Title:	Scrum Open
Percentage:	70%
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Feedback

Thank you for taking the Open assessment of Scrum. Please review The Scrum Guide on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✔ Correctly answered   ✘ Incorrectly answered   ➡ Missed correct option

All Questions │ **21** Correct │ **2** Partially Correct │ **7** Incorrect

Question 1 of 30

True or False: Scrum has a role called "project manager."

Correct answer: **B)**
You chose: **B)**

    A) True

✔ **B)** False

Feedback

A Scrum Team has a Scrum Master, a Product Owner and Developers. As a whole they have all controls needed.

Question 2 of 30

Which statement best describes Scrum?

(choose the best answer)

Correct answer: **A)**
You chose: **A)**
Note: This question displayed answers in random order during the test.

✔ **A)** A framework for creating complex products in complex environments.

B) A complete methodology that defines how to develop software.

C) A defined and predictive process that conforms to the principles of Scientific Management.

D) A cookbook that defines best practices for software development.

> *Feedback*
> Scrum is a lightweight framework that helps people, teams and organizations generate value through adaptive solutions for complex problems.

Question 3 of 30

What is the main reason for the Scrum Master to be at the Daily Scrum?

(choose the best answer)

Correct answer: **C)**
You chose: **C)**
Note: This question displayed answers in random order during the test.

A) To gather status and progress information to report to management.

B) To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.

✔ **C)** He or she does not have to be there; he or she only has to ensure the Developers have a Daily Scrum.

D) To make sure every team member answers the three questions.

> *Feedback*
> The Scrum Master only ensures that all Scrum events take place and are positive, productive, and kept within the timebox.

Question 4 of 30

The three pillars of empiricism are:

(choose the best answer)

Correct answer: **A)**
You chose: **A)**
Note: This question displayed answers in random order during the test.

✔ **A)** Inspection, Transparency, Adaptation.

B) Planning, Inspection, Adaptation.

C) Respect For People, Kaizen, Eliminating Waste.

D) Planning, Demonstration, Retrospective.

E) Transparency, Eliminating Waste, Kaizen.

> **Feedback**
>
> Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.
> Three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation.

Upon what type of process control is Scrum based?

(choose the best answer)

Correct answer: **B)**
You chose: **B)**
Note: This question displayed answers in random order during the test.

A) Defined

✔ **B)** Empirical

C) Hybrid

D) Complex

> **Feedback**
>
> Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is observed.

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

(choose the best answer)

Correct answer: **B)**
You chose: **B)**
Note: This question displayed answers in random order during the test.

A) The Developers

✔ **B)** The Product Owner

C) The Scrum Master

D) The Project Manager

> *Feedback*
>
> The Product Owner is the sole person responsible for ordering the Product Backlog. Their responsibilities include making the Product Backlog visible, transparent, and clear to all.

Question 7 of 30

Which of the following services is appropriate for a Scrum Master in regard to the Daily Scrum?

(choose the best answer)

Correct answer: **A)**
You chose: **A)**
Note: This question displayed answers in random order during the test.

✔ **A)** Teach the Developers to keep the Daily Scrum within the 15 minute timebox.

B) All answers apply.

C) Ensure that all 3 questions have been answered.

D) Facilitate in a way that ensures each team member has a chance to speak.

E) Lead the discussions of the Developers.

> *Feedback*
>
> The Scrum Master ensures that the Developers have the event, but the Developers are responsible for conducting the Daily Scrum. The Scrum Master teaches the Developers to keep the Daily Scrum within the 15-minute timebox. The Scrum Master enforces the rule that only Developers participate in the Daily Scrum.

Question 8 of 30

The Product Backlog is ordered by:

(choose the best answer)

Correct answer: **E)**
You chose: **E)**
Note: This question displayed answers in random order during the test.

    A) Size, where small items are at the top and large items are at the bottom.

    B) Items are randomly arranged.

