

Figure 1: E(W) for deterministic, uniformly, exponential and hyperexponential distributed service times. Four servers with E(B)=1. Utilization  $\rho$  varies between 0.05 and 0.95. Six simulation runs of length  $10^6$  were performed for each  $\rho$ .

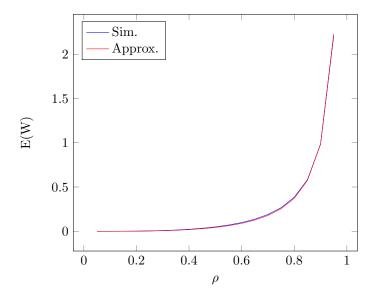


Figure 2: Deterministic distributed service times according to simulation and approximation.  $E(W) = \frac{\Pi_W^{M|M|c}}{1-\rho} \frac{E(R)}{c}$ . Six simulation runs of length  $10^6$  were performed for each  $\rho$ .

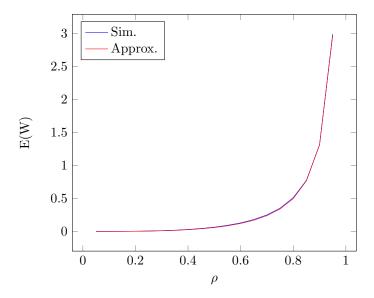


Figure 3: Uniformly distributed service times according to simulation and approximation.  $E(W) = \frac{\prod_{W}^{M|M|c}}{1-\rho} \frac{E(R)}{c}$ . Six simulation runs of length  $10^6$  were performed for each  $\rho$ .

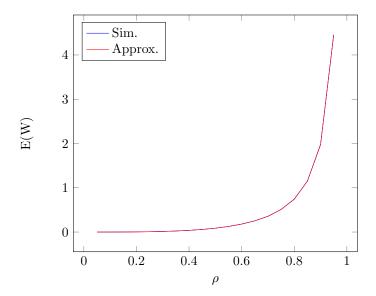


Figure 4: Exponential distributed service times according to simulation and approximation.  $E(W) = \frac{\Pi_W^{M|M|c}}{1-\rho} \frac{E(R)}{c}$ . Six simulation runs of length  $10^6$  were performed for each  $\rho$ .

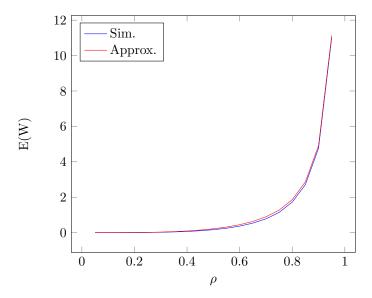


Figure 5: Hyperexponentially distributed service times according to simulation and approximation.  $E(W) = \frac{\Pi_{1-\rho}^{W|M|c}}{1-\rho} \frac{E(R)}{c}$ . Six simulation runs of length  $10^6$  were performed for each  $\rho$ .