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Title: Scrum Open

Percentage: 80%

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#### Feedback

Thank you for taking the Open assessment of Scrum. Please review The Scrum Guide on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✓ Correctly answered × Incorrectly answered → Missed correct option

All Questions | 24 Correct | 1 Partially Correct | 5 Incorrect

# Question 1 of 30

What are two ways a Scrum Master serves to enable effective Scrum Teams?

#### (choose the best two answers)

Correct answer: **B. D.** You chose: **A. D.** 

- X A. By starting and ending the meetings at the proper time.
- **B.** By facilitating Developer decision-making.
  - C. By keeping high value features high in the Product Backlog.
- ✓ D. By removing impediments that hinder the Scrum Team.

#### Feedback

The Scrum Master serves the Scrum Team in several ways. Facilitation and removing impediments are examples of ways a Scrum Master helps a team become more effective.

## Question 2 of 30

Who creates the Definition of Done?

## (choose the best answer)

Correct answer: **D.** You chose: **D.** 

This question displayed answers in random order during the test.

- **A.** The Scrum Master since they are responsible for the productivity of the Developers.
- **B.** The Product Owner since they are responsible for the product's success.
- **C.** The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definitions.
- ✓ D. If it is not an organizational standard, the Scrum Team must create a Definition of Done appropriate for the product.

#### Feedback

If the Definition of Done for an Increment is part of the standards of the organization, all Scrum Teams must follow it as a minimum. If it is not an organizational standard, the Scrum Team must create a Definition of Done appropriate for the product.

# Question 3 of 30

**True or False:** The purpose of a Sprint is to produce a valuable and useful Increment of working product.

Correct answer: **A.** You chose: **A.** 

✓ A. True

B. False

#### Feedback

The heart of Scrum is a Sprint, a timebox of one month or less during which a done, useful, and valuable working product Increment is created.

# Question 4 of 30

The Product Backlog is ordered by:

## (choose the best answer)

Correct answer: **D.** You chose: **D.** 

This question displayed answers in random order during the test.

- **A.** Least valuable items at the top to most valuable at the bottom.
- **B.** Size, where small items are at the top and large items are at the bottom.
- **C.** Risk, where safer items are at the top, and riskier items are at the bottom.
- ✓ **D.** Whatever is deemed most appropriate by the Product Owner.
  - **E.** Items are randomly arranged.

#### Feedback

The Product Owner is accountable for effective Product Backlog management. The Product Backlog is an emergent, ordered list of what is needed to improve the product. It is the single source of work undertaken by the Scrum Team.

# Question 5 of 30

The timebox for the Sprint Review is:

(choose the best answer)

Correct answer: **A.** You chose: **A.** 

This question displayed answers in random order during the test.

- ✓ A. 4 hours for a monthly Sprint. For shorter Sprints it is usually shorter.
  - **B.** 4 hours and longer as needed.
  - C. 2 hours.
  - **D.** As long as needed.
  - **E.** 1 day.

#### Feedback

Sprint Review is a maximum four-hour timeboxed event for one-month Sprints. For shorter Sprints, the event is usually shorter.

## Question 6 of 30

Which of the following are examples of a Scrum Team practicing Scrum poorly or not exhibiting traits of a self-managing Scrum Team?

## (choose the best three answers)

Correct answer: A. B. E. You chose: A. B. E.

- ✓ A. Stakeholders attend the Daily Scrum to check on the Scrum Team's progress.
- ✓ B. The Developers invite external stakeholders to the Sprint Planning to ask them how to turn
  a Product Backlog item into an Increment via a complete and detailed Sprint Backlog.
  - **C.** The Developers are collaboratively selecting their own work during the Sprint.
  - **D.** The Developers have all the skills they need to create a valuable, useful Increment.
- ✓ E. The Developers are working within the boundaries of their organizations functional description and nicely handing off work from analyst to developer to tester to integration.
  - **F.** The Developers create their own Sprint Backlog, reflecting all work that is required to meet the Definition of Done

- The Daily Scrum is for the Developers. It should not be used by external stakeholders to check progress.
- During Sprint Planning the Scrum Team should be crafting the Sprint Goal based on the set of Product Backlog items selected for the Sprint. The Developers identify the necessary work to meet the Sprint Goal.
- Scrum Team members do not have titles, and no sub-teams; such as testing, architecture, or operations are recognized. Accountability belongs with the Scrum Team as a whole, regardless of whether team members have specialized skills.

