Grosse Pointe Associates and the 'Microvan' Group Project Report



Team 32
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1. Introduction

Through this project we tried to deep dive into the automotive market to see what factors affect consumers' buying decisions. Given the survey data collected by Grosse Pointe Associates (GPA), we explored the dataset, analysed the automobile attributes and survey responders' psychographic factors that lead us to segment the market and identify our target customer base.

2. Initial Model

Before building the initial model, we explored the dataset for better data understanding. First starting from checking that there is no null value, we then examined the correlation between variables. By making a correlation matrix visualisation (Figure 1), one could find that certain dependent variables have strong correlation with each other.

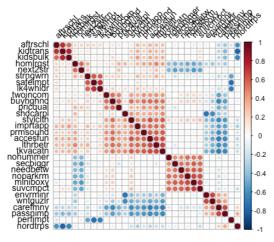
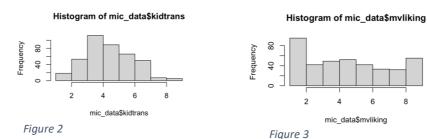


Figure 1 Correlation Matrix

After that we delved into the distribution of variables by composing the histograms and checking the summary data. Dependent variables have similar normal distribution trends

(Figure 2) while the independent variable *mvliking* has a different shape of distribution (Figure 3).



Next, we regressed the target variable against all the attribute variables. There are eight variables with p-value around 0.05 and among those eight variables, *Ithrbetr* and *shdcarpl* show statistically significance as their p-value are lower than 0.05. As having so many variables and strong correlation within the predictors, we feel the need to do the factor analysis to reduce the redundancy of our attribute variables.

3. Factor Analysis

Step 1: run Bartlett's Test of Sphericity and KMO-test

Overall MSA = 0.92MSA for each item = kidtrans miniboxy lthrbetr secbiggr safeimpt buyhghnd pricqual prmsound perfimpt tkvacatn 0.97 0.92 0.94 0.91 0.97 0.81 0.92 0.78 0.78 noparkrm homlrqst envrminr needbetw suvcmpct next2str carefmny shdcarpl imprtapp lk4whldr 0.85 0.93 0.93 0.94 0.92 0.96 0.86 0.97 0.93 0.86 kidsbulk wntguzlr nordtrps stylclth strngwrn passnimp twoincom nohummer aftrschl accesfun 0.90 0.93 0.88 0.96 0.90 0.96 0.94 0.93 0.91 0.97

Here we set the null hypothesis that the correlation matrix is an identity matrix; in other words, the null hypothesis suggests that the variables are unrelated and not ideal for factor analysis. After running Bartlett's Test with a p-value < 2.22e-16, we reject the null

hypothesis. The result is statistically significant, and it suggests that the correlation matrix can be used to do the factor analysis.

The KMO-test is used to examine how the factors explain each other. KMO values closer to 1.0 are considered ideal, while values less than 0.5 are unacceptable. As we can see in Figure 4, most variables have KMO values greater than 0.9, and all the variables are considered good enough for factor analysis.

Step 2: Determine the number of factors

We use two approaches to determine how many factors explain as much variance in the data. First, the variables with eigenvalues less than 1 suggest that factors do not explain even as much variance in the data as an 'average' variable. As we can see on Figure 5, only the first five components have eigenvalues greater than 1. The same result can be discovered from the Scree-plot (Figure 5); the 'elbow' is visible in the curve; it suggests that 5 is the right number of clusters.

> pcc	ı\$ei	ig				
		eigenvalue	percentage of variance	cumulative	percentage	of variance
comp	1	8.2754529	27.5848431			27.58484
comp	2	4.9978929	16.6596429			44.24449
comp	3	3.0882938	10.2943126			54.53880
comp	4	2.7146499	9.0488330			63.58763
comp	5	1.8002828	6.0009426			69.58857

Figure 5

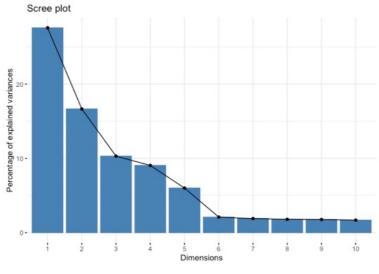


Figure 6

Step 3: Extract the factor solution (varimax rotation)

The varimax rotation enables us to extract and rotate factors to generate a solution. The outputs include the loading plots and the rotated component matric, which help reveal the meaning of the underlying factors. However, as we can see from the loading plot (Figure 7), the variables overlap, making it much harder to interpret based on it.



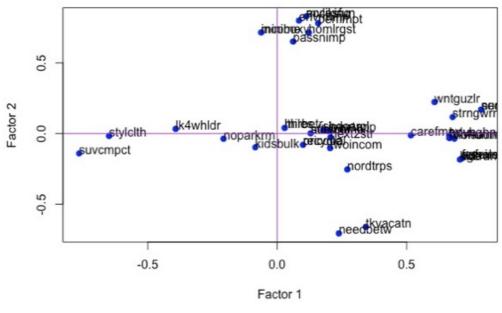


Figure 7

Therefore, we analyze the Loading tables(<u>Figure 8</u>) to identify the underlying factors and determine their meanings.

After considering the positive and negative correlations, we decided to name these five factors: quality matters, the volume of the car, family car, environmentally aware, and safety concerns.

