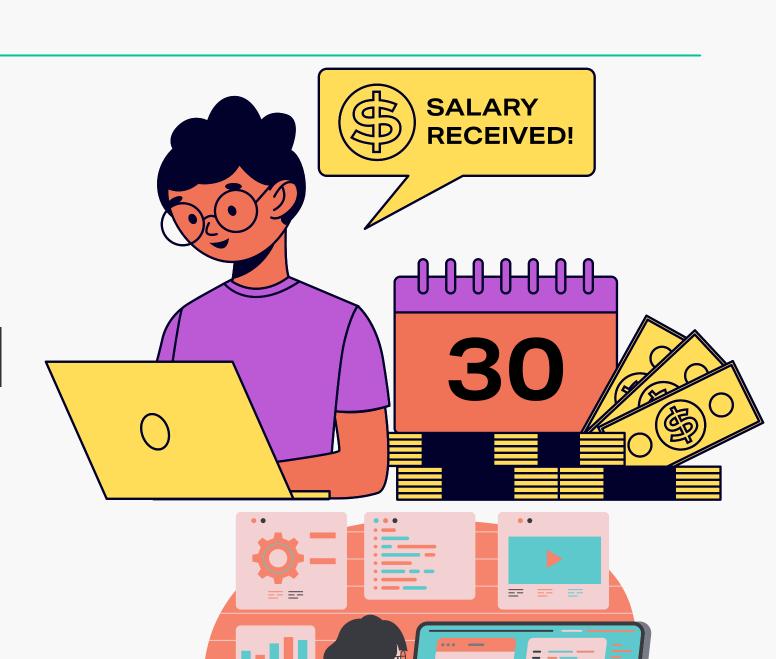
March 16, 2023

Business Experimentation & Causal Methods

# Does Salary Disclosure on Job Postings Affect Overall Application Rates?

### **Team Members:**

Robert Zhang, Shu Wang (Alex), Guang Yang (Jacky), Sheng Zhou (Johnny), and Zheman Zhong (Mia)



# **Table of Contents**





- Research Question & Hypothesis
- II Outcome & Survey Design
- III Treatment & Randomization
- IV Data Analysis & Interpretation
- V Research Limitations

Research Question & Hypothesis

### **Past Research Emphasis:**

- Information on other people's actions increases the likelihood of job application rate (*Gee*, 2017).
- How employee salary history disclosures affect employer demand (*Agan*, *Cowgill*, *Gee*, 2021).

### **Our Research Question:**

Does salary range disclosure on job postings increase candidates' overall application rate?

### **Hypothesis:**

Salary range disclosure on job postings increases candidates' overall application rate.

### **Research Inspiration**

The More You Know:
Information Effects on Job Application Rates in a Large
Field Experiment\*

Laura K. Gee<sup>1</sup>

LinkedIn(to) Job Opportunities: Experimental Evidence from Job

Readiness Training\*

Laurel Wheeler, Robert Garlick, Eric Johnson, Patrick Shaw, Marissa Gargano

# SALARY HISTORY AND EMPLOYER DEMAND: EVIDENCE FROM A TWO-SIDED AUDIT

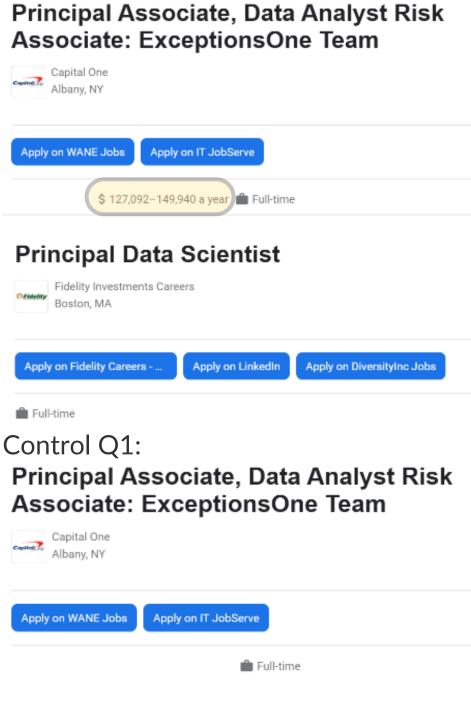
Amanda Y. Agan Bo Cowgill Laura K. Gee

- Outcome & Survey Design
- Treatment --- Disclosing Salary range
- Control --- Not disclosing Salary range
- Our survey design included 10 sets of T&C questions
- Participants answered 10 questions in total
- Qualtrics evenly drew 1 question from a set of questions (It will be either Treatment Q1 or Control Q1)
- Outcome variable
  - Treatment group:
  - 1 -- choose the job with a salary range(top)
  - 0 -- choose the job without a salary range(bottom)
  - Control group:
  - 1 -- choose the job with a salary range in T version(top)
  - 0 -- choose the job without a salary range in both T&C versions(bottom)
- Demographics info(age, gender, education level, full-time working experience)

