

5.3 Beef cattle productivity and profitability

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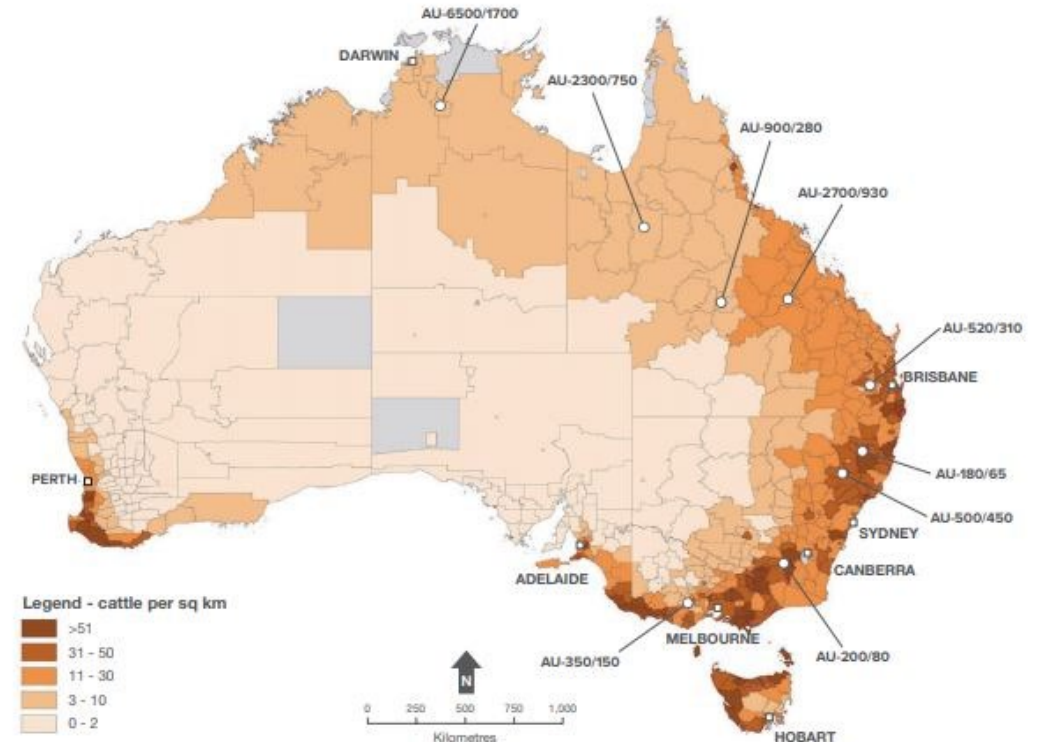


Production and profit across countries

- Use similar benchmark figures
- Representative enterprises
- Australian examples
- About 28 million cattle in Australia – 90% beef and remainder dairy
- If either beef or dairy more profitable potential to move (but infrastructure cost in dairy)

| Held/Sold (Cows/Steers) | Farm make-up |
|-------------------------|---|
| AU 180/65 | (180 Cows held/65 steers sold) – northern tablelands NSW; Angus + sheep + wool; pasture feed base |
| AU 200/80 | southern tablelands NSW; British breed; pasture feed base |
| AU 350/150 | western districts Vic.; Angus; pasture, hay, oaten grain feed based |
| AU 900/280 | central Qld; Bos Indicus; pasture, mineral supplements feed base |
| AU 520/310 | south east Qld; Simmental X Droughtmaster; cattle + crops; pasture feed base |
| AU 6500/1700 | Northern Territory, Bos indicus; live export; pasture, mineral supplements feed base |
| AU 500/450 | northern slopes NSW; Charolais X Angus; pasture, hay, sorghum feed base |
| AU 2700/930 | central Qld, Bos indicus; cattle + crops; pasture, oats grazing feed base |
| AU 2300/750 | Qld Gulf, Bos indicus; pasture, mineral supplements feed base |