- 1. Premium Quality: Consumers in this factor group care about the quality of cars. The positively correlated variables suggest that consumers prefer to spend more on their car purchases; they care about the cars' product quality and features leather seats, car accessories & premium sound systems.
- **2. Capacity:** Consumers in this group care about the no. of seats in the car. They want mid segment, affordable utility vehicle

Loadings	:				
	Factor1	Factor2	Factor3	Factor4	Factor5
kidtrans	0.130		0.955		
miniboxy	0.112	0.829			
lthrbetr	0.707	-0.184	0.236	0.257	
secbiggr		0.715			
safeimpt					0.884
buyhghnd	0.789	0.170			
pricqual	0.715	-0.176		-0.106	
prmsound	0.666		0.159	0.257	
perfimpt	0.100				-0.843
tkvacatn	0.665		0.244	0.419	
noparkrm	0.159	0.781			
homlrgst	0.342	-0.661	0.144	0.287	
envrminr	-0.208			-0.829	
needbetw	0.122	0.714			
suvcmpct		0.800	0.191		
next2str	0.238	-0.707			
carefmny	-0.767	-0.141	-0.195	-0.277	
shdcarpl	0.206			0.818	
imprtapp	0.516		0.304	0.305	0.185
lk4whldr	0.178				0.810
kidsbulk	0.198		0.763		
wntguzlr	-0.393			-0.689	
nordtrps			-0.816		
stylclth	0.608	0.223	0.171	0.380	
strngwrn	0.271	-0.254			0.672
passnimp	-0.650		-0.375	-0.246	
twoincom	0.679	0.117			
nohummer		0.652			
aftrschl	0.205	-0.103	0.717	-0.100	0.177
accesfun	0.686		0.283	0.331	

Figure 8

- 3. Affordability & Safety (Good Quality Material Used in car): Consumers in this segment are families which use their cars a lot to drive around their children
- **4. Environmentally Friendly**: This factor group consists of people who take environmental factors into account when purchasing cars. They prefer a car with environmentally friendly features and prefer carpools
- **5. Durability & Safety (Driver Protection i.e., Airbags):** This factor group consists of people who put safety as their priority concern when purchasing cars. Variables such as 'Auto safety is very important to me,' and 'Four-wheel drive is a very attractive option' explain a lot about this group of consumers.

Step 4: Create and saved the factor scores

During the last step, we created names for these five factors (quality, volume, capacity, environment, and safety) based on the analysis above, and then saved the factor scores for further use.

4. Factor Model

We discovered the new regression model (with the saved factor score as the independent variable – Figure 11). Firstly, the factor model is statistically significant with a p-value less than 0.05. Secondly, the quality, the volume, and the safety variables are significant, with p-values less than 0.05. However, the capacity and the environment variables have slightly larger p-values (0.0589, 0.1181 respectively) which means they are statistically insignificant here. Moreover, the quality's positive coefficient has suggested that as the quality of the car increases; consumer's attitude toward the new concept of the car go up, and it seems to be

