# Final TTCS System Proposal for Orenda Marine Engines

by JGRC Consulting

#### JGRC Consulting

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#### Our Task

- Analyze the current system and identify the major issues
- Build a brand new system from the ground up
- Develop a system that will fix the major issues



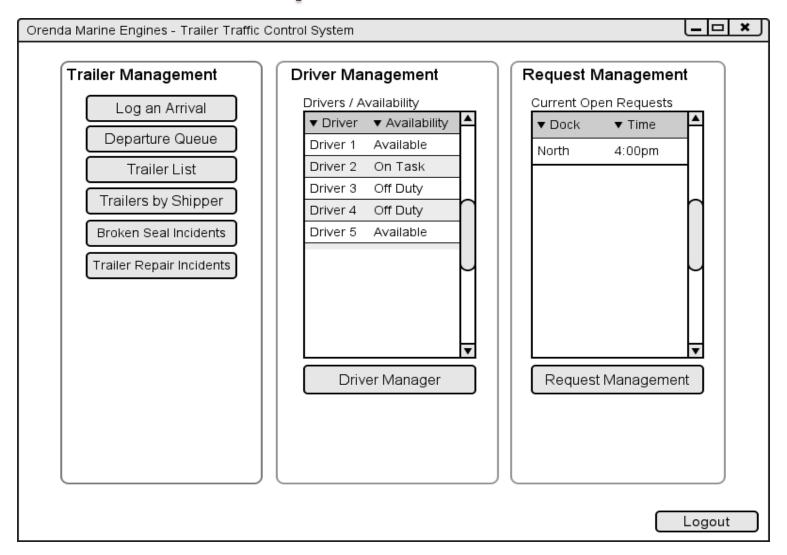
# Major Issues Identified with the current system

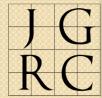
- Break down in communication causing inefficiencies
- Lack of reporting
- Lack of accountability
- Slow manual processes

#### What we will be covering

- Our proposed system
- Implementation plan
- Hardware overview
- Costs vs Benefits analysis

# Intro to Dispatcher Dashboard

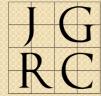




#### Trailer Management

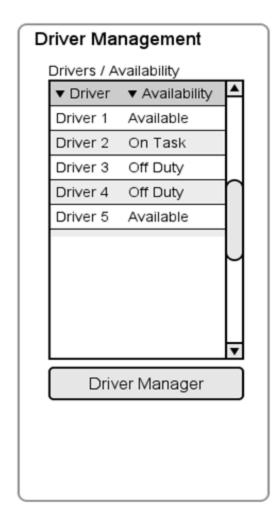
- Log arrivals
- Mark departures
- Manage trailers
- View trailer information





#### Driver Management

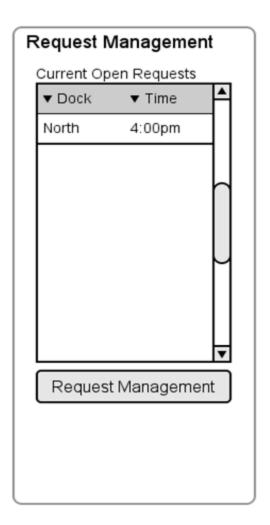
- Lists all On-Site Drivers
- Allows the Dispatcher an easy way to know how many Drivers are available





#### Request Management

- Contains a List of all Unhandled requests from the dock foremen
- Requests with the soonest delivery time take priority





# Trailer Arrivals



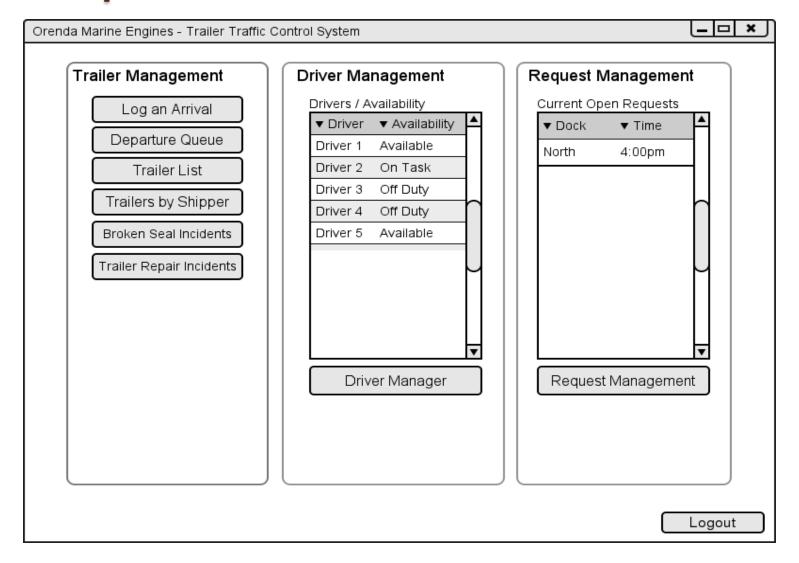


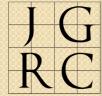
#### Trailer Arrival

- A trailer arrives at the Orenda Facility and pulls up to the dispatch office
- The dispatcher receives the bill of lading from the driver
- The dispatcher compares the trailer number and seal number to the one on the bill of lading



