

Final Assignment: Predicting Director Compensation

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Introduction

Problem statement, literature & hypotheses

Differences in Bayesian and Frequentist inference

- Interpretation of random variables ==> Bayesian: data fixed but parameters random (what are implication?)

Much of the differences between Frequentist and Bayesian inference stems from their respective interpretations of what probability represents. In the Frequentist framework, probabilities are looked upon as the limiting value of the number of k successes in a sequence of n trials [CITE/CHANGE/DIRECT QUOTE FROM STACKEX], or:

$$p = \lim_{n \rightarrow \infty} \frac{k}{n} \quad (1)$$

The implications of this definition are that (1) probabilities make sense only in the context of infinite trials, and (2) the probability is *fixed* in the population. In particular, this definition implies that parameters are fixed [CITE/BACK UP], and that the only source of randomness by which our estimate \hat{p} differs from the true value p comes from the data, which may differ from sample to sample due to e.g. sampling error.

[EPISTEMOLOGICAL/ONTOLOGICAL DIFFERENCES]

[ASYMPTOTIC ESTIMATORS ETC.]

The Bayesian framework looks upon probabilities as a means of quantifying uncertainty about decisions [CHECK]. Even though the ‘true’ parameter value may be fixed, we are limited by our knowledge of this value. Hence, the uncertainty by which we make statements about the world changes as we collect more information.

The implication of these different interpretations of probability is illustrated by the difference in interpretation of the confidence interval and the credible interval. When we calculate the confidence interval [REFER TO CENTRAL LIMIT THEOREM/FREQUENCY OF SAMPLING MEANS], the boundaries of the confidence intervals are interpreted as random variables due to sampling error (since they estimate the frequency of sampling means). With a credible interval, we do not have this source of variability, which gives rise to the definition that the parameter is contained by the credible interval with some probability because the parameter space is assumed to be known under the assumptions by which we arrived at the posterior distribution [CHECK].

The former look upon the parameters of interest as *fixed* while treating the data as a random variable. Conversely, Bayesians look upon the data as fixed and the parameters as a random variable.

-> Probability of the null hypothesis (p 161, 162 Berger & Benny). “Flipping” of the hypothesis

- Endless transformations on posterior distribution

- Frequentists obscure the interpretation process, Bayesian obscure the posterior distribution collection process

Frequentist statistics obscures the interpretation of critical statistics to the point where students learn the heuristics ('p-value is significant') before truly understanding what that heuristic means. Conversely, Bayesian statistics provides an explicit description of a model and its assumptions and has an intuitive interpretation of statistical results. However, the approach obfuscates the estimation method by using the arcane process of Markov Chain Monte Carlo (MCMC) sampling.

- Incorporating domain knowledge

In frequentist statistical inference, evidence may originate only from the data. This is not the case in Bayesian statistical inference, where inferences are based on a mix of domain expertise (*prior/belief*) and evidence from the data.

The claim that the Frequentist approach is more objective would hold only in a universe where the data collection process is guaranteed to be objective. This is a tenuous assumption at best in social science data (how else would we get by that memorable phrase 'lies, damned lies and statistics?'); the way in which we collect data is fraught with subjective decisions during data collection, manipulation and analysis [CITE]. Data, in and of itself, is not objective [CITE], and the critique leveled at Bayesians boils down to the practice of incorporating domain knowledge *explicitly* through the use of a prior. It does, however, raise the question of the extent to which the use of priors influence the analysis. This is illustrated in figure XX below in the case of the directors data. Here, we show the result of increasing the certainty of our prior belief (translates to smaller variance).

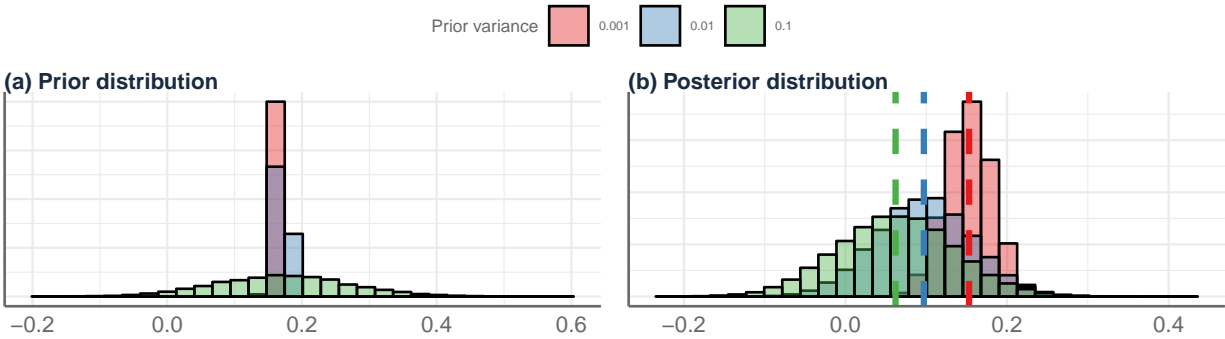


Figure 1: Effect of adjusting the prior variance of the coefficient for variable Male (a) on the posterior distribution (b). The mean is set at $M=0.17$ which represents a 17 percent increase in compensation for males versus females. Reducing the prior variance represents increased certainty about the estimate of our domain knowledge and weights the information from the data less strongly compared to domain knowledge. The dashed lines indicate the value of the posterior means.

