Title:	Scrum Open
Percentage:	46.7%
Duration:	00:22:40
Date started:	Sat 7 Mar 2020 13:15
Date finished:	Sat 7 Mar 2020 13:38

Feedback

Thank you for taking the Open assessment of Scrum. Please review The Scrum Guide on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✔ Correctly answered   ✖ Incorrectly answered   ➡ Missed correct option

All Questions | **14** Correct | **2** Partially Correct | **14** Incorrect

Question 1 of 30

The Development Team should have all the skills needed to:

(choose the best answer)

Correct answer: **A)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

➡ **A)** Turn the Product Backlog items it selects into an increment of potentially releasable product functionality.

   B) Complete the project as estimated when the date and cost are committed to the Product Owner.

✖ **C)** Do all of the development work, except for specialized testing that requires additional tools and environments.

Feedback

The Development Team consists of professionals who do the work of delivering a potentially releasable Increment of "Done" product at the end of each Sprint. Development Teams are cross-functional, with all of the

skills as a team necessary to create a product Increment.

Question 2 of 30

When is a Sprint over?

(choose the best answer)

Correct answer: **D)**
You chose: **D)**
Note: This question displayed answer options in random order when taking this Test.

    A) When all the tasks are completed.

    B) When all Product Backlog items meet their definition of done.

    C) When the Product Owner says it is done.

  ✓ **D)** When the time-box expires.

Feedback

The duration of a Sprint is fixed and cannot be shortened or lengthened.

Question 3 of 30

Upon what type of process control is Scrum based?

(choose the best answer)

Correct answer: **B)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

    A) Hybrid

  ✓ **B)** Empirical

    C) Defined

    D) Complex

Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

Question 4 of 30

What is the main reason for the Scrum Master to be at the Daily Scrum?

(choose the best answer)

Correct answer: **B)**
You chose: **D)**
Note: This question displayed answer options in random order when taking this Test.

A) To gather status and progress information to report to management.

➡ B) He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.

C) To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.

✕ D) To make sure every team member answers the three questions.

Feedback

The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

Question 5 of 30

True or False: When multiple teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B)**
You chose: **A)**

✕ A) True

➡ B) False

Feedback

Products have one Product Backlog, regardless of how many teams are used. Any other setup makes it difficult for the Development Team to determine what it should work on.

Question 6 of 30

Who is responsible for managing the progress of work during a Sprint?

(choose the best answer)

Correct answer: **D)**
You chose: **D)**
Note: This question displayed answer options in random order when taking this Test.

A) The Scrum Master

B) The most junior member of the Team

C) The Product Owner

✔ **D)** The Development Team

Feedback

The Development Team uses the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

Question 7 of 30

The Product Backlog is ordered by:

(choose the best answer)

Correct answer: **D)**
You chose: **A)**
Note: This question displayed answer options in random order when taking this Test.

✗ **A)** Size, where small items are at the top and large items are at the bottom.

B) Items are randomly arranged.

C) Risk, where safer items are at the top, and riskier items are at the bottom.

➡ **D)** Whatever is deemed most appropriate by the Product Owner.

E) Least valuable items at the top to most valuable at the bottom.

Feedback

The Product Owner decides what makes the most sense to optimize the value of the work being done by the Development Team.

Question 8 of 30

Which statement best describes Scrum?

(choose the best answer)

Correct answer: **C)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

A) A defined and predictive process that conforms to the principles of Scientific Management.

B) A complete methodology that defines how to develop software.

✔ **C)** A framework within which complex products in complex environments are developed.

D) A cookbook that defines best practices for software development.

Feedback

Scrum is not a process or a technique for building products; rather, it is a framework within which you can employ various processes and techniques.

Question 9 of 30

When does a Development Team member become the sole owner of a Sprint Backlog item?

(choose the best answer)

Correct answer: **D)**
You chose: **D)**
Note: This question displayed answer options in random order when taking this Test.

