

The E2E Process overview shows the main activities by project roles and project phases in which they are executed. The graphic also visualizes the interdependencies and order within the different activities.

## Project Setup

The screenshot shows the SAP Cloud ALM interface for project setup:

- Left Panel:** Shows the SAP Activate Roadmap (SAP S/4HANA Cloud, private edition - Implementation) and current phase (Realize).
- General Information:** Includes Phases (Prepare, Explore, Realize, Deploy, Run), Sprints (Current 5, Past 20), and Milestones (Kickoff).
- Timeboxes:** A callout box highlights: "Maintain the timeboxes (phases, sprints, milestones)".
- Right Panel:** Shows the "LöB Finance" team details, including roles like ABAP Expert, Analytics Expert, Business Process Expert, etc., and a list of users.
- Callout Box:** "Onboard the project team using the Activate Roles. New members are invited by eMail and get a list of tasks based on their role into their inbox."

Now, the project lead can create a project in SAP Cloud ALM and select the Activate roadmap as the task template. Once selected, all tasks are loaded into the SAP Cloud ALM project and the timelines of the project can be specified (Phases, sprints and milestones). Based on the Activate roles, the project lead onboards the project team members. They get invited to the project via email and see the tasks they are assigned based on their roles.

In addition, the system landscape can be defined and the deployment plan with their releases documented. This can be done also in a later point of time but is required for automated testing as well as change and release management.



All Activate roadmap content and accelerators are now available and can

be used to track the project progress using task management capabilities. Additional tasks and sub tasks can be created and planned using the timeboxes and Gantt chart view. Mass edit and excel import and export is also available.

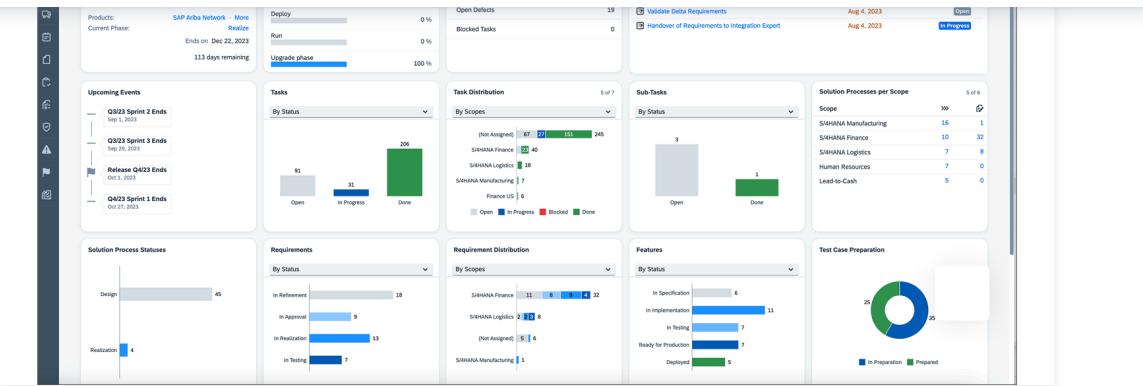
The screenshot displays the SAP Tasks application interface. It includes:

- List View:** Shows a table of tasks with columns for Title, Status, Subtask, Planned Completion Date, Name, and Assigned Role. Tasks listed include "Fits-to Standard Workshops Execution", "Exercise Standard Business Processes", and "Fits-to Standard Workshops Documentation".
- Gantt Chart View:** A horizontal timeline from Aug 4, 2020, to Dec 22, 2020, showing the duration of various tasks. Major tasks shown include "Fits-to Standard Workshops Execution", "Exercise Standard Business Processes", and "Fits-to Standard Workshops Documentation".
- Task Details View:** A detailed view of a specific task titled "Fit-to Standard Workshop Documentation". It shows details like Assignee (Kurtin Frank), Status (Not Started), Priority (Medium), and Description (Sub-tasks, Roadmap Tasks, Process Hierarchy, Accelerators, References). It also lists prerequisites and provides a note about delta requirements.

In the task application, it is possible to have different perspective on the tasks. A list view provides the ability to show all tasks from different sources and then filter, group and search for tasks based on the current use case. When opening a task, all content from Activate is provided. The tasks can now be used for scheduling, assigning the responsible users, maintain the status, add comments, see the history of each task.

Also, a Gantt Chart view can help for further planning or maintaining predecessor and successor of tasks.