The effect of changing the prior variance can be summarized using a posterior shrinking factor (CITE BETANCOURT) and posterior z-score. The shrinking factor shows us the factor by which the variance of the posterior distribution shrinks or expands compared to the prior variance. The posterior z-score tells us the direction and magnitude by which the posterior mean shifts compared to the prior mean; if we are confident in the precision of our domain knowledge (resulting in small prior variance), the resulting posterior weights this information strongly and we end up with a posterior mean that lies closer to the prior mean (represented by the z-score). However, given that we have small variance, and if this is not corroborated by the data, then the shrinkage factor will be large.

If we carry this argument to its logical endpoint, it follows that we would next arrive at a means to compare these posteriors relative to each other. This, in essence, is the Bayes Factor.

Methods & Results

Table XX below shows the descriptive statistics for each variable. The outcome variable **compensation** is given in thousands of Great British pounds and has been log-transformed.

Model 1 is given by the following equation:

$$\log(\widehat{\text{compensation}}_i) = \beta_0 + \beta_1 \text{age}_i + \beta_2 \text{male}_i + \epsilon_i \quad (1)$$

Model 2 is given by the following equation:

$$\log(\widehat{\text{compensation}}_i) = \beta_0 + \beta_1 \text{age}_i + \beta_2 \text{male}_i + \beta_3 \text{SectorServices}_i + \beta_4 \text{SectorBasicMaterials}_i + \epsilon_i$$

Given that we measure the compensation on a log scale, the coefficients we derive from the model must be interpreted as percentages. This forces us to rethink the priors we set on the model (default is $\mu=0$, $\text{sd}=1000$). Additionally, even if we know very little of the effect of age on compensation (or gender for that matter), we can set some reasonable assumptions in terms of upper and lower bounds. For age, we now assume that, as age increases, compensation increases as well (not a crazy assumption). But, given that we are not certain about the extent to which it increases, we set the standard deviation of this estimate to .1, representing a spread of 10%. For gender, we know from earlier studies that the gender gap is 17%. However, theory suggests that the gender gap is lower or non-existent at top-tier firms. Hence, we set this prior a mean of .05 with a spread of .03, which reflects our uncertainty of the estimate. For values close to 0 $\exp(x) \approx 1 + x$

Our hypotheses are:

$$H_a: \beta_{\text{Male}} \approx 0$$

$$H_u: \beta_{\text{Male}} \text{ not } H_a$$

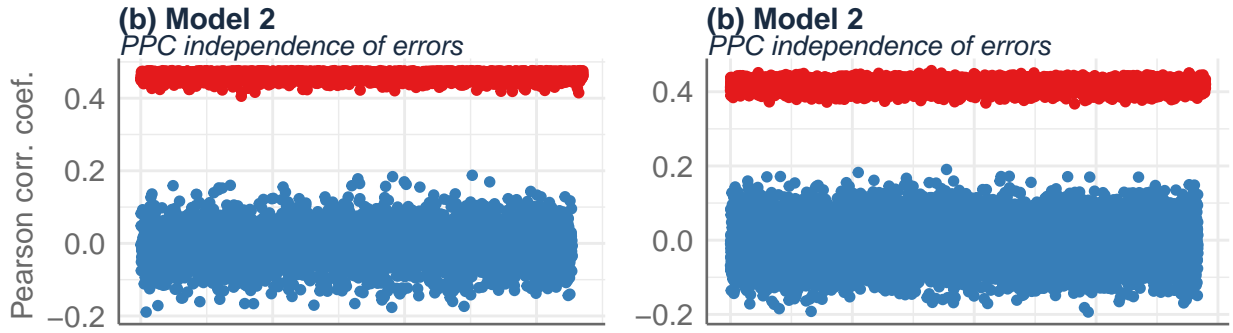


Figure 2: A random subset of observed and simulated correlation coefficients for model 1 (left) and model 2 (right). The figure shows that the observed residuals (in red) are much more correlated than is reasonable under the model (represented by the blue, simulated values).

From figure XX and the posterior predictive checks (table XY), we observe that the data are not independent ($\hat{r}_{\text{PPC, Model1}} = .466$). That is, directors who are in the same board tend to be more similar to each other than directors from other boards. This is not unexpected: the data are hierarchical in nature such that individuals are nested in boards. Indeed, the results of the random effects model shows that the intra-class

correlation coefficient ρ equals 57%, meaning that the expected correlation of two randomly picked directors from the same company is $\hat{r} = .573$.¹

The final random effects model is presented in table YY. This model corresponds to the following equation.

$$\text{compensation}_{ij} = \gamma_{00} + u_{0j} + \gamma_{10} \cdot \text{Age}_{ij} + e_{ij} \quad (3)$$

Where γ_{00} is the overall intercept and u_{0j} is a company-specific error term. Notice that the fit of this model is much better than that of the previous models, indicating that the multilevel approach seems appropriate. The marginal and conditional R-squared values [CITE] are $R_M^2 = .0056$; 95% CCI = [.0008, .015] and $R_C^2 = .5398$; 95% CCI = [.4807, .6] respectively. This indicates that the fixed part of the model (age) explains almost no variation in the data, but the fixed and random parts together explain some 54% of the total variation. Hence, we must conclude that we do not have the right variables at either level 1 or 2 that would help us explain the heterogeneity in comeprnsation among directors.