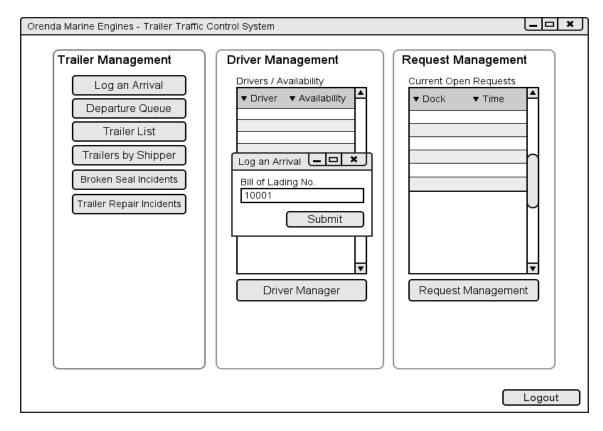
#### Dispatcher Dashboard

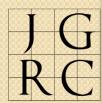




# Log Trailer Arrival

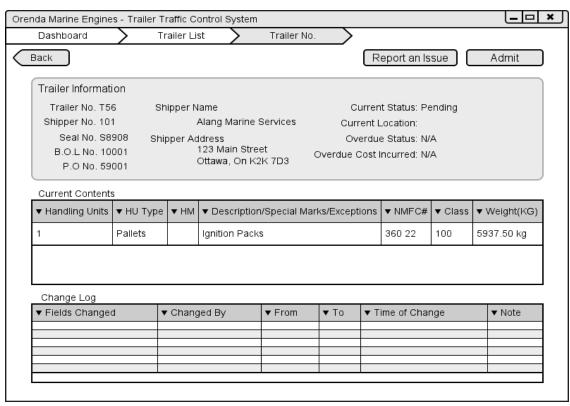
- The Bill of Lading is sent through electronically prior to the trailers arrival
- Dispatcher enters the number on the bill of lading to bring up the correct trailer





#### **Trailer Admission**

- Contains all of the trailer information from the Bill of Lading
- The dispatcher compares the bill of lading to the information on the screen
- If there are any problems with the two he can click the report an issue button and make any notes or changes

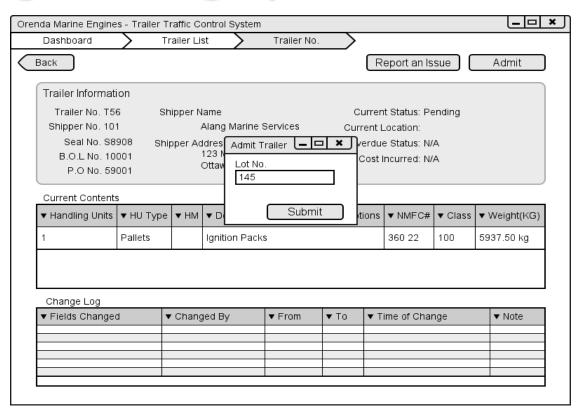




# Choosing Parking Spot

The admit trailer dialog is used to tell the system where the trailer will be parked.

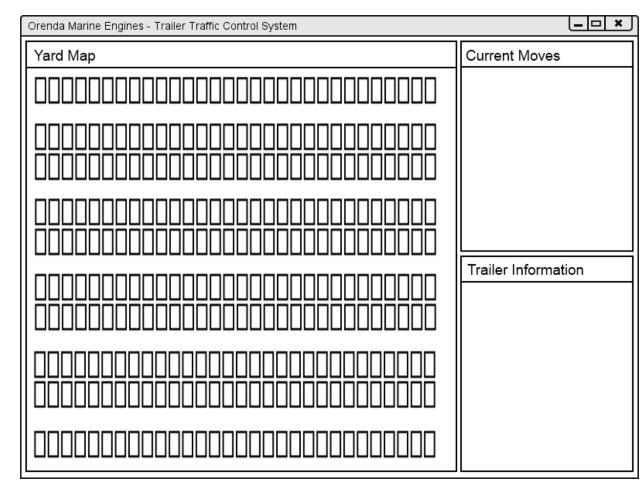
The dispatcher can manually type the lot number or select it on the yard map.





# Yard Map

- Yard map is a dynamically updated screen that is a representation of the yard.
- A list of current moves and trailer information is displayed on screen.
- Free lots are represented by number, Trailers with a move are blue, trailers needing repair or broken seal are red





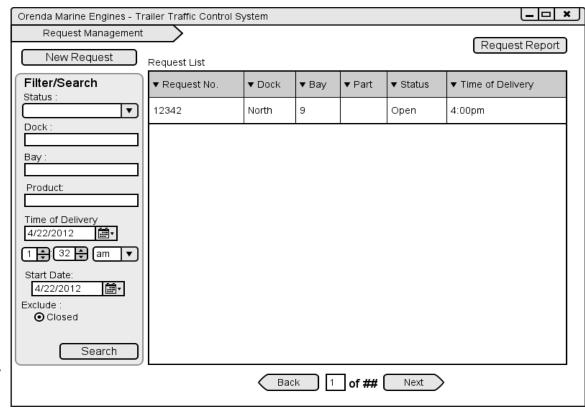
# Requests for Trailer Movements





#### Requests – Dock Foreman

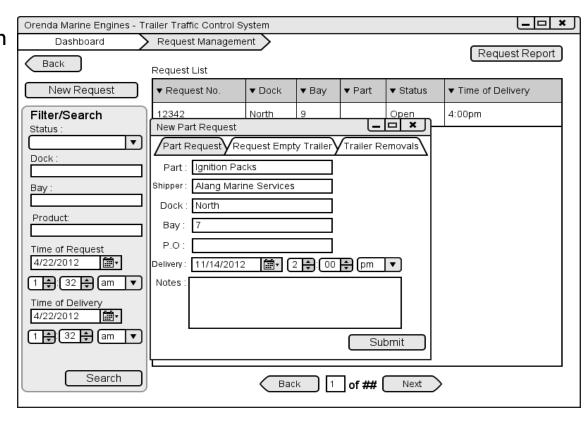
- Contains a list of all request from the currently logged in foreman
- The foreman can search using and of the filters available
- New requests can be created by selecting the new requests button





