# Should You Under-Promise, or Over-Deliver in Software Project Management? - Initial Analysis

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**Abstract.** This report begins the exploration of a pivotal strategy in software project management: whether it is more effective to under-promise or over-deliver. We initiate our investigation by abstracting the fundamental concepts and analyzing their potential impacts on project outcomes.

## 1. Introduction

The dilemma between under-promising and over-delivering in software project management is a strategic decision that can significantly influence client satisfaction, team morale, and project success. This initial analysis aims to lay the groundwork for understanding these strategies and their implications.

## 2. Core Concepts

#### 2.1 Definition and Contextualization:

Under-Promising: Setting client expectations lower than what the team is confident it can deliver. Over-Delivering: Surpassing the set expectations by delivering more than what was initially promised.

#### 2.2 Relevance in Software Project Management:

The dynamics of expectation management are crucial in software projects due to their complex and often unpredictable nature.

## 3. Analyzing Implications

- 3.1 Client Satisfaction: How do these strategies affect client trust and satisfaction?
- 3.2 Team Dynamics: The impact on team morale, stress levels, and productivity.
- **3.3 Project Outcome**: How do each of these strategies potentially affect the overall success of the project?

#### 4. Initial Structure

- 4.1 Introduction
- 4.2 Core Concepts
- 4.3 Analyzing Implications
- 4.4 Preliminary Conclusions
- 4.5 References

### 5. Basic References

**5.1 Project Management Body of Knowledge (PMBOK)** - A guide outlining standardized project management practices.

- **5.2 Software Engineering Body of Skills (SWEBOS)** A compilation of essential skills in software engineering.
- **5.3 Journal of Software Project Management and Quality Assurance** Articles on strategies in project management.
- **5.4 Empirical Software Engineering** Studies on software project strategies and outcomes.
- **5.5 Harvard Business Review on Project Management** Insights into effective project management techniques.

## 6. Preliminary Conclusion

This initial exploration highlights the complexity of decision-making in software project management. Understanding the nuances of under-promising and over-delivering is essential for managing client expectations and project outcomes effectively.