

THE FINAL VERSION

# Capstone interview



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Report time: December 15, 2021





# Project proposal

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## Overview



What is the  
background of China?

Rapid Development

Risk and benefit

Why we chose  
elderly?

Wealth accumulation

Type of risk

How to determine the  
type of product?

Whole life

Term life

Universal life insurance

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management



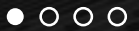
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PROFIT  
METRICS



01

# Product Introduction







# Product introduction

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## Products Overview



### Target Customers:

Male & Female

65 years old

### Benefits & Premium:

Buy Now Pay Now

Paid at the end of each year

### Available time:

2022/01/01

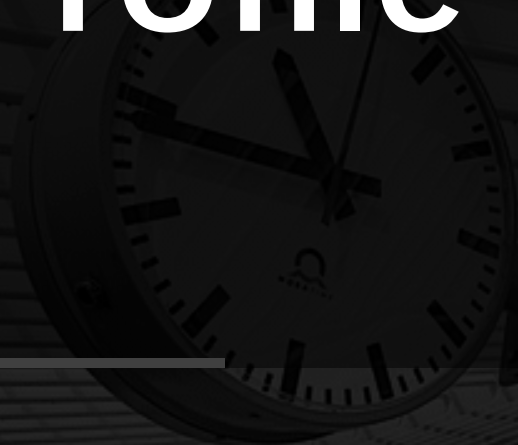
### Pricing Criteria:

Gender & Age



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# Project Profile





# Mortality table development



	t_p_x				
12					
43	0.99943				
961	0.99905				
99973	0.99878	0.			
0.99980	0.99858	0.00			
5	0.99984	0.99843	0.0001		
014	0.99986	0.99829	0.00011		
0013	0.99987	0.99815	0.00010		
0.00013	0.99987	0.99803	0.00010	0.	
0.00013	0.99987	0.99789	0.00010	0.9	
0.00014	0.99986	0.99776	0.00010	0.999	
0.00015	0.99985	0.99761	0.00011	0.99989	
0.00016	0.99984	0.99746	0.00012	0.99988	
2	0.00017	0.99983	0.99729	0.00013	0.99987
13	0.00018	0.99982	0.99710	0.00014	0.99986
14	0.00020	0.99980	0.99691	0.00015	0.99985
15	0.00021	0.99979	0.99670	0.00015	0.99985
16	0.00022	0.99978	0.99648	0.00016	0.99984
17	0.00023	0.99977	0.99625	0.00017	0.99983

Data acquisition

[Mortality and Other Rate Tables \(soa.org\)](https://www.soa.org)

