

# Dynamic Right-Sizing for Power-Proportional Data Centers

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**Abstract**—Power consumption imposes a significant cost for data centers implementing cloud services, yet much of that power is used to maintain excess service capacity during periods of low load. This paper investigates how much can be saved by dynamically “right-sizing” the data center by turning off servers during such periods and how to achieve that saving via an online algorithm. We propose a very general model and prove that the optimal offline algorithm for dynamic right-sizing has a simple structure when viewed in reverse time, and this structure is exploited to develop a new “lazy” online algorithm, which is proven to be 3-competitive. We validate the algorithm using traces from two real data-center workloads and show that significant cost savings are possible. Additionally, we contrast this new algorithm with the more traditional approach of receding horizon control.

**Index Terms**—Capacity provisioning, data centers, energy efficiency, online algorithms.

## I. INTRODUCTION

ENERGY costs represent a significant fraction of a data center’s budget [1], and this fraction is expected to grow as the price of energy increases in coming years. Hence, there is a growing push to improve the energy efficiency of the data centers behind cloud computing. A guiding focus for research into “green” data centers is the goal of designing data centers that are “power-proportional,” i.e., use power only in proportion to the load. However, current data centers are far from this goal—even today’s energy-efficient data centers consume almost half of their peak power when nearly idle [2].

A promising approach for making data centers more power-proportional is using software to dynamically adapt the number of active servers to match the current workload, i.e., to dynamically “right-size” the data center. Specifically, dynamic right-sizing refers to adapting the way requests are dispatched to servers in the data center so that, during periods of low load, servers that are not needed do not have jobs routed to them and thus are allowed to enter a power-saving mode (e.g., go to sleep or shut down).

Manuscript received February 20, 2012; revised July 27, 2012; accepted October 04, 2012; approved by IEEE/ACM TRANSACTIONS ON NETWORKING Editor Y. Bejerano. Date of publication November 22, 2012; date of current version October 11, 2013. This work was supported by the NSF under Grants CCF 0830511 and CNS 0846025, Microsoft Research, the Lee Center for Advanced Networking, and the ARC under Grant FT0991594.

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Digital Object Identifier 10.1109/TNET.2012.2226216

Technologies that implement dynamic right-sizing are still far from standard in data centers due to a number of challenges. First, servers must be able to seamlessly transition into and out of power-saving modes while not losing their state. There has been a growing amount of research into enabling this in recent years, dealing with virtual machine state [3], network state [4], and storage state [5], [6]. Second, such techniques must prove to be reliable since administrators we talk to worry about wear-and-tear consequences of such technologies. Third, and the challenge that this paper addresses, **it is unclear how to determine the number of servers to toggle into power-saving mode and how to control servers and requests due to the lack of knowledge about future workloads**, which means that a server that is put to sleep may soon need to be woken again. Although Receding Horizon Control has been proposed for the online control [7], [8], as shown in Section III, its performance really depends on the prediction window and the toggling cost of servers, which may vary widely in different data centers.

A goal of this paper is to provide a new algorithm to address this challenge for general settings. To this end, we develop a general model that captures the major issues that affect the design of a right-sizing algorithm, including: the cost (lost revenue) associated with the increased delay from using fewer servers, the energy cost of maintaining an active server with a particular load, and the cost incurred from toggling a server into and out of a power-saving mode (including the delay, energy, and an estimate of wear-and-tear costs).

This paper makes three contributions. First, we analytically characterize the optimal offline solution (Section IV). We prove that it exhibits a simple, “lazy” structure when viewed in reverse time.

Second, we introduce and analyze a novel, practical online algorithm motivated by this structure (Section V). The algorithm, named *Lazy Capacity Provisioning* ( $LCP(w)$ ), uses a prediction window of length  $w$  of future arrivals and mimics the “lazy” structure of the optimal algorithm, but proceeding forward instead of backwards in time. We prove that  $LCP(w)$  is 3-competitive, i.e., its cost is at most three times that of the optimal offline solution. This is regardless of the workload and for very general energy and delay cost models, even when no information is used about arrivals beyond the current time period ( $w = 0$ ). Furthermore, in practice,  $LCP(w)$  is far better than 3-competitive, incurring nearly the optimal cost.

Third, we validate our algorithm using two load traces (from Hotmail and a Microsoft Research data center) to evaluate the cost savings achieved from dynamic right-sizing in practice (Section VI). We contrast our new algorithm with Receding Horizon Control and confirm that our algorithm provides much more stable cost saving. We show that significant savings are possible under a wide range of settings and that savings become

dramatic when the workload is predictable over an interval proportional to the toggling cost. The magnitude of the potential savings depends primarily on the peak-to-mean ratio (PMR) of the workload, with a PMR of 3 being enough to give 30% cost saving. In the context of these real traces, we also discuss when it does and when it does not make sense to use dynamic right-sizing versus the alternative of “valley-filling,” i.e., using periods of low load to run background/maintenance tasks. We find that dynamic right-sizing provides more than 15% cost savings even when the background work makes up 40% of the workload when the PMR is larger than 3.

## II. MODEL FORMULATION

Right-sizing problems vary between data centers: Some systems have flexible quality-of-service (QoS) requirement, others have hard service level agreements (SLAs); the electricity price may be time-varying or fixed; workloads can be homogeneous or heterogeneous; etc. We first introduce a general model that captures the main issues in many right-sizing problems in different systems. We then give examples and show how they fit into this general model.

### A. General Model

We now describe the general model used to explore the cost savings possible from dynamic right-sizing. An instance consists of a constant  $\beta > 0$ , a horizon<sup>1</sup>  $T > 0$ , and a sequence of nonnegative convex functions  $g_t(\cdot)$  for  $t = 1, \dots, T-1$ ;  $g_t(\cdot)$  can take on the value  $\infty$ , but cannot be identically  $\infty$ . For notational simplicity, let  $g_T(x) \equiv 0$  and  $x_0 = x_T = 0$ . The model is

$$\begin{aligned} & \underset{x_1, \dots, x_{T-1}}{\text{minimize}} && \sum_{t=1}^T g_t(x_t) + \beta \sum_{t=1}^T (x_t - x_{t-1})^+ \\ & \text{subject to} && x_t \geq 0 \end{aligned} \quad (1)$$

where  $(x)^+ = \max(0, x)$ , and  $\{x_t\}$  are nonnegative scalar variables. The solution to optimization (1) may not be unique. By Corollary 1 in Appendix A, there exists a solution that is the elementwise maximum. Unless otherwise stated, “the solution” refers to this maximum solution. We discuss the extension to vector  $x_t$  in Section VIII.

To apply this to data center right-sizing, recall the major costs of right-sizing: 1) the cost associated with the increased delay from using fewer servers and the energy cost of maintaining an active server with a particular load; 2) the cost incurred from toggling a server into and out of a power-saving mode (including the delay, migration, and wear-and-tear costs). We call the first part “operating cost” and the second part “switching cost” and consider a discrete-time model where the time-slot length matches the timescale at which the data center can adjust its capacity. There is a (possibly long) time-interval of interest  $t \in \{0, 1, \dots, T\}$ , and the capacity (i.e., number of active servers) at time  $t$  is  $x_t$ .

The operating cost in each time-slot is modeled by  $g_t(x_t)$ , which presents the cost of using  $x_t$  servers ( $x_t$  has a vector value

if servers are heterogeneous) to serve requests at time-slot  $t$ . Moreover,  $g_t(\cdot)$  captures many other factors in time-slot  $t$ , including the arrival rate, the electricity price, the cap on available servers, and the SLA constraints.

For the switching cost, let  $\beta$  be the cost to transition a server from the sleep state to the active state and back again. We deem this cost to be incurred only when the server wakes up. Thus, the switching cost for changing the number of active servers from  $x_{t-1}$  to  $x_t$  is  $\beta(x_t - x_{t-1})^+$ . The constant  $\beta$  includes the costs of: 1) the energy used; 2) the delay in migrating connections/data/etc. (e.g., by VM techniques); 3) increased wear-and-tear on the servers; and 4) the risk associated with server toggling. If only 1) and 2) matter, then  $\beta$  is either on the order of the cost to run a server for a few seconds (waking from suspend-to-RAM or migrating network state [4] or storage state [5]), or several minutes (to migrate a large VM [3]). However, if 3) is included, then  $\beta$  becomes on the order of the cost to run a server for an hour [9]. Finally, if 4) is considered, then our conversations with operators suggest that their perceived risk that servers will not turn on properly when toggled is high, so  $\beta$  may be many hours’ server costs. Throughout, denote the operating cost of a vector  $X = (x_1, \dots, x_T)$  by  $\text{cost}_o(X) = \sum_{t=1}^T g_t(x_t)$ , the switching cost by  $\text{cost}_s(X) = \beta \sum_{t=1}^T (x_t - x_{t-1})^+$ , and  $\text{cost}(X) = \text{cost}_o(X) + \text{cost}_s(X)$ .

Constraints on  $x_t$  are handled implicitly in functions  $g_t(\cdot)$  by *extended-value extension*, i.e., defining  $g_t(\cdot)$  to be  $\infty$  outside its domain. This extension makes our description/notation clearer without introducing particular constraints in different data centers.

Formulation (1) makes a simplification that it does not enforce that  $x_t$  be integer-valued. This is acceptable since the number of servers in a typical data center is large. This model also ignores the requirement to maintain availability guarantees. Such issues are beyond the scope of this paper, however previous work shows that solutions are possible [5].

This optimization problem would be easy to solve *offline*, i.e., given functions  $g_t(\cdot)$  for all  $t$ . However, our goal is to find *online* algorithms for this optimization, i.e., algorithms that determine  $x_\tau$  using only information up to time  $\tau + w$ , where the “prediction window”  $w \geq 0$  is part of the problem instance. Here, we assume that the predictions  $[g_\tau, \dots, g_{\tau+w}]$  are known perfectly at time  $\tau$ , but we show in Section VI that our algorithm is robust to this assumption in practice.

We evaluate the performance of an online algorithm  $\mathcal{A}$  using the standard notion of *competitive ratio*. The competitive ratio of  $\mathcal{A}$  is defined as the supremum, taken over all possible inputs, of  $\text{cost}(\mathcal{A})/\text{cost}(\text{OPT})$ , where  $\text{cost}(\mathcal{A})$  is the objective function of (1) under  $\mathcal{A}$  and OPT is the optimal offline algorithm. The analytic results of Sections IV and V assume that the service has a finite duration, i.e.  $T < \infty$ , but hold for arbitrary sequences of convex functions  $g_t(\cdot)$ . Thus, the analytic results provide worst-case guarantees. However, to provide realistic cost estimates, we consider case studies in Section VI where  $g_t(\cdot)$  is based on real-world traces.

### B. Special Cases

Now let us consider two choices of  $g_t(\cdot)$  to fit two different right-sizing problems into formulation (1). The discrete-time

<sup>1</sup>If parameters such as  $\beta$  are known in advance, then the results in this paper can be extended to a model in which each instance has a finite duration, but the cost is summed over an infinite horizon.

model consists of finitely many times  $t \in \{0, 1, \dots, T\}$ , where  $T$  may be a year, measured in time-slots of 10 min. Assume the workload affects the operating cost at time-slot  $t$  only by its mean arrival rate, denoted  $\lambda_t$ . (This may have a vector value if there are multiple types of work). This assumption is reasonable for many services such as Web search, social network, or e-mail service since the request interarrival times and the response times are much shorter than the time-slots so that the provisioning can be based on the arrival rate.

