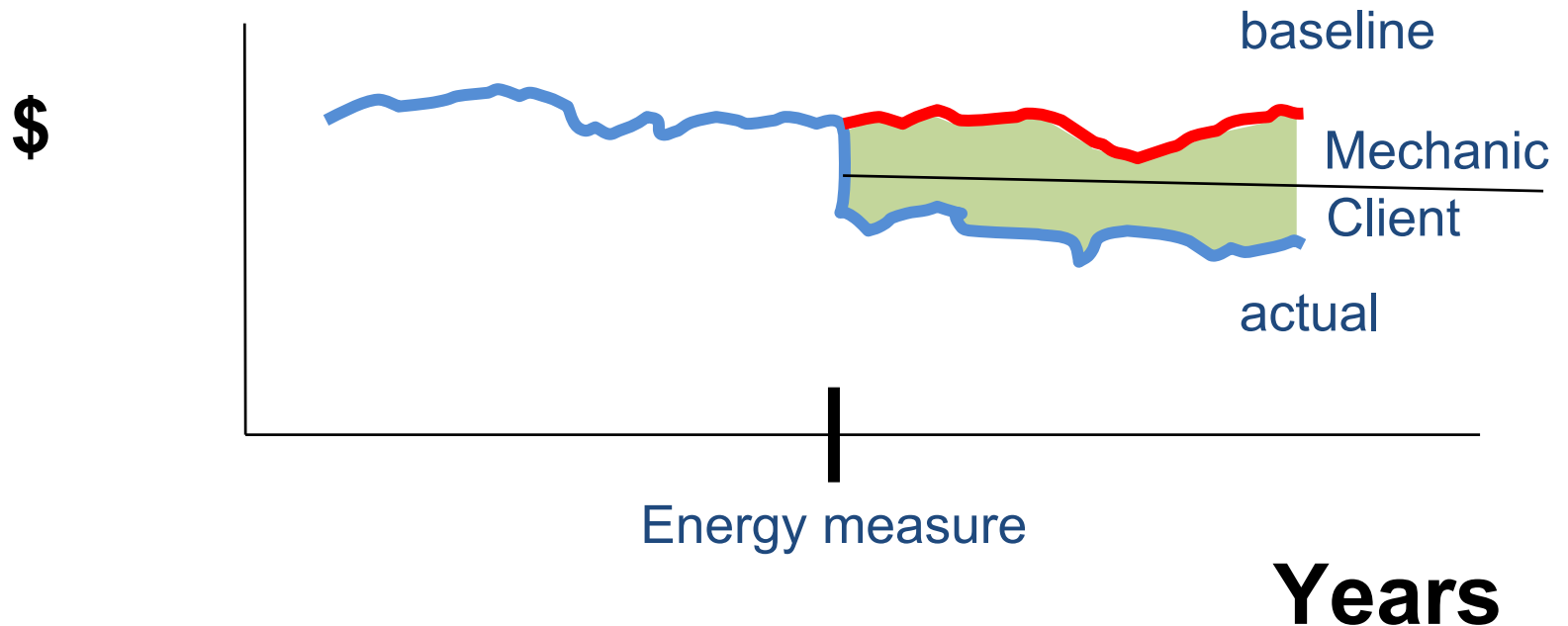


# Energy Savings Contract (ESCO)

Mechanic guarantees savings and is paid a % of savings for many years

No up-front cost for client

Client does not have to hold debt on the balance sheet



# Energy Savings Contract (ESCO)

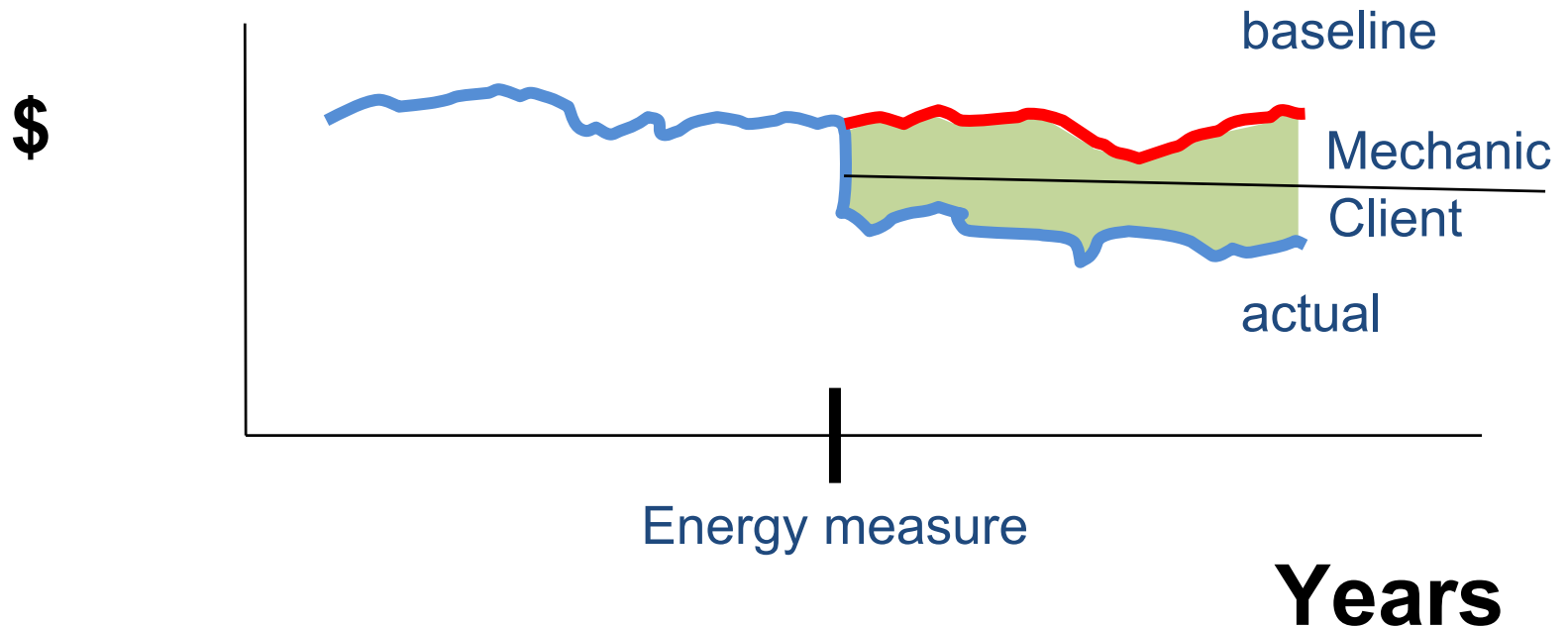