Data prediction

<https://www.macrotrends.net/countries/CHN/china/life-expectancy>

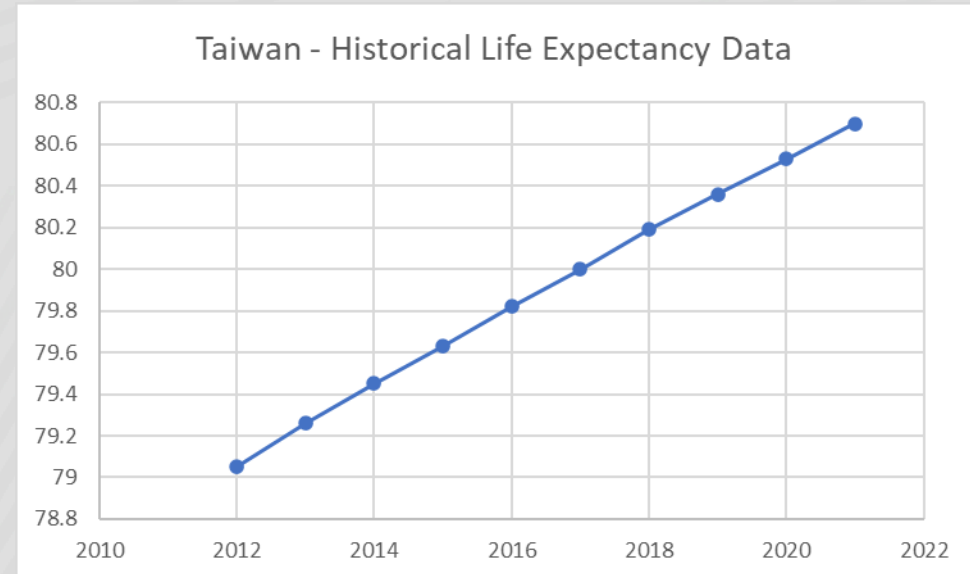
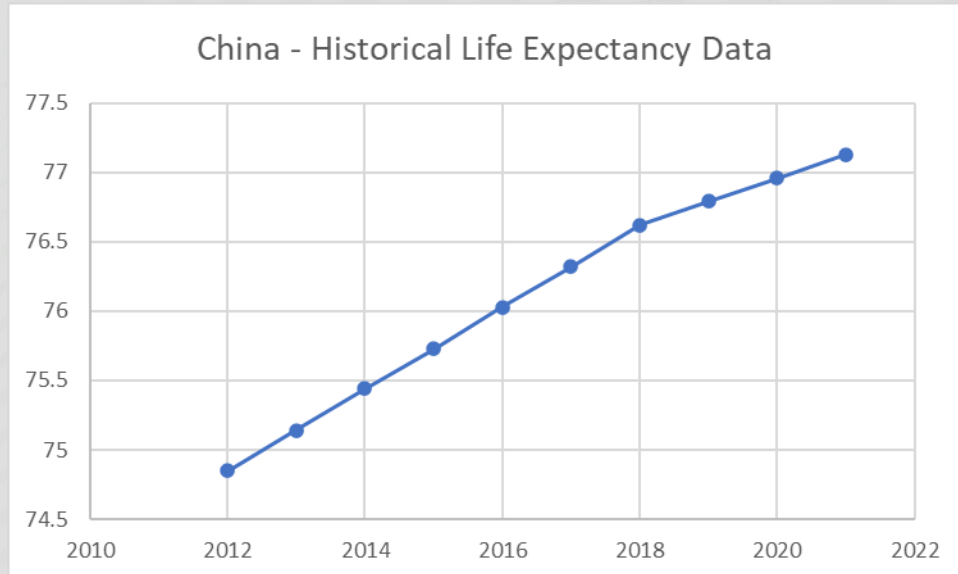
Data calculation

$$tPx = \prod_{t=0}^n 1Px$$

$$E(x) = \sum_{t=0}^{\omega} tpx$$

$$q_x(t) = q_{x(t+n)} \times (1 - \text{past mortality imp rate})^n$$

# Mortality table development

















## Mortality assumption

Based on Taiwan's data, we can figure out that China still need at least ten years to match their life expectancy.

Past mortality improvement rate = 10-years average rate.



# Discount curve development

Residual Maturity	Yield			ZC Price			Fx
	Last	Chg 1M	Chg 6M	Last	Chg 1M	Chg 6M	
 1 year	2.126%	-7.9 bp	-41.5 bp	97.92	+0.08 %	+0.41 %	
 2 years	2.543%	-4.3 bp	-17.4 bp	95.10	+0.08 %	+0.34 %	
 3 years	2.589%	-5.5 bp	-16.0 bp	92.62	+0.16 %	+0.47 %	
 5 years	2.717%	-6.0 bp	-19.7 bp	87.46	+0.30 %	+0.97 %	
 7 years	2.868%	-5.0 bp	-14.2 bp	82.04	+0.34 %	+0.97 %	
 10 years	2.912%	-3.2 bp	-20.0 bp	75.05	+0.31 %	+1.96 %	
 15 years	3.107%	-10.6 bp	-26.6 bp	63.19	+1.54 %	+3.93 %	
 20 years	3.437%	-12.5 bp	-14.5 bp	50.87	+2.44 %	+2.83 %	
 30 years	3.474%	-1.6 bp	-15.8 bp	35.90	+0.48 %	+4.70 %	

(<http://www.worldgovernmentbonds.com/country/china/>)

## Interpolation Method

$$R_t = R_a + \frac{(R_b - R_a) \times (t - a)}{b - a}, a \leq t \leq b$$

## Convert to discount curve

$$z[k] = \left( \frac{1 - \frac{i[k]}{2} * \sum_{m=0.5}^{k-0.5} v[m]}{1 + \frac{i[k]}{2}} \right)^{-\frac{1}{k}} - 1$$

## Discount Curve

$$v[k] = (1 + z[k])^k - 1$$

The discount rate table will be used as a reference for all subsequent cash flows.