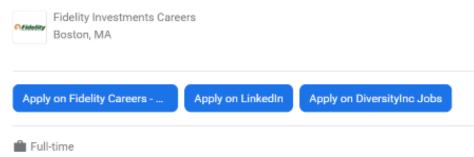
### **Survey Design**

### Treatment Q1:

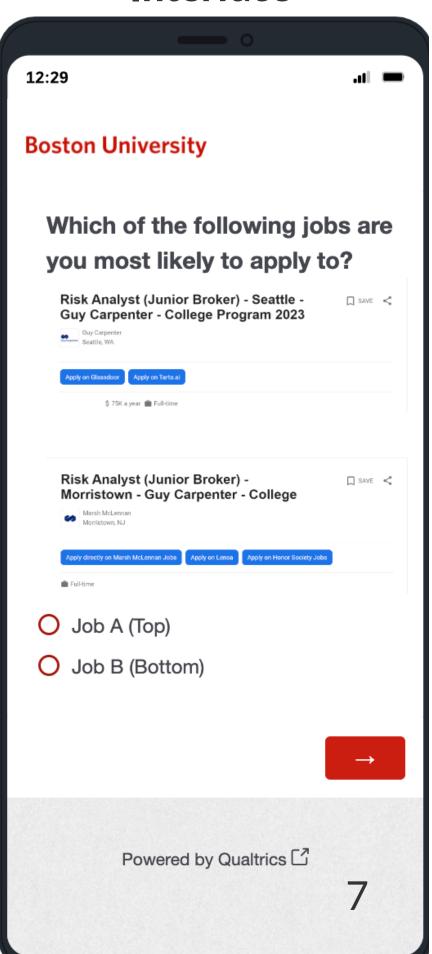
Principal Associate, Data Analyst Risk Associate: ExceptionsOne Team



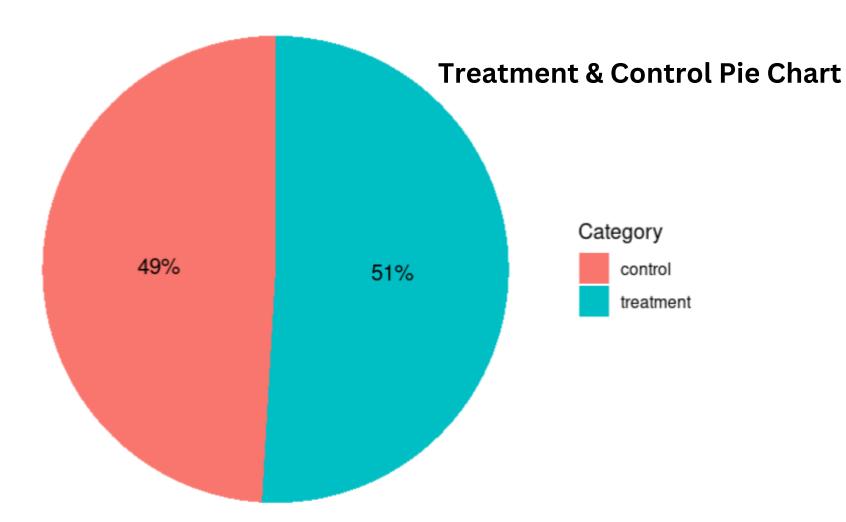
### Principal Data Scientist



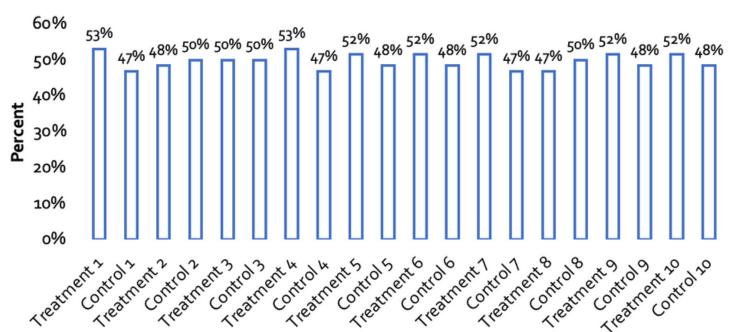
### Interface



### **III** Treatment & Randomization



### **Question Randomization Distribution**



### Method

### **Treatment & Control**

**Qualtrics Survey** 

**Evenly Split on Question Level** 

### Randomization

Question-level randomization where treatment and control are equally split (excluding null responses)