We model a data center as a collection of homogeneous servers (except Section VIII where heterogeneous systems are discussed) and focus on determining  $x_t$ , the number of active servers during each time slot  $t$ . For notational simplicity, we assume a load balancer assigns arriving jobs to active servers uniformly, at rate  $\lambda_t/x_t$  per server (which is widely deployed and turns out to be optimal for many systems). Assume the power of an active server handling arrival rate  $\lambda$  is  $e(\lambda)$ , and the performance metric we care about is  $d(\lambda)$  (e.g., average response time or response time violation probability). For example, a common model of the power for typical servers is an affine function  $e(\lambda) = e_0 + e_1\lambda$  where  $e_0$  and  $e_1$  are constants; e.g., see [10]. The average response time can be modeled using standard queuing theory results. If the server happens to be modeled by an M/GI/1 Processor Sharing queue, then the average response time is  $d(\lambda) = 1/(\mu - \lambda)$ , where the service rate of the server is  $\mu$  [11]. Other examples include, for instance, using the 99th percentile of delay instead of the mean. In fact, if the server happens to be modeled by an M/M/1 Processor Sharing queue, then the 99th percentile is  $\log(100)/(\mu - \lambda)$ , and so the form of  $d(\lambda)$  does not change [11]. Note that, in practice,  $e(\lambda)$  and  $d(\lambda)$  can be empirically measured by observing the system over time without assuming mathematical models for them. Our analytical results work for any  $e(\cdot)$  and  $d(\cdot)$  as long as they result in convex  $g_t(\cdot)$ . However, for simplicity, we will use  $e(\lambda) = e_0 + e_1\lambda$  and  $d(\lambda) = 1/(\mu - \lambda)$  for our numerical experiments.

1) *Example 1: Services With Flexible QoS Requirement:* Many Internet services, such as Web search, e-mail service, and social network, are flexible in response time in certain range. For such applications, it is hard to find a threshold to distinguish “good services” and “bad services.” Instead, the revenue is lost gradually as the response time increases, and thus our goal is to balance the performance and the power cost [8], [12]–[14]. One natural model for the lost revenue is  $d_1\lambda(d(\lambda) - d_0)^+$ , where  $d_0$  is the minimum delay users can detect and  $d_1$  is a constant. This measures the perceived delay weighted by the fraction of users experiencing that delay. For the energy cost, assume the electricity price is  $p_t$  at time-slot  $t$ , then the energy cost is  $p_t e(\lambda)$ . There may be a time-varying cap  $M_t$  on the number of active server available due to other activities/services in the data center (e.g., backup activities). The combination together with the dispatching rule at the load balancer gives

$$\begin{aligned} & \text{minimize} \quad \sum_{t=1}^T x_t \left( \frac{d_1 \lambda_t}{x_t} \left( d\left(\frac{\lambda_t}{x_t}\right) - d_0 \right)^+ + p_t e\left(\frac{\lambda_t}{x_t}\right) \right) \\ & \quad + \beta \sum_{t=1}^T (x_t - x_{t-1})^+ \\ & \text{subject to} \quad \lambda_t \leq x_t \leq M_t. \end{aligned} \quad (2)$$

Compared to Formulation (1), we have

$$g_t(x_t) = \begin{cases} x_t \left( \frac{d_1 \lambda_t}{x_t} \left( d\left(\frac{\lambda_t}{x_t}\right) - d_0 \right)^+ + p_t e\left(\frac{\lambda_t}{x_t}\right) \right), & \text{if } \lambda_t \leq x_t \leq M_t \\ \infty, & \text{otherwise.} \end{cases}$$

We can see that  $g_t(x_t)$  is in the form of the perspective function of  $f(z) = d_1 z(d(z) - d_0)^+ + p_t e(z)$ , which is convex under common models of  $d(\cdot)$  and  $e(\cdot)$ , such as M/G/1 queueing models with or without speed scaling [15] of individual servers. Thus,  $g_t(\cdot)$  is convex under common models.

2) *Example 2: Services With Hard QoS Constraints:* Some data centers have to support services with hard constraints such as SLA requirement or delay constraints for multimedia applications. For such systems, the goal is to minimize energy cost while satisfying the constraints, as shown in [16] and [17]. The optimization becomes

$$\begin{aligned} & \text{minimize} \quad \sum_{t=1}^T x_t p_t e\left(\frac{\lambda_t}{x_t}\right) + \beta \sum_{t=1}^T (x_t - x_{t-1})^+ \\ & \text{subject to} \quad x_t \geq \lambda_t \quad \text{and} \quad d\left(\frac{\lambda_t}{x_t}\right) \leq D_t \end{aligned} \quad (3)$$

where  $d(\cdot)$  can be average delay, delay violation probability, or other performance metrics. This constraint usually defines a convex domain for  $x_t$ . Actually, if we assume that  $d(\cdot)$  is an increasing function of the load, then it is equivalent to imposing an upper bound on the load per server (i.e.,  $\lambda_t/x_t$  is less than certain threshold) and thus results in a convex optimization problem.

The corresponding  $g_t(\cdot)$  can be defined as follows:

$$g_t(x_t) = \begin{cases} x_t p_t e\left(\frac{\lambda_t}{x_t}\right), & \text{if } x_t \geq \lambda_t \text{ and } d\left(\frac{\lambda_t}{x_t}\right) \leq D_t \\ \infty, & \text{otherwise.} \end{cases}$$

### III. RECEDING HORIZON CONTROL

As motivation for deriving a new algorithm, let us first consider the standard approach. An online policy that is commonly proposed to control data centers [7], [8] (and other dynamic systems) is Receding Horizon Control (RHC) algorithms, also known as Model Predictive Control. RHC has a long history in the control theory literature [18]–[20] where the focus was on stability analysis. In this section, let us introduce briefly the competitive analysis result of RHC for our data-center problem (which is proven in [21]) and see why we may need a better online algorithm.

Informally, RHC( $w$ ) works by solving, at time  $\tau$ , the cost optimization over the window  $(\tau, \tau + w)$  given the starting state  $x_{\tau-1}$ , and then using the first step of the solution, discarding the rest.

Formally, define  $X^\tau(x_{\tau-1}; g_\tau \dots g_{\tau+w})$  as the vector in  $\mathbb{R}^{w+1}$  indexed by  $t \in \{\tau, \dots, \tau + w\}$ , which is the solution to

$$\begin{aligned} & \text{minimize} \quad \sum_{t=\tau}^{\tau+w} g_t(x_t) + \beta \sum_{t=\tau}^{\tau+w} (x_t - x_{t-1})^+ \\ & \text{subject to} \quad x_t \geq 0. \end{aligned} \quad (4)$$

Then,  $\text{RHC}(w)$  works as follows.

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**Algorithm 1:** Receding Horizon Control,  $\text{RHC}(w)$ 


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For all  $t \leq 0$ , set the number of active servers to  $x_t = 0$ . At each time-slot  $\tau \geq 1$ , set the number of active servers to

$$x_\tau = X_\tau^\tau(x_{\tau-1}; g_\tau \dots g_{\tau+w}).$$


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Note that (4) need not have a unique solution. We define  $\text{RHC}(w)$  to select the solution with the greatest first entry. Define  $e_0$  as the minimum cost per time-slot for an active server, then we have the following theorem [21].

*Theorem 1:*  $\text{RHC}(w)$  is  $(1 + (\beta/(w+1)e_0))$ -competitive for optimization (1), but not better than  $((1/w+2) + (\beta/(w+2)e_0))$ -competitive.

This highlights that, with enough lookahead,  $\text{RHC}(w)$  is guaranteed to perform quite well. However, its competitive ratio depends on the parameters  $\beta$ ,  $e_0$ , and  $w$ . These parameters vary widely in different data centers since they host different services or have different SLAs. Thus,  $\text{RHC}(w)$  may have a poor competitive ratio for a data center with big switching cost or small prediction window.

This poor performance is to be expected since  $\text{RHC}(w)$  makes no use of the structure of the optimization we are trying to solve. We may wonder if there exists a better online algorithm for this problem that performs well for a wider range of parameters, even when the prediction window  $w = 0$  (no workload prediction except current time-slot).

#### IV. OPTIMAL OFFLINE SOLUTION

In order to exploit the structure of the specific problem (1), the first natural task is to characterize the optimal offline solution, i.e., the optimal solution given  $g_t(\cdot)$  for all  $t$ . The insight provided by the characterization of the offline optimum motivates the formulation of our online algorithm.

It turns out that there is a simple characterization of the optimal offline solution  $X^*$  to the optimization problem (1), in terms of two bounds on the optimal solution that correspond to charging cost  $\beta$  either when a server comes out of power-saving mode [as (1) states] or when it goes in. The optimal  $x_\tau^*$  can be viewed as “lazily” staying within these bounds going backwards in time.

More formally, let us first describe lower and upper bounds on  $x_\tau^*$ , denoted  $x_\tau^L$  and  $x_\tau^U$ , respectively. Let  $(x_{\tau,1}^L, \dots, x_{\tau,\tau}^L)$  be the solution vector to the optimization problem

$$\begin{aligned} & \text{minimize} && \sum_{t=1}^{\tau} g_t(x_t) + \beta \sum_{t=1}^{\tau} (x_t - x_{t-1})^+ \\ & \text{subject to} && x_t \geq 0 \end{aligned} \quad (5)$$

where  $x_0 = 0$ . Then, define  $x_\tau^L = x_{\tau,\tau}^L$ . Similarly, let  $(x_{\tau,1}^U, \dots, x_{\tau,\tau}^U)$  be the solution vector to the optimization

$$\begin{aligned} & \text{minimize} && \sum_{t=1}^{\tau} g_t(x_t) + \beta \sum_{t=1}^{\tau} (x_{t-1} - x_t)^+ \\ & \text{subject to} && x_t \geq 0. \end{aligned} \quad (6)$$

Then, define  $x_\tau^U = x_{\tau,\tau}^U$ .

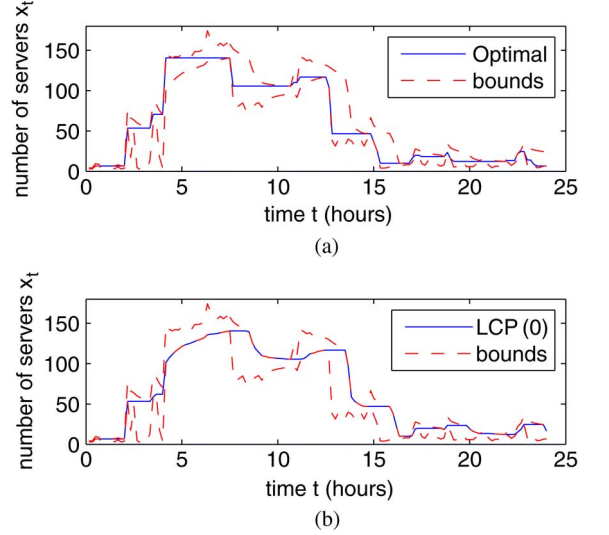


Fig. 1. (a) Offline optimal solution and (b) LCP(0) for the first day of the MSR workload described in Section VI with a sampling period of 10 min. The operating cost is defined in (2) with  $d_0 = 1.5$ ,  $d_1 = 1$ ,  $\mu = 1$ ,  $p_t = 1$ ,  $e_0 = 1$ , and  $e_1 = 0$ , and the switching cost has  $\beta = 6$  (corresponding to the energy consumption for 1 h).

Notice that in each case, the optimization problem includes only times  $1 \leq t \leq \tau$ , and so ignores the future information for  $t > \tau$ . In the case of the lower bound,  $\beta$  cost is incurred for each server toggled on, while in the upper bound,  $\beta$  cost is incurred for each server toggled into power-saving mode.