the most impactful factor. Thirdly, we use AIC and BIC in model selections, and it suggests that the Factor model is a better model than the initial one since the factor model have lower AIC and BIC compared with the initial model (<u>Figure 9</u>). Lastly, the adjusted R^2 is slightly higher for Factor Model than the Initial Model (<u>Figure 10</u>), which means the variables in Factor Model can explain the model better than the variables in Initial Model.

```
lm(formula = mvliking ~ ., data = initial.model.data)
> AIC(initial.model)
                                                                                Residuals:
 [1] 1803.114
                                                                                  Min
                                                                                         10 Median
                                                                                                      30
                                                                                -6.023 -1.605 -0.018 1.475 6.508
 > BIC(initial.model)
                                                                                Coefficients:
 [1] 1930.841
                                                                                           (Intercept) 0.381266
 > AIC(factor.model)
                                                                                           0.241114
                                                                                                     0.164793
 [1] 1775.654
                                                                                miniboxy
                                                                                           0.177881
                                                                                                     0.129258
                                                                                                               1.376
                                                                                                                      0.1696
                                                                                           0.247630
                                                                                lthrbetr
                                                                                                     0.121971
                                                                                                               2.030
                                                                                                                      0.0430
> BIC(factor.model)
                                                                                secbiggr
                                                                                           -0.104796
                                                                                                     0.105833
                                                                                                              -0.990
                                                                                                                      0.3227
                                                                                safeimpt
                                                                                           -0.018525
                                                                                                     0.133630
                                                                                                               -0.139
                                                                                                                      0.8898
 [1] 1803.595
                                                                                buyhghnd
                                                                                           0.112578
0.105322
                                                                                                     0.116162
                                                                                                               0.969
                                                                                                                      0.3331
                                                                                                     0.104796
                                                                                                               1.005
                                                                                                                      0.3155
                                                                                pricaual
Figure 9
                                                                                           0.010118
                                                                                                     0.108312
                                                                                perfimpt
                                                                                           0.232663
                                                                                                     0.128198
                                                                                                               1.815
                                                                                                                      0.0704
                                                                                           0.166171
                                                                                tkvacatn
 lm(formula = mvliking ~ quality + volume + capacity + environment +
                                                                                noparkrm
                                                                                           0.178143
                                                                                                     0.115804
                                                                                                               1.538
                                                                                                                      0.1248
                                                                                homlrgst
                                                                                           -0.208684
                                                                                                     0.122418
                                                                                                              -1.705
                                                                                                                      0.0891
     safety, data = mic_data)
                                                                                           -0.033245
0.128468
                                                                                envrminr
                                                                                                     0.122777
                                                                                                              -0.271
                                                                                                                      0.7867
                                                                                                     0.102636
                                                                                                                      0.2115
                                                                                needbetw
                                                                                                               1.252
Residuals:
                                                                                suvcmpct
                                                                                           0.215136
                                                                                                     0.122643
                                                                                                               1.754
                                                                                                                      0.0802
                                                                                                     0.106843
               1Q Median
                                                                                                               0.227
                                                                                                                      0.8203
     Min
                                  30
                                          Max
                                                                                next2str
                                                                                           0.024294
                                                                                carefmny
                                                                                           -0.243143
                                                                                                     0.134373
                                                                                                              -1.809
 -6.1124 -1.5471 -0.1443 1.5854
                                      6.3664
                                                                                shdcarpl
                                                                                           -0.286783
                                                                                                     0.122413
                                                                                                              -2.343
                                                                                                                      0.0197
                                                                                imprtapp
                                                                                           0.059086
Coefficients:
                                                                                lk4whldr
                                                                                           -0.064119
                                                                                                     0.126739
                                                                                                              -0.506
                                                                                                                      0.6132
                                                                                           -0.096959
              Estimate Std. Error t value Pr(>ItI)
                                                                                kidsbulk
                                                                                                     0.122063
                                                                                                              -0.794
                                                                                                                      0.4275
                                                                                wntguzlr
                                                                                           -0.028943
                                                                                                     0.115689
                                                                                                              -0 250
                                                                                                                      0 8026
                             0.1102 43.925 < 2e-16 ***
 (Intercept)
                4.8425
                                                                                                     0.127473
                                                                                                                      0.5669
                                                                                nordtrps
                                                                                           0.073056
                                                                                                               0.573
quality
                 1.0277
                             0.1104
                                        9.311 < 2e-16 ***
                                                                                stylclth
                                                                                           0.015757
                                                                                                     0.113597
                                                                                                               0.139
                                                                                                                      0.8898
                                               < 2e-16 ***
                 0.9989
 volume
                             0.1104
                                        9.049
                                                                                           -0.196806
                                                                                                     0.113448
                                                                                strnawrn
                                                                                                              -1.735
                                                                                                                      0.0836
                                                                                           0.161975
                                                                                                     0.119056
                                                                                passnimp
                             0.1104
 capacity
                0.2091
                                       1.894
                                                 0.0589
                                                                                twoincom
                                                                                           0.170419
                                                                                                     0.096469
                                                                                                               1.767
                                                                                                                      0.0781
 environment -0.1729
                             0.1104 -1.566
                                                 0.1181
                                                                                           0.009052
                                                                                                     0.095697
                                                                                nohummer
                                                                                                               0.095
                                                                                                                      0.9247
                              0.1104 -5.023 7.72e-07 ***
 safety
                -0.5545
                                                                                aftrschl
                                                                                           -0.025716
                                                                                                     0.116551
                                                                                                              -0.221
                                                                                                                      0.8255
                                                                                          -0.003458
                                                                                                     0.122112
                                                                                                             -0.028
                                                                                accesfun
                                                                                                                      0.9774
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
                                                                                Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' '1
Residual standard error: 2.205 on 394 degrees of freedom
                                                                                Residual standard error: 2.215 on 369 degrees of freedom
                                                                                Multiple R-squared: 0.3729,
                                                                                                            Adjusted R-squared:
Multiple R-squared: 0.3365,
                                    Adjusted R-squared: 0.3281
F-statistic: 39.97 on 5 and 394 DF, p-value: < 2.2e-16
                                                                                F-statistic: 7.314 on 30 and 369 DF, p-value: < 2.2e-16
                                                                                Figure 10
Figure 11
```

5. Clustering Analysis

Based on the five factors we defined, we started a cluster analysis of the data to find our target group. Firstly, to determine the number of our clusters, we first applied hierarchical clustering using Ward's method to conduct preliminary clustering of our data. The result of clustering is shown in Figure 12.

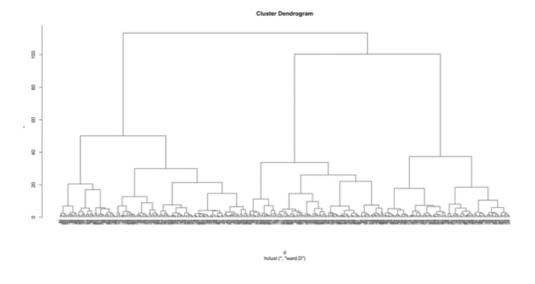


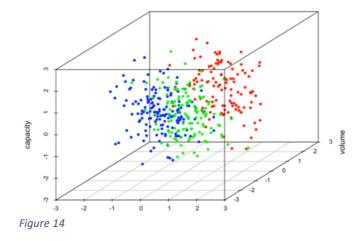
Figure 12

Based on the results, we set our number of clusters to 3. Then we used the k-means clustering method to cluster our data. The clustering results are shown in the following table. (Figure 13)

	premium_quality	Capacity_Seating	safe_family	environment	durability_safety
1	0.6065553	-1.11256505	0.1264856	0.2575779	0.02343056
2	-0.9582770	0.04618334	-0.3015591	-0.4757075	-0.09524731
3	0.6329049	1.15556015	0.2696647	0.3618421	0.10325988