## Liquidity premium & Profit Margin

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### Liquidity premium

- 0.50%
- Can not easy converted into cash



### Profit Margin

- 0.70%
- Company profit

# Premium before expense

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- $E[\text{Benefits}] = E[\text{premiums}]$
- $\text{Gross reserve} = EPV(\text{Future benefit payments}) + EPV(\text{Future expense payments}) - EPV(\text{Future gross premium payments})$
- $\text{Net reserve} = EPV(\text{Future benefit payments}) - EPV(\text{Future net premium payments})$

**2022**

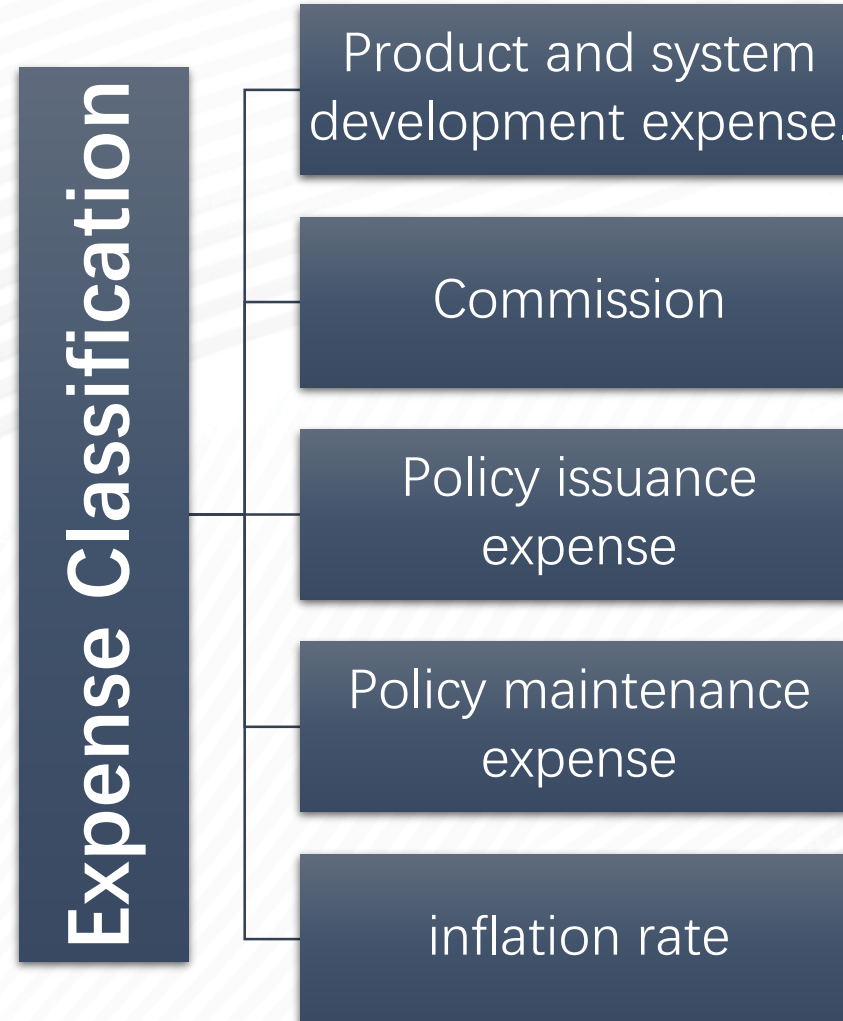
MALE	Gross	17.12386	FEMALE	Gross	18.97697
	Net	15.73324		Net	17.28732

**2023**

MALE	Gross	17.22456	Female	Gross	19.06013
	Net	15.81823		Net	17.35663



# Expense loads



# Policy Sale Assumption

	50,000	100,000	150,000	Avg size
Male	25%	35%	40%	107,500
Female	40%	35%	25%	92,500

		2022	2023	2024	2025	2026
	Total	5,000	10,000	15,000	20,000	25,000
		% increase	200%	150%	133%	125%
	55% Male	2,750	5,500	8,250	11,000	13,750
	45% Female	2,250	4,500	6,750	9,000	11,250