Figure 2: Location of Australian typical cattle farms and beef cattle density

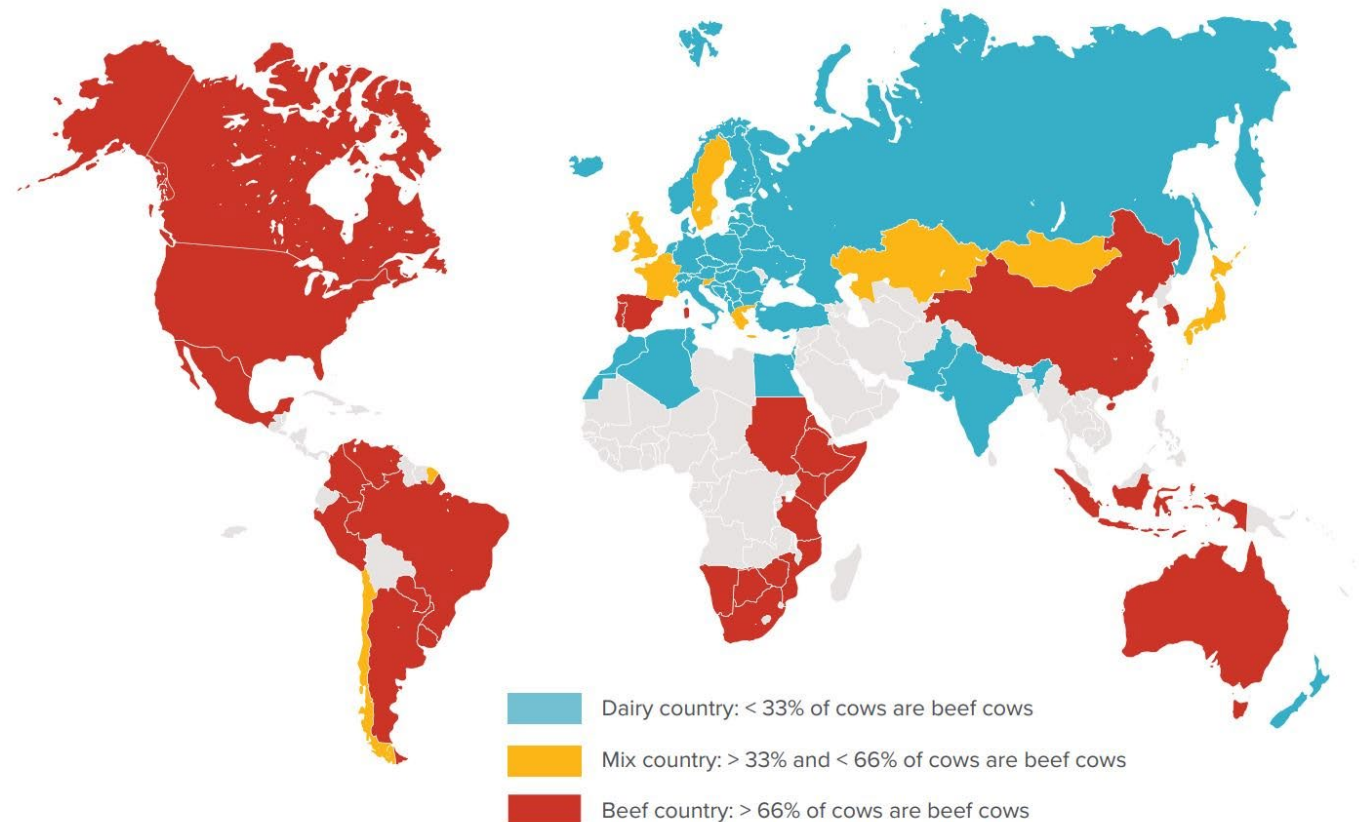


³ Such individual farm data is further 'typified' where necessary by replacing farm individual particularities by prevailing characteristics, figures, technologies and procedures.

Beef versus dairy

- For countries in blue a move from dairying into beef has a substantial impact on beef numbers e.g. EU
- Still significant numbers of dairy cows in red countries e.g. USA
- Dairy and beef very similar starting genetics but selection changed