*Lemma 1:* For all  $\tau$ ,  $x_\tau^L \leq x_\tau^* \leq x_\tau^U$ .

Given Lemma 1, we now characterize the optimal solution  $x_\tau^*$ . Define  $(x)_a^b = \max(\min(x, b), a)$  as the projection of  $x$  into  $[a, b]$ . Then, we have the following theorem.

*Theorem 2:* The optimal solution  $X^* = (x_1^*, \dots, x_T^*)$  of the data-center optimization problem (1) satisfies the backward recurrence relation

$$x_\tau^* = \begin{cases} 0, & \tau > T \\ (x_{\tau+1}^*)_{x_\tau^L}^{x_\tau^U}, & \tau \leq T. \end{cases} \quad (7)$$

Theorem 2 and Lemma 1 are proven in Appendix A.

An example of the optimal  $x_t^*$  can be seen in Fig. 1(a). Many more numeric examples of the performance of the optimal offline algorithm are provided in Section VI.

Theorem 2 and Fig. 1(a) highlight that the optimal algorithm can be interpreted as moving backwards in time, starting with  $x_T^* = 0$  and keeping  $x_\tau^* = x_{\tau+1}^*$  unless the bounds prohibit this, in which case it makes the smallest possible change. This interpretation highlights that it is impossible for an online algorithm to compute  $x_\tau^*$  since, without knowledge of the future, an online algorithm cannot know whether to keep  $x_\tau$  constant or to follow the upper/lower bound.

#### V. LAZY CAPACITY PROVISIONING

A major contribution of this paper is the presentation and analysis of a novel *online* algorithm, Lazy Capacity Provisioning ( $\text{LCP}(w)$ ). At time  $\tau$ ,  $\text{LCP}(w)$  knows only  $g_t(\cdot)$  for  $t \leq \tau + w$ , for some prediction window  $w$ . As mentioned before, we assume that these are known perfectly, but we show in Section VI that the algorithm is robust to this assumption in

practice. The design of  $LCP(w)$  is motivated by the structure of the optimal offline solution described in Section IV. Like the optimal solution, it “lazily” stays within upper and lower bounds. However, it does this moving forward in time instead of backwards in time.

Before defining  $LCP(w)$  formally, recall that the bounds  $x_\tau^U$  and  $x_\tau^L$  do not use knowledge about the loads in the prediction window of  $LCP(w)$ . To use it, define refined bounds  $x_\tau^{U,w}$  and  $x_\tau^{L,w}$  such that  $x_\tau^{U,w} = x_{\tau+w,\tau}^U$  in the solution of (6) and  $x_\tau^{L,w} = x_{\tau+w,\tau}^L$  in that of (5). Note that  $w = 0$  is allowed (no future prediction) and  $x_\tau^{U,0} = x_\tau^U$  and  $x_\tau^{L,0} = x_\tau^L$ . The following generalization of Lemma 1 is proven in Appendix B.

*Lemma 2:*  $x_\tau^L \leq x_\tau^{L,w} \leq x_\tau^* \leq x_\tau^{U,w} \leq x_\tau^U$  for all  $w \geq 0$ .

Now, we are ready to define  $LCP(w)$  using  $x_\tau^{U,w}$  and  $x_\tau^{L,w}$ .

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**Algorithm 2:** Lazy Capacity Provisioning,  $LCP(w)$

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Let  $X^{LCP(w)} = (x_0^{LCP(w)}, \dots, x_T^{LCP(w)})$  denote the vector of active servers under  $LCP(w)$ . This vector can be calculated using the following forward recurrence relation:

$$x_\tau^{LCP(w)} = \begin{cases} 0, & \tau \leq 0 \\ \left( x_{\tau-1}^{LCP(w)} \right)_{x_\tau^{L,w}}, & \tau \geq 1. \end{cases} \quad (8)$$


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Fig. 1(b) illustrates the behavior of  $LCP(0)$ . Note its similarity with Fig. 1(a), but with the laziness in forward time instead of reverse time.

The computational demands of  $LCP(w)$  may initially seem prohibitive as  $\tau$  grows, since calculating  $x_\tau^{U,w}$  and  $x_\tau^{L,w}$  requires solving convex optimizations of size  $\tau + w$ . However, it is possible to calculate  $x_\tau^{U,w}$  and  $x_\tau^{L,w}$  without using the full history. Lemma 10 in Appendix B implies that it is enough to use only the history since the most recent point when the solutions of (5) and (6) are either both increasing or both decreasing, if such a point exists. In practice, this period is typically less than a day due to diurnal traffic patterns, and so the convex optimization, and hence  $LCP(w)$ , remains tractable even as  $\tau$  grows. In Fig. 1(b), each point is solved in under half a second.

Next, consider the cost incurred by  $LCP(w)$ . Section VI discusses the cost in realistic settings, while in this section we focus on worst-case bounds, i.e., characterize the competitive ratio. The following theorem is proven in Appendix B.

*Theorem 3:*  $\text{cost}(X^{LCP(w)}) \leq \text{cost}(X^*) + 2\text{cost}_s(X^*)$ . Thus,  $LCP(w)$  is 3-competitive for optimization (1). Furthermore, for any finite  $w$  and  $\epsilon > 0$ , there exists an instance, with  $g_t$  of the form  $x_t f(\lambda_t/x_t)$ , such that  $LCP(w)$  attains a cost greater than  $3 - \epsilon$  times the optimal cost.

Note that Theorem 3 says that the competitive ratio is independent of the prediction window size  $w$  and the switching cost  $\beta$  and is uniformly bounded above regardless of the form of the operating cost functions  $g_t(\cdot)$ . Surprisingly, this means that even the “myopic”  $LCP(0)$  is 3-competitive, regardless of  $\{g_t(\cdot)\}$ , despite having no information beyond the current time-slot. It is also surprising that the competitive ratio is tight regardless of  $w$ . Seemingly, for large  $w$ ,  $LCP(w)$  should provide reduced costs. Indeed, for any particular workload, as  $w$  grows the cost decreases and eventually matches the optimal, when  $w > T$ . However, for any fixed  $w$ , there is a worst-case

sequence of cost functions such that the competitive ratio is arbitrarily close to 3. Moreover, there is such a sequence of cost functions having the natural form  $x_t f(\lambda_t/x_t)$ , which corresponds to a time-varying load  $\lambda$  being shared equally among  $x_t$  servers, which each have a time-invariant (though pathological) operating cost  $f(\lambda)$  when serving load  $\lambda$ .

Finally, though 3-competitive may seem like a large gap, the fact that  $\text{cost}(X^{LCP(w)}) \leq \text{cost}(X^*) + 2\text{cost}_s(X^*)$  highlights that the gap will tend to be much smaller in practice, where the switching costs make up a small fraction of the total costs since dynamic right-sizing would tend to toggle servers once a day due to the diurnal traffic.

## VI. CASE STUDIES

In this section the goal is twofold. The first is to evaluate the cost incurred by  $LCP(w)$  relative to the optimal solution and  $RHC(w)$  for realistic workloads. The second is more generally to illustrate the cost savings and energy savings that come from dynamic right-sizing in data centers. To accomplish these goals, we experiment using two real-world traces.

### A. Experimental Setup

Throughout the experimental setup, the aim is to choose parameters that provide conservative estimates of the cost savings from  $LCP(w)$  and right-sizing in general.

*Cost Benchmark:* Current data centers typically do not use dynamic right-sizing, and so to provide a benchmark against which  $LCP(w)$  is judged, we consider the cost incurred by a “static” right-sizing scheme for capacity provisioning. This chooses a constant number of servers that minimizes the costs incurred based on full knowledge of the entire workload. This policy is clearly not possible in practice, but it provides a conservative estimate of the savings from right-sizing since it uses perfect knowledge of all peaks and eliminates the need for over-provisioning in order to handle the possibility of flash crowds or other traffic bursts.

*Cost Function Parameters:* The cost is of the form (2), characterized by the parameters  $d_0$ ,  $d_1$ ,  $\mu$ ,  $p_t$ ,  $e_0$ , and  $e_1$  and the switching cost  $\beta$ . We normalize  $\mu = 1$ ,  $p_t = 1$  and choose units such that the fixed power is  $e_0 = 1$ . The load-dependent power is set to  $e_1 = 0$  because the energy consumption of current servers is dominated by the fixed costs [2].

The delay cost  $d_1$  reflects revenue lost due to customers being deterred by delay, or to violation of SLAs. We set  $d_1/e_0 = 1$  for most experiments, but consider a wide range of settings in Fig. 8. The minimum perceptible delay is set to  $d_0 = 1.5$  times the time to serve a single job. The value 1.5 is realistic or even conservative since “valley filling” experiments similar to those of Section VI-B show that a smaller value would result in a significant added cost when using valley filling, which operators now do with minimal incremental cost.

The normalized switching cost  $\beta/e_0$  measures the duration a server must be powered down to outweigh the switching cost. We use  $\beta = 6e_0$ , which corresponds to the energy consumption for 1 h (six samples). This was chosen as an estimate of the time a server should sleep so that the wear-and-tear of power cycling matches that of operating [9].

*Workload Information:* The workloads for these experiments are drawn from I/O traces of two real-world data centers. The



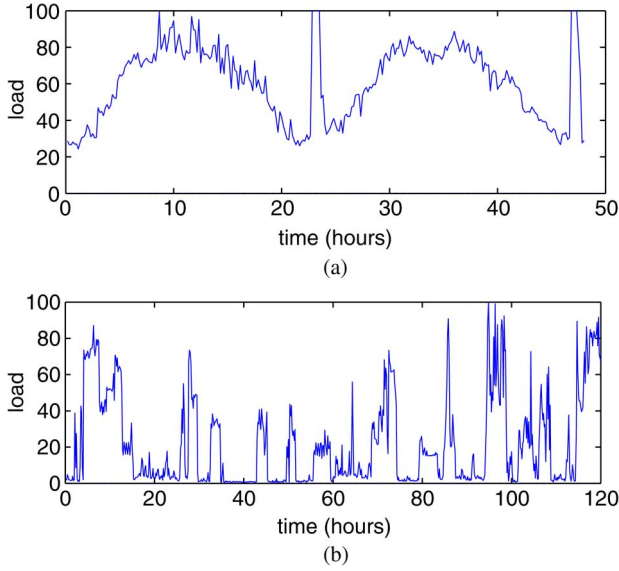


Fig. 2. Traces used for numerical experiments. (a) Hotmail. (b) MSR.

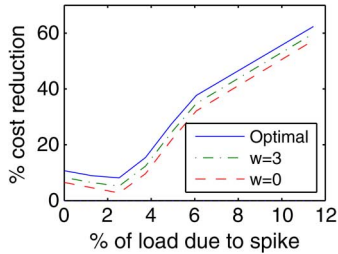


Fig. 3. Impact of overnight peak in the Hotmail workload.

first set of traces is from Hotmail, a large e-mail service running on tens of thousands of servers. We used traces from eight such servers over a 48-h period, starting at midnight (PDT) on Monday, August 4, 2008 [5]. The second set of traces is taken from six RAID volumes at MSR Cambridge. The traced period was 1 week starting from 5 p.m. GMT on February 22, 2007 [5]. These activity traces represent respectively a service used by millions of users and a small service used by hundreds of users. The traces are normalized such that the peak load is 100, which is shown in Fig. 2. Notice that this normalization does not affect the experiment results since only the shape of trace matters for cost saving. Both sets of traces show strong diurnal properties and have PMRs of 1.64 and 4.64 for Hotmail and MSR, respectively. Loads were averaged over disjoint 10-min intervals.