# Question 7 of 30

**True or False:** The Scrum Team must choose at least one high priority process improvement item, identified during the Sprint Retrospective, and place it in the Sprint Backlog.

Correct answer: **B.** You chose: **B.** 

A. True

✓ B. False

#### Feedback

An earlier version of the Scrum Guide prescribed the practice of placing one improvement in the Sprint Backlog. This was removed in the 2020 update to the Scrum Guide because it was felt to be too prescriptive. However, if this practice provides value to you then you should adopt it. It is simply not prescribed anymore, but can still be valuable.

## Question 8 of 30

The timebox for the Sprint Planning event is?

### (choose the best answer)

Correct answer: **A.** You chose: **A.** 

- ✓ A. 8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.
  - **B.** Monthly.
  - C. Whenever it is done.

D. 4 hours.

#### Feedback

Sprint Planning is timeboxed to a maximum of eight hours for a one-month Sprint. For shorter Sprints, the event is usually shorter.

# Question 9 of 30

Which statement best describes the Sprint Review?

## (choose the best answer)

Correct answer: **B.** You chose: **B.** 

This question displayed answers in random order during the test.

- A. It is a mechanism to control Developer activity during a Sprint.
- ✓ B. It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out
  what to do next.
  - **C.** It is a demo at the end of the Sprint for everyone in the organization to check on the work done.

#### Feedback

Every event in Scrum, besides the Sprint, which is a container for the other events, is an opportunity to Inspect and Adapt.

# Question 10 of 30

When does a Developer become accountable for the value of a Product Backlog item selected for the Sprint?

### (choose the best answer)

Correct answer: **D.** You chose: **D.** 

This question displayed answers in random order during the test.

- **A.** During the Daily Scrum.
- **B.** At the Sprint Planning Event.
- **C.** Whenever a team member can accommodate more work.
- ✓ D. Never. The entire Scrum Team is accountable for creating value every Sprint.

#### Feedback

All members of the Scrum Team share in the accountability for creating value every Sprint.

# Question 11 of 30

Who is responsible for managing the progress of work during a Sprint?

## (choose the best answer)

Correct answer: B.

You chose: B.

This question displayed answers in random order during the test.

- A. The Product Owner.
- ✓ B. The Developers.
  - **C.** The most junior member of the team.
  - D. The Scrum Master.

### Feedback

The Developers use the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

# Question 12 of 30

When does the next Sprint begin?

## (choose the best answer)

Correct answer: **A.** You chose: **A.** 

This question displayed answers in random order during the test.

- ✓ A. Immediately after the conclusion of the previous Sprint.
  - **B.** When the Product Owner is ready.
  - C. Immediately following the next Sprint Planning.
  - **D.** Next Monday.

#### Feedback

A new Sprint starts immediately after the conclusion of the previous Sprint.

# Question 13 of 30

**True or False:** When multiple Scrum Teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B.** You chose: **B.** 

A. True

✓ B. False

#### Feedback

Products have one Product Backlog, regardless of how many Scrum Teams are used. Any other setup makes it difficult for the Developers to determine what they should work on.

# Question 14 of 30

Who is on the Scrum Team?

(choose the best three answers)

Correct answer: A. B. C. You chose: A. B. C.

This question displayed answers in random order during the test.

- ✓ A. Developers.
- ✓ B. The Scrum Master.
- ✓ C. The Product Owner.
  - D. Project Manager.

#### Feedback

The Scrum Team consists of the Scrum Master, the Product Owner and Developers. The Scrum Team is a cohesive unit of professionals focused on one objective at a time, the Product Goal.