	<i>Dependent variable:</i>		
	Compensation (GBR '000, logged)		
	(1) Linear (blm)	(2) Linear (blm)	(3) Linear mixed effects (JAGS)
<i>(a) Fixed</i>			
Constant	4.991 (4.936, 5.046)	4.821 (4.732, 4.910)	4.991 (4.877, 5.110)
SectorBasic Materials		.225 (.079, .370)	
SectorServices		.292 (.169, .414)	
Male	.065 (−.085, .215)	.153 (.095, .209)	
Age	.008 (0.000, .017)	.009 (.001, .017)	.001 (.0035, .0155)
<i>(b) Random</i>			
σ_e^2	.516	.501	.342
σ_{u0}^2			.399
<i>(c) Model Fit</i>			
Observations	336	336	336
Companies			52
DIC	508	488	280
Penalty.	4	6	47
R ²	.021	.098	.006 (M), .536 (C)
BF	.112	37.596	
<i>(d) Post. Pred. Checks</i>			
Normality	.361	.353	
Homoskedasticity	.326	.607	
Independence	0	0	
<i>(e) Bayes' Factors</i>			
H ₁	4.5	5.2	
H ₂	3.4	6	
H ₂	.3	.2	

Note: Baseline is sector 'Financials' for models (1) and (2)

Table 1: Model results

¹The results of running all different stages of a multilevel model are presented in another document.

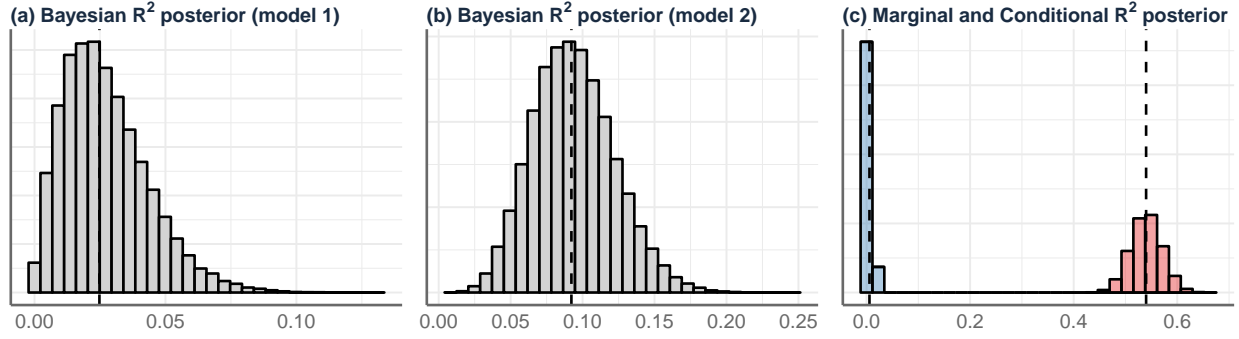


Figure 3: Bayesian R -squared value for model 1 (a) and model 2 (b). The proportion of cases in which the R -squared value of model 2 exceeds that of model 1 is .99. Figure (c) shows the marginal (blue) and conditional (red) R -squared values for the posterior distribution. The marginal R -squared indicates the amount of variance explained by the fixed part of the model; the conditional R -squared indicates the amount of variance explained by the fixed and random part of the model.

Other material

If we desire to interpret this p -value like we do the traditional, Fisherian p -value, then we must assume that, under the assumption that a particular test is not violated, the Bayesian p -value is uniformly distributed. Otherwise, we cannot interpret it as a proportion. Hence, we desire $p_{\text{posterior}} = P(x \leq X)$. We often find that this assumption does not hold true for posterior predictive checks. To this end, we can simulate the assumption when it holds [CHANGE]. This is illustrated in figure XX for the posterior predictive checks included in the R library blm.



Figure 4: Distributions of posterior predictive p -values for 1,000 simulated data sets. In plots (a) and (b), the simulated data are drawn from a normal without any violations of the linear regression assumptions. In plot (c), the assumption of homoskedasticity is violated in each of the simulations. In plot (d), the assumption of independence of errors is violated in each of the simulations. The color indicates the severity of the violation; the green bars indicate mild violation, blue indicates medium violation and red indicates severe violation. The script used to generate the data and run the simulations may be found [here](#).

References

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- Aarts, E. (2019). Introduction to multilevel analysis and the basic two-level regression model, week 1 notes [powerpoint presentation]. *Introduction to Multilevel Analysis*, Utrecht University.
- Nakagawa, S., & Schielzeth, H. (2013). A general and simple method for obtaining R^2 from generalized linear mixed-effects models. *Methods in Ecology and Evolution*, 4(2), 133-142.