## Project Tracking on Overview Page



Using built in capabilities and dashboards, the project progress can be tracked and reported on.

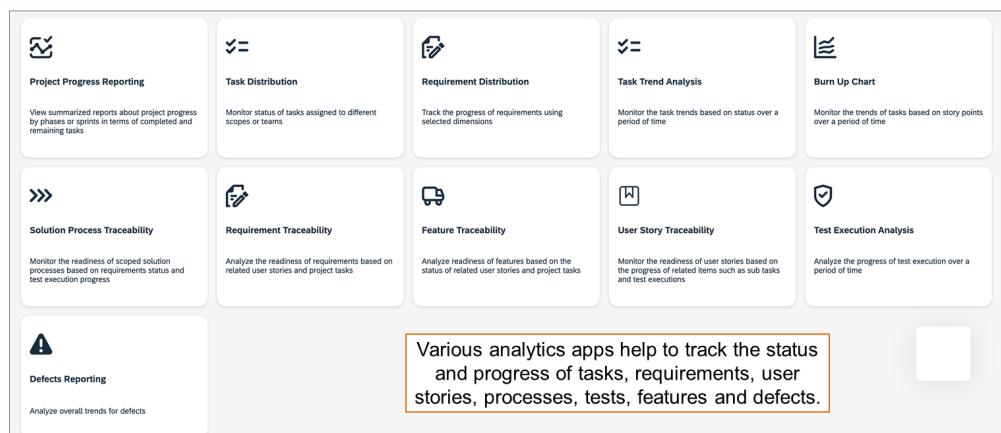
## Other task sources

Next to the roadmap tasks and SAP Cloud ALM set up tasks, there are other sources of tasks in SAP Cloud ALM. If the project is using the SAP Central Business Configuration (CBC) for example, the configuration tasks can be loaded, so that central project management can be improved. These tasks can be used to navigate to the SAP CBC project to execute the tasks. Status information is fed back into SAP Cloud ALM.

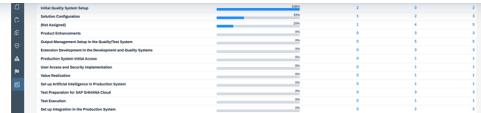
Also, tasks coming from SAP Readiness Check can be imported.

An excel import can be used to import own roadmaps.

## Analytics



To keep track of the project activities and the configuration, development and testing activities, SAP Cloud ALM provides detailed analytics for the individual roles.



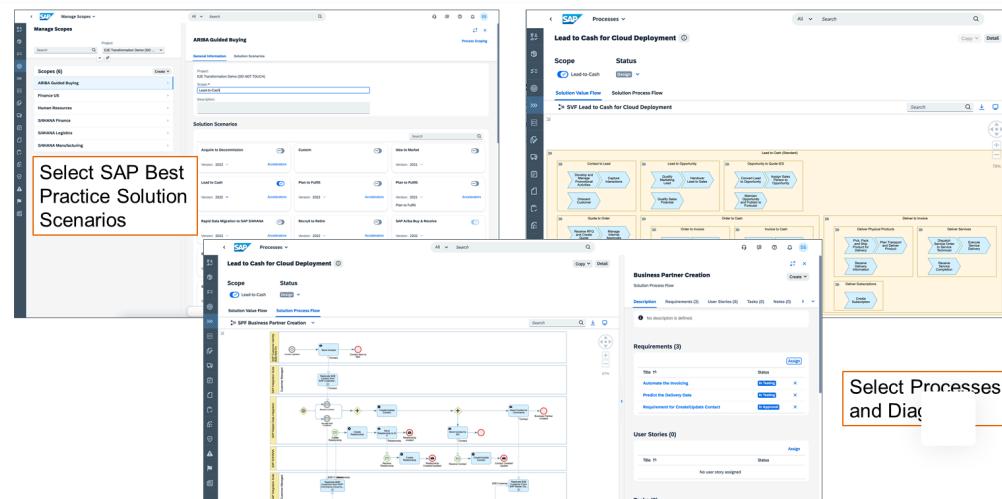
### Project Progress Reporting

Project lead can review the overall progress of the project in terms of the task completion percentage, this report outlines total planned tasks, completed tasks and remaining tasks as well as phase and sprints wise distribution.

### Task Distribution

Project Lead needs to constantly keep track of tasks distributed to team members, he can get an visibility and comparative view of status of tasks that are assigned to different scopes, teams, assignees and workstreams.