The Hotmail trace contains significant nightly activity due to maintenance processes (backup, index creation, etc.), which is not shown fully in Fig. 2(a). The data center, however, is provisioned for the peak foreground activity. This creates a dilemma: Should our experiments include the maintenance activity or to remove it? Fig. 3 illustrates the impact of this decision. If the spike is retained, it makes up nearly 12% of the total load and forces the static provisioning to use a much larger number of servers than if it were removed, making savings from dynamic right-sizing much more dramatic. To provide conservative estimates of the savings from right-sizing, we chose to trim the size of the spike to minimize the savings from right-sizing. This trimming makes the nightly background spike have value roughly equal to 100 (the peak foreground activity).

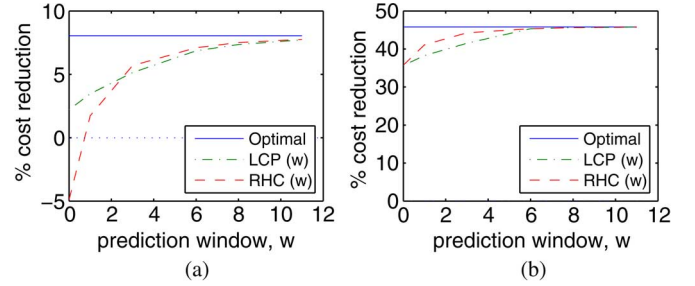


Fig. 4. Impact of prediction window size on cost incurred by  $LCP(w)$ . (a) Hotmail. (b) MSR.

### B. When Is Right-Sizing Beneficial?

Our experiments are organized in order to illustrate the impact of a wide variety of parameters on the cost savings provided by dynamic right-sizing with  $LCP(w)$ . The goal is to better understand when dynamic right-sizing can provide large enough cost savings to warrant the extra implementation complexity. Remember that throughout we have attempted to choose experimental settings so that the benefit of dynamic right-sizing is conservatively estimated.

The analytic results in Theorems 1 and 3 show that the performance of  $RHC(w)$  is more sensitive to the prediction window  $w$  and the switching cost  $\beta/e_0$ , while  $LCP(w)$  works well for general settings. The first two experiments consider the realistic cost saving from  $RHC(w)$  and  $LCP(w)$  with varying  $w$  and  $\beta/e_0$  under real-world traces.

*Impact of Prediction Window Size:* The first parameter we study is the impact of the predictability of the workload. In particular, depending on the workload, the prediction window  $w$  for which accurate estimates can be made could be on the order of tens of minutes or on the order of hours. Fig. 4 illustrates its impact on the cost savings of  $RHC(w)$  and  $LCP(w)$ , where the unit of  $w$  is one time-slot of 10 min.

The first observation from Fig. 4 is that the savings possible (“Optimal”) in the MSR trace are larger than in the Hotmail trace. Second, the cost saving of  $LCP(w)$  is similar to  $RHC(w)$  when  $w \geq 3$ . However,  $RHC(w)$  can be much worse when  $w \leq 2$ , i.e.,  $LCP(w)$  has more stable cost saving than  $RHC(w)$ , which supports the analytic results very well. In both traces, a big fraction of the optimal cost savings is achieved by  $LCP(0)$ , which uses only workload predictions about the current time-slot (10 min). The fact that this myopic algorithm provides significant gain over static provisioning is encouraging. Furthermore, a prediction window that is approximately the size of  $\beta = 6$  (i.e., 1 h) gives nearly the optimal cost savings.

*Impact of Switching Costs:* One of the main worries when considering right-sizing is the switching cost of toggling servers,  $\beta$ , which includes the delay costs, energy costs, costs of wear-and-tear, and other risks involved. Thus, an important question to address is “How large must switching costs be before the cost savings from right-sizing disappears?”

Fig. 5 shows that significant gains are possible provided  $\beta$  is smaller than the duration of the valleys. Given that the energy costs, delay costs, and wear-and-tear costs are likely to be on the order of an hour, this implies that unless the risks associated with toggling a server are perceived to be extreme, the benefits from dynamic right-sizing are large in the MSR trace (high

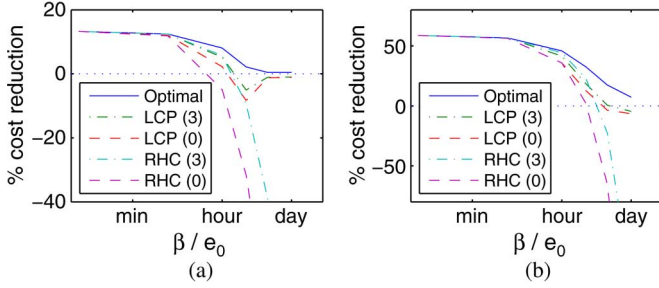


Fig. 5. Impact of switching cost, against time on a logarithmic scale. (a) Hotmail. (b) MSR.

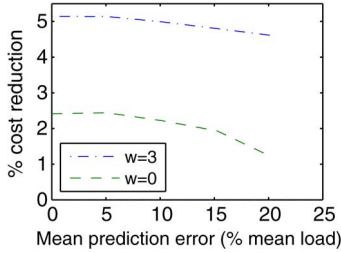


Fig. 6. Impact of prediction error on LCP( $w$ ) under Hotmail workload.

PMR case). Though the gains are smaller in the Hotmail case for large  $\beta$ , this is because the spike of background work splits an 8-h valley into two short 4-h valleys. If these tasks were shifted or balanced across the valley, the Hotmail trace would show significant cost reduction for much larger  $\beta$ , similarly to the MSR trace.

Another key observation is that the cost saving of LCP( $w$ ) is similar to that of RHC( $w$ ) when  $\beta$  is small or moderate. However, when  $\beta$  becomes big, LCP( $w$ ) is much better than RHC( $w$ ), which confirms that LCP( $w$ ) provides more stable cost saving than RHC( $w$ ). Since we use moderate prediction window and moderate switching cost as the default setting in our experiments, we will show only the LCP( $w$ ) results but not RHC( $w$ ) results for the remaining experiments.

**Prediction Error:** The LCP( $w$ ) algorithm depends on having estimates for the arrival rate during the current time-slot as well as for  $w$  time-slots into the future. Our analysis in Section V assumes that these estimates are perfect, but of course in practice there are prediction errors. Fig. 6 shows the cost reduction for the Hotmail trace when additive white Gaussian noise of increasing variance is added to the predictions used by LCP( $w$ ), including the workload in the current time-slot. A variance of 0 corresponds to perfect knowledge of the near-future workload, and this figure shows that the performance does not degrade significantly when there is moderate uncertainty, which suggests that the assumptions of the analysis are not problematic. The plot for the MSR trace is qualitatively similar, although the actual cost savings are significantly larger.

Even very inexact knowledge of future workloads can be beneficial. Note that LCP(0)'s upper and lower bounds  $x^U$  and  $x^L$  implicitly assume that future workloads will be infinite and 0, respectively. Performance can be improved if either of these bounds can be tightened. For example, it may be possible to use daily trends to predict a lower bound on the load, while the upper bound is still taken to be infinite to allow for flash crowds. Given that prediction errors for real data sets tend to be

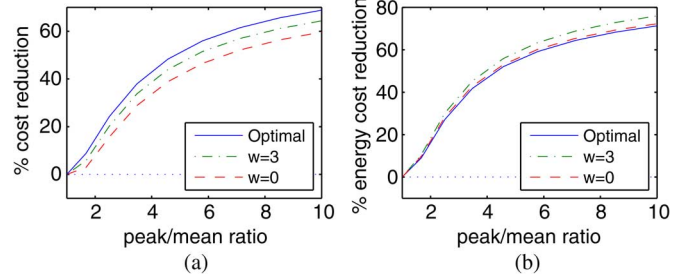


Fig. 7. Impact of the peak-to-mean ratio of the workload on the total cost and energy cost incurred by LCP( $w$ ) in the Hotmail workload. (a) Total cost. (b) Energy cost.

small [8], [22], based on these plots, to simplify our experiments we allow LCP( $w$ ) perfect predictions.

**Impact of PMR:** Dynamic right-sizing inherently exploits the gap between the peaks and valleys of the workload and intuitively provides larger savings as that gap grows. To illustrate this, we artificially scaled the PMR of each trace and calculated the resulting savings. The results, in Fig. 7, illustrate that the intuition holds for both cost savings and energy savings. The gain grows quickly from zero at PMR = 1, to 5%–10% at PMR  $\approx 2$ , which is common in large data centers, to very large values for the higher PMRs common in small to medium-sized data centers. This shows that even for small data centers where the overhead of implementing right-sizing is amortized over fewer servers, there is a significant benefit in doing so. To provide some context for the monetary value of these savings, consider that a typical 50 000-server data center has an electricity bill of around \$1 million/month [1].

The workload for the figure is generated from the Hotmail workload by scaling  $\lambda_t$  as  $\hat{\lambda}_t = k(\lambda_t)^\alpha$ , varying  $\alpha$  and adjusting  $k$  to keep the mean constant. Note that though Fig. 7 includes only the results for Hotmail, the resulting plot for the MSR trace is nearly identical. This highlights that the difference in cost savings observed between the two traces is primarily due to the fact that the PMR of the MSR trace is so much larger than that of the Hotmail trace.

**Impact of Energy Costs:** Clearly, the benefit of dynamic right-sizing is highly dependent on the cost of energy. As the economy is forced to move toward more expensive renewable energy sources, this cost will inevitably increase, and Fig. 8 shows how this increasing cost will affect the cost savings possible from dynamic right-sizing. Note that the cost savings from dynamic right-sizing grow quickly as energy costs rise. However, even when energy costs are quite small relative to delay costs, we see improvement in the case of the MSR workload due to its large PMR.

**Impact of Valley Filling:** A common alternative to dynamic right-sizing that is often suggested is to run very delay-insensitive maintenance/background processes during the periods of low load, known as “valley filling.” Some applications have a huge amount of such background work, e.g., search engines tuning their ranking algorithms. If there is enough such background work, then the valleys can in principle be entirely filled, and so the PMR  $\approx 1$ , and thus dynamic right-sizing is unnecessary. Thus, an important question is “How much background work is enough to eliminate the cost savings from dynamic right-sizing?”

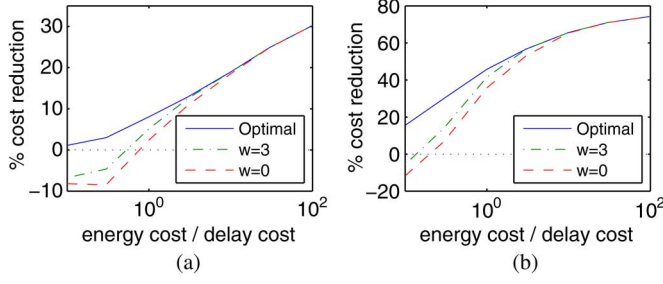


Fig. 8. Impact of increasing energy costs. (a) Hotmail. (b) MSR.

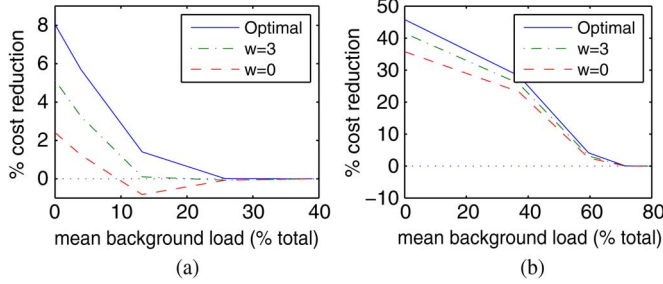


Fig. 9. Impact of background processes. The improvement of  $LCP(w)$  over static provisioning as a function of the percentage of the workload that is background tasks. (a) Hotmail. (b) MSR.

