DevOps as culture: what the history of DevOps can teach us about its implementation

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Outline

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DevOps challenges: developers and inquirers

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- rebranded our operations team

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DevOps: its beginning

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- Patrick Debois DevOps Days 2009, Ghent, Belgium

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Goldratt's theory of constraints

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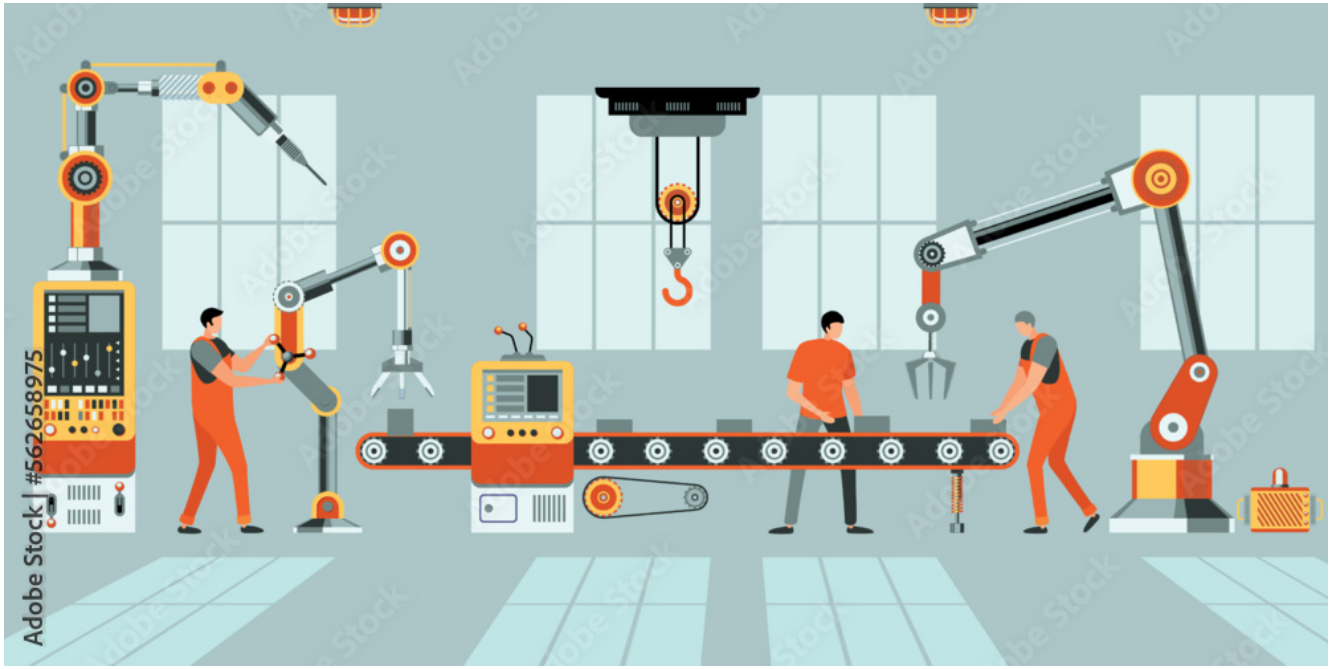
- Remove bottlenecks

Goldratt's theory of constraints (cont.)



Conway's law

'Organizations which design systems [...] are constrained to produce designs which are copies of the communication structures of these organizations.' - Melvin Conway, 'How do Committees Invent?' Datamation, 1967

Conway's law: examples

- 'A contract research organization had eight people who were to produce a COBOL and an ALGOL compiler. After some initial estimates of difficulty and time, five people were assigned to the COBOL job and three to the ALGOL job. The resulting COBOL compiler ran in five phases, the ALG0L compiler ran in three.'

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- front-end [devs] backend [devs] monolithic database [DBA team]
- a web api controller [manager] delegates most business logic to business classes [developers] which are part of the same in-memory process [team], while serving as a single entry-point for wider cross-network [cross-team] communication.