#### Requests – Dock Foreman Cont.

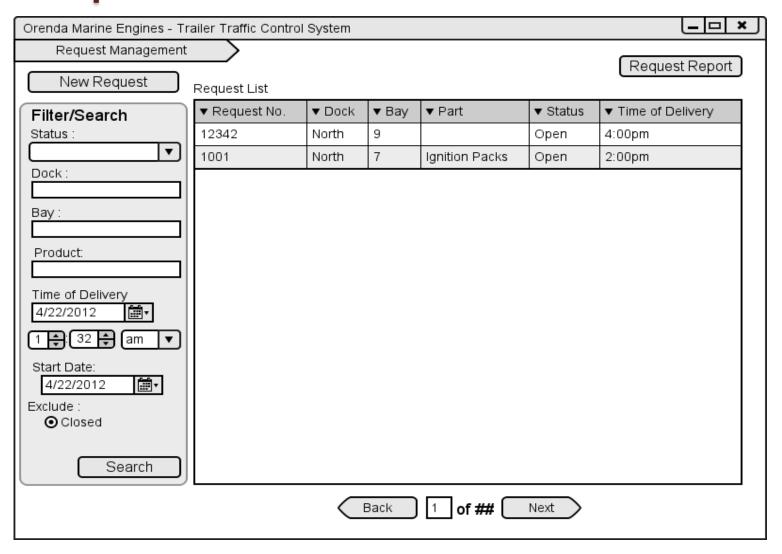
- The dock foreman can make 3 types of requests Part Request, Request for an Empty trailer and a Trailer removal request.
- Dispatcher can make a request using different combinations of materials, not everything is required





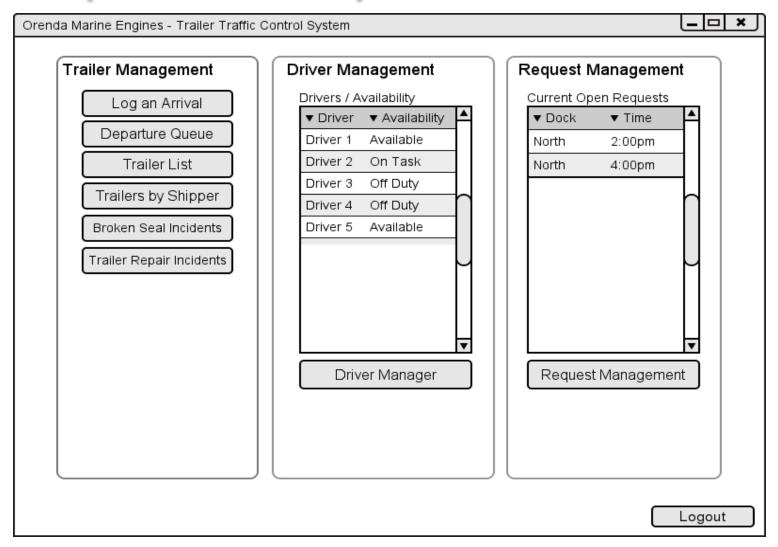
Page 37 Figure 2-1

# Requests – Dock Foreman Cont.





# Requests – Dispatcher



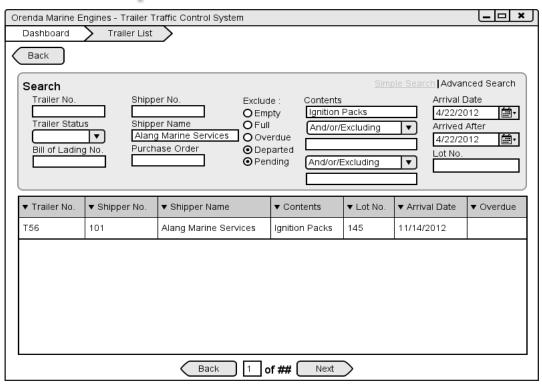


- The dispatcher request screen contains all of the information that was entered by the dock foreman
- The dispatcher
   assigns a trailer by
   selecting the trailer
   information and
   assigns a driver by
   selecting the driver
   selection button

Orenda Marine Engines - Trailer Traffic Control System
Dashboard > Request Management > Request (1001)
Back
Request (1001) Change Log
Request Information
Dock:     Bay:     Foreman:     Status:     P.O No.       North     7     Foreman North     Pending     ▼
Delivery : Part: Shipper Name:  11/14/2012   □ 1 00 → pm ▼ Ignition Packs Alang Marine Services
Trailer Information Trailer Number: Shipper Number: Driver Information Driver Name: Current Task:
Notes:
Submit



- The trailer list contains a list of all trailers that match the search criteria
- By default the list is sorted by the information entered into the request

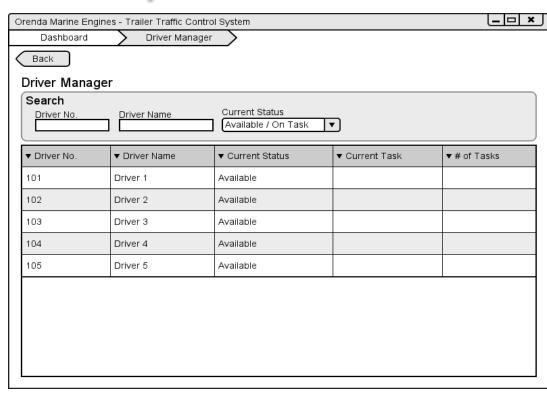




Orenda Marine Engines - Trailer Traffic Control System
Dashboard > Request Management > Request (1001) >
Back
Request (1001) Change Log
Request Information
Dock: Bay: Foreman: Status: P.O No.   North 7 Foreman North Pending ▼
Delivery : Part: Shipper Name:  11/14/2012
Trailer Information Trailer Selection
Notes:
Submit



- The driver list contains all drivers that are current on the job at Orenda regardless of their status
- The dispatcher can filter drivers as needed
- By selecting the number of tasks the dispatcher can see a list of all tasks assigned to the driver.