# Chinese Inflation rate



SOURCE: TRADINGECONOMICS.COM | NATIONAL BUREAU OF STATISTICS OF CHINA

[China Inflation Rate | 2021 Data | 2022 Forecast | 1986-2020 Historical | Calendar \(tradingeconomics.com\)](#)





## Policy issuance expense

*Total expenses = number of policy \* Policy issuance expens*

## Policy maintenance expense

*Total expense*

*= number of policy \* gross premium \* increasing factor  
\* duration*

## Commission

***Premium Expense Load***  
***$$= \frac{pv(\text{loading premium})}{pv(\text{all premium})}$$***  
***+ commission***



**system development expense.**

*Total expenses = number of policy \* Product and system development expenses*

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# Risk management



# GAAP reserves

## What is GAAP reserves?

the aggregate amount of reserves, funds or provisions for losses, liabilities, claims, premiums, benefits, costs and expenses in respect of obligations attributable to the Policy Liabilities

## Why we need that?

To ensure that financial reporting is transparent and consistent from one organization to another



## When we need that?

Different amounts at different times

## How to calculate?

$$OV = Et=0[PV \text{ of Future Benefits}] - Et=0[PV \text{ of Future Premiums}]$$



# GAAP reserves

Cash flow

$$\text{Average price} = \frac{\sum_{n=1}^3 p_1 * \text{number of policy}(n)}{\text{total}}$$

$$nth \text{ years' maintenance} = \text{maintenance} * (1 + \text{inflation})^n$$

$$V_{2022}(BOY) = V_{2021}(EOY)$$

End of year:

Benefits

Maintenance fees

2022

Beginning of year:

Gross premium

$$\text{Average price} * \text{Premium} * (1 + \text{expense loading factor})$$

Acquisition fee

Commission

$$\text{commission} = \text{Premium} * \text{commison factor}$$

# Negative Reserve & K factor

- Negative Reserve is a large sum of money in the first year for premiums.
- The k factor is used for the profit reserve which is a special reserve we designed as a negative balance of the original GAAP reserve, the profit reserve is used to amortize the liability we have.

# Solvency requirements

## Operational Risk

At the beginning of the sale of a product, due to economic depression or the company's own mismanagement. This often leads to a poorer than expected number of sales of their products. Which is a factor on GAAP reserves.

## Interest Rate Risk

Interest rates on cash flows from assets and cash flows from liabilities are often not the same in life. At the same time, interest rates may also be subject to shock due to unforeseen events.



## Mortality Risk

The number of claims is not as accurate as the assumption. Occasionally, there are too many claims which is much more than the original mortality table. Therefore, we need a stressed mortality table.

## Credit risk / investment risk

Any company needs to take the credit risk of the insured person as well as the in-investment risk of the profits made. These are all things that insurance companies must take. However, these risks are not considered in the pricing criteria.



# Solvency requirements

$$= tPx_{best\ estimate} \times \left( \frac{CROSS\ Reserve}{CROSS\ tPx} - \frac{GAAP\ Reserve}{GAAP\ tPx} \right)$$

$$= Int\_rate\ shock \times duration\ mismatched \times (Reserve_{GAAP} - Expected\ CF_{GAAP})$$

$$= Operational\ risk\ rate\ of\ 1\% \times (Reserve_{GAAP} - Expected\ CF_{GAAP})$$



## Adding up risks

### Calculation of risks

Mortality Risk Required Capital

Interest Rate Risk Required Capital

Operational Risk Required Capital

The technique for calculating risk correlation is similar to that for calculating variance using the matrix multiplication function.

Based on the Mortality Risk, Interest Rate Risk, and Operational Risk correlation matrix, those required capitals adjusted by the tax rate charged, taking the worst case tax factor into consideration, can be developed as CROSS risk capital required.