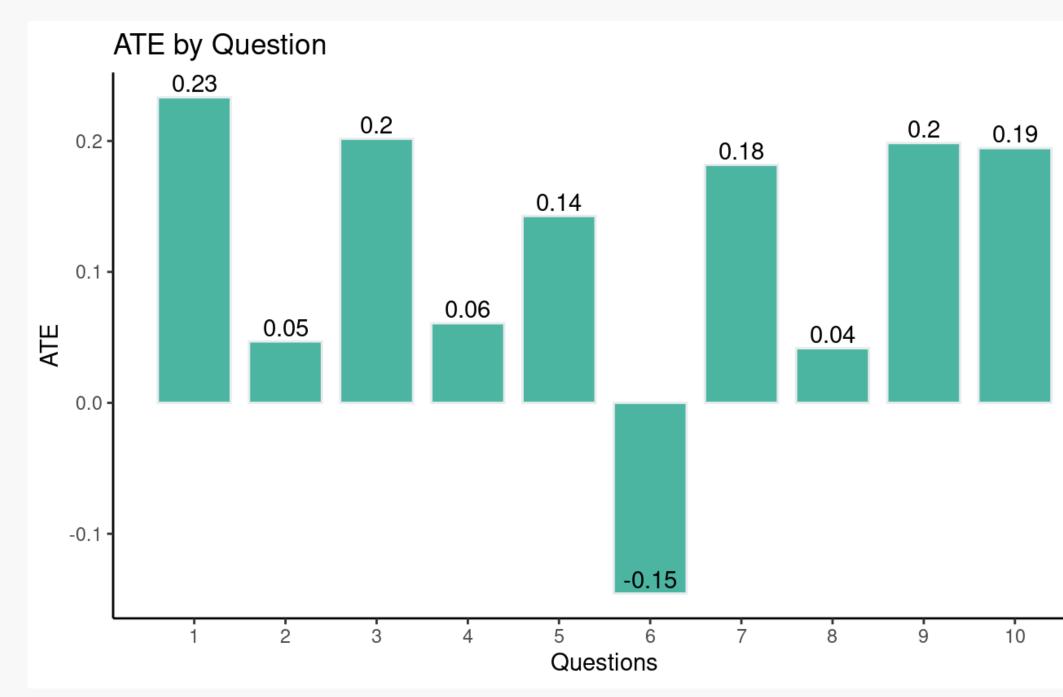
We conducted **Question-level A/B testing** to randomly assign job postings to participants:

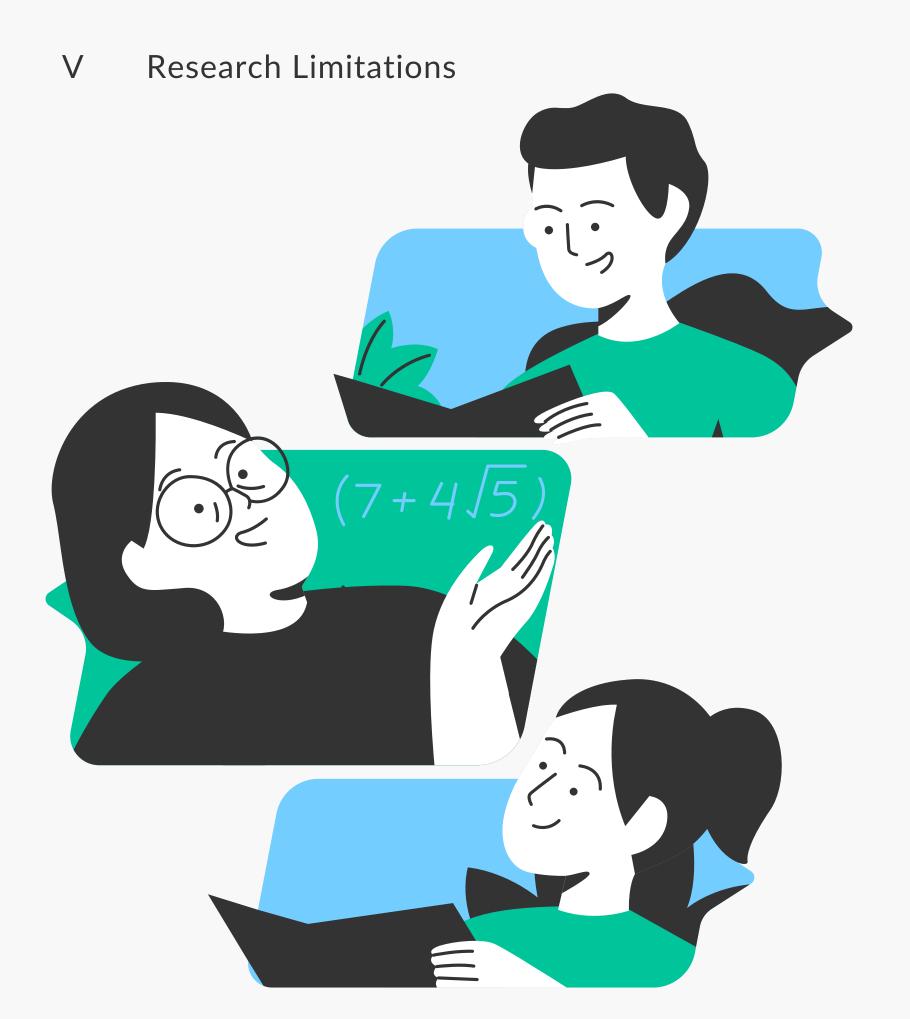
- 1. Treatment job postings with a disclosed salary range
- 2. Control job postings without a disclosed salary range