    C) Risk, where safer items are at the top, and riskier items are at the bottom.

    D) Least valuable items at the top to most valuable at the bottom.

✔ **E)** Whatever is deemed most appropriate by the Product Owner.

> **Feedback**
>
> The Product Owner is accountable for effective Product Backlog management. The Product Backlog is an emergent, ordered list of what is needed to improve the product. It is the single source of work undertaken by the Scrum Team.

Question 9 of 30

What does it mean to say that an event has a timebox?

(choose the best answer)

Correct answer: **B)**
You chose: **B)**
Note: This question displayed answers in random order during the test.

    A) The event must happen by a given time.

✔ **B)** The event can take no more than a maximum amount of time.

    C) The event must take at least a minimum amount of time.

    D) The event must happen at a set time.

> **Feedback**
>
> Timeboxed events are events that have a maximum duration.

Question 10 of 30

A Scrum Team consists of the following:

(choose the best three answers)

Correct answer: **A) B) D)**
You chose: **A) B) D)**
Note: This question displayed answers in random order during the test.

✔ **A)** Developers

✔ **B)** Product Owner

   C) Users

✔ **D)** Scrum Master

   E) Customers

> **Feedback**
> The Scrum Team consists of one Scrum Master, one Product Owner, and Developers.

Question 11 of 30

During a Sprint, a Developer determines that the Scrum Team will not be able to complete the items in their forecast. Who should be present to review and adjust the Product Backlog items selected?

(choose the best answer)

Correct answer: **D)**
You chose: **C)**
Note: This question displayed answers in random order during the test.

   A) The Developers.

   B) The Scrum Master, the project manager, and the Developers

✘ **C)** The Product Owner and all stakeholders.

➡ **D)** The Product Owner and the Developers.

> **Feedback**
> During the Sprint, scope may be clarified and re-negotiated between the Product Owner and the Developers as more is learned. It is important to be transparent when challenges arise since ultimately the entire Scrum Team is accountable for creating a valuable, useful Increment.

Question 12 of 30

Who is on the Scrum Team?

(choose the best three answers)

Correct answer: **A) B) D)**
You chose: **A) B) D)**
Note: This question displayed answers in random order during the test.

- ✔ **A)** Developers.
- ✔ **B)** The Scrum Master.
- **C)** Project Manager.
- ✔ **D)** The Product Owner.

> **Feedback**
>
> The Scrum Team consists of the Scrum Master, the Product Owner and Developers. The Scrum Team is a cohesive unit of professionals focused on one objective at a time, the Product Goal.

Select three incorrect, untrue, or misleading statements about Scrum?

(choose the best three answers)

Correct answer: **C) E) F)**
You chose: **E) F)**
Note: This question displayed answers in random order during the test.

- **A)** Scrum is a framework for developing and sustaining complex products.
- **B)** Scrum is based on empirical process control theory.
- ➡ **C)** Scrum is a framework that eliminates complexity.
- **D)** Each component of Scrum serves a specific purpose and is essential to your ability to use Scrum to develop complex products.
- ✔ **E)** Scrum is like traditional processes but with self-organization to replace Project Managers.
- ✔ **F)** Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment.

> **Feedback**
>
> 1. Scrum is meant to be implemented as prescribed in the Scrum Guide. For example, the five events in the Scrum Guide are mandatory, each event has a specific purpose.
> 2. Scrum does not eliminate the complexity that is inherent in delivering a product in today's world, instead it offers a framework for dealing with complexity. By regularly delivering Increments of value teams gain the ability to inspect and rapidly adapt based on the feedback received.
> 3. Project Managers are not simply replaced by self-managing teams. Scrum is a framework for optimizing decision making based on the knowledge and experience of the entire team.

True or False: The purpose of a Sprint is to produce a valuable and useful Increment of working product.

Correct answer: **A)**
You chose: **A)**

✔ **A)** True

   B) False

> **Feedback**
>
> The heart of Scrum is a Sprint, a timebox of one month or less during which a done, useful, and valuable working product Increment is created.

When is a Sprint over?

(choose the best answer)

Correct answer: **D)**
You chose: **D)**
Note: This question displayed answers in random order during the test.

   A) When all the tasks are completed.

   B) When all Product Backlog items meet their Definition of Done.

   C) When the Product Owner says it is done.

✔ **D)** When the timebox expires.

> **Feedback**
>
> Sprints are fixed length events of one month or less to create consistency. A new Sprint starts immediately after the conclusion of the previous Sprint.

Who is required to attend the Daily Scrum?

(choose the best answer)

Correct answer: **C)**
You chose: **C)**
Note: This question displayed answers in random order during the test.

    A) The Scrum Team.

    B) The Scrum Master and Product Owner.

✔ **C)** The Developers.

    D) The Developers and Scrum Master.

    E) The Developers and Product Owner.

> **Feedback**
>
> Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Product Owner or Scrum Master are actively working on items in the Sprint Backlog, they participate as Developers, they will need to be at the Daily Scrum.

Question 17 of 30

Which statement best describes a Product Owner's responsibility?

(choose the best answer)

Correct answer: **D)**
You chose: **B)**
Note: This question displayed answers in random order during the test.

    A) Keep stakeholders from distracting the Developers.

✘ **B)** Directing the Developers.

    C) Managing the project and ensuring that the work meets the commitments to the stakeholders.

➡ **D)** Optimizing the value of the work the Scrum Team does.

> **Feedback**
>
> The Product Owner is accountable for maximizing the value of the product and the work of the Scrum Team.

Question 18 of 30

Why is the Daily Scrum held at the same time and same place?

(choose the best answer)

Correct answer: **C)**
You chose: **C)**
Note: This question displayed answers in random order during the test.

   A) The place can be named.

   B) Rooms are hard to book and this lets it be booked in advance.

✔ **C)** The consistency reduces complexity.

   D) The Product Owner demands it.

> **Feedback**
> The Daily Scrum is held at the same time and place each day to reduce complexity.

Question 19 of 30

True or False: The Scrum Team must choose at least one high priority process improvement item, identified during the Sprint Retrospective, and place it in the Sprint Backlog.

Correct answer: **B)**
You chose: **A)**

✘ **A)** True

➡ **B)** False

> **Feedback**
> An earlier version of the Scrum Guide prescribed the practice of placing one improvement in the Sprint Backlog. This was removed in the 2020 update to the Scrum Guide because it was felt to be too prescriptive. However, if this practice provides value to you then you should adopt it. It is simply not prescribed anymore, but can still be valuable.

Question 20 of 30

True or False: When multiple Scrum Teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B)**
You chose: **B)**

   A) True

✔ **B)** False

> **Feedback**

Products have one Product Backlog, regardless of how many Scrum Teams are used. Any other setup makes it difficult for the Developers to determine what they should work on.

Question 21 of 30

Who is responsible for managing the progress of work during a Sprint?

(choose the best answer)

Correct answer: **B)**
You chose: **B)**
Note: This question displayed answers in random order during the test.

   A) The most junior member of the team.

✔ **B)** The Developers.

   C) The Product Owner.

   D) The Scrum Master.

> *Feedback*
>
> The Developers use the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

Question 22 of 30

True or False: It is mandatory that the product Increment be released to production at the end of each Sprint.

Correct answer: **B)**
You chose: **A)**

✘ **A)** True

➡ **B)** False

> *Feedback*
>
> The product Increment should be usable and releasable at the end of every Sprint, but it does not have to be released.

Question 23 of 30

How much work must the Developers complete for each Product Backlog item they select for a Sprint?

(choose the best answer)

Correct answer: **D)**
You chose: **D)**
Note: This question displayed answers in random order during the test.

A) Analysis, design, programming, testing and documentation.

B) All development work and at least some testing.

C) As much as it can fit into the Sprint.

✔ **D)** Enough so that each Product Backlog item they select meets the Definition of Done.

> **Feedback**
> The purpose of each Sprint is to deliver useful and valuable Increments that adhere to the Scrum Team's current Definition of Done.

Question 24 of 30

When does the next Sprint begin?

(choose the best answer)

Correct answer: **B)**
You chose: **B)**
Note: This question displayed answers in random order during the test.

A) When the Product Owner is ready.

✔ **B)** Immediately after the conclusion of the previous Sprint.

C) Next Monday.

D) Immediately following the next Sprint Planning.

> **Feedback**
> A new Sprint starts immediately after the conclusion of the previous Sprint.

Question 25 of 30

When many Scrum Teams are working on a single product, what best describes the Definition of Done?

(choose the best answer)

Correct answer: **C)**
You chose: **C)**
Note: This question displayed answers in random order during the test.

    A) It depends.

    B) Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.

  ✔ **C)** All Scrum Teams must have a Definition of Done that makes their combined Increment valuable and useful.

> *Feedback*
>
> The Increment must be valuable and useful. This means that when many Scrum Teams are working on a single product, they are expected to adhere to a single Definition of Done for the Increment.

Question 26 of 30

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

(choose the best answer)

Correct answer: **D)**
You chose: **D)**

    A) Without a new vocabulary as a reminder of the change, very little change may actually happen.

    B) The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.

    C) Management may feel less anxious.

  ✔ **D)** All of the above.

Question 27 of 30

The timebox for a Daily Scrum is?

(choose the best answer)

Correct answer: **A)**
You chose: **B)**
Note: This question displayed answers in random order during the test.

➡️ **A)** 15 minutes.

❌ **B)** 15 minutes for a 4-week sprint. For shorter Sprints it is usually shorter.

C) Two minutes per person.

D) 4 hours.

E) The same time of day every day.

Feedback

The Daily Scrum is a 15-minute event for the Developers of the Scrum Team. The Scrum Master serves the Scrum Team by ensuring that all Scrum events take place and are positive, productive, and kept within the timebox.

Question 28 of 30

When does a Developer become the sole owner of a Sprint Backlog item?

(choose the best answer)

Correct answer: **C)**
You chose: **D)**
Note: This question displayed answers in random order during the test.

A) At the Sprint Planning event.

B) During the Daily Scrum.

➡️ **C)** Never. All Sprint Backlog items are "owned" by the Developers on the Scrum Team even though each item may be implemented by an individual Developer.

❌ **D)** Whenever a team member can accommodate more work.

Feedback

The Sprint Backlog and all of its items are collectively owned by the Developers. No individual Developer can claim ownership over an item as this would block communication and collaboration.

Question 29 of 30

Which two things should the Scrum Team do during the first Sprint?

(choose the best two answers)

Correct answer: **C) D)**
You chose: **B) D) E)**
Note: This question displayed answers in random order during the test.

    A) Determine the complete architecture and infrastructure for the product.

✖ **B)** Develop a plan for the rest of the release.

➡ **C)** Develop and deliver at least one piece of functionality.

✔ **D)** Deliver an Increment of useful and valuable product.

✖ **E)** Create the complete Product Backlog to be developed in subsequent Sprints.

> *Feedback*
>
> The heart of Scrum is a Sprint, which is one month or less during which a done, usable, valuable product Increment is created. This applies to every Sprint.

Question 30 of 30

What is the recommended size for a Scrum Team?

(choose the best answer)

Correct answer: **C)**
You chose: **B)**
Note: This question displayed answers in random order during the test.

    A) Minimum of 7.

✖ **B)** 9.

➡ **C)** Typically 10 or fewer people.

    D) 7 plus or minus 2.

> *Feedback*
>
> A Scrum Team is small enough to remain nimble and large enough to complete significant work within a Sprint, typically 10 or fewer people. Generally smaller teams communicate better and are more productive