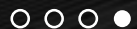
	Mort Risk	Int Rate Risk	Oper Risk
Mort Risk	1	0	0.5
Int Rate Risk	0	1	0.25
Op Risk	0.5	0.25	1

# Sensitivity analysis

- Talk it later

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# PROFIT METRICS





# Pricing metrics





# Pricing metrics



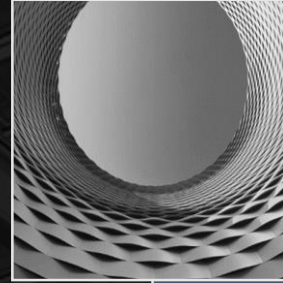
Market consistent  
value(MCVNB)

- definition

Two method

using higher return  
rate for higher risk

discount the cash  
flow



Duration

- $$\frac{\sum t * CF(t) / (1+r)^t}{P}$$
- $$\text{implied duration} = \frac{PV(CFlp) - PV(CFlp \& 1bp)}{PV(CFlp) * 0.0001}$$

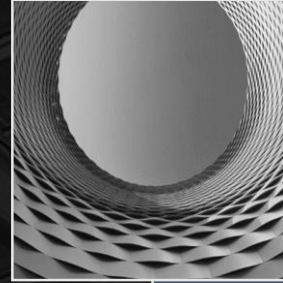
# Pricing metrics

Cost of capital = cost of capital excess over  $r_f$   $\times$   
Target CROSS capital +  
cost of financing balance sheet strain  $\times$   
Redundant Reserve



Balance sheet strain

- Assets
- Redundant reserve 1%
- Solvency requirements 10%



Cash flow pay-back period

- Before tax
- After tax
- Profit less Strain > 0
- $t_{p_x}$  ratio to GAAP



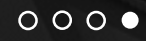
## Result

male

- MCVNB: 27281
- MCVNB % 1.45%
- Cash flow pay-back year 15

Female

- MCVNB: 26052
- MCVNB %1.48%
- Cash flow pay-back year 15



# Sensitivity analysis

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At the end of the product design, we need to consider the impact of some possible unknown changes on the product (for MCVNB).

$$\text{Female percent} * \text{MCVNB} \% (\text{female}) + \text{male percent} * \text{percent} * \text{MCVNB} \% (\text{male})$$



# Sensitivity analysis

Rate of change	Margin of CFs	MCVNB%
0.00%	0.50%	1.47%
40.00%	0.70%	1.38%
40.00%	0.30%	1.55%
442.00%	2.71%	0.00%

Rate of change	Liquidity premium	B% MCVN
0.00%	0.50%	1.47%
40.00%	0.70%	1.30%
40.00%	0.30%	1.64%
228.00%	1.64%	0.00%

Rate of change	Spread	MCVNB %
0.00%	0.70%	1.47%
28.57%	0.90%	3.19%
28.57%	0.50%	-0.28%
24.29%	0.53%	0.00%

Rate of change	Commission rate	MCVNB%
0.00%	3.00%	1.47%
33.33%	4.00%	1.41%
33.33%	2.00%	1.51%
384.47%	14.53%	0.00%

Rate of change	inflation rate	B% MCVN
0.00%	2.00%	1.47%
50.00%	3.00%	1.46%
50.00%	1.00%	1.47%
960.50%	21.21%	0.00%

Rate of change	Mort Future improvement	% MCVNB
0.00%	2.75%	1.47%
40.00%	3.85%	1.74%
40.00%	1.65%	1.17%
90.18%	0.27%	0.00%