Orenda Marine Engines - Trailer Traffic Control System
Dashboard > Request Management > Request (1001) >
Back
Request (1001) Change Log
Request Information
Dock :       Bay :       Foreman :       Status :       P.O No.         North       7       Foreman North       Pending       ▼
Delivery : Part: Shipper Name:  11/14/2012
Trailer Information  Trailer Number: T56 Shipper Number: 101  Driver Information  Driver Name: Driver 1 Current Task: 1001
Notes:
Submit



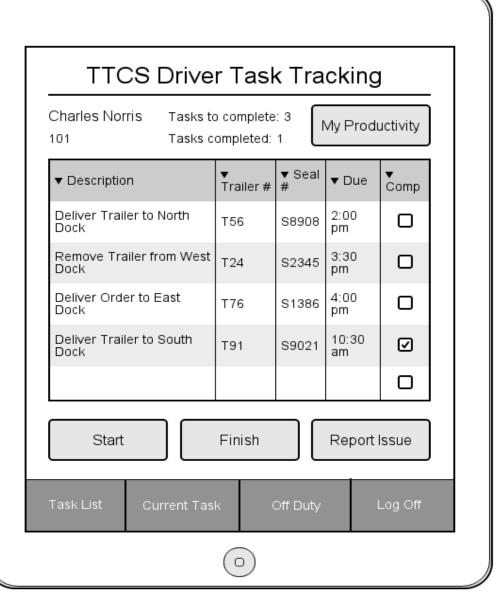
# Driver Task Tracking System





#### Task List View

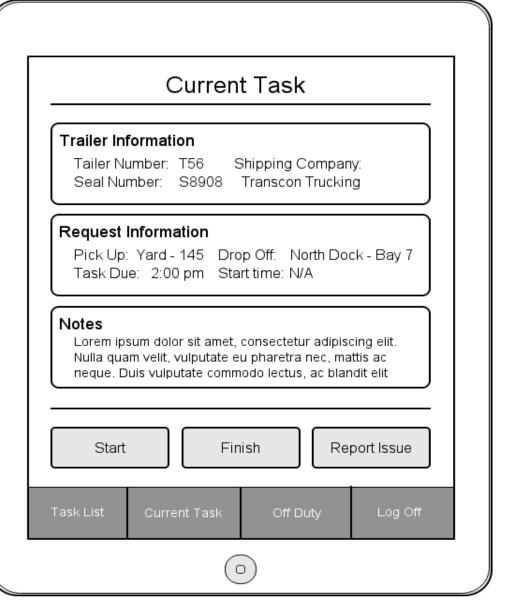
- Main Screen for app
- Daily statistics with personalized information
- Grid with list of today's tasks. Shows information necessary to begin a task.
- Start a task from this view, finish it, or Report an issue identified before beginning.
- Menu options for switching views, going off duty or logging off.





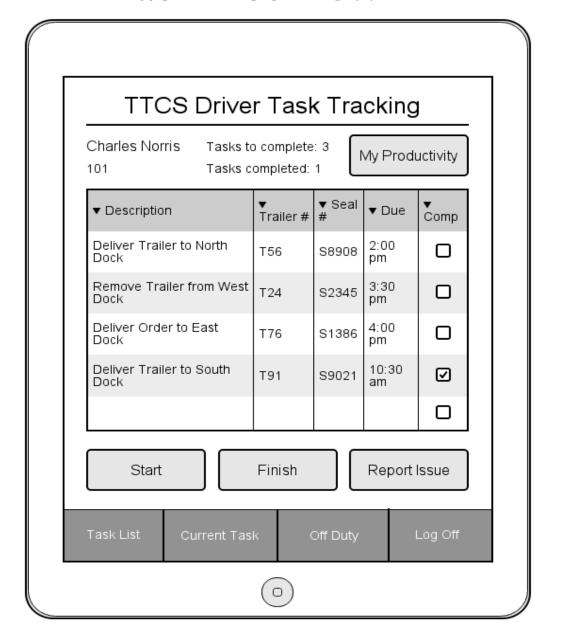
#### Current Task View

- Trailer Information
   displays information
   necessary to identify the
   trailer needed for this
   request
- Request information displays the details of the request; when and where you need to be
- Notes contains any additional notes added by either Dock Foreman or Dispatcher
- Finish your task from here or Report an issue on it.
- Menu options