Fig. 9 shows that, in fact, dynamic right-sizing provides cost savings even when background work makes up a significant fraction of the total load. For the Hotmail trace, significant savings are still possible when background load makes upwards of 10% of the total load, while for the MSR trace this threshold becomes nearly 60%. Note that Fig. 9 results from considering “ideal” valley filling, which results in a perfectly flat load during the valleys, but does not give background processes lower queueing priority.

*Impact of Capacity Limits:* Energy-related expenses account for almost half of the cost of a data center. However, many of those, such as power supply and cooling infrastructure, depend on the peak power rather than the total energy. This raises the question of whether LCP increases the peak number of servers used or, equivalently, the peak power consumption. The dotted line of Fig. 10 shows the optimal static number of servers to use, which we call  $M$ , while the dashed line in Fig. 10(a) shows the optimal number and that in Fig. 10(b) shows the number used by LCP. Dynamic provisioning uses a higher peak number of servers, which would increase the cost.

However, the LCP algorithm (and offline optimization) can impose an additional constraint  $x_t \leq M_t = M$  to ensure that the infrastructure cost is not increased. Indeed, when  $M_t$  is independent of  $t$ , the constrained optimum appears to have the very simple form  $\min(M, x_t^*)$ —the unconstrained optimum clipped to  $M$ —though this structure does not hold for general time-varying bounds. An example of  $x_t$  is shown by the solid lines in Fig. 10. Despite the additional constraint, most of the potential gains are still realized by dynamic right sizing. In this case, the gain of the optimal solution drops from 8% to 6.5%, and that of LCP drops from 5.1% to 4.4%.

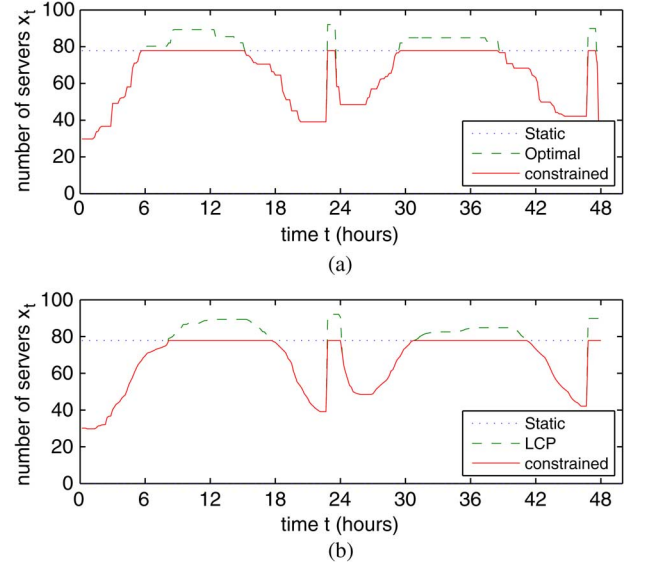


Fig. 10. (a) Offline optimal solution and (b) LCP(0) for the Hotmail workload described in Section VI with a sampling period of 10 min. The operating cost is as in Fig. 1. The dotted line shows the optimal static number of servers to use, the dashed line shows the optimal or LCP provisioning without constraints, and the solid line shows the constrained optimum or constrained LCP solution. Notice that the constrained optimum turns out to correspond to simple clipping of the unconstrained optimum.

## VII. RELATED WORK

Interest in right-sizing has been growing since [14] and [23] appeared early last decade. Approaches range from very “analytic” work focusing on developing algorithms with provable guarantees to “systems” work focusing on implementation. Early systems work such as [23] achieved substantial savings despite ignoring switching costs in their design. Other designs have focused on decentralized frameworks, e.g., [24]–[26], as opposed to the centralized framework considered here. A recent survey is [27].

Related analytic work focusing on dynamic right-sizing includes [28], which reallocates resources between tasks within a data center, and [29] and [30], which consider sleep of individual components, among others. Typically, approaches have applied optimization using queueing theoretic models, e.g., [31] and [32], or control theoretic approaches, e.g., [33]–[35]. A recent survey of analytic work focusing on energy efficiency in general is [36]. Our work is differentiated from this literature by the generality of the model considered, which subsumes most common energy and delay cost models used by analytic researchers, and the fact that we provide worst-case guarantees for the cost of the algorithm, which is typically not possible for queueing or control theoretic-based algorithms.

The model and algorithm introduced in this paper most closely ties to the online algorithms literature, specifically the classic rent-or-buy (or “ski rental”) problem [37]. The best deterministic strategy for deciding when to turn off a single idle server (i.e., to stop “renting” and to “buy”) is 2-competitive [38]. Additionally, there is a randomized algorithm that is asymptotically  $e/(e-1)$ -competitive [39]. The “lower envelope” algorithm of [29], [30], which generalizes the standard rent-or-buy algorithm, puts a device into deeper sleep mode  $m$  at a time  $t$  such that the optimal solution would use  $m$  if the



idle period finished right after  $t$ . This is like LCP following  $x^U$  downward; in [29] and [30], a device must be fully on to serve work, and so there is no equivalent to  $x^L$  forcing the system to turn on in stages.

An important difference between these simple models and the current paper is that the cost of the “rent” action may change arbitrarily over time in the data-center optimization problem. Problems with this sort of dynamics typically have competitive ratios greater than 2. For example, when rental prices vary in time, the competitive ratio is unbounded in general [40]. Furthermore, for “metrical task systems” [41], which generalize rent-or-buy problems and the data-center optimization problem, there are many algorithms available, but they typically have competitive ratios that are at best polylogarithmic in the number of servers. Perhaps the most closely related prior work from this area is the page-placement problem (deciding on which server to store a file), which has competitive ratio 3 [42]. The page replacement problem is nearly a discrete version of the data-center optimization problem where the cost function is restricted to  $f(x) = |x - 1|$ .

### VIII. EXTENSIONS

The general model captures many applications other than the right-sizing problems in data centers. Intuitively, this model seeks to minimize the sum of a sequence of convex functions while “smooth” solutions are preferred. Other applications may be captured by this model, such as video streaming [43], in which encoding quality should vary depending on network bandwidth, but large changes in encoding quality are visually annoying to users.

A natural generalization of the framework of (1) is to make  $x_t$  a vector, corresponding to managing resources of multiple different types. This extension has many important applications, including joint capacity provision in geographically distributed data centers [25], automatically switched optical networks (ASONS) in which there is a cost for reestablishing a lightpath [44], and power generation with dynamic demand since the cheapest types of generators typically have very high switching costs [45].

Unfortunately,  $LCP(w)$  does not naturally generalize to the case that  $x_t$  is a vector. Moreover, although the  $RHC(w)$  algorithm can be directly applied, it can perform poorly when  $x_t$  is a vector [21]. An improved algorithm for the case of heterogeneous resources with lookahead has been proposed in [21], but an algorithm without lookahead is still the subject of active research.

### IX. SUMMARY AND CONCLUDING REMARKS

This paper has provided a new online algorithm,  $LCP(w)$ , for dynamic right-sizing in data centers. The algorithm is motivated by the structure of the optimal offline solution and guarantees cost no larger than 3 times the optimal cost, under very general settings—arbitrary workloads, general delay cost, and general energy cost models provided that they result in a convex operating cost. Furthermore, in realistic settings, the cost of  $LCP(w)$  is nearly optimal. Additionally,  $LCP(w)$  is simple to implement in practice and does not require significant computational overhead. Moreover, we contrast  $LCP(w)$  with the more traditional

approach of receding horizon control  $RHC(w)$  and show that  $LCP(w)$  provides much more stable cost saving with general settings.

Additionally, the case studies used to evaluate  $LCP(w)$  highlight that the cost and energy savings achievable by dynamic right-sizing are significant. The case studies highlight that if a data center has PMR larger than 3, a cost of toggling a server of less than a few hours of server costs, and less than 40% background load, then the cost savings from dynamic right-sizing can be conservatively estimated at larger than 15%. Thus, even if a data center is currently performing valley filling, it can still achieve significant cost savings by dynamic right-sizing.

### APPENDIX A

#### ANALYSIS OF THE OFFLINE OPTIMAL SOLUTION

In this section, we will prove Lemma 1 and Theorem 2. Before beginning the proofs, let us first rephrase the data-center optimization (1) as follows:

$$\begin{aligned} & \text{minimize} && \sum_{t=1}^T g_t(x_t) + \beta \sum_{t=1}^T y_t \\ & \text{subject to} && y_t \geq x_t - x_{t-1} \quad x_t \geq 0, y_t \geq 0. \end{aligned} \quad (9)$$

Next, we want to work with the dual of optimization (9). The Lagrangian (with respect to the first constraint) is

$$\begin{aligned} L(x, y, \nu) &= \sum_{t=1}^T g_t(x_t) + \beta \sum_{t=1}^T y_t + \sum_{t=1}^T \nu_t (x_t - x_{t-1} - y_t) \\ &= \sum_{t=1}^T (g_t(x_t) + (\beta - \nu_t)y_t) \\ &\quad + \sum_{t=1}^{T-1} (\nu_t - \nu_{t+1})x_t + \nu_T x_T - \nu_1 x_0 \end{aligned}$$

and the dual function is  $D(\nu) = \inf_{x \geq 0, y \geq 0} L(x, y, \nu)$ . Since we are interested in the maximum of  $D(\nu)$  in the dual problem, we need only to consider the case  $\beta - \nu_t \geq 0$ . Then, the dual function becomes

$$\begin{aligned} D(\nu) &= \inf_{x \geq 0} \left( \sum_{t=1}^T g_t(x_t) + \sum_{t=1}^{T-1} (\nu_t - \nu_{t+1})x_t + \nu_T x_T - \nu_1 x_0 \right) \\ &= - \sum_{t=1}^{T-1} g_t^*(\nu_{t+1} - \nu_t) - g_T^*(-\nu_T) - \nu_1 x_0 \end{aligned}$$

where  $g_t^*(\cdot)$  is the convex conjugate of function  $g_t(\cdot)$  (enforcing  $g_t(x_t) = \infty$  when  $x_t < 0$ ). Therefore, the corresponding dual problem of (9) is

$$\begin{aligned} & \max && - \sum_{t=1}^{T-1} g_t^*(\nu_{t+1} - \nu_t) - g_T^*(-\nu_T) - \nu_1 x_0 \\ & \text{subject to} && 0 \leq \nu_t \leq \beta \end{aligned} \quad (10)$$

where the complementary slackness conditions are

$$\nu_t (x_t - x_{t-1} - y_t) = 0 \quad (11)$$

$$(\beta - \nu_t)y_t = 0 \quad (12)$$

and the feasibility condition is  $x_t \geq 0, y_t \geq 0, y_t \geq x_t - x_{t-1}$ , and  $0 \leq \nu_t \leq \beta$ .