    A) Whenever a team member can accommodate more work.

    B) At the Sprint planning meeting.

    C) During the Daily Scrum.

✔ **D)** Never. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be implemented by an individual development team member.

Feedback

Sprint Backlog and all of its items are collectively owned by the Development Team. No individual team member can claim ownership over an item as this would block communication and collaboration.

Question 10 of 30

Which of the following services are appropriate for a Scrum Master in regard to the Daily Scrum?

(choose the best answer)

Correct answer: **A)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

➡ **A)** Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.

✖ **B)** All answers apply.

    C) Facilitate in a way that ensures each team member has a chance to speak.

    D) Ensure that all 3 questions have been answered.

    E) Lead the discussions of the Development Team.

Feedback

The Scrum Master ensures that the Development Team has the meeting, but the Development Team is responsible for conducting the Daily Scrum. The Scrum Master teaches the Development Team to keep the Daily Scrum within the 15-minute time-box. The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

Question 11 of 30

The CEO asks the Development Team to add a "very important" item to a Sprint that is in progress. What should the Development Team do?

(choose the best answer)

Correct answer: **B)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

    A) Add the item to the next Sprint.

✔ **B)** Inform the Product Owner so he/she can work with the CEO.

    C) Add the item to the current Sprint without any adjustments.

    D) Add the item to the current Sprint and drop an item of equal size.

Feedback

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No one external to the Scrum Team can force changes on the Development Team (Sprint Backlog) and the Product Owner (Product Backlog).

Question 12 of 30

Why is the Daily Scrum held at the same time and same place?

(choose the best answer)

Correct answer: **C)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

    A) The Product Owner demands it.

    B) The place can be named.

✔ **C)** The consistency reduces complexity.

    D) Rooms are hard to book and this lets it be booked in advance.

Feedback

The Daily Scrum is held at the same time and place each day to reduce complexity.

Question 13 of 30

The length of a Sprint should be:

(choose the best answer)

Correct answer: **D)**
You chose: **C)**

    A) Short enough to keep the business risk acceptable to the Product Owner.

    B) Short enough to be able to synchronize the development work with other business events.

✗ **C)** No more than one month.

➡ **D)** All of these answers are correct.

Feedback

All of these choices are appropriate considerations in determining the length of a Sprint.

Question 14 of 30

Which statement best describes a Product Owner's responsibility?

(choose the best answer)

Correct answer: **D)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

    A) Keep stakeholders from distracting the Development Team.

    B) Directing the Development Team.

✗ **C)** Managing the project and ensuring that the work meets the commitments to the stakeholders.

➡ **D)** Optimizing the value of the work the Development Team does.

Feedback

The Product Owner is responsible for maximizing the value of the product and the work of the Development Team.

Question 15 of 30

Who creates the definition of "Done"?

(choose the best answer)

Correct answer: **A)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

➡️ **A)** The development organization (or Development Team if none is available from the development organization)

B) The Scrum Master as he/she is responsible for the Development Team's productivity

❌ **C)** The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definitions

D) The Product Owner as he/she is responsible for the product's success

Feedback

If the definition of "done" is part of the conventions, standards or guidelines of the development organization, all Scrum Teams must follow it as a minimum. The Development Team of the Scrum Team can complement it with elements specific for the product or context.
If "done" for an increment is not a convention of the development organization, the Development Team of the Scrum Team must define a definition of "done" appropriate for the product.

Question 16 of 30

Development Team membership should change:

(choose the best answer)

Correct answer: **C)**
You chose: **B)**
Note: This question displayed answer options in random order when taking this Test.

A) Never, because it reduces productivity.

❌ **B)** As needed, with no special allowance for changes in productivity.

➡️ **C)** As needed, while taking into account a short term reduction in productivity.

D) Every Sprint to promote shared learning.