Figure 13

To more clearly observe whether the K-means clustering method well separated the data into three groups, we used 3D scatter graph to visualize our results. The visualization results are as follows. (Figures 14 and 15)



8

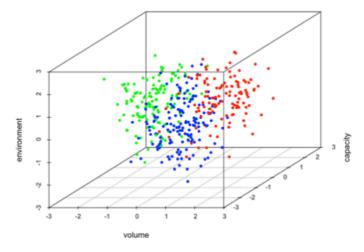


Figure 15

As can be seen from the results, although some data overlapped, we divided the data into three groups with differences overall. According to the results of the centre of each group shown by k-means clustering, we can well summarize the characteristics of these three groups. Cluster 1 cares about quality of life. They don't go for big cars. Instead, they prefer small cars like 2-seaters cars or racing cars. They don't care much about car capacity, durability, environmental protection and safety. Cluster 2, they are very concerned about economic expenditure. They usually don't care about the capacity of the car. They don't have strong sense of environment awareness. Cluster 3 has a high pursuit of life quality. They like larger vehicles the size of which is better between microvan and sedan. They need a vehicle that can accommodate more people like a group of family members safely. They relatively care more about environmental protection, and durability and safety of the car compared with the other two segments. Therefore, we define our three clusters as: Cluster 1 — Quality Racing Enthusiasts, Cluster 2 — Economical and Applicable, Cluster 3 — Wealthy Large Families. (Table 1)

Cluster 1	Cluster 2	Cluster 3
Affluent Families	Middle Class Families	Wealthy Large Families
Inelastic Higher End Consumers	Less Features	Environmentally Friendly
Not environmentally conscious	Economical Option	Durable and Safe
Quality Racing Enthusiasts		High-Capacity Option

Table 1

6. Exploring the Clusters

To determine how the clusters vary on the concept liking, we tried three different methods.

First, we conducted the regression of mvliking on the cluster categorical variable. As it is categorical data, we are bound to lose the explanation of one cluster in the regression process. To this end, we changed the categories' order to carry out two regressions to the model. The result of the regression is as follows. (Figures 16 and 17)

```
lm(formula = mvliking ~ factor(segment.label), data = mic_data)
Residuals:
            1Q Median
                            30
-5.6034 -1.8981 0.1019 2.1019 5.1019
Coefficients:
                                   Estimate Std. Error t value Pr(>Itl)
                                     3.8981 0.1947 20.022 <2e-16 ***
(Intercept)
                                                               0.0845 .
<2e-16 ***
factor(segment.label)QualityRacing
                                     0.5035
                                                0.2911 1.729
factor(segment.label)WealthyLargeFam 2.7054
                                                0.2987
                                                         9.058
Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' '1
Residual standard error: 2.44 on 397 degrees of freedom
Multiple R-squared: 0.1816,
                             Adjusted R-squared: 0.1775
F-statistic: 44.06 on 2 and 397 DF, p-value: < 2.2e-16
```

Figure 16

```
Call:
lm(formula = mvliking ~ relevel(factor(segment.label), ref = "QualityRacing"),
    data = mic_data)
Residuals:
   Min
            1Q Median
                            3Q
                                   Max
-5.6034 -1.8981 0.1019 2.1019 5.1019
Coefficients:
                                                                   Estimate Std. Error t value Pr(>|t|)
                                                                               0.2165 20.333 < 2e-16 ***
(Intercept)
                                                                     4.4016
relevel(factor(segment.label), ref = "QualityRacing")Economical
                                                                    -0.5035
                                                                               0.2911 -1.729
                                                                                               0.0845
                                                                               0.3133 7.028 9.2e-12 ***
relevel(factor(segment.label), ref = "QualityRacing")WealthyLargeFam 2.2019
Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' '1
Residual standard error: 2.44 on 397 degrees of freedom
Multiple R-squared: 0.1816,
                              Adjusted R-squared: 0.1775
F-statistic: 44.06 on 2 and 397 DF, p-value: < 2.2e-16
```

Figure 17

According to the regression results, only wealthy large families cluster has a significant positive impact on the attitude towards the new concept of car. Quality racing has a positive but insignificant impact on the attitude. Economical and applicable not only has a negative impact on our attitudes toward the new concept but also is not significant. This means that wealthy large families are very likely to be our target group.

To further verify our conclusion, we conducted t-test on the mean values of different clusters' attitudes to our new concept. Our hypothesis is that the average attitudes of the three clusters to the new concept is greater than the overall mean. Our results are shown in Figures 18, 19 and 20. It was proved that only the mean of wealthy large families passed the T-test. This validates what we learned in the first step.