Using the above, we now observe a relationship between the data-center optimization in (9) and the upper and lower bounds, i.e., optimizations (6) and (5). Specifically, if  $\nu_{\tau+1} = 0$  in a solution of optimization (10), then  $\nu_1, \dots, \nu_\tau$  is a solution to

$$\begin{aligned} \max \quad & - \sum_{t=1}^{\tau-1} g_t^*(\nu_{t+1} - \nu_t) - g_\tau^*(-\nu_\tau) - \nu_1 x_0 \\ \text{subject to} \quad & 0 \leq \nu_t \leq \beta \end{aligned} \quad (13)$$

which is identical to the dual problem of optimization (5). Thus, the corresponding  $x_1, \dots, x_\tau$  is a solution to optimization (5). On the other hand, if  $\nu_{\tau+1} = \beta$  in a solution of optimization (10), then  $\nu_1, \dots, \nu_\tau$  is a solution to

$$\begin{aligned} \max \quad & - \sum_{t=1}^{\tau-1} g_t^*(\nu_{t+1} - \nu_t) - g_\tau^*(\beta - \nu_\tau) - \nu_1 x_0 \\ \text{subject to} \quad & 0 \leq \nu_t \leq \beta. \end{aligned} \quad (14)$$

Let  $\nu'_t = \beta - \nu_t$ , which makes (14) become

$$\begin{aligned} \max \quad & - \sum_{t=1}^{\tau-1} g_t^*(\nu'_t - \nu'_{t+1}) - g_\tau^*(\nu'_\tau) + \nu'_1 x_0 - \beta x_0 \\ \text{subject to} \quad & 0 \leq \nu'_t \leq \beta. \end{aligned} \quad (15)$$

It is easy to check that the corresponding  $x_1, \dots, x_\tau$  is a solution to optimization (6).

We require some notation and two technical lemmas before moving to the proofs of Lemma 1 and Theorem 2. Denote  $h_{i,j}(x; x_S; x_E) = \sum_{t=i}^j g_t(x_t) + \beta(x_i - x_S)^+ + \beta \sum_{t=i+1}^j (x_t - x_{t-1})^+ + \beta(x_E - x_j)^+$  for  $j \geq i$ , and  $h'_{i,j}(x; x_S; x_E) = \sum_{t=i}^j g_t(x_t) + \beta(x_S - x_i)^+ + \beta \sum_{t=i+1}^j (x_{t-1} - x_t)^+ + \beta(x_j - x_E)^+$  for  $j \geq i$ . Then, the objective of (5) is  $h_{1,\tau}(x; x_0; 0)$ . Similarly, the objective of (6) is  $h'_{1,\tau}(x; x_0; x_M)$  where

$$x_M = \max \left( \max_{\tau,t} x_{\tau,t}^U, \max_t x_t^* \right). \quad (16)$$

The first lemma is to connect  $h_{i,j}$  and  $h'_{i,j}$ :

**Lemma 3:** Given  $x_S$  and  $x_E$ , any solution minimizing  $h_{i,j}(x; x_S; x_E)$  also minimizes  $h'_{i,j}(x; x_S; x_E)$ , and vice versa.

*Proof:*

$$\begin{aligned} h_{i,j}(x; x_S; x_E) - h'_{i,j}(x; x_S; x_E) \\ = \beta(x_i - x_S) + \beta \sum_{t=i+1}^j (x_t - x_{t-1}) + \beta(x_E - x_j) \\ = \beta(x_E - x_S) \end{aligned}$$

which is a constant. Thus, any minimizer of  $h_{i,j}(x; x_S; x_E)$  or  $h'_{i,j}(x; x_S; x_E)$  is also a minimizer of the other. ■

**Lemma 4:** Given  $x_S$  and  $x_E \leq \hat{x}_E$ , let  $X = (x_i, \dots, x_j)$  minimize  $h_{i,j}(x; x_S; x_E)$ , then there exists an  $\hat{X} = (\hat{x}_i, \dots, \hat{x}_j)$  minimizing  $h_{i,j}(x; x_S; \hat{x}_E)$  such that  $X \leq \hat{X}$ .

*Proof:* If there is more than one solution minimizing  $h_{i,j}(x; x_S; \hat{x}_E)$ , let  $\hat{X}$  be a solution with greatest  $\hat{x}_j$ . We will first argue that  $x_j \leq \hat{x}_j$ . By definition, we have  $h_{i,j}(X; x_S; x_E) \leq h_{i,j}(\hat{X}; x_S; x_E)$  and  $h_{i,j}(\hat{X}; x_S; \hat{x}_E) \leq$

$h_{i,j}(X; x_S; \hat{x}_E)$ . Note that if the second inequality is an equality, then  $x_j \leq \hat{x}_j$ . Otherwise, sum the two inequalities to obtain the strict inequality

$$(x_E - x_j)^+ + (\hat{x}_E - \hat{x}_j)^+ < (\hat{x}_E - x_j)^+ + (x_E - \hat{x}_j)^+.$$

Since  $x_E \leq \hat{x}_E$ , we can conclude that  $x_j < \hat{x}_j$ . Therefore, we always have  $x_j \leq \hat{x}_j$ .

Next, recursively consider the subproblem  $h_{i,j-1}(\cdot)$  with  $x_E = x_j$  and  $\hat{x}_E = \hat{x}_j$ . The same argument as above yields that  $x_{j-1} \leq \hat{x}_{j-1}$ . This continues, and we can conclude that  $(x_i, \dots, x_j) \leq (\hat{x}_i, \dots, \hat{x}_j)$ . ■

Lemma 4 shows that the optimizations in our paper have a unique maximal solution as follows.

**Corollary 1:** If there is more than one solution to optimization problem (1), (4), (5), or (6), there exists a maximum solution which is not less than others elementwise.

*Proof:* Let us consider problem (1) with multiple solutions and prove the claim by induction. Assume that  $x^*$  is a solution with the first  $\tau$  ( $\tau \geq 1$ ) entries not less than those in other solutions, but  $x_{\tau+1}^* < \hat{x}_{\tau+1}^*$  where  $\hat{x}^*$  is a solution with the greatest  $(\tau + 1)$ th entry. Since  $(x_1^*, \dots, x_\tau^*)$  minimizes  $h_{1,\tau}(x; x_0; x_{\tau+1}^*)$ , Lemma 4 implies there exists a solution  $(\bar{x}_1^*, \dots, \bar{x}_\tau^*)$  minimizing  $h_{1,\tau}(x; x_0; \hat{x}_{\tau+1}^*)$ , which is not less than  $(x_1^*, \dots, x_\tau^*)$ . Thus, we can replace  $(\hat{x}_1^*, \dots, \hat{x}_\tau^*)$  in  $\hat{x}^*$  by  $(\bar{x}_1^*, \dots, \bar{x}_\tau^*)$  to get a solution with the first  $\tau + 1$  entries not less than other solutions. The proof for optimization problems (4)–(6) is similar and thus omitted. ■

We now complete the proofs of Lemma 1 and Theorem 2.

*Proof of Lemma 1:* Let  $X_\tau^L = (x_{\tau,1}^L, x_{\tau,2}^L, \dots, x_{\tau,\tau}^L)$  be the solution of optimization (5) at time  $\tau$  and define  $X_\tau^U$  symmetrically for (6). Also, let  $X_\tau^* = (x_1^*, \dots, x_\tau^*)$  be the first  $\tau$  entries of the offline solution to optimization (1).

We know that  $X_\tau^L$  minimizes  $h_{1,\tau}(x; x_0; 0)$  and  $X_\tau^*$  minimizes  $h_{1,\tau}(x; x_0; x_{\tau+1}^*)$ . Since  $x_{\tau+1}^* \geq 0$ , Lemma 4 implies  $X_\tau^* \geq X_\tau^L$ , and thus, in particular, the last entry satisfies  $x_\tau^* \geq x_{\tau,\tau}^L$ .

Symmetrically,  $X_\tau^U$  minimizes  $h'_{1,\tau}(x; x_0; x_M)$  where  $x_M$  satisfies (16). By Lemma 3,  $X_\tau^U$  also minimizes  $h_{1,\tau}(x; x_0; x_M)$ . Since  $x_{\tau+1}^* \leq x_M$ , Lemma 4 implies that  $X_\tau^* \leq X_\tau^U$ , and thus  $x_\tau^* \leq x_{\tau,\tau}^U$ . ■

*Proof of Theorem 2:* As a result of Lemma 1, we know that  $x_\tau^* \in [x_{\tau,\tau}^L, x_{\tau,\tau}^U]$  for all  $\tau$ . Furthermore, if  $x_\tau^* > x_{\tau+1}^*$ , by the complementary slackness condition (12), we have that  $\nu_{\tau+1} = 0$ . Thus, in this case,  $x_\tau^*$  solves optimization (5) for the lower bound, i.e.,  $x_\tau^* = x_{\tau,\tau}^L$ . Symmetrically, if  $x_\tau^* < x_{\tau+1}^*$ , we have that complementary slackness condition (12) gives  $\nu_{\tau+1} = \beta$  and so  $x_\tau^*$  solves optimization (6) for the upper bound, i.e.,  $x_\tau^* = x_{\tau,\tau}^U$ . Thus, whenever  $x_\tau^*$  is increasing/decreasing, it must match the upper/lower bound, respectively. ■

## APPENDIX B

### ANALYSIS OF LAZY CAPACITY PROVISIONING, LCP( $w$ )

In this section, we will prove Lemma 2 and Theorem 3.

*Proof of Lemma 2:* First, we prove that  $x_{\tau,w}^{L,w} \leq x_\tau^*$ . By definition,  $x_{\tau,w}^{L,w} = x_{\tau+w,\tau}^L$ , and so it belongs to a solution minimizing  $h_{1,\tau+w}(x; x_0; 0)$ . Furthermore, we can view the optimal  $x_\tau^*$  as an entry in a solution minimizing  $h_{1,\tau+w}(x; x_0; x_{\tau+w+1}^*)$ .

From these two representations, we can apply Lemma 4, to conclude that  $x_\tau^{L,w} \leq x_\tau^*$ .

Next, we prove that  $x_\tau^L \leq x_\tau^{L,w}$ . To see this, we notice that  $x_\tau^L$  is the last entry in a solution minimizing  $h_{1,\tau}(x; x_0; 0)$ . We can view  $x_\tau^{L,w}$  as an entry in a solution minimizing  $h_{1,\tau}(x; x_0; x_{\tau+w,\tau+1}^L)$ , where  $x_{\tau+w,\tau+1}^L \geq 0$ . Based on Lemma 4, we get  $x_\tau^L \leq x_\tau^{L,w}$ .

The proof that  $x_\tau^* \leq x_\tau^{U,w} \leq x_\tau^U$  is symmetric. ■

From the above lemma, we immediately obtain an extension of the characterization of the offline optimum.

*Corollary 2:* The optimal solution of the data-center optimization (1) satisfies the following backwards recurrence relation:

$$x_\tau^* = \begin{cases} 0, & \tau > T \\ (x_{\tau+1}^*)_{x_\tau^{L,w}}, & \tau \leq T. \end{cases} \quad (17)$$

Moving to the proof of Theorem 3, the first step is to use the above lemmas to characterize the relationship between  $x_\tau^{LCP(w)}$  and  $x_\tau^*$ . Note that  $x_0^{LCP(w)} = x_0^* = x_{T+1}^{LCP(w)} = x_{T+1}^* = 0$ .

*Lemma 5:* Consider the time-slots  $0 = t_0 < t_1 < \dots < t_m = T$  such that  $x_{t_i}^{LCP(w)} = x_{t_i}^*$ . Then, during each segment  $(t_{i-1}, t_i)$ , either:

- i)  $x_t^{LCP(w)} > x_t^*$  and both  $x_t^{LCP(w)}$  and  $x_t^*$  are nonincreasing for all  $t \in (t_{i-1}, t_i)$ ;
- ii)  $x_t^{LCP(w)} < x_t^*$  and both  $x_t^{LCP(w)}$  and  $x_t^*$  are nondecreasing for all  $t \in (t_{i-1}, t_i)$ .

*Proof:* The result follows from the characterization of the offline optimal solution in Corollary 2 and the definition of  $LCP(w)$ . Given that both the offline optimal solution and  $LCP(w)$  are nonconstant only for time-slots when they are equal to either  $x_t^{U,w}$  or  $x_t^{L,w}$ , we know that at any time  $t_i$  where  $x_{t_i}^{LCP(w)} = x_{t_i}^*$  and  $x_{t_i+1}^{LCP(w)} \neq x_{t_i+1}^*$ , we must have that both  $x_{t_i}^{LCP(w)}$  and  $x_{t_i}^*$  are equal to either  $x_{t_i}^{U,w}$  or  $x_{t_i}^{L,w}$ .

Now we must consider two cases. First, consider the case that  $x_{t_i+1}^{LCP(w)} > x_{t_i+1}^*$ . It is easy to see that  $x_{t_i+1}^{LCP(w)}$  does not match the lower bound since  $x_{t_i+1}^*$  is not less than the lower bound. Thus  $x_{t_i}^{LCP(w)} \geq x_{t_i+1}^{LCP(w)}$  since, by definition,  $LCP(w)$  will never choose to increase the number of servers it uses unless it matches the lower bound. Consequently, it must be that  $x_{t_i}^* = x_{t_i}^{LCP(w)} \geq x_{t_i+1}^{LCP(w)} > x_{t_i+1}^*$ . Since  $x^*$  is decreasing, both  $x_{t_i}^{LCP(w)}$  and  $x_{t_i}^*$  match the lower bound. Furthermore, the next time,  $t_{i+1}$ , when the optimal solution and  $LCP(w)$  match is the next time either the number of servers in  $LCP(w)$  matches the lower bound  $x_t^{L,w}$  or the next time the number of servers in the optimal solution matches the upper bound  $x_t^{U,w}$ . Thus, until that point,  $LCP(w)$  cannot increase the number of servers (since this happens only when it matches the lower bound), and the optimal solution cannot increase the number of servers (since this happens only when it matches the upper bound). This completes the proof of part (i) of the lemma. The proof of part (ii) is symmetric. ■

Given Lemma 5, we bound the switching cost of  $LCP(w)$ .

*Lemma 6:*  $\text{cost}_s(X^{LCP(w)}) = \text{cost}_s(X^*)$ .

*Proof:* Consider the sequence of times  $0 = t_0 < t_1 < \dots < t_m = T$  such that  $x_{t_i}^{LCP(w)} = x_{t_i}^*$  identified in Lemma 5. Then, each segment  $(t_{i-1}, t_i)$  starts and ends with the same

number of servers being used under both  $LCP(w)$  and the optimal solution. Additionally, the number of servers is monotone for both  $LCP(w)$  and the optimal solution, thus the switching cost incurred by  $LCP(w)$  and the optimal solution during each segment is the same. ■

Next, we bound the operating cost of  $LCP(w)$ .

*Lemma 7:*  $\text{cost}_o(X^{LCP(w)}) \leq \text{cost}_o(X^*) + \beta \sum_{t=1}^T |x_t^* - x_{t-1}^*|$ .

*Proof:* Consider the sequence of times  $0 = t_0 < t_1 < \dots < t_m = T$  such that  $x_{t_i}^{LCP(w)} = x_{t_i}^*$  identified in Lemma 5, and consider specifically one of these intervals  $(t_{i-1}, t_i)$  such that  $x_{t_{i-1}}^{LCP(w)} = x_{t_{i-1}}^*$ ,  $x_{t_i}^{LCP(w)} = x_{t_i}^*$ .

There are two cases in the proof: i)  $x_t^{LCP(w)} > x_t^*$  for all  $t \in (t_{i-1}, t_i)$ ; and ii)  $x_t^{LCP(w)} < x_t^*$  for all  $t \in (t_{i-1}, t_i)$ .

We handle *case (i)* first. Our goal is to prove that

$$\sum_{t=t_{i-1}+1}^{t_i} g_t(x_t^{LCP(w)}) \leq \sum_{t=t_{i-1}+1}^{t_i} g_t(x_t^*) + \beta |x_{t_{i-1}}^* - x_{t_i}^*|. \quad (18)$$

Define  $X_\tau = (x_{\tau,1}, \dots, x_{\tau,\tau-1}, x_\tau^{LCP(w)})$ , where  $(x_{\tau,1}, \dots, x_{\tau,\tau-1})$  minimizes  $h'_{1,\tau-1}(x; x_0; x_\tau^{LCP(w)})$ .

Additionally, define  $X'_\tau = (x'_{\tau,1}, \dots, x'_{\tau,\tau})$  as the solution minimizing  $h'_{1,\tau}(x; x_0; x_\tau^{LCP(w)})$ ; by Lemma 3, this also minimizes  $h_{1,\tau}(x; x_0; x_\tau^{LCP(w)})$ .

We first argue that  $x'_{\tau,\tau} = x_\tau^{LCP(w)}$  via a proof by contradiction. Note that if  $x'_{\tau,\tau} > x_\tau^{LCP(w)}$ , based on similar argument in the proof of Theorem 2, we have  $x'_{\tau,\tau} = x_\tau^L$ , which contradicts the fact that  $x'_{\tau,\tau} > x_\tau^{LCP(w)} \geq x_\tau^L$ . Second, if  $x'_{\tau,\tau} < x_\tau^{LCP(w)}$ , then we can follow a symmetric argument to arrive at a contradiction. Thus,  $x'_{\tau,\tau} = x_\tau^{LCP(w)}$ .

Consequently,  $x'_{\tau,t} = x_{\tau,t}$  for all  $t \in [1, \tau]$ , and we get

$$h'_{1,\tau}(X'_\tau; x_0; x_M) = h'_{1,\tau}(X_\tau; x_0; x_M). \quad (19)$$

Next, let us consider  $X_{\tau+1} = (x_{\tau+1,1}, \dots, x_{\tau+1,\tau}, x_{\tau+1}^{LCP(w)})$ , where  $(x_{\tau+1,1}, \dots, x_{\tau+1,\tau})$  minimizes  $h'_{1,\tau}(x; x_0; x_{\tau+1}^{LCP(w)})$ . Recalling  $x_t^{LCP(w)}$  is nonincreasing in case (i) by Lemma 5, we have  $X_{\tau+1} \leq X'_\tau$  by Lemma 4. In particular,  $x_{\tau+1,\tau} \leq x_\tau^{LCP(w)}$ . Thus

$$\begin{aligned} h'_{1,\tau+1}(X_{\tau+1}; x_0; x_M) &\geq h'_{1,\tau}((x_{\tau+1,1}, \dots, x_{\tau+1,\tau}); x_0; x_M) + g_{\tau+1}(x_{\tau+1}^{LCP(w)}) \\ &= h'_{1,\tau}((x_{\tau+1,1}, \dots, x_{\tau+1,\tau}); x_0; x_\tau^{LCP(w)}) \\ &\quad + g_{\tau+1}(x_{\tau+1}^{LCP(w)}). \end{aligned} \quad (20)$$

By definition of  $X'_\tau$ , we get

$$\begin{aligned} h'_{1,\tau}((x_{\tau+1,1}, \dots, x_{\tau+1,\tau}); x_0; x_\tau^{LCP(w)}) &\geq h'_{1,\tau}(X'_\tau; x_0; x_\tau^{LCP(w)}) \geq h'_{1,\tau}(X'_\tau; x_0; x_M). \end{aligned} \quad (21)$$

Combining (19)–(21), we obtain

$$h'_{1,\tau+1}(X_{\tau+1}; x_0; x_M) \geq h'_{1,\tau}(X_\tau; x_0; x_M) + g_{\tau+1}(x_{\tau+1}^{LCP(w)}).$$

By summing this equality for  $\tau \in [t_{i-1}, t_i]$ , we have

$$\sum_{t=t_{i-1}+1}^{t_i} g_t \left( x_t^{\text{LCP}(w)} \right) \leq h'_{1,t_i} (X_{t_i}; x_0; x_M) - h'_{1,t_{i-1}} (X_{t_{i-1}}; x_0; x_M).$$

Since  $x_{t_{i-1}}^{\text{LCP}(w)} = x_{t_{i-1}}^*$ ,  $x_{t_i}^{\text{LCP}(w)} = x_{t_i}^*$ , we know that both  $X_{t_{i-1}}$  and  $X_{t_i}$  are prefixes<sup>2</sup> of the offline solution  $x^*$ , thus  $X_{t_{i-1}}$  is the prefix of  $X_{t_i}$ . Expanding out  $h'(\cdot)$  in the above inequality gives (18), which completes case (i).

In case (ii), i.e., segments where  $x_t^{\text{LCP}(w)} < x_t^*$  for all  $t \in (t_{i-1}, t_i)$ , a parallel argument shows that (18) again holds.

To complete the proof, we combine the results from cases (i) and (ii), summing (18) over all segments (and the additional times when  $x_t^{\text{LCP}(w)} = x_t^*$ ). ■

We can now prove the competitive ratio in Theorem 3.

**Lemma 8:**  $\text{cost}(X^{\text{LCP}(w)}) \leq \text{cost}(X^*) + 2\text{cost}_s(X^*)$ . Thus,  $\text{LCP}(w)$  is 3-competitive for the data-center optimization (1).

*Proof:* Combining Lemmas 6 and 7 gives that  $\text{cost}(X^{\text{LCP}(w)}) \leq \text{cost}(X^*) + \beta |x_t^* - x_{t-1}^*|$ . Note that because both  $\text{LCP}(w)$  and the optimal solution start and end with zero servers on, we have  $\sum_{t=1}^T |x_t^* - x_{t-1}^*| = 2 \sum_{t=1}^T (x_t^* - x_{t-1}^*)^+$ , which completes the proof. ■

All that remains for the proof of Theorem 3 is to prove that the bound of 3 on the competitive ratio is tight.

**Lemma 9:** The competitive ratio of  $\text{LCP}(w)$  is at least 3.

*Proof:* The following is a family of instances parameterized by  $n$  and  $m \geq 2$ , whose competitive ratios approach the bound of 3. The operating cost for each server is defined as  $f(z) = z^m + f_0$  for  $0 \leq z \leq 1$ , and  $f(z) = \infty$  otherwise, whence  $g_t(x_t) = x_t f(\lambda_t/x_t)$ . The switching cost is  $\beta = 0.5$ . Let  $\delta \in (1, 1.5)$  be such that  $n = \log_\delta(1/\delta - 1)$ . The arrival rate at time  $i$  is  $\lambda_i = \delta^{i-1}$  for  $1 \leq i \leq n$ , and  $\lambda_i = 0$  for  $n < i \leq T$ , where  $T > \beta/f_0 + n$  with  $f_0 = \beta(\delta^m - 1)/(n(\delta^{mn} - 1))$ .

For the offline optimization, denote the solution by vector  $x^*$ . First, note that  $x_i^* = x_n^*$  for  $i \in [1, n]$  since  $x_i^*$  is nondecreasing for  $i \in [1, n]$ , and for the above  $f$

$$\frac{d}{dx} \left[ x f \left( \frac{\lambda_i}{x} \right) \right] < 0 \quad \text{for } x \in [\lambda_i, x_n^*]. \quad (22)$$

Moreover,  $x_i^* = 0$  for  $i \in [n+1, T]$ . Hence, the minimum cost is  $\sum_{i=1}^n (\lambda_i^m / (x_n^*)^{m-1}) + (n f_0 + \beta) x_n^*$ . Then, by the first-order (stationarity) condition, we get

$$(x_n^*)^{-m} = \frac{(n f_0 + \beta)(\delta^m - 1)}{(m-1)(\delta^{mn} - 1)} \quad (23)$$

which is smaller than  $\lambda_n^{-m}$  because  $n f_0 + \beta \leq 1$ ,  $m-1 \geq 1$  and  $\delta > 1$ . Thus, it is feasible ( $f(\lambda_i/x_n^*)$  is finite). The cost for the offline optimal solution is then

$$C^* = \frac{m}{m-1} (n f_0 + \beta) x_n^*.$$

We consider  $\text{LCP}(w)$  with  $w = 0$  before considering the general case. Let  $C_{[i,j]}$  denote the cost of  $\text{LCP}(0)$  on  $[i, j]$ .