Feedback

Teams typically go through some steps before achieving a state of increased performance. Changing membership typically reduces cohesion, affecting performance and productivity in the short term.

Question 17 of 30

True or False: The Scrum Team should choose at least one high priority process improvement, identified during the Sprint Retrospective, and place it in the Product Backlog.

Correct answer: **B)**
You chose: **A)**

✗ **A)** True

➡ **B)** False

Feedback

False, to ensure continuous improvement, the Sprint Backlog rather than the Product Backlog includes at least one high priority process improvement identified in the previous Sprint Retrospective meeting.

What is the role of Management in Scrum?

(choose the best answer)

Correct answer: **C)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

A) Identify and remove people that aren't working hard enough.

B) Continually monitor staffing levels of the Development Team.

✔ **C)** Support the Product Owner with insights and information into high value product and system capabilities. Support the Scrum Master to cause organizational change that fosters empiricism, self-organization, bottom-up intelligence, and intelligent release of software.

D) Monitor the Development Team's productivity.

Feedback

Management has no active role in the actual product development through Scrum. However, management external to the Scrum team is incredibly important in setting the vision and strategy to guide the overall direction of the organization.

When might a Sprint be abnormally cancelled?

(choose the best answer)

Correct answer: **C)**
You chose: **C)**
Note: This question displayed answer options in random order when taking this Test.

A) When the sales department has an important new opportunity.

B) When it becomes clear that not everything will be finished by the end of the Sprint.

✔ **C)** When the Sprint Goal becomes obsolete.

D) When the Development Team feels that the work is too hard.

Feedback

A Sprint can be cancelled before the Sprint time-box is over. A Sprint would be cancelled if the Sprint Goal becomes obsolete. This might occur if the company changes direction or if market or technology conditions change.

Question 20 of 30

Which of the below are roles on a Scrum Team?

(choose the best three answers)

Correct answer: **A) B) E)**
You chose: **A) B) E)**
Note: This question displayed answer options in random order when taking this Test.

✔ **A)** Product Owner

✔ **B)** Scrum Master

C) Customers

D) Users

✔ **E)** Development Team

Feedback

The Scrum Team consists of a Product Owner, the Development Team, and a Scrum Master.

Question 21 of 30

Who is required to attend the Daily Scrum?

(choose the best answer)

Correct answer: **C)**
You chose: **D)**
Note: This question displayed answer options in random order when taking this Test.

A) The Development Team and Scrum Master.

B) The Development Team and Product Owner.

➡ **C)** The Development Team.

✗ **D)** The Scrum team.

E) The Scrum Master and Product Owner.

Feedback

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Scrum Master or Product Owner is also on the Development Team, they will need to be at the Daily Scrum. Otherwise, the Scrum Master simply has to make sure the Development Team knows how to conduct a Daily Scrum and does so.

Question 22 of 30

What are the two primary ways a Scrum Master keeps a Development Team working at its highest level of productivity?

(choose the best two answers)

Correct answer: **B) C)**
You chose: **A) B) C) D)**
Note: This question displayed answer options in random order when taking this Test.

✗ **A)** By starting and ending the meetings at the proper time

✔ **B)** By facilitating Development Team decisions

✔ **C)** By removing impediments that hinder the Development Team

✗ **D)** By keeping high value features high in the Product Backlog

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Feedback

A Scrum Master is a servant-leader for the Development Team. Facilitation and removing impediments serves a team in achieving the best productivity possible.

Question 23 of 30

The Development Team should not be interrupted during the Sprint. The Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity.

(Which one the following answers is FALSE?)

Correct answer: **A)**
You chose: **D)**
Note: This question displayed answer options in random order when taking this Test.

➜ **A)** The Sprint Backlog is fully formulated in the Sprint Planning meeting and does not change during the Sprint.

B) The Product Owner can help clarify or optimize the Sprint when asked by the Development Team.

C) As a decomposition of the selected Product Backlog Items, the Sprint Backlog changes and may grow as the work emerges.

✗ D) The Development Team may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.

Feedback

The Sprint Backlog makes visible all of the work that the Development Team identifies as necessary to meet the Sprint Goal. The Development Team modifies the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.

Question 24 of 30

Who is on the Scrum Team?

(choose the best three answers)

Correct answer: **A) B) C)**
You chose: **A) B) C)**

✔ A) The Scrum Master

✔ B) The Product Owner

✔ C) The Development Team

D) Project Manager

E) None of the above

Feedback

The Scrum Team consists of the Scrum Master (manages the process), the Product Owner (decides what to do) and the Development Team (does the work).

Question 25 of 30

True or False: The purpose of a Sprint is to produce a done increment of working product.

Correct answer: **A)**
You chose: **A)**

✔ A) True

B) False

Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", usable, and potentially releasable product Increment is created.

True or False: It is mandatory that the product increment be released to production at the end of each Sprint.

Correct answer: **B)**
You chose: **A)**

✕ **A)** True

➜ **B)** False

Feedback

The product increment should be usable and releasable at the end of every Sprint, but it does not have to be released.

Which three behaviors demonstrate that a team is **NOT** self-organizing and are **NOT** following the Scrum Guide?

(choose the best three answers)

Correct answer: **B) C) E)**
You chose: **A) D) E) F)**
Note: This question displayed answer options in random order when taking this Test.

✕ **A)** The Development Team creates their own sprint backlog, reflecting all work that is part of the definition of "Done".

➜ **B)** Stakeholders attend the Daily Scrum to check progress and work with the Scrum Master to optimize the functional scope for the Sprint.

➜ **C)** The Development Team members are working within the boundaries of their functional description and nicely handing off work from analyst to developer to tester to integration.

✕ **D)** Development Team members collaboratively selecting their own work during the Sprint.

✔ **E)** The Development Team invites external people to the Sprint Planning to ask them how to turn a Product Backlog item into an Increment via a complete and detailed Sprint Backlog.

✕ **F)** The Development Team has all the skills needed to create a releasable Increment.

Feedback

1. The Daily Scrum is for the Development Team and attended by the Development Team. It should not be used by external stakeholders to check progress.
2. During Sprint Planning the Scrum Team should be crafting the Sprint Goal based on the set of Product Backlog items selected for the sprint. The Development Team identifies the necessary work to meet the Sprint Goal.
3. Scrum Development Team members don't have titles, and no sub-teams; such as, testing, architecture, or operations are recognized. Accountability belongs with the Development Team as a whole, regardless of whether team members have specialized skills.

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

(choose the best answer)

Correct answer: **D)**
You chose: **D)**

A) Without a new vocabulary as a reminder of the change, very little change may actually happen.

B) The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.

C) Management may feel less anxious.

✔ D) All of the above.

The maximum length of the Sprint Review (its time-box) is:

(choose the best answer)

Correct answer: **E)**
You chose: **E)**
Note: This question displayed answer options in random order when taking this Test.

A) 4 hours and longer as needed.

B) As long as needed.

C) 2 hours.

D) 1 day.

✔ E) 4 hours for a monthly Sprint. For shorter Sprints it is usually shorter.

Feedback

Sprint Review is a four-hour time-boxed meeting for one-month Sprints. For shorter Sprints, the event is usually shorter.

During a Sprint, a Development Team determines that it will not be able to finish the complete forecast. Who should be present to review and adjust the Sprint work selected?

(choose the best answer)

Correct answer: **C)**
You chose: **D)**
Note: This question displayed answer options in random order when taking this Test.

    A) The Development Team.

    B) The Product Owner and all stakeholders.

➡ **C)** The Product Owner and the Development Team.

✖ **D)** The Scrum Master, the project manager and the Development Team.

Feedback

During the Sprint, scope may be clarified and re-negotiated between the Product Owner and Development Team as more is learned.