ESA: Mechanic tells you that you have now saved \$100,000 per year.

Client pays utility and pays mechanic

Client holds risk of non-performance

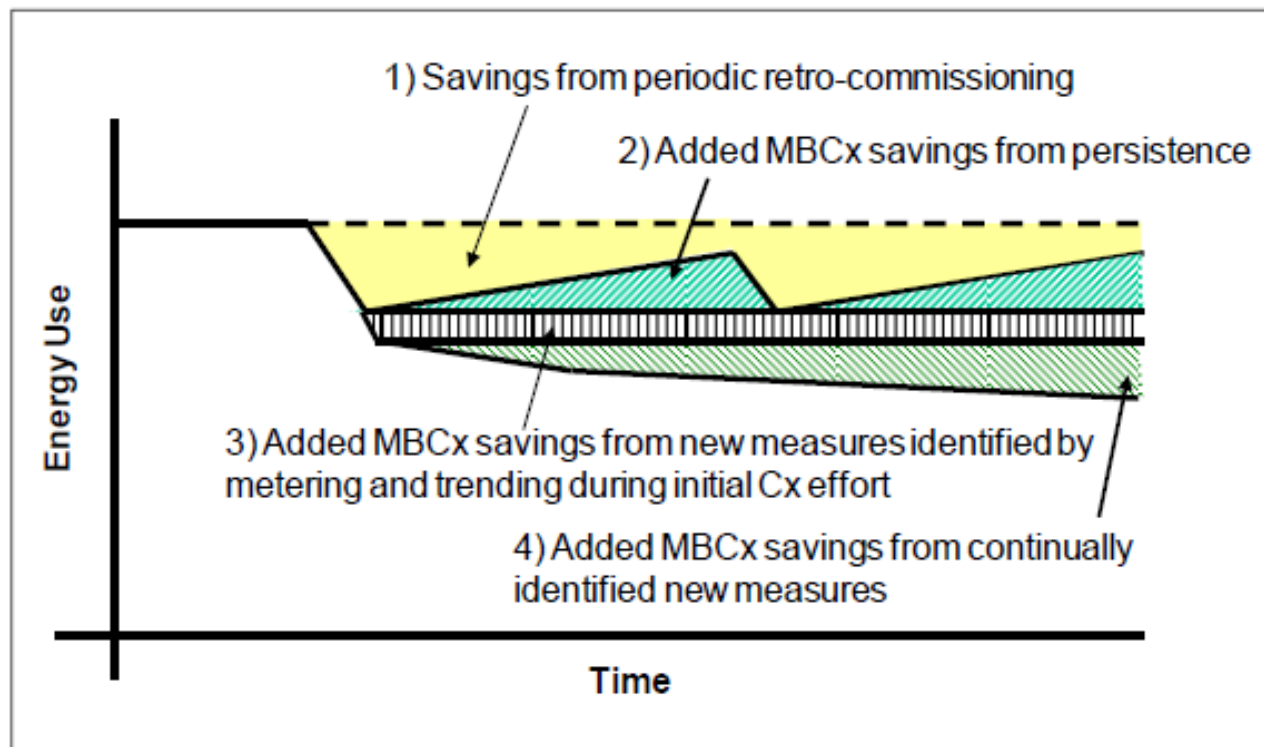
MESA: Client pays the mechanic for all energy costs, including bills.