Figure 18

One Sample t-test

Figure 19

One Sample t-test

Figure 20

Finally, we did cross tabulation and Chi-Squared analysis of segment label and MVliking to further verify our conclusion. The results of the analysis are in Figure 21 (See appendix for detailed results of analysis).

```
> crosstab
        segment.label
mvliking Economical QualityRacing WealthyLargeFam
       1
                 39
                                25
                                                 5
       2
                 15
                                 8
                                                 3
       3
                                                 5
                 20
                                17
       4
                 26
                                17
                                                 6
       5
                 16
                                21
                                                15
       6
                 15
                                10
                                                17
       7
                 10
                                10
                                                13
       8
                  5
                                 7
                                                20
       9
                                12
                                                32
                 11
> # show overall chi-squared analysis
> summary(crosstab)
Call: xtabs(formula = ~mvliking + segment.label, data = mic_data)
Number of cases in table: 400
Number of factors: 2
Test for independence of all factors:
        Chisq = 83.12, df = 16, p-value = 4.527e-11
```

Figure 21

As can be seen from the results, wealthy large families obviously have more positive attitudes and an upward trend than the two clusters of Economical and quality racing. And, overall, it passed the Chi-Squared test. Then we can conclude that our target group is wealthy large families.

7. Demographics Analysis

Finally, we analysed the demographic characteristics of three different clusters to test whether our conclusion is in line with the reality. To accomplish this step, cross Tabulation and Chi-Squared analysis were performed on the demographic data and clusters.

First, for the convenience of analysis, continuous variables (age, income and miles) in demographics are transformed into categorical variables. We divided these three variables into three groups based on the minimum value, 1st quantile, 3rd quantile and maximum value. The grouping results are as follows. (Figure 22)

age_group income_group miles_group
young :107 low :103 low :119
middle:197 medium:198 medium:185
old : 96 high : 99 high : 96

Figure 22

Then we performed cross Tabulation and Chi-Squared analysis on cluster and each demographic variable respectively (Figures 23, 24, 25 and 26).

```
crosstab_age
                                                                                   > crosstab_gender <- xtabs(~female+segment.label, mic_data)</pre>
             segment.label
                                                                                   > crosstab_gender
   age_group Economical QualityRacing WealthyLargeFam
                                                                                         segment.label
      vouna
                      103
                                                                                   female Economical QualityRacing WealthyLargeFam
      middle
                       53
                                       72
                                                                                        0
                                                                                                   80
                                                                                                                   57
      old
                        1
                                                                                                   77
                                                                                                                   70
   > crosstab_income
                           xtabs(~income_group+segment.label, mic_data)
                                                                                   > crosstab_educ
                                                                                                        xtabs(~educ+segment.label, mic_data)
   > crosstab_income
                                                                                   > crosstab_educ
                 segment.label
                                                                                       seament.label
   income\_group \ Economical \ Quality Racing \ We althy Large Fam
                                                                                   educ Economical QualityRacing WealthyLargeFam
          low
                           97
                                            0
                                                              6
                                                                                                 43
          medium
                           59
                                           66
                                                             73
                                                                                                 63
                                                                                                                 13
                                                                                                                                   12
          high
                                           61
                                                             37
                                                                                      3
                                                                                                 51
                                                                                                                 66
                                                                                                                                  53
   > crosstab_miles
                          xtabs(~miles_group+segment.label, mic_data)
                                                                                                  0
                                                                                                                 47
                                                                                                                                  51
   > crosstab_miles
                                                                                   > crosstab_recycle <- xtabs(~recycle+segment.label, mic_data)</pre>
               segment.label
                                                                                   > crosstab_recycle
   miles_group Economical QualityRacing WealthyLargeFam
                                                                                           segment.label
         low
                         88
                                         28
                                                                                   recycle Economical QualityRacing WealthyLargeFam
                                          73
         medium
                         66
                                                            46
                                                                                                    15
                                                                                                                    16
                                                                                                                                      13
        hiah
                           3
                                          26
                                                            67
                                                                                                     39
   > crosstab_numkids
                        <- xtabs(~numkids+segment.label, mic_data)
                                                                                                     51
                                                                                                                    38
                                                                                                                                      35
   > crosstab_numkids
                                                                                                     37
                                                                                                                    35
                                                                                                                                      24
           segment.label
                                                                                         5
                                                                                                     15
                                                                                                                    14
                                                                                                                                      19
   numkids Economical QualityRacing WealthyLargeFam
          0
                     71
                                     33
                                                       12
                                                                                  Figure 24
                     68
                                     50
                                                       30
                                     33
                                                       37
                     14
                      3
                                                       26
                                                                                    summary(crosstab_age)
                                                                                 Call: xtabs(formula = ~age_group + segment.label, data = mic_data)
                                                                                 Number of cases in table: 400
  Figure 2310
                                                                                 Number of factors: 2
                                                                                 Test for independence of all factors:
                                                                                          Chisq = 218.96, df = 4, p-value = 3.145e-46
                                                                                         ary(crosstab_income)
> summary(crosstab_gender)
Call: xtabs(formula = ~female + segment.label, data = mic_data)
                                                                                 Call: xtabs(formula = ~income_group + segment.label, data = mic_data)
                                                                                 Number of cases in table: 400
Number of cases in table: 400
Number of factors: 2
                                                                                  Number of factors: 2
                                                                                 Test for independence of all factors:

Chisq = 206.92, df = 4, p-value = 1.219e-43
Test for independence of all factors:
        Chisq = 3.0198, df = 2, p-value = 0.2209
                                                                                        ary(crosstab_miles)
  summary(crosstab_educ)
                                                                                 Call: xtabs(formula = ~miles_group + segment.label, data = mic_data)
Call: xtabs(formula = ~educ + segment.label, data = mic_data)
                                                                                 Number of cases in table: 400
Number of cases in table: 400
Number of factors: 2
                                                                                 Number of factors: 2
                                                                                 Test for independence of all factors:
Test for independence of all factors:
                                                                                         Chisq = 160.63, df = 4, p-value = 1.074e-33
        Chisq = 172.91, df = 6, p-value = 1.083e-34
                                                                                 > summary(crosstab_numkids)
Call: xtabs(formula = ~numkids + segment.label, data = mic_data)
    ummary(crosstab_recycle)
Call: xtabs(formula = ~recycle + segment.label, data = mic_data)
Number of cases in table: 400
                                                                                 Number of cases in table: 400
                                                                                 Number of factors: 2
Number of factors: 2
                                                                                 Test for independence of all factors:
Test for independence of all factors:
                                                                                          Chisq = 100.38, df = 8, p-value = 3.575e-18
        Chisq = 5.875, df = 8, p-value = 0.6613
                                                                                          Chi-squared approximation may be incorrect
Figure 25
                                                                                 Figure 26
```