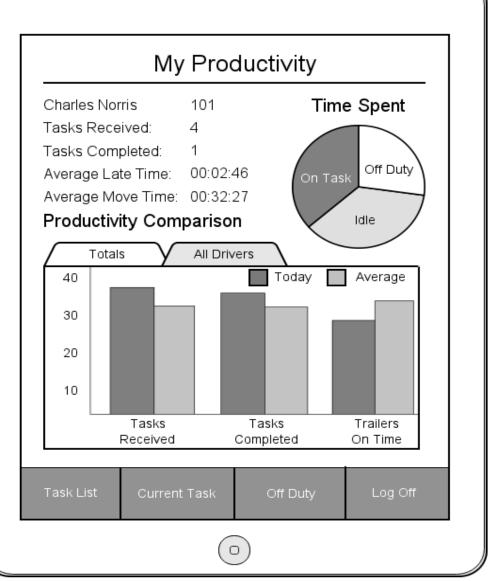
#### Task List View





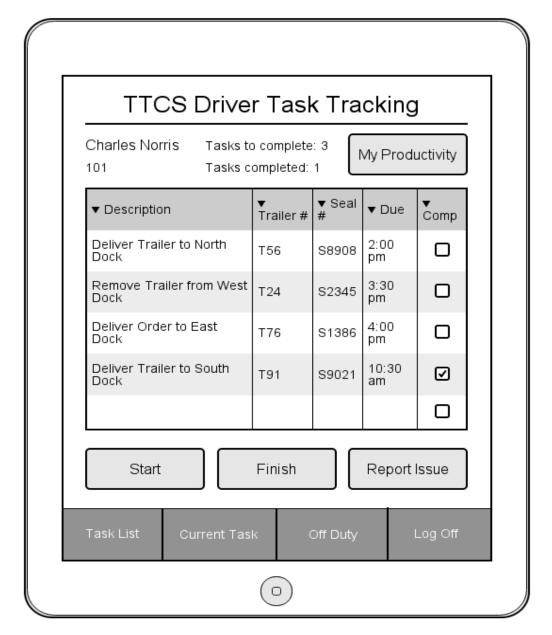
#### My Productivity

- Personalized information
- Daily statistics for trailer deliveries
- Pie chart depicting how the driver is spending his/her time
- Bar chart displaying the driver's daily stats in comparison to the averages of all drivers for that day
- Menu options





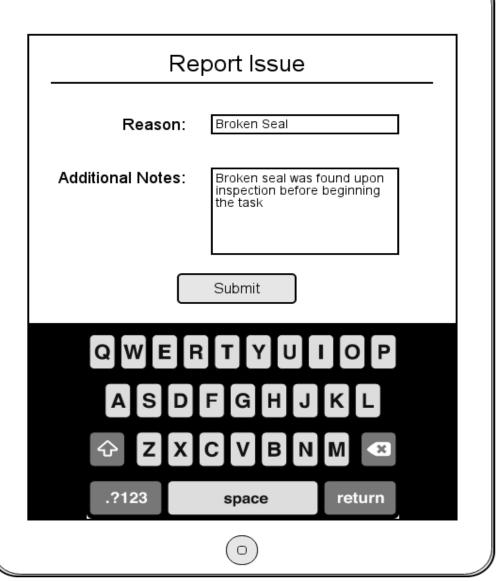
#### Task List View





#### Report Issue

- 'Reason' field to give a name to your reported issue (i.e. Broken Seal)
- Additional notes field to add anything the dispatcher might need to know
- Sends entered information to dispatcher along with current task information



# Trailer Departures

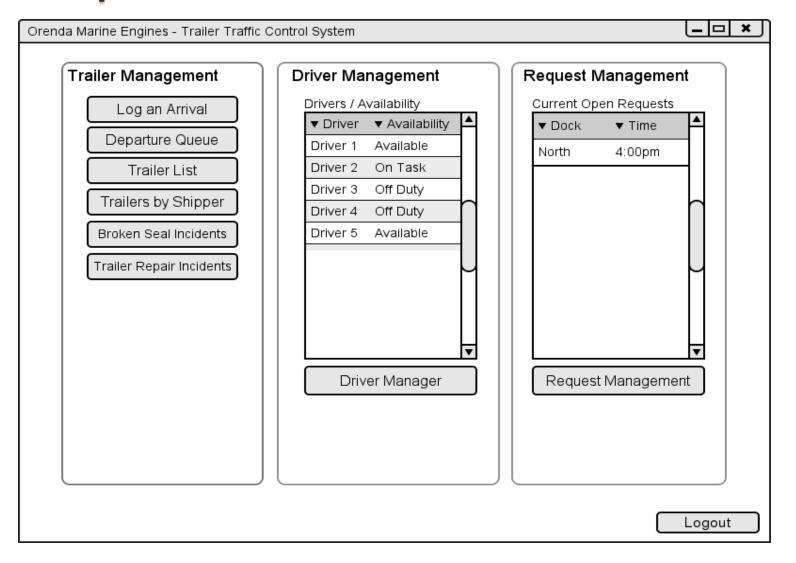




# Two Types of Trailer Departures

- Departure of an empty trailer
  - Selected by the dispatcher
  - Leaves from the yard
- Departure of a trailer with product
  - Is pre-arranged
  - Can leave from the yard or the dock

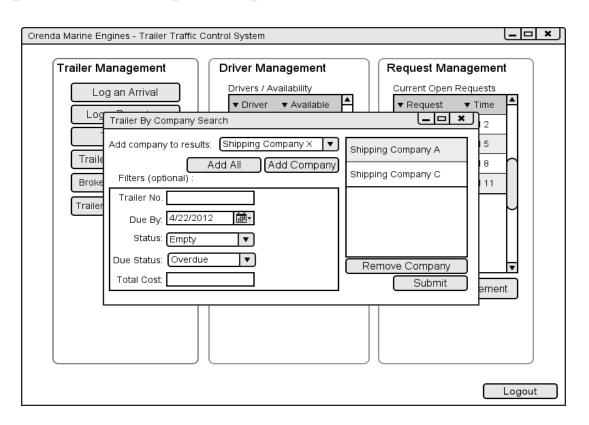
#### Dispatcher Dashboard





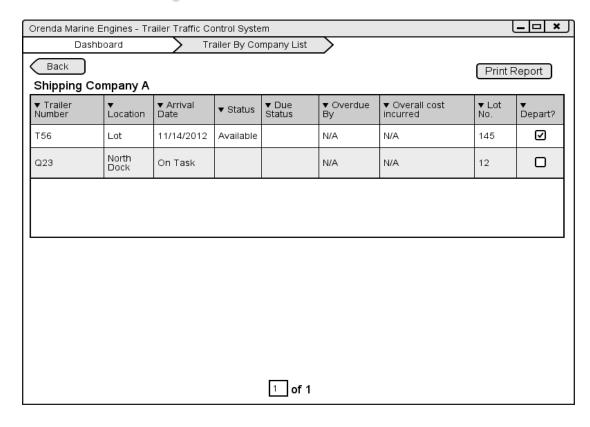
# Trailer By Company Filter

- •Used to select what companies will be displayed on the Trailer By Shipper List
- •The dispatcher has the ability to filter out trailers based on different options.