Mechanic/Financier holds risk of non-performance



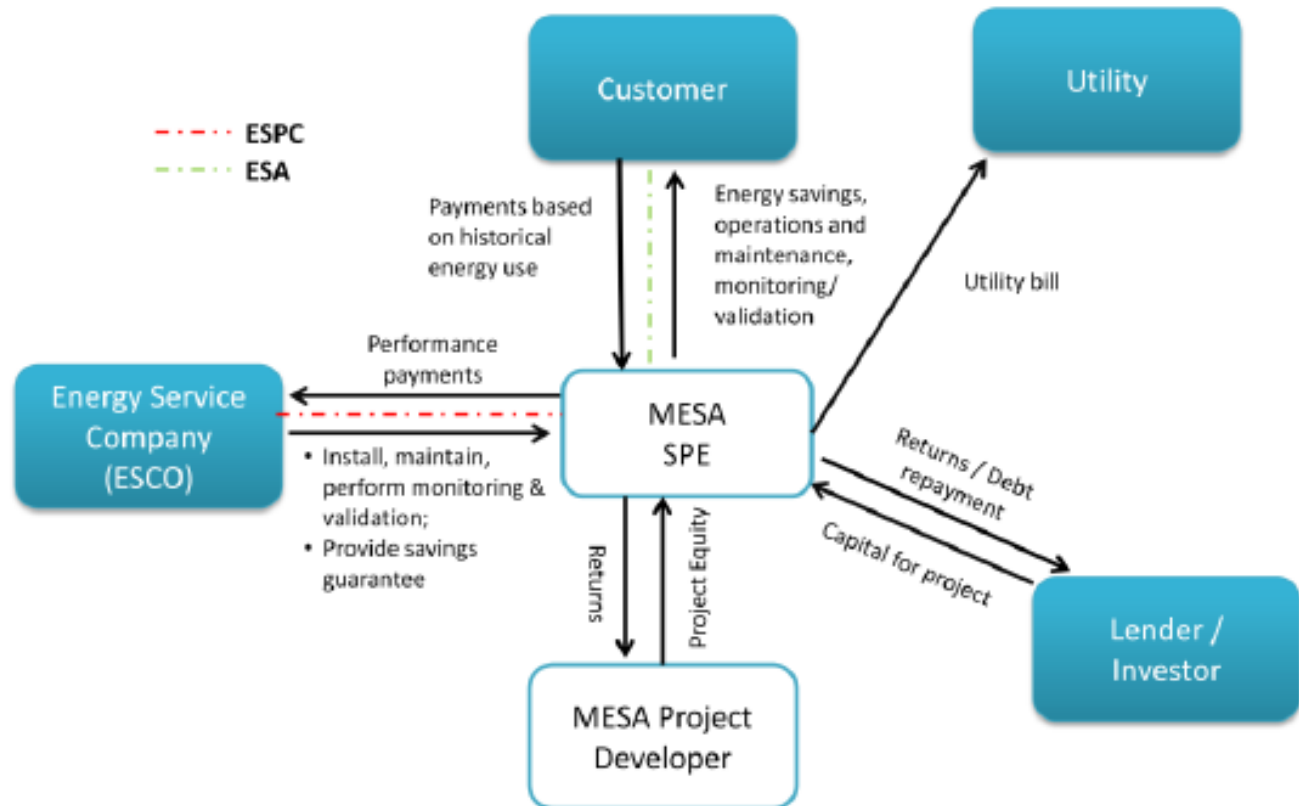
## Persistence of savings

Some data suggests that a building 'drifts' upwards in energy consumption over 5-years. In other words, energy efficiency gains are eroded over time. Under the above models, who holds the risk that a building 'drifts'?



# Financial Structure Complexity

The financial structure for a MESA project can seem confusing to non-experts. Billions of dollars of capital is available. Why is energy efficiency financing adoption so low?



## The banker and the engineer:

The engineer designs models that ***estimates*** how much energy you saved based on ***known factors***.

The banker wants ***guarantees*** of getting their money back by mitigating risks of ***unknown factors***.

One is unabashedly theoretical.

The other is viciously real.

*Who wins the race?*



# Instead of looking at Savings...

- Look at productivity.
  - Can I be more productive with the unit of energy I'm consuming?
  - If yes, I should produce more.
  - If no, I should reduce energy consumed to maximize production.
- This approach to efficiency is more appealing to CFOs and managers.
  - Because it's not efficiency at all!

**Thank You**