According to the results of Chi-Squared, except gender and recycle, all other variables have passed the test. By observing other variables, we summarized the following group characteristics for different clusters:

Wealthy Large Families: most of them are middle-aged, have moderate income,
 drive high mileage, have at least two children and have received three or four levels
 of education.

- Quality Racing: Most of them are middle-aged or old-aged, with high income, moderate driving mileage, and only one child or so, and have received 3 levels of education.
- **Economical and Applicable**: The vast majority of them are young, have low incomes, drive low miles, have no children and have received second-grade education.

These demographic characteristics fit our definition of three clusters which means that our segmentation makes sense. Based on the above conclusions, we believe that our target group is wealthy large family members.

8. Business Action/ Recommendation

Based on the different market segments we created, microvan is most likely to charm the educated large families. We highly recommend GPA target this segment that consists of middle aged individuals, having moderate to high income with 2+ kids. This segment values quality, capacity, environment, and safety. GPA should position the microvan as an automobile that combines elite style with high functionality. We suggest they use multiple channels for marketing such as social media, prints, OTT or broadcast advertisements or even onboard mom influencers. These marketing techniques should depict families enjoying a weekend road trip with their kids, highlighting the stylish features of the car, enough room for the kids, their toys and baggage while keeping in mind kids safety, and the long mileage run per gallon. As it is larger than a sedan but smaller than a minivan, the advertisements can position the microvan as the perfect compact van that can easily fit in the driveway. Additionally, we would recommend conducting a similar focus group survey to position microvans as commercial vehicles such as for logistics supply, airport cabs, school vans etc.

However, having the same vehicle for commercial use might lead to a smaller intent to purchase by the above-mentioned segment as the microvan might lose its charm as a stylish family automobile but conducting a survey could help us understand if there is a potential market in the logistics industry for similar vehicles and the manufacturer could plan to launch a modified model.

9. Appendix

Cross Table Results of myliking and segment.label

Cell Contents N Expected N Chi-square contribution N / Row Total N / Col Total N / Toble Total								
Total Observations	Total Observations in Table: 400							
mic_data\$mvliking	mic_data\$segment Economical	QualityRacing	WealthyLargeFam	Row Total I				
1	39	1 25	5 20.010 11.259	69				
	27.082	25 21.907 0.437 0.362	20.010	1				
	5.244	0.437	11.259	0.472.1				
	0.565 0.248	0.362	0.072	0.172				
	0.098			i				
2	15	l 8	7.540 2.734 0.115	26 1				
	10.205	8.255	7.540	!				
	2.253 0.577	0.008	2.734	0.005				
	0.096	0.063	0.026	I I				
	0.037	0.020	0.007	i				
3		1 17 1 13.335	5 12.180	42				
	16.485 0.749	13.335	12.180					
	0.749	1.007	4.233 0.119					
	0.476	0.403	0.043	0.105				
	0.050	0.043	0.013	1				
		l		I				
4		17 15.557	6 14.210 4.743	49				
	19.233	15.557	14.210					
	0.531	0.134	4.743 0.122	0.122				
	0.166	0.134	0.052	0.112				
	0.065		0.015	1				
5 1	16	21	15	52				
1	20.410		15.080	l 1				
1	0.953 I		0.000					
!	0.308		0.288					
!	0.102	0.165 I	0.129 0.037	!				
	0.040	ا عدق.ق						
6	15							
i	16.485 I	13.335 I	12.180					
1	0.134 I	0.834	1.907	1				
1	0.357	0.238	0.405	0.105				
!	0.096	0.079	0.147					
	0.037							
7	10	10 I 10.477 I	13	33 1				
· i	12.953 I	10.477	9.570	1				
i	0.673	0.022	1.229	1				
1	0.303	0.303 I	0.394	0.083				
	0.064	0.079 0.025	0.112					
	0.025 I							
I				22				
 - 	5 1	7 i	20					
	5 1	7 I 10.160 I	9.280	32 I				
8 I	5 12.560 4.550	7 10.160 0.983	9.280 12.383	32 				
8	5 12.560 4.550 0.156	7 10.160 0.983 0.219	20 9.280 12.383 0.625					
8 I I	5 12.560 4.550 0.156 0.032	7 10.160 0.983 0.219	0.625	0.080				
8	5 12.560 4.550 0.156 0.032 0.013	7 10.160 0.983 0.219 0.055 0.018	0.625 0.172 0.050	0.080 				
8 	5 12.560 4.550 0.156 0.032 0.013	7 10.160 0.983 0.219 0.055 0.018	0.625 0.172 0.050	0.080 				
 	5 12.560 4.550 0.156 0.032 0.013	7 10.160 0.983 0.219 0.055 0.018	0.625 0.172 0.050	0.080 				
 	5 12.560 4.550 4.550 0.156 0.032 0.013	7 10.160 0.983 0.219 0.055 0.018	0.625 0.172 0.050 32 15.950 16.151	0.080 55 				
 	5 6 1 12.560 1 4.550 0.156 0.156 0.032 0.013 1 1 1 21.587 1 5.193 0.200 0.200	7 10.160 0.983 0.219 0.055 0.018 1 12 17.462 1 1.709 0.218 0.218 1 1.709 1.709 1	0.625 0.172 0.050 32 15.950 16.151 0.582	0.080 55 				
 	5 1 12.560 4.550 4.550 6.156 6.032 1 6.033 1 7.15	7 1 10.160 1 0.983 1 0.219 1 0.055 1 0.018 1 12 1 17.462 1 1.769 1 0.218 1 0.094 1 0.094 1	0.625 0.172 0.050 	0.080 				
 	5 1 12.560 4.550 4.550 0.156 0.032 1 0.032 0.013 1 11 21.587 5.193 0.200 1 0.070 0.028	7 1 10.160 0.983 0.219 0.055 0.018	9.625 9.172 9.050 32 15.950 16.151 9.582 9.276 9.080					
91	5 12.560 4.550 4.550 0.156 0.032 0.013 1.11 21.587 5.193 0.200 0.070 0.028	7 1 10.160 0.983 0.219 0.055 0.018 1 12 17.462 1.769 0.218 0.094 0.030 1	9.625 9.172 9.050 32 15.950 16.151 9.582 9.276 9.080					
 	5 12.560 4.550 4.550 4.550 0.156 0.032 0.013 11 21.587 5.193 0.200 0.200 0.200 0.028 1.57 15.757	7 1 10.169 0.983 0.219 0.055 0.018 1 1 1 1 1 1 1 1 1	0.625 0.172 0.050 32 15.950 16.151 0.582 0.276 0.080					
91	5 12.560 4.550 4.550 0.156 0.032 0.013 1.11 21.587 5.193 0.200 0.070 0.028	7 1 10.160 0.983 0.219 0.055 0.018 1 12 17.462 1.769 0.218 0.094 0.030 1	0.625 0.172 0.050 32 15.950 16.151 0.582 0.276 0.080					