## Marking for Departure

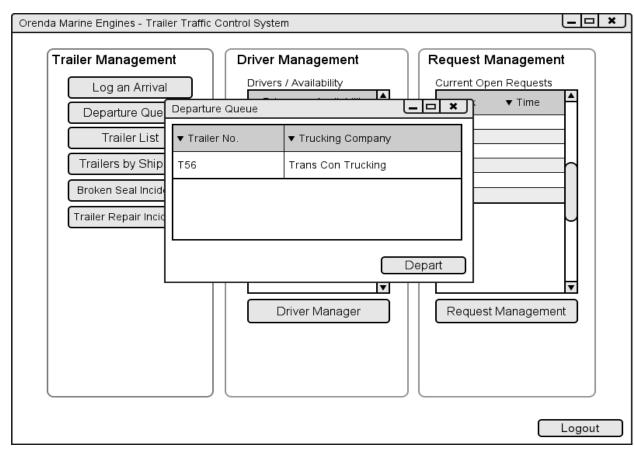
- •This screen contains a list of all trailers that match the criteria selected on the dialog
- Trailers are sorted by oldest to newest





### Departure Queue

- •Contains a list of all trailers that are marked for departure.
- •Used by the dispatcher when a trailer returns from the lot with a trailer.





# Trailers Leaving With Product

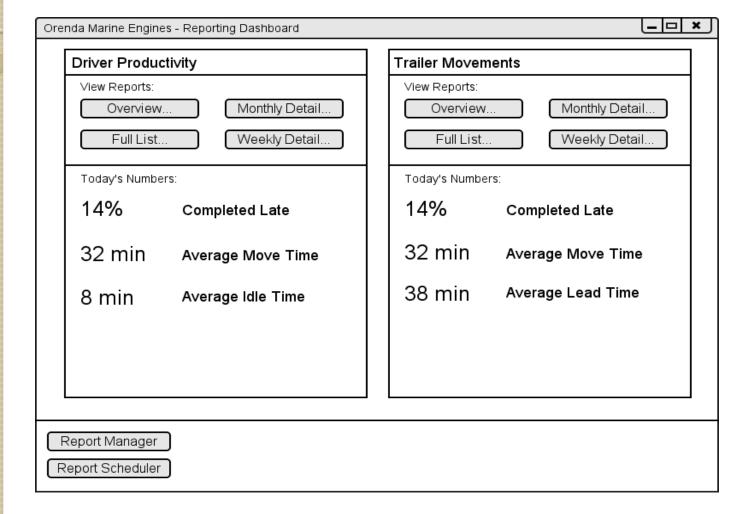
- Trailer can leave from the Dock or the Lot
- The Bill of Lading is used to check the trailer
- The trailer is marked as departed in the system once it leaves

### **Executive Dashboards**



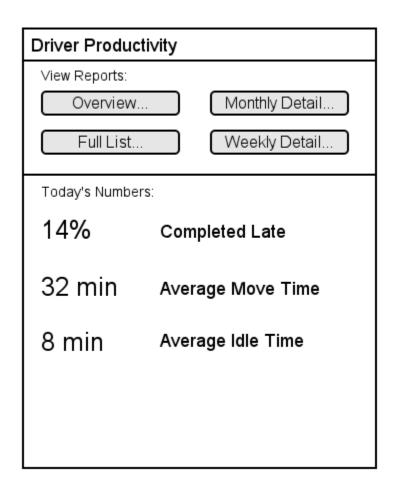


### **Executive Dashboard**





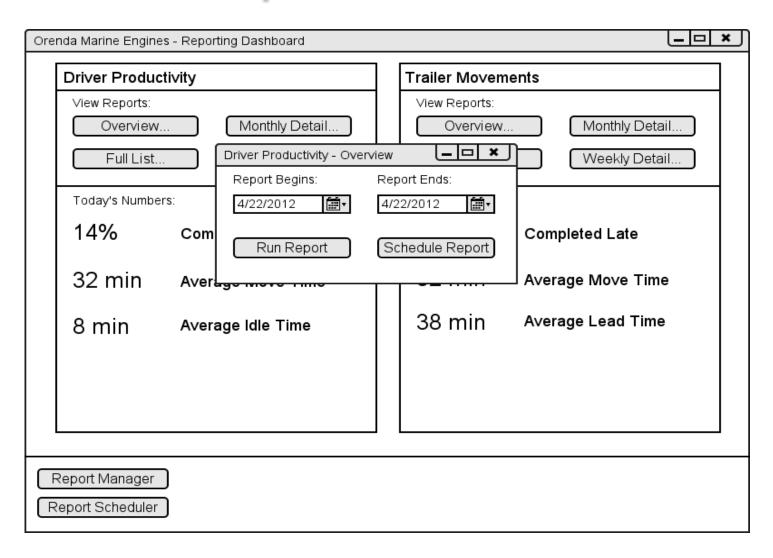
### Report Panel Concept



- Access to all reports related to a category.
- Broad daily statistics.
- Fully configurable.