Figure 12: Beef and dairy countries

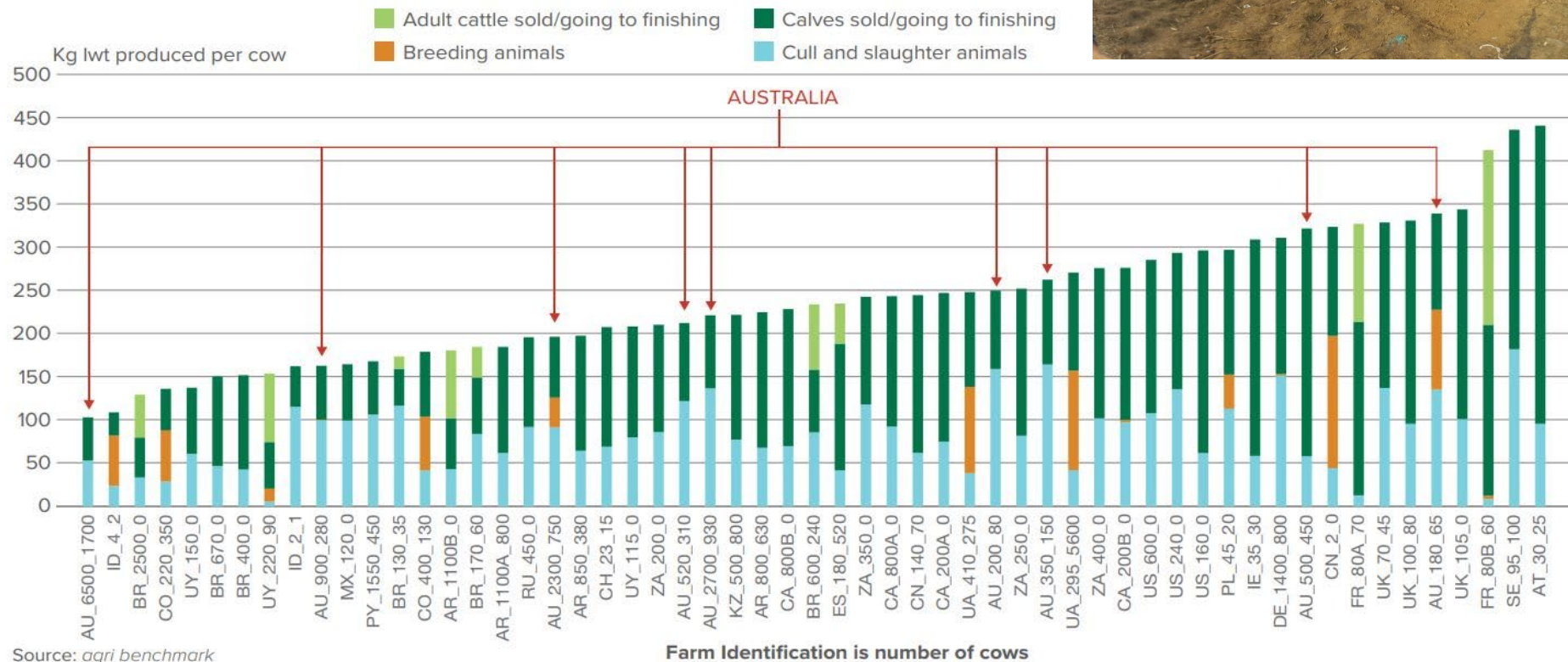


Comparing international systems

- Herd size – 10s to 1,000s
- Large herd in one country = hobby farm in another



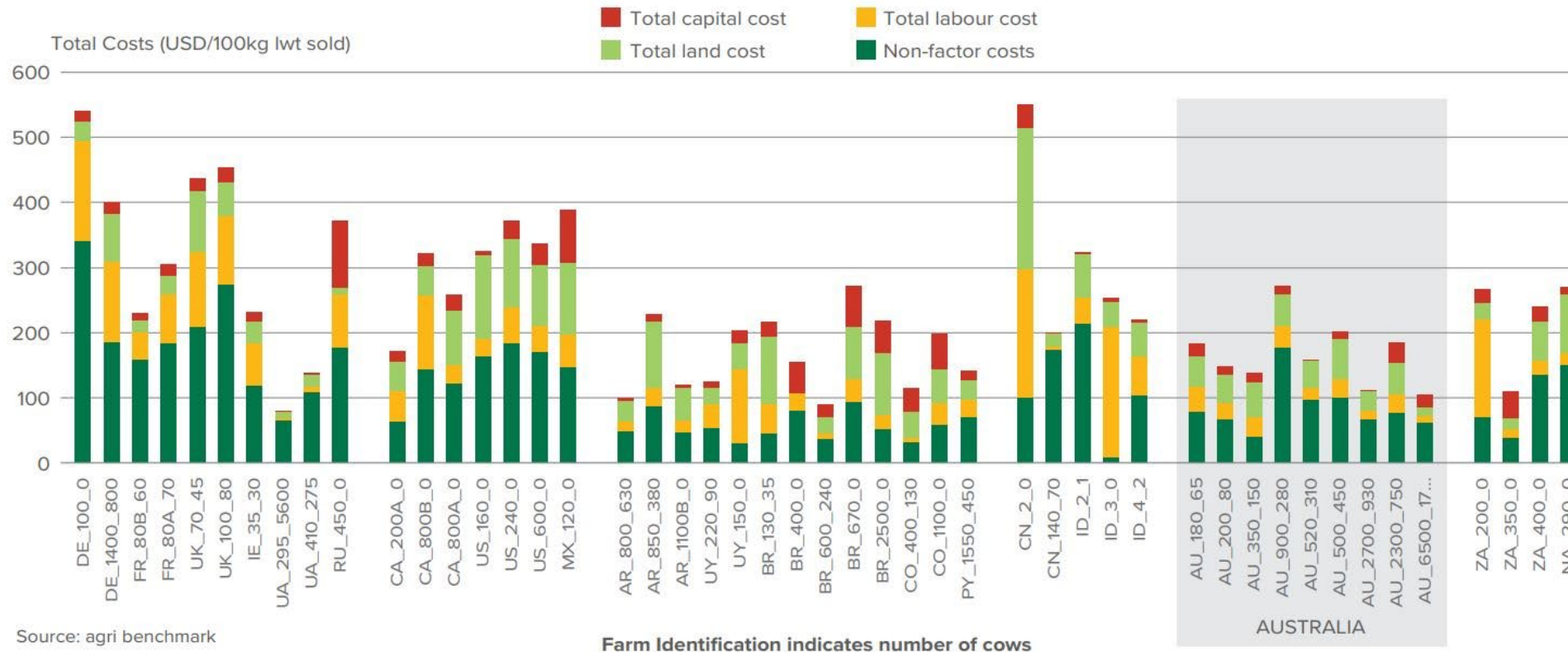
Figure 14: Total kg live weight produced per cow



Cost of production