Cross Table Results of Demographic Variables and Segments

Age Groups vs. Segments

Cell Contents
I N I
I Expected N I
I Chi-square contribution I
I N / Row Total I
I N / Col Total I
I N / Table Total I
1

Total Observations in Table: 400

	mic_data\$segment.	label		
mic_data\$age_group	Economical I	QualityRacing	WealthyLargeFam	Row Total
young	I 103 I	1	3	I 107 I
	41.998	33.972	31.030	I I
	88.608 I	32.002	25.320	1
	0.963	0.009	0.028	0.268
	0.656	0.008	0.026	1
	0.258	0.003	0.007	I I
middle	S3 I	72	72	l 197 l
	77.323	62.547	57.130	1
	7.651	1.429	3.870	1
	0.269	0.365	0.365	0.492
	0.338	0.567	0.621	1
	0.133 I	0.180	0.180	1
old	1	54	41	l 96 l
	37.680 I	30.480	27.840	1
	35.707	18.149	6.221	1
	0.010	0.562	0.427	0.240
	0.006	0.425	0.353	l I
	0.003	0.135	0.102	1
				lI
Column Total	I 157 I	127	116	I 400 I
	0.393 I	0.318	0.290	I I

Statistics for All Table Factors

Pearson's Chi-squared test

Chi^2 = 218.9561 d.f. = 4 p = 3.144549e-46

Income Groups vs. Segments

Row Tota	WealthyLargeFam	QualityRacing	Economical I	nic_data\$income_group
10	6 1	0	97 I	low I
	29.870	32.703	40.428	1
	19.075 I	32.703	79.165 I	1
0.25	0.058	0.000	0.942	1
	0.052	0.000	0.618 I	1
	0.015 I	0.000	0.242	1
	I	·	I	
19	73 I	66 I	59 I	medium
	57.420 I	62.865	77.715 I	1
	4.227	0.156	4.507 I	1
0.49	0.369 I	0.333	0.298 I	1
	0.629	0.520	0.376 I	1
	0.182	0.165	0.147 I	1
9	37 I	61	1	high
	28.710 I	31.433	38.858 I	1
	2.394	27.813	36.883 I	- 1
0.24	0.374	0.616	0.010	- 1
	0.319	0.480	0.006	1
	0.092	0.152	0.003 I	1
40	116	127 I	157 I	Column Total I
	0.290	0.318	0.393 I	1

Statistics for All Table Factors

Pearson's Chi-squared test

Chi^2 = 206.9236 d.f. = 4 p = 1.219209e-43

Miles Groups vs. Segments

c_data\$miles_group	Economical	QualityRacing	WealthyLargeFam	l Row Total
low I	88	28		
!	46.708	37.782		
	36.505	2.533		
1	0.739	0.235		
1	0.561	0.220		
!	0.220	0.070	0.007	
medium	66	 73	l 46	 185
lilearaiii 1	72.612	58.737		
i	0.602	3.463		
1	0.357 l	0.395	0.249	0.463
I I	0.420	0.575	0.397	l
!	0.165	0.182	0.115	
	I	26	l 67	
high l	37.680 l	30.480		
i	31.919	0.658		
i	0.031 I	0.271		
I	0.019	0.205	0.578	l
1	0.007	0.065	0.168	l
C-1 T-1-1		427	116	
Column Total I	157 0.393	127 0.318		