### IV Data Analysis & Interpretation

### **Estimated Average Treatment Effect (ATE)**

- Overall ATE is **0.1156**
- 6 out of 10 questions show above-average
   ATE
  - Participants are more likely to choose jobs with salary information
- 3 out of 10 questions show slight differences in ATE
- Question 6 generated a -0.15 ATE,
   meaning the control group is more likely to choose jobs with salary range
  - Salary range doesn't match expectation
  - Bias due to sample size





### **Limitation 1: Sample Size**

The survey was answered by 64 individuals, consisting of MSBA students and others that are easily reachable (640 observations).

### **Limitation 2: Opinion Placement**

Respondents may have been influenced to choose the top answer option due to its placement and convenience.

### **Limitation 3: Self-selection bias**

Participants who choose to participate in the study may be different from those who do not participate in ways that could impact the study results.

## **Bibliography**

- 1. Stephen Miller, C. E. B. S. (2019, August 16). Why pay is driving employee satisfaction. SHRM. Retrieved March 15, 2023, from <a href="https://www.shrm.org/resourcesandtools/hr-topics/compensation/pages/pay-drives-satisfaction.aspx">https://www.shrm.org/resourcesandtools/hr-topics/compensation/pages/pay-drives-satisfaction.aspx</a>
- 2. Joe\_andrews8. (2019, July 16). Perhaps money can buy you happiness at least, at work. CNBC. Retrieved March 15, 2023, from <a href="https://www.cnbc.com/2019/07/16/perhaps-money-can-buy-you-happiness-at-least-at-work.html">https://www.cnbc.com/2019/07/16/perhaps-money-can-buy-you-happiness-at-least-at-work.html</a>
- 3. Rist, O. (2021, December 21). Increasing job satisfaction takes more than a salary bump. PCMAG. Retrieved March 15, 2023, from <a href="https://www.pcmag.com/news/increasing-job-satisfaction-takes-more-than-a-salary-bump">https://www.pcmag.com/news/increasing-job-satisfaction-takes-more-than-a-salary-bump</a>
- 4. Impact of salary on job satisfaction. Eurofound. (n.d.). Retrieved March 15, 2023, from <a href="https://www.eurofound.europa.eu/publications/article/2013/impact-of-salary-on-job-satisfaction">https://www.eurofound.europa.eu/publications/article/2013/impact-of-salary-on-job-satisfaction</a>
- 5. Gee, Laura K. "The More You Know: Information Effects on Job Application Rates in a Large Field Experiment." Management Science 65, no. 5 (2018): 1949–2443. <a href="https://gap.hks.harvard.edu/more-you-know-information-effects-job-application-rates-gender-large-field-experiment">https://gap.hks.harvard.edu/more-you-know-information-effects-job-application-rates-gender-large-field-experiment</a>
- 6. Wheeler, Laurel, Robert Garlick, Eric Johnson, Patrick Shaw, and Marissa Gargano. 2022. "LinkedIn(to) Job Opportunities: Experimental Evidence from Job Readiness Training." American Economic Journal: Applied Economics, 14 (2): 101-25. <a href="https://www.aeaweb.org/articles?id=10.1257/app.20200025">https://www.aeaweb.org/articles?id=10.1257/app.20200025</a>
- 7. Manudeep Bhuller, Domenico Ferraro, Andreas R. Kostøl & Trond C. Vigtel, 2023. "The Internet, Search Frictions and Aggregate Unemployment." National Bureau of Economic Research. <a href="https://www.nber.org/papers/w30911">https://www.nber.org/papers/w30911</a>







# thank you so much!