# Financials Prediction

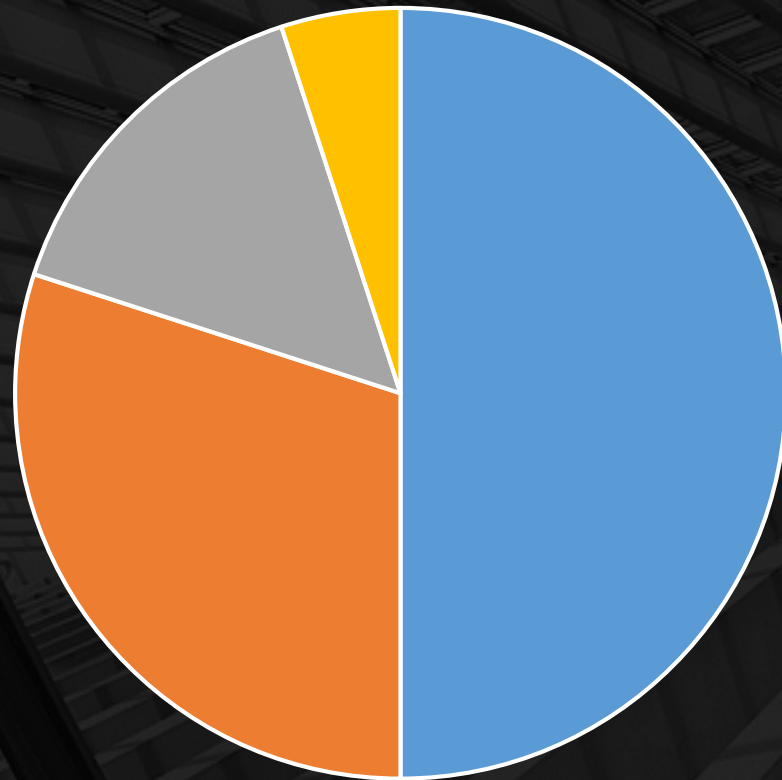
Year	2022	2023	2024	2025	2026	2027	2028	2029	2030
Premium	9,403.9	18,807.8	28,211.8	37,615.7	47,019.6	54,072.6	59,479.8	63,643.4	66,189.1
Investment income	331.8	975.7	1,912.8	3,124.7	4,594.1	6,221.1	7,936.6	9,689.5	11,418.5
Reserve change	(8,584.1)	(16,658.5)	(24,240.3)	(31,346.5)	(37,994.4)	(42,056.0)	(44,320.7)	(45,256.3)	(44,596.7)
System costs	(1.0)	(1.0)	(1.0)	(1.0)	(1.0)				
Commissions	(282.1)	(564.2)	(846.4)	(1,128.5)	(1,410.6)	(1,622.2)	(1,784.4)	(1,909.3)	(1,985.7)
Acquisition expenses	(2.5)	(5.0)	(7.5)	(10.0)	(12.5)	(14.4)	(15.8)	(16.9)	(17.6)
Maintenance expenses	(0.5)	(1.5)	(3.1)	(5.2)	(7.8)	(10.8)	(14.2)	(17.8)	(21.7)
Benefits	(501.6)	(1,502.7)	(3,000.8)	(4,993.4)	(7,477.8)	(10,325.8)	(13,447.1)	(16,773.0)	(20,214.8)
Pre-tax income	363.9	1,050.7	2,025.5	3,255.9	4,709.6	6,264.5	7,834.1	9,359.5	10,771.2
Taxes	(91.0)	(262.7)	(506.4)	(814.0)	(1,177.4)	(1,566.1)	(1,958.5)	(2,339.9)	(2,692.8)
After tax income	272.9	788.0	1,519.2	2,441.9	3,532.2	4,698.4	5,875.6	7,019.7	8,078.4
BOY Required Capital	501.9	1,488.5	2,946.2	4,861.7	7,221.7	9,887.9	12,763.8	15,776.7	18,835.6
Return on Req Cap	54.4%	52.9%	51.6%	50.2%	48.9%	47.5%	46.0%	44.5%	42.9%
Return on AVG Req Cap	13.7%	17.8%	19.5%	20.2%	20.6%	20.7%	20.6%	20.3%	19.8%



# Investment portfolio

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## Portfolio



■ Government bonds ■ S&P 500 ■ BTC&ETH ■ Metaverse

# Conclusion

Advantages:

long-term validity (Mortality & Discount rate)

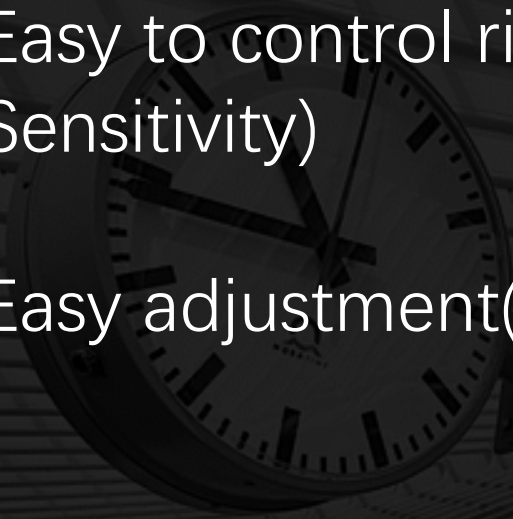
Easy to control risk (Reserves & Sensitivity)

Easy adjustment(Control table)

Drawbacks:

Small profit margin(Cash flow pay-back year & Finance table)

Investment of assets (Reserves & profits)





# Thank you!