Statistics for All Table Factors

Pearson's Chi-squared test

Chi^2 = 160.6253 d.f. = 4 p = 1.073564e-33

Number of kids vs. Segments

	mic_data\$segment.			
mic_data\$numkids	Economical	QualityRacing	WealthyLargeFam	Row Total I
0	I 71 I	33	I 12	116
	45.530	36.830	33.640	1
	14.248	0.398	13.921	1
	0.612	0.284	0.103	0.290
	0.452	0.260	0.103	1
	0.177	0.083	0.030	
1	l 68 l	50	I 30	148
	I 58.090 I	46.990	42.920	
	1.691	0.193	3.889	1
	0.459	0.338	0.203	0.370
	0.433	0.394	0.259	1
	0.170	0.125	0.075	!
2	- 14	33	l 37	84
	32.970	26.670	24.360	1
	10.915	1.502	6.559	
	0.167	0.393	0.440	0.210
	0.089	0.260	0.319	1
	0.035	0.083	0.092	!
3	3	7	l 26	36
	14.130	11.430	10.440	1
	8.767	1.717	23.191	1
	0.083	0.194	0.722	0.090
	0.019	0.055	0.224	
	0.007	0.018	0.065	!
4	1	4	l 11	16
	6.280	5.080	4.640	1
	4.439	0.230	8.718	1
	0.062	0.250	0.688	0.040
	0.006	0.031	0.095	1
	0.003	0.010	0.028	
Column Total	157	127	116	400
	0.393	0.318	0.290	

Statistics for All Table Factors

Pearson's Chi-squared test

Genders vs. Segments

	mic_data\$segment	.label		
mic_data\$female	l Economical	QualityRacing	WealthyLargeFam	I Row Total I
0	l 80	l 57	I 47	184
	72.220	58.420	53.360	1
	0.838	0.035	0.758	1
	0.435	0.310	0.255	0.460
	0.510	0.449	0.405	1
	0.200	0.142	0.117	1
1	l 77	70	I 69	I 216 I
	84.780	68.580	62.640	1
	0.714	0.029	0.646	1
	0.356	0.324	0.319	0.540
	0.490	0.551	0.595	1
	0.193	0.175	0.172	1
Column Total	157	127	116	l 400 l
	0.393	0.318	0.290	1

Statistics for All Table Factors

Pearson's Chi-squared test

Chi^2 = 3.019774 d.f. = 2 p = 0.220935

Education Levels vs. Segments

1	mic_data\$segment	.label		
mic_data\$educ	Economical	QualityRacing	WealthyLargeFam 	Row Total I
1	43	1 1	0 1	44
1	17.270	13.970	12.760	I
1	38.334	12.042	12.760	I
1	0.977	0.023	0.000	0.110
1	0.274	0.008	0.000	I
	0.107	0.003	0.000	
2	63	13	12	88
1	34.540	27.940	25.520	I
1	23.450	7.989	7.163	I
1	0.716	0.148	0.136	0.220
1	0.401	0.102	0.103	I
!	0.158	0.033	0.030	I
3	51	 66	 53	170
3 1	66.725			170 1
i	3.706			i
i	0.300			0.425 l
i	0.325			
į	0.128			į
4	0	 47	 51	98
i	38.465	31.115	28.420	I
i	38.465		17.940	i
1	0.000	0.480	0.520	0.245
1	0.000	0.370	0.440	I
!	0.000	0.117	0.128	!
Column Total	157	 127	 116	400
ļ	0.393	0.318	0.290	!

Statistics for All Table Factors

Pearson's Chi-squared test

Chi^2 = 172.9148 d.f. = 6 p = 1.083062e-34

Number of Recycle Reports vs. Segments

		label	mic_data\$segment.	
	WealthyLargeFam			mic_data\$recycle
44		16		1
	12.760	13.970	17.270 I	
		0.295	0.298	
0.110	0.295	0.364	0.341	
	0.112	0.126	0.096	
		0.040	0.037	
88		24	39	2
		27.940	34.540 I	
		0.556	0.576	
0.220		0.273	0.443	
	0.216 I	0.189	0.248	
		0.060	0.098	
124		38	51	3
		39.370	48.670	3
		0.048	0.112	
0.310		0.306	0.411	
0.310		0.299	0.411	
		0.299	0.325 I 0.128 I	
	0.087			
96	24	35	37 I	4
	27.840	30.480	37.680 I	
	0.530	0.670	0.012	
0.240	0.250	0.365	0.385	
	0.207	0.276	0.236	
		0.087	0.092	
48		14	15	5
		15.240	18.840	3
			0.783	
0.120		0.101	0.783	
0.120		0.292		
		0.110 0.035	0.096 0.037	
	I			
400		127		Column Total
	0.290	0.318	0.393	

Statistics for All Table Factors

Pearson's Chi-squared test

Chi^2 = 5.874508 d.f. = 8 p = 0.6612865