Sprint Ceremonies in Small Companies

Ceremony	Purpose	Keep?	Notes for Small Teams
Sprint Planning	Define what to deliver this sprint	Keep	Keep it lightweight; 30–60 mins is usually enough
Daily Standup	Sync progress and blockers	✓ Keep (Can be async in chat or done in 10 mins
Sprint Review	Demo and get feedback on what was built	Optional	Useful if there's a stakeholder or internal client
Retrospective	Reflect on what	Keep	Even 15 mins every 2