For the online algorithm  $\text{LCP}(0)$ , denote the result by vector  $\hat{x}$ . We know  $\hat{x}_i$  is actually matching  $x_i^L$  in  $[1, n]$  ( $x_i^U$  is

<sup>2</sup>That is,  $X_{t_{i-1}}$  is the first  $t_{i-1}$  components of  $x^*$  and  $X_{t_i}$  is the first  $t_i$  components of  $x^*$ .

not less than  $x_i^* = x_n^*$ ), thus  $\hat{x}_i$  is nondecreasing for  $i \in [1, n]$  and  $\hat{x}_n = x_n^*$ . By the same argument as for  $x_n^*$ , we have

$$(\hat{x}_\tau)^{-m} = \frac{(\tau f_0 + \beta)(\delta^m - 1)}{(m-1)(\delta^{m\tau} - 1)}. \quad (24)$$

Thus, the cost for  $\text{LCP}(0)$  in  $[1, n]$  is

$$\begin{aligned} C_{[1,n]} &= \sum_{\tau=1}^n \left( \frac{\lambda_\tau^m}{(\hat{x}_\tau)^{m-1}} + f_0 \hat{x}_\tau \right) + \beta x_n^* \\ &> \sum_{\tau=1}^n \delta^{m(\tau-1)} \left( \frac{(\tau f_0 + \beta)(\delta^m - 1)}{(m-1)(\delta^{m\tau} - 1)} \right)^{\frac{m-1}{m}} + \beta x_n^* \\ &> \left( \frac{\beta(\delta^m - 1)}{m-1} \right)^{\frac{m-1}{m}} \sum_{\tau=1}^n \delta^{\tau-m} + \beta x_n^* \\ &= \left( \frac{\beta(\delta^m - 1)}{m-1} \right)^{\frac{m-1}{m}} \frac{\delta^n - 1}{(\delta - 1)\delta^{m-1}} + \beta x_n^*. \end{aligned}$$

Thus, by (23)

$$\begin{aligned} \frac{C_{[1,n]}}{x_n^*} &> \frac{\delta^n - 1}{(\delta^{mn} - 1)^{\frac{1}{m}}} \cdot \frac{\beta(\delta^m - 1)}{(m-1)(\delta - 1)\delta^{m-1}} + \beta \\ &> \frac{\delta^n - 1}{\delta^n} \cdot \frac{\beta(\delta^m - 1)}{(m-1)(\delta - 1)\delta^{m-1}} + \beta. \end{aligned}$$

As  $n \rightarrow \infty$ , both  $\delta \rightarrow 1$  and  $(\delta^n - 1)/\delta^n \rightarrow 1$ , since  $n = \log_\delta(1/\delta - 1)$ . Since  $m$  is independent of  $\delta$ , L'Hospital's Law gives

$$\begin{aligned} \lim_{n \rightarrow \infty} \frac{C_{[1,n]}}{x_n^*} &\geq \lim_{\delta \rightarrow 1} \frac{\beta m \delta^{m-1}}{(m-1)(m \delta^{m-1} - (m-1)\delta^{m-2})} + \beta \\ &= \frac{m}{m-1} \beta + \beta. \end{aligned}$$

Now let us calculate the cost for  $\text{LCP}(0)$  in  $[n+1, T]$ .

For  $\tau > n$ , by  $\text{LCP}(0)$ , we know that  $x_\tau$  will stay constant until it hits the upper bound. Let  $X_\tau = \{x_{\tau,t}\}$  be the solution of optimization (6) in  $[1, \tau]$  for any  $\tau > n$ . We now prove that for  $\tau$  such that  $(\tau - n)f_0 < \beta$ , we have  $x_{\tau,\tau} \geq x_n^*$ , and thus  $\hat{x}_\tau = x_n^*$ .

Note that  $x_{\tau,n} \geq x_n^*$  since  $x_n^*$  belongs to the lower bound. Given  $x_{\tau,n}$ , we know that  $x_{\tau,n+1}, \dots, x_{\tau,\tau}$  is the solution to the following problem:

$$\begin{aligned} &\text{minimize} \quad \sum_{t=n+1}^{\tau} f_0 X_{\tau,t} + \beta \sum_{t=n+1}^{\tau} (X_{\tau,t-1} - X_{\tau,t})^+ \\ &\text{subject to} \quad X_{\tau,t} \geq 0. \end{aligned}$$

Let  $x_{\min} = \min\{x_{\tau,n}, \dots, x_{\tau,\tau}\}$ . Then

$$\begin{aligned} &\sum_{t=n+1}^{\tau} f_0 x_{\tau,t} + \beta \sum_{t=n+1}^{\tau} (x_{\tau,t-1} - x_{\tau,t})^+ \\ &\geq \sum_{t=n+1}^{\tau} f_0 x_{\min} + \beta(x_{\tau,n} - x_{\min}) \\ &\geq (\tau - n)f_0 x_{\tau,n}. \end{aligned}$$

The last inequality is obtained by substituting  $\beta > (\tau - n)f_0$ . We can see that  $x_{\tau,i} = x_{\tau,n}$  ( $i \in [n+1, \tau]$ ) is a solution, thus



$x_{\tau,\tau} \geq x_n^*$ . (Recall that if there are multiple solutions, we take the maximum one). Therefore, we have

$$C_{[n+1,\tau]} = (\tau - n)f_0x_n^*.$$

Since  $f_0 \rightarrow 0$  as  $\delta \rightarrow 1$ , we can find an  $\tau$  so that  $(\tau - n)f_0 \rightarrow \beta$ , and thus

$$C_{[n+1,\tau]} \rightarrow \beta x_n^*. \quad (25)$$

By combining the cost for LCP(0) in  $[1, n]$  and  $[n + 1, T]$ , we have

$$\frac{C_{[1,T]}}{C^*} \geq \frac{\frac{m}{m-1}\beta + 2\beta}{\frac{m}{m-1}(nf_0 + \beta)} = \frac{3 - 2/m}{1 + nf_0/\beta}.$$

Using the relationship between  $n$ ,  $f_0$ , and  $\delta$ , we can choose a large enough  $m$  and  $n$  to make this arbitrarily close to 3. This finishes the proof for LCP(0).

Now let us consider LCP( $w$ ) for  $w > 0$ . Denote the solution of LCP( $w$ ) by  $\hat{x}'$ . At time  $\tau \in [1, n - w]$ , LCP( $w$ ) solves the same optimization problem as LCP(0) does at  $\tau + w$ . Thus  $\hat{x}'_\tau = \hat{x}_{\tau+w}$  of LCP(0). Thus

$$\begin{aligned} C'_{[1,n-w]} &= \sum_{\tau=1}^{n-w} \left( \frac{\lambda_\tau^m}{(\hat{x}'_\tau)^{m-1}} + f_0 \hat{x}'_\tau \right) + \beta x_n^* \\ &= \sum_{\tau=1+w}^n \left( \frac{1}{\delta^{wm}} \frac{\lambda_\tau^m}{(\hat{x}_\tau)^{m-1}} + f_0 \hat{x}_\tau \right) + \beta x_n^* \\ &> \frac{1}{\delta^{wm}} C_{[1+w,n]}. \end{aligned}$$

By pushing  $n \rightarrow \infty$ , and hence  $\delta \rightarrow 1$ , we have  $C'_{[1,n-w]}/C_{[1,n]} \rightarrow 1$ .

For  $\tau > n + 1$ , if  $f_0(\tau - n) < \beta$ , then  $C'_{[n+1,\tau-w]} = (\tau - w - n)f_0x_n^*$ . By pushing  $\delta \rightarrow 1$ , we can find a  $\tau$  such that  $C'_{[n+1,\tau-w]} \rightarrow \beta x_n^*$ , the same as (25). Therefore, as  $\delta \rightarrow 1$ , we have  $C'_{[1,T]}/C_{[1,T]} \rightarrow 1$ , thus the supremum over arbitrarily large  $m \geq 2$  and arbitrarily small  $\delta > 1$  of the competitive ratio of LCP( $w$ ) on this family is also 3. ■

Finally, the following lemma ensures that the optimizations solved by LCP( $w$ ) at each time-slot  $\tau$  remain small.

**Lemma 10:** If there exists an index  $\tau \in [1, t - 1]$  such that  $x_{t,\tau+1}^U < x_{t,\tau}^U$  or  $x_{t,\tau+1}^L > x_{t,\tau}^L$ , then  $(x_{t,1}^U, \dots, x_{t,\tau}^U) = (x_{t,1}^L, \dots, x_{t,\tau}^L)$ . No matter what the future functions  $g_i(\cdot)$  are, solving either (5) or (6) in  $[1, t']$  for  $t' > t$  is equivalent to solving two optimizations: one over  $[1, \tau]$  with initial condition  $x_0$  and final condition  $x_{t,\tau}^U$ , and the second over  $[\tau + 1, t']$  with initial condition  $x_{t,\tau}^U$ .

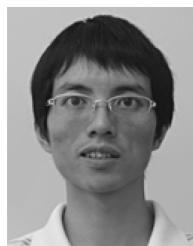
**Proof:** Consider the case  $x_{t,\tau+1}^L > x_{t,\tau}^L$ . By the complementary slackness conditions (12), the corresponding dual variable  $\nu_{\tau+1} = \beta$ . Based on the argument in the proof of Theorem 2, we know the dual problem up to time  $\tau$  is (14), which is identical to (15), the dual problem of (6). Since the optimal  $x_i$  depends only on  $\nu_i$  and  $\nu_{i+1}$ , the optimal  $x_i$  for  $i \leq \tau$  are completely determined by  $\nu_i$  for  $i \in [1, \tau + 1]$ , with  $\nu_{\tau+1} = \beta$ . Hence  $(x_{t,1}^L, \dots, x_{t,\tau}^L) = (x_{t,1}^U, \dots, x_{t,\tau}^U)$ . The proof for the case  $x_{t,\tau+1}^U < x_{t,\tau}^U$  is symmetric.

Notice that  $(x_{t,1}^U, \dots, x_{t,t}^U)$  minimizes  $h_{1,t}^U(x; x_0; x_M)$  and thus  $h_{1,t}(x; x_0; x_M)$  based on Lemma 3,  $(x_{t,1}^L, \dots, x_{t,t}^L)$  minimizes  $h_{1,t}(x; x_0; 0)$ . No matter what the future functions  $g_i(\cdot)$  are, the first  $t$  entries of its solution must minimize  $h_{1,t}(x; x_0; x_{t+1})$  for some  $x_{t+1} \in [0, x_M]$  by the maximality of  $x_M$ . Based on Lemma 4, the first  $t$  entries are bounded by  $(x_{t,1}^U, \dots, x_{t,t}^U)$  and  $(x_{t,1}^L, \dots, x_{t,t}^L)$ . However, we have seen that  $(x_{t,1}^U, \dots, x_{t,\tau}^U) = (x_{t,1}^L, \dots, x_{t,\tau}^L)$ , thus the first  $\tau$  entries of its solution are equal to  $(x_{t,1}^U, \dots, x_{t,\tau}^U)$  no matter what the future is. ■

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