- Non-factor = replacement purchases, feed, machinery & infrastructure maintenance
- Higher labour \$, overall lower \$ production
- Low labour unit per DSE
- Primarily grass fed

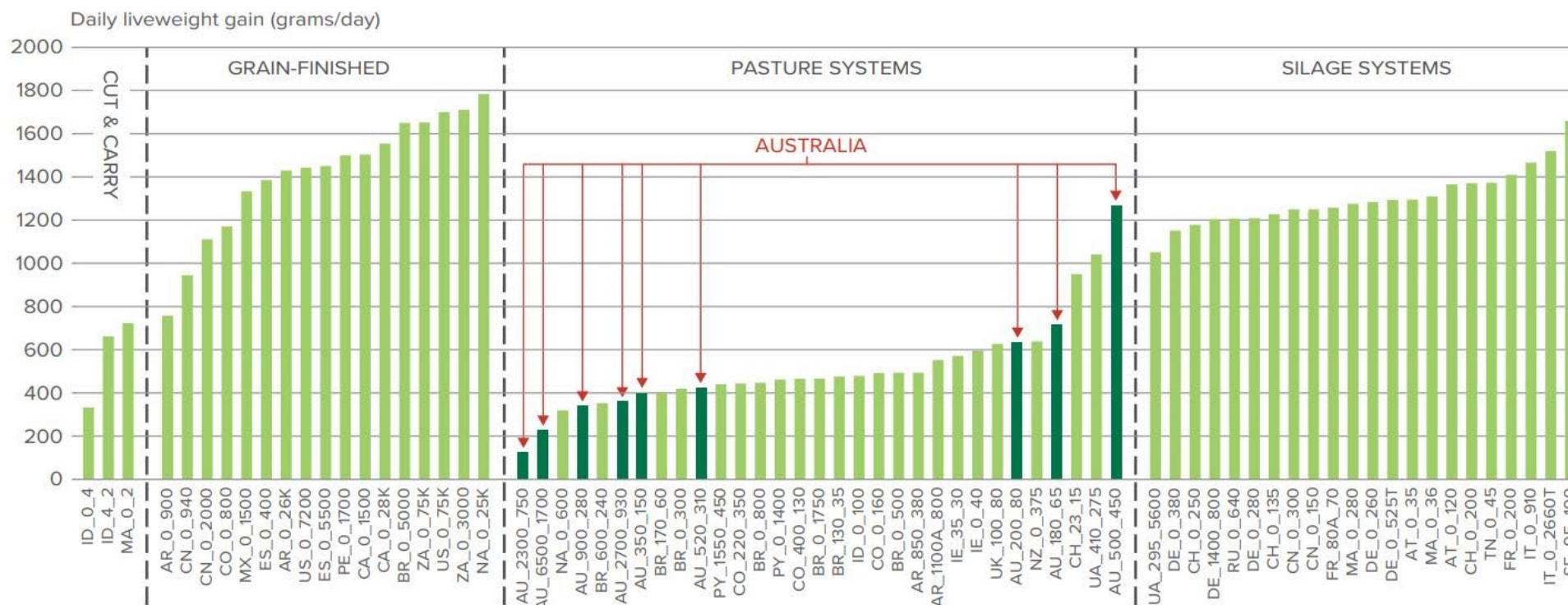
Figure 15: Total cost of cow-calf production (US\$ per 100kg live weight sold)



Daily live weight gain (grams/day)

- Large variation in gain, particularly on feed type (energy/protein)

Figure 18: Daily Live weight gain (grams/day)



Source: agri benchmark

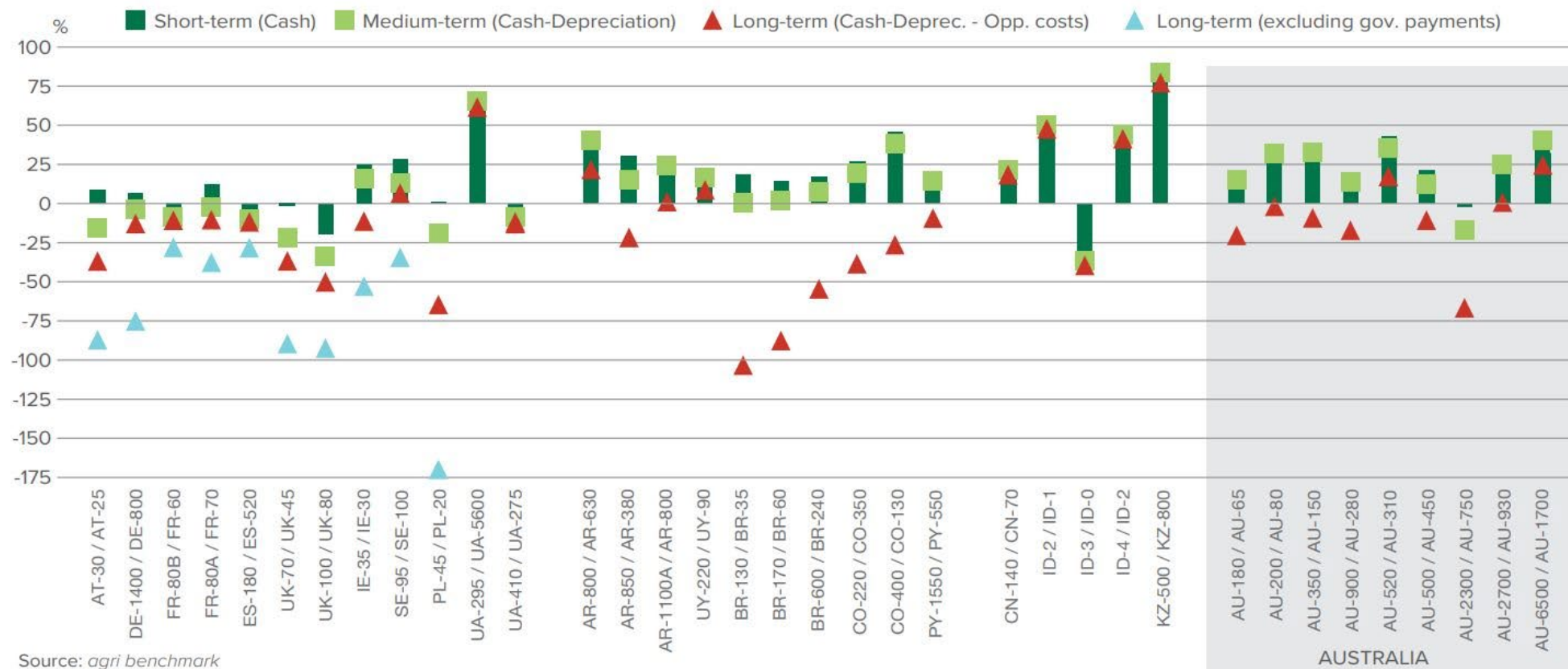
Farm identification indicates Country_No. Cows_No. Finished cattle sold