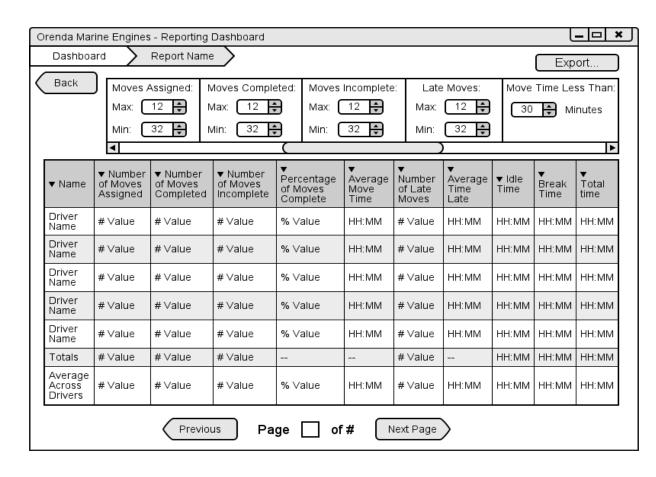


## Select a Report



### Report View

- Filters depending on report selected.
- Sort by any column.
- Drill down into more detailed reports.
- Print reports based on current view.
- Export reports as PDF or spreadsheet.







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**Driver Productivity** 

Reporting Period:

Name	Number of Moves Assigned	Number of Moves Completed	Number of Moves Incomplete	Percentage of Moves Complete	Average Move Time	Number of Late Moves	Average Time Late	Idle Time	Break Time	Total time
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM	нн:мм	HH:MM
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM	нн:мм	HH:MM
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM	нн:мм	HH:MM
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM	нн:мм	HH:MM
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	нн:мм	нн:мм	HH:MM
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM	нн:мм	HH:MM
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM	нн:мм	HH:MM
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM	нн:мм	HH:MM
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM	нн:мм	HH:MM
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	нн:мм	нн:мм	нн:мм
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM	нн:мм	HH:MM
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM	нн:мм	HH:MM
Totals	# Value	# Value	# Value			# Value		нн:мм	нн:мм	нн:мм
Average Across										
Drivers	# Value	# Value	# Value	% Value	HH:MM	# Value	нн:мм	HH:MM	нн:мм	нн:мм





### **Driver Detail**

9 December 2012

Driver Weekly Detail

 $Reporting \, Period: \,$ 

	Number of Moves	Number of Moves	Number of Moves	Percentage of Moves	Average	Number of	Average	Idle	Break	Total
Name	Assigned	Completed	Incomplete	Complete	Move Time	Late Moves	Time Late	Time	Time	Time
Driver Name	# Value	# Value	# Value	% Value	HH:MM	# Value	нн:мм	нн:мм	нн:мм	HH:MM

	Week Of	Moves Completed	Moves Assigned	Moves Incomplete	Move Time	Late Moves	Time Late	Break Time	Idle Time
Week Subtotal	DD/MM/YYYY	# Value	# Value	# Value		# Value			
Average per day		# Value	# Value	# Value	HH:MM	# Value	HH:MM	HH:MM	нн:мм
Week Subtotal	DD/MM/YYYY	# Value	# Value	# Value		# Value			
Average per day		# Value	# Value	# Value	HH:MM	# Value	HH:MM	HH:MM	HH:MM
Week Subtotal	DD/MM/YYYY	# Value	# Value	# Value		# Value			
Average per day		# Value	# Value	# Value	HH:MM	# Value	нн:мм	HH:MM	HH:MM
Week Subtotal	DD/MM/YYYY	# Value	# Value	# Value		# Value			
Average per day		# Value	# Value	# Value	HH:MM	# Value	HH:MM	HH:MM	нн:мм
Month Subtotal	MM/YYYY	# Value	# Value	# Value		# Value			
Average per week		# Value	# Value	# Value	HH:MM	# Value	HH:MM		HH:MM
111									





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**Trailer Movements** 

Reporting Period:

Dock	Number of Moves Requested	Number of Moves Completed To	Number of Moves Completed From	Percentage of Moves Complete	Average Move Time	Number of Late Moves	Average Time Late	Average Request Lead Time
North	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM
South	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM
East	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM
West	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM
Totals	# Value	# Value	# Value			# Value		HH:MM
Average Across								
Docks	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM





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**Trailer Movements - Weekly** 

Reporting Period:

Dock	Number of Moves Requested	Number of Moves Completed To	Number of Moves Completed From	Percentage of Moves Complete	Average Move Time	Number of Late Moves	Average Time Late	Average Request Lead Time
North	# Value	# Value	# Value	% Value	HH:MM	# Value	HH:MM	HH:MM

	Week Of	Moves Requested	Moves To Dock	Moves From Dock	Move Time	Late Moves	Time Late	Request Lead Time
Week Subtotal	DD/MM/YYYY	# Value	# Value	# Value		# Value		
Average per day		# Value	# Value	# Value	нн:мм	# Value	HH:MM	нн:мм
Week Subtotal	DD/MM/YYYY	# Value	# Value	# Value		# Value		
Average per day		# Value	# Value	# Value	нн:мм	# Value	HH:MM	нн:мм
Week Subtotal	DD/MM/YYYY	# Value	# Value	# Value		# Value		
Average per day		# Value	# Value	# Value	нн:мм	# Value	HH:MM	нн:мм
Week Subtotal	DD/MM/YYYY	# Value	# Value	# Value		# Value		
Average per day		# Value	# Value	# Value	HH:MM	# Value	HH:MM	нн:мм

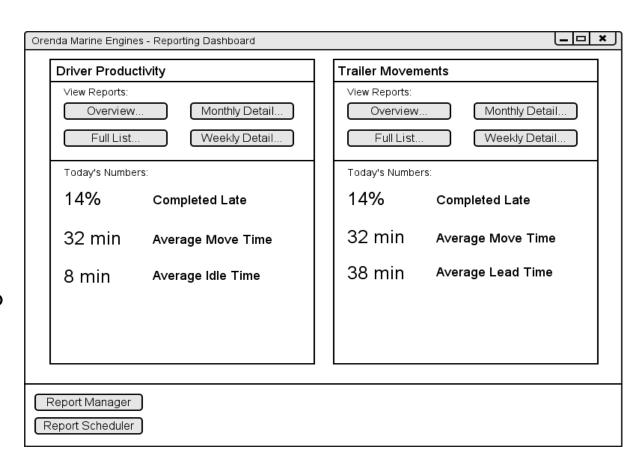


## Additional Reports

- Dock Statistics
  - Request-focused view similar to Trailer
     Movements
- Trailer arrivals and departures
  - Matches purchase orders, bills of lading to arrivals, departures
- Drill down to a full list of every move or incident.