## Project Scoping

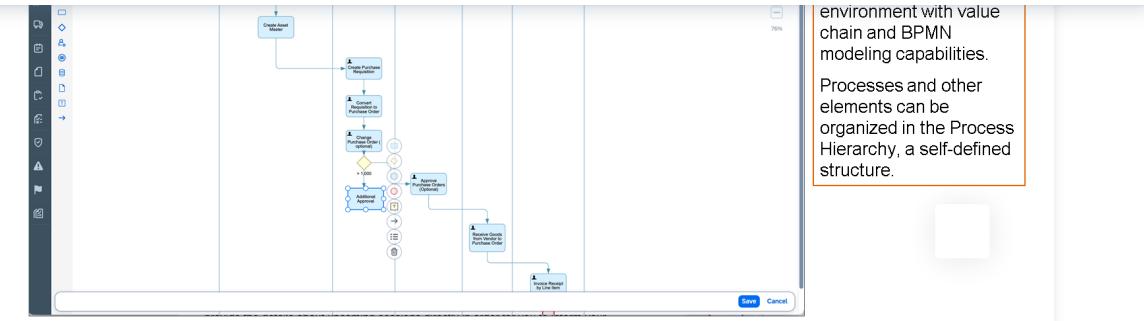


Before the Fit-to-Standard workshops, the Business Process Expert can select the process scope in SAP Cloud ALM. All SAP Best Practice Solution Scenarios provided by SAP are available in SAP Cloud ALM. They can be selected and then the required solution processes and diagrams can be added to the project scope. If the customer conducted an evaluation with the Digital Discovery Assessment tool, the result (excel report) can be used to upload the scope directly into SAP Cloud ALM.

Processes can be organized in multiple scopes (e.g. by LoB or E2E process) and can be structured using the process hierarchy.

The Process Hierarchy can be created based on customer process structure. This helps to organize processes, test cases and documents later on.

## Process Authoring



If required, and if no modeling tool such as SAP Signavio is available, the pre-delivered SAP Best Practice Process Diagrams can be copied and adjusted within SAP Cloud ALM – Process Authoring. Also, additional value chain flows or BPMN diagrams can be modeled on top to visualize, e.g. end-to-end or integration processes. These modeling capabilities can also be used by partners to bring their own process content or if no SAP Best Practice content is available for the process scope.

Once published, these diagrams can be used in the fit-to-Standard workshops to document requirements and later create test cases from the flow of activities.

## Fit-to-Standard Workshops

Using the Process Diagrams and the additional assets and supported by a parallel starter system for evaluation, the SAP standard is validated with the customer. This process is supported by a parallel system for evaluation.

## Capture Requirements



The screenshot shows a requirement card for 'Adjust Journal Entries' in the SAP Requirements app. The card includes fields for Scope (S/4HANA Finance), Solution Scenario (SAP Best Practices for SAP S/4HANA Cloud (2202)), Solution Process (Accounting and Financial Close (AF)), and Workstream (Extensibility). A large callout box highlights the following text:

Requirements can be described, categorized by scope, workstream, related solution process, assigned team, priority, expected release, estimated effort, duration, responsible, custom defined tags

During the validation of the SAP standard processes, additional requirements can be captured directly in the process. They can be linked to all elements in the process to define where the process or functionality needs to be enhanced. Additional non-process relevant requirements can be captured in the Requirements app. An excel import can also be used to mass import or update requirements.

## Approve Requirement & Break Into User Stories

The screenshot shows the 'Adjust Journal Entries' requirement being broken down into sub-components. A callout box highlights the following text:

Requirements can go through an approval process (if required). Then the business requirements is broken down into user stories which defining what needs to be done, but whom until when.

The requirement can now proceed through an approval process if necessary. The owner of the requirement is notified once the status of a requirement is set to 'in approval' and 'ready for approval'. A requirement can also be 'rejected', or set to 'not planned', or 'blocked'.