# Question 15 of 30

A Scrum Team consists of the following:

(choose the best three answers)

Correct answer: **B. C. E.** You chose: **B. C. E.** 

This question displayed answers in random order during the test.

- A. Users
- ✓ B. Scrum Master
- ✓ C. Developers
  - **D.** Customers
- ✓ E. Product Owner

### Feedback

The Scrum Team consists of one Scrum Master, one Product Owner, and Developers.

# Question 16 of 30

**True or False:** It is mandatory that the product Increment be released to production at the end of each Sprint.

Correct answer: **B.** You chose: **B.** 

A. True

✓ B. False

#### Feedback

The product Increment should be usable and releasable at the end of every Sprint, but it does not have to be released.

# Question 17 of 30

The CEO asks the Developers to add a "very important" item to a Sprint that is in progress. What should the Developers do?

#### (choose the best answer)

Correct answer: **B.** You chose: **B.** 

This question displayed answers in random order during the test.

- A. Add the item to the current Sprint without any adjustments.
- ✓ B. Inform the other members of the Scrum Team so the team can decide what to do.
  - **C.** Add the item to the current Sprint and drop an item of equal size.
  - **D.** Add the item to the next Sprint.

### Feedback

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No one external to the Scrum Team can force changes on the Developers.

# Question 18 of 30

**True or False:** Scrum has a role called "project manager."

Correct answer: **B.** 

You chose: B.

A. True

✓ B. False

#### Feedback

A Scrum Team has a Scrum Master, a Product Owner and Developers. As a whole they have all controls needed.

# Question 19 of 30

How much work must the Developers complete for each Product Backlog item they select for a Sprint?

# (choose the best answer)

Correct answer: A.

You chose: C.

This question displayed answers in random order during the test.

- → A. Enough so that each Product Backlog item they select meets the Definition of Done.
  - **B.** Analysis, design, programming, testing and documentation.
- X C. As much as it can fit into the Sprint.
  - **D.** All development work and at least some testing.

#### Feedback

The purpose of each Sprint is to deliver useful and valuable Increments that adhere to the Scrum Team's current Definition of Done.

# Question 20 of 30

What is the main reason for the Scrum Master to be at the Daily Scrum?

# (choose the best answer)

Correct answer: **D.** You chose: **D.** 

This question displayed answers in random order during the test.

- A. To gather status and progress information to report to management.
- **B.** To make sure every team member answers the three questions.
- **C.** To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.
- ✓ D. They do not have to be there; they only need to ensure the Developers have a Daily Scrum.

#### Feedback

The Scrum Master only ensures that all Scrum events take place and are positive, productive, and kept within the timebox.

# Question 21 of 30

Who has the final say on the order of the Product Backlog?

## (choose the best answer)

Correct answer: **D.** You chose: **D.** 

- A. The CEO.
- **B.** The Scrum Master.
- C. The Stakeholders.
- ✓ D. The Product Owner.

E. The Developers.

#### Feedback

The Product Owner is the sole person responsible for ordering the Product Backlog.

## Question 22 of 30

What is the role of Management in Scrum?

### (choose the best answer)

Correct answer: **B.** You chose: **B.** 

This question displayed answers in random order during the test.

- **A.** Identify and remove people that are not working hard enough.
- ✓ B. Support the Product Owner with insights and information into high value product and
  system capabilities. Support the Scrum Master to cause organizational change that fosters
  empiricism, self-management, bottom-up intelligence, and intelligent product delivery.
  - **C.** Monitor the progress of the Developers on the Scrum Team.
  - **D.** Continually monitor staffing levels of the Scrum Team.

### Feedback

Management has no active role in the actual product development through Scrum. However, management external to the Scrum Team is relevant in setting the vision and strategy to guide the overall direction of the organization.

# Question 23 of 30

Which statement best describes a Product Owner's responsibility?

(choose the best answer)

Correct answer: **C.** You chose: **A.** 

This question displayed answers in random order during the test.