Profit margins

- Land appreciation not included in these figures

Figure 13: Whole farm profit margins for farms with combined beef cattle breeding and finishing components⁵



Averages and overall performance

- Top 20% of producers tend to do additive small things well
- Note GM/DSE double for the top 20% of producers and more than double for GM/ha (higher SR)

Table 4. Production and financial characteristics of average and high profitability beef enterprises in south west Victoria.

| Farm parameter | Average all farms | Top 20% |
|--|-------------------|----------------|
| Stocking rate (DSE/ha) | 15.6 | 20.6 |
| Calving (%) | 88% | 89% |
| Average sale weight (kg/hd) liveweight | 418 | 430 |
| Beef production liveweight (kg/ha) | 314 | 548 |
| Average sale price liveweight (\$/kg) | \$1.84 | \$2.11 |
| Pasture costs; \$/ha (\$/DSE) | \$62 (\$3.97) | \$104 (\$5.05) |
| Supplementary feed; \$/ha, (\$/DSE) | \$90 (\$5.77) | \$100 (\$4.85) |
| Animal health costs; \$/ha, (\$/DSE) | \$18 (\$1.15) | \$30 (\$1.46) |
| Gross margin (\$/DSE) | \$20 | \$40 |
| Gross Margin (\$/ha) | \$329 | \$818 |
| Gross Margin (\$/ha/100mm rainfall) | \$49 | \$118 |



Enterprise and whole farm benchmarks

- Must also be long terms sustainable

Table 1: Whole-farm benchmarks

| Whole-farm benchmarks | Question answered | Methodology | Guide to performance* |
|-------------------------------------|---|--|----------------------------------|
| Net profit before tax profit KPI | Will the profits meet your drawing and provisioning requirements? | Earnings before Interest, lease payments and tax | > \$90,000 = strong ¹ |
| Return on assets managed profit KPI | Is the farm meeting its operational efficiency targets? | Earnings before Interest, lease payments and tax ÷ total assets under management | > 4% = strong ² |
| Return on equity profit KPI | Is the farm meeting your wealth creation targets? | Earnings before Interest ÷ total assets under management | > 4% = strong ³ |
| Interest cover solvency KPI | Is the farm generating enough profits to meet debt servicing obligations? | Earnings before Interest, lease payments and tax ÷ Interest and lease payments | 3 = strong |
| Peak debt | Will your finance arrangements cover your working capital requirements? | Lowest working account balance for the year | n/a |
| Expense ratio risk KPI | Are you generating enough Income to meet your ongoing expense needs? | Profit before Interest and tax ÷ gross income | > 30% = strong ² |

Table 2: Enterprise benchmarks

| Enterprise benchmarks | Question answered | Methodology | Guide to performance* |
|--|---|---|---|
| Productivity efficiency KPI | Is this enterprise as productive as it should be? | Quantity of product produced ÷ grazed hectares | > 35kg beef lw/ha/100mm = strong ³ |
| Price received efficiency KPI | Are you getting the price for this product that you should? | Gross Income for the product ÷ quantity of product produced | n/a |
| Cost of production efficiency and risk KPI | Is the cost of producing this product more than it should be? | Total expenses ÷ quantity of product produced | < \$0.80/kg beef lw = strong ² |
| Stocking rate efficiency KPI | Are you running as many sheep and/or cattle as you should be? | Stock numbers as DSEs ÷ grazed hectares | > 2 DSEs/ha/100mm = strong ² |
| Gross margin | Is this enterprise as profitable as it should be? | Enterprise gross margin ÷ grazed hectares | \$20/ha/100mm = strong ² |