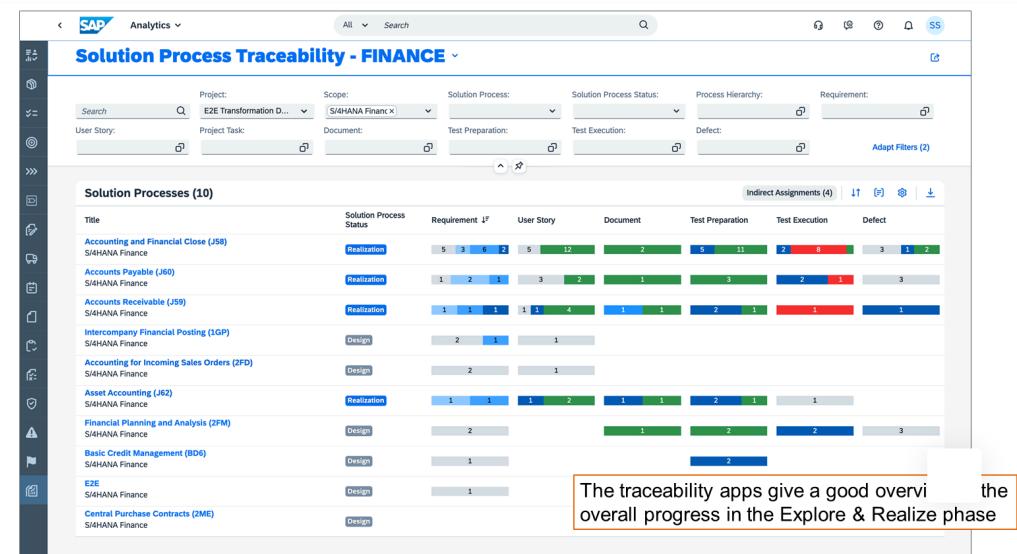
Once approved, the functional expert can specify what is needed to fulfill the requirement. He can define user stories that describe the tasks that need to be completed and assign these backlog items to the respective teams.



dependencies of tasks can be maintained. Tasks are assigned to timeboxes, for example sprints, but can also have individual due dates. Using duration, story points and estimated effort, the project team can even do dynamic scheduling and track time conflicts.

In parallel, the release manager can start planning the releases and development sprints. For the requirements, he can create one or more features. These are used to transport the changes made in the realize phase through the system landscape, from development to testing, and finally to the production systems.

## Solution Process and Requirement Traceability



Using the Solution Process Traceability application in the Analytics give a good overview of the overall progress. From here the project manager or process owner can track the related elements and their status. It is possible to navigate to all elements from here to see their details.

## Documentation

During the project a lot of documentation is created. This can be project documentation, solution documentation, interface specification, technical design documents or training manuals. All documentation can be managed in SAP Cloud ALM. Although the tool does not have a document repository such as SAP Solution Manager, it provides capabilities to create documentation directly in the tool using the Document element. The



The screenshot shows the SAP Cloud ALM interface. On the left is a navigation sidebar with icons for Home, Browse, Courses, and Discovering SAP Activate - Implementation Tools and Methodology. The main area displays a list of documents under 'Project Documentation' and 'Solution Design Document'. A specific document, 'S/4HANA Finance - Interface list', is selected and shown in a detailed view on the right. This view includes sections for 'Content', 'Additional Information', and 'Relations'. A callout box highlights the text: 'SAP Cloud ALM can be used as a central source of truth for all documentation created during the project.'

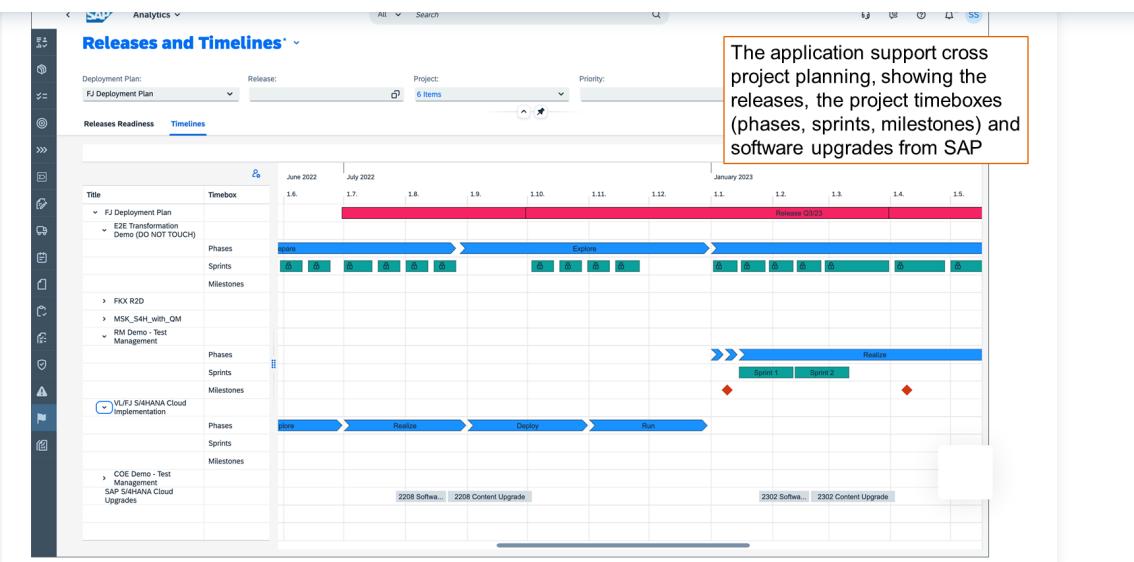
Documents and their status can also be tracked in the solution process traceability.