### Dashboard Features

- Report
   Dashboard
   Manager used to control the configuration of dashboard and panels.
- Report
   Scheduler used to view and modify scheduled reports.







# Report Dashboard Manager

Orenda Marine Engines - Reporting Dashboard	<u>-</u>	×
Dashboard > Report Manager >		
Back		
Driver Productivity	✓ Panel Active	•
Overview	✓	Ш
Monthly	✓	Ш
Weekly	✓	
Full List	✓	Ц
Run Report	Schedule Report	
Trailer Movements	☑ Panel Active	
Overview	✓	U
Monthly	✓	П
Weekly	✓	
Full List	✓	
Run Report	Schedule Report	▼



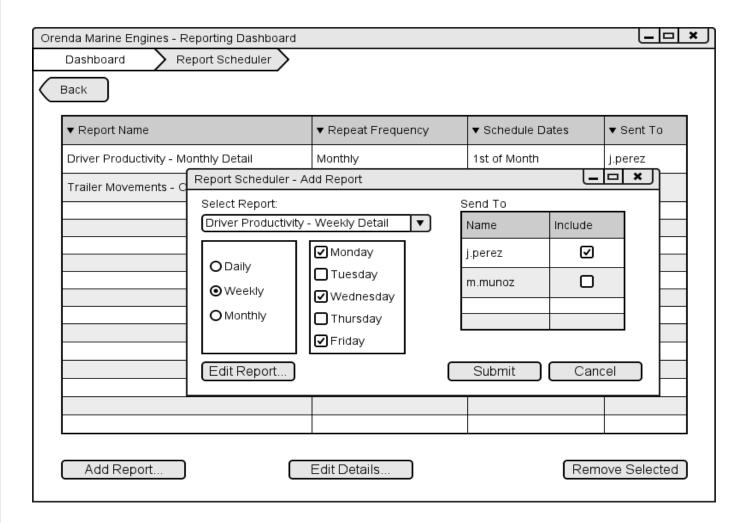
# Scheduling

- View all reports that have been saved.
- Schedule new reports.
- Edit details of existing scheduled reports.
- Remove reports from schedule.

ck			
Report Name	▼ Repeat Frequency	▼ Schedule Dates	▼ Sent To
river Productivity - Monthly Detail	Monthly	1st of Month	j.perez
railer Movements - Overview	Weekly	Mon/Fri	j.perez



## Scheduling





## Implementation Plan

Development and QA

Installation

**Training** 

Deployment



## Development

- Agile development methodology
  - Daily morning scrums

- Progress updates every week at minimum
  - Deliver working sections and prototypes of the system

 16 weeks – QA begins 2 weeks after development



# Quality Assurance

QA team working closely with developers

 Identifying issues before they can become a problem

User Acceptance Testing during training –
 I week

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# Networking, Hardware and Software Installation

- Overlaps the ending of the QA and development phase
  - Networking infrastructure 2 weeks
  - Hardware I week

- Software deployment can begin as soon as development is finished
  - Software I week

## **Training**

Dispatchers – 2 weeks of training each

Dock foremen – I week each

Executives – I week each

Drivers – 2 weeks total 3 drivers / day

## Final Deployment and Activation

 One month of running systems together, during training, with mock data.

 Two weeks of live data, systems running together.

# Hardware and Equipment



### Hardware Overview

- Dispatchers will be receiving desktop workstations with dual monitors to allow for the Yard map to be displayed alongside the application
- Dock foreman's will be receiving a desktop workstation, one will be placed in each dock for each foreman to use.
- The executives will be given laptops to use for report generation as well as a printer for the ability to get the printed reports as they are needed
- An onsite server will be used to run the database. As well as a separate hard drive backup
- Drivers will be receiving Galaxy Tab II 7.0 with mounts for inside of the tractors.
- The yard is be blanketed by wireless connection using access points stationed around the facilities



# Cost/Benefits Analysis



### Costs

### Labour

\$161,360

- Development
- Implementation
- Training

### Material

\$1,906.7

- Tablet Cases
- Tablet Mounts
- RFID ID Cards

### Hardware

\$25,119.98

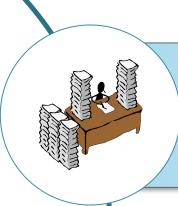
- Dispatcher, Dock Foreman and Executive computers/work stations
- Networking Gear
- Fiber optics installation

Total Cost

\$188,386.68



### Benefits



### Labour

- Dispatcher entering bill of lading \$22,300 per year
- Dispatcher entering making requests \$13,400 per year
- Driver FTE 2 per year



### Business

- Overdue Trailer Savings \$43,200 per year
- Phone Plan \$5,800 per year
- Reduced Work Stoppage \$72,000 per year



### Return on Investment

Year 0	Year I	Year 2	Year 3	Year 4	Year 5
-187,606.68	250,421.74	217,758.03	189,354.81	164,656.36	143,179.44
-187,606.68	62,815.06	280,573.09	469,927.91	634,584.26	777,763.71





### Conclusion

- Break down in communication causing inefficiencies
  - Communication handled through requests
- Lack of reporting
  - Robust reporting system
- Lack of accountability
  - Reports provide trace to root cause
- Slow manual processes
  - Eliminated or automated



### Questions?