- **A.** Managing the project and ensuring that the work meets the commitments to the stakeholders.
  - **B.** Keep stakeholders from distracting the Developers.
- → C. Optimizing the value of the work the Scrum Team does.
  - **D.** Directing the Developers.

#### Feedback

The Product Owner is accountable for maximizing the value of the product and the work of the Scrum Team.

# Question 24 of 30

When is a Sprint over?

## (choose the best answer)

Correct answer: **D.** You chose: **D.** 

This question displayed answers in random order during the test.

- **A.** When all the tasks are completed.
- **B.** When all Product Backlog items meet their Definition of Done.
- **C.** When the Product Owner says it is done.
- ✓ D. When the timebox expires.

#### Feedback

Sprints are fixed length events of one month or less to create consistency. A new Sprint starts immediately after the conclusion of the previous Sprint.

# Question 25 of 30

When many Scrum Teams are working on a single product, what best describes the Definition of Done?

## (choose the best answer)

Correct answer: **A.** You chose: **B.** 

This question displayed answers in random order during the test.

- → A. All Scrum Teams must have a Definition of Done that makes their combined Increment valuable and useful.
- **B.** Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.
  - C. It depends.

#### Feedback

The Increment must be valuable and useful. This means that when many Scrum Teams are working on a single product, they are expected to adhere to a single Definition of Done for the Increment.

# Question 26 of 30

During a Sprint, a Developer determines that the Scrum Team will not be able to complete the items in their forecast. Who should be present to review and adjust the Product Backlog items selected?

#### (choose the best answer)

Correct answer: B.

You chose: B.

- **A.** The Developers.
- ✓ B. The Product Owner and the Developers.
  - C. The Product Owner and all stakeholders.
  - **D.** The Scrum Master, the project manager, and the Developers

During the Sprint, scope may be clarified and re-negotiated between the Product Owner and the Developers as more is learned. It is important to be transparent when challenges arise since ultimately the entire Scrum Team is accountable for creating a valuable, useful Increment.

# Question 27 of 30

The length of a Sprint should be:

## (choose the best answer)

Correct answer: **D.** 

You chose: C.

- **A.** Short enough to keep the business risk acceptable to the Product Owner.
- **B.** Short enough to be able to synchronize the development work with other business events.
- X C. One month or less.
- **D.** All of the above.

#### Feedback

All of these choices are appropriate considerations in determining the length of a Sprint.

## Question 28 of 30

When does a Developer become the sole owner of an item on the Sprint Backlog?

#### (choose the best answer)

Correct answer: **A.** You chose: **D.** 

- → A. Never. All Sprint Backlog items are "owned" by the Developers on the Scrum Team.
  - **B.** During the Daily Scrum.
  - **C.** Whenever a team member can accommodate more work.
- X D. At the Sprint Planning event.

#### Feedback

The entire Scrum Team is accountable for creating a valuable, useful Increment every Sprint, and the set of Product Backlog items selected for the Sprint are collectively owned by the Developers. No individual Developer can claim ownership over an item as this would block communication and collaboration. The Sprint Backlog is updated by the Developers throughout the Sprint as more is learned.

## Question 29 of 30

The Developers should have all the skills needed to:

### (choose the best answer)

Correct answer: **C.** You chose: **C.** 

This question displayed answers in random order during the test.

- **A.** Complete the project as estimated when the date and cost are committed to the Product Owner.
- **B.** Do all of the development work, except for specialized testing that requires additional tools and environments.
- ✓ C. Turn the Product Backlog items they select into an Increment of useful and valuable product functionality.

#### Feedback

The Developers are a group of professionals who do the work of delivering an Increment of done product at the end of each Sprint. As a team, Developers have all of the skills necessary to create a product Increment.

## Question 30 of 30

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

(choose the best answer)

Correct answer: **B.** You chose: **B.** 

This question displayed answers in random order during the test.

A. The Project Manager

✓ B. The Product Owner

C. The Scrum Master

**D.** The Developers

## Feedback

The Product Owner is the sole person responsible for ordering the Product Backlog. Their responsibilities include making the Product Backlog visible, transparent, and clear to all.