Documents have a status, a priority, a human readable ID. Using the text editor, the content can be captured directly in SAP Cloud ALM. External documents such as word documents, excels or PowerPoints, can be stored in a local repository, for example, MS SharePoint, and linked using an URL reference. An integration of SAP BTP Document Management Service is planned.

## Release and Deployment Management

The screenshot shows the SAP Cloud ALM interface for Release and Deployment Management. On the left is a sidebar with 'Projects and Setup' and 'Manage Projects' options. The main area shows a list of deployment plans: 'FJ Deployment Plan', 'FKX deployment plan', 'HZ FI Template - S/4 HANA Cloud', 'SAP Ariba Cross', 'SAP Ariba Implementation and S/4 Upgrade', 'SAP Ariba Supply Chain Collaboration', and 'SAP S/4HANA 2022'. A detailed view of the 'FJ Deployment Plan' is shown on the right. It includes sections for 'General Information' (Title: FJ Deployment Plan, Description: this is a demo deployment plan for FJ), 'Releases' (Release Q2/23a: Jun 30, 2022 - Apr 1, 2023; Release Q3/23: Sep 30, 2022 - Jul 1, 2023; Release Q4/23: Dec 31, 2022 - Oct 1, 2023; Release Q1/24: Mar 31, 2023 - Jan 1, 2024; Release Q2/24: Jun 30, 2023 - Apr 1, 2024), and 'System Groups (2)' (Ariba Network, SAP S/4HANA private edition). A callout box highlights the text: 'The Deployment Plan helps to align release planning cross projects. It is independent of the individual timeboxes of the projects. This allows a cross project release management.'

Release and Deployment Management is a multi-step process that involves planning, executing releases, monitoring progress, and managing deployment tasks. SAP Cloud ALM facilitates change enablement by integrating various deployment tools, enabling the orchestration of transport requests throughout the implementation landscape. It provides Deployment and Release planning features to help users stay updated on



The Release manager needs to create a deployment plan and its releases in the 'Project Setup' application and assign the deployment plan to the project. A deployment plan can be assigned to multiple projects. Also, he needs to maintain the deployment landscape as a prerequisite to handle the changes across the landscape.

## Feature

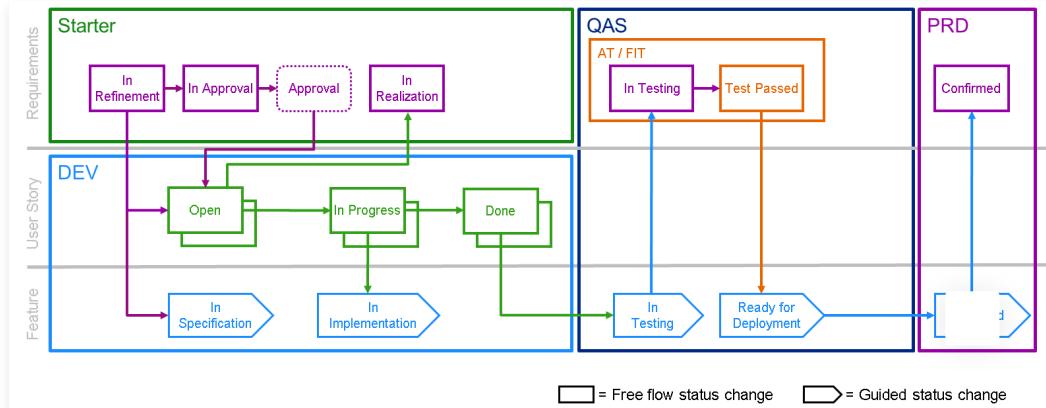
A feature is a mechanism used to deploy changes across your system landscape. It contains landscape information, serves as a container for transportable objects, and includes your technical change documentation.

You can use the Features app to document your changes and to orchestrate the deployment to your productive systems.

The change and deployment manager should create one or more features per requirement once it has the status 'in realization'. The feature has a predefined status flow. Once the change and deployment manager set the



configuration. Once all user stories are set to 'done', the change and deployment manager can release the feature from development to testing and set the requirements into status 'in testing'. Now, testing can begin.



## Test Preparation

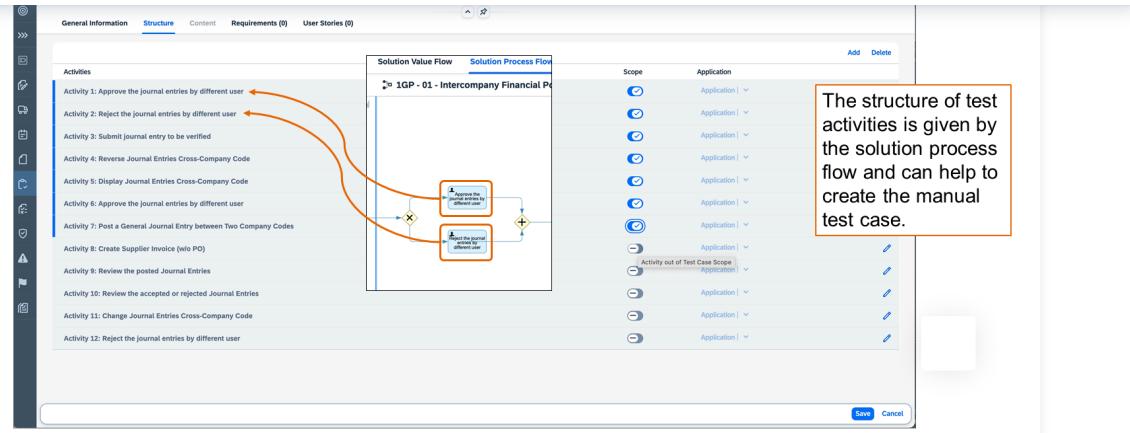
The screenshot shows the SAP Test Preparation application interface. It displays a list of test cases under the heading 'Test Cases (34)'. The columns include Title, Variant, Automation Provider, Status, Last Changed, Scope, and Solution Process. A callout box highlights the text: 'See all test cases, manual and automated, and create new test cases in the test preparation application'.

Title	Variant	Automation Provider	Status	Last Changed	Scope	Solution Process
1GP - Financial Posting			In Preparation	Sep 4, 2023, 11:52 AM	S/4HANA Finance	Intercompany Financial Posting (1GP)
2 nd new test case for BTP enhancement for sales			In Preparation	Feb 10, 2023, 1:58 PM	S/4HANA Finance	Sylye Graupner
Accounts Payable - Part 2			Prepared	Jan 26, 2023, 12:28 PM	S/4HANA Finance	Accounts Payable (J60)
Accounts Payable - Part 2	Accounting - PHASE 1 - REGRESSION - Team: HR		Prepared	Sep 15, 2022, 12:43 PM	S/4HANA Finance	Reiner Minkenher
FIN-ACC-ABC-UAT			Prepared	Sep 15, 2022, 12:43 PM	S/4HANA Finance	Accounts Payable (J60)
Asset Accounting - J62 - DE	DEFAULT_VARIANT_TAT_CC8		In Preparation	Mar 20, 2023, 5:03 PM	S/4HANA Finance	Asset Accounting (J62)
Basic Credit Management - BD6	DEFAULT_VARIANT_TAT_NUD		In Preparation	Aug 23, 2023, 3:27 PM	S/4HANA Finance	Basic Credit Management (BD6)
Basic Credit Management - BD6	DEFAULT_VARIANT_TAT_CC8		In Preparation	Aug 23, 2023, 3:27 PM	S/4HANA Finance	Basic Credit Management (BD6)
DEMO J58 - General Posting			Prepared	Aug 25, 2023, 12:15 PM	S/4HANA Finance	Accounting and Financial Close (J58)

In parallel to the development, the test manager needs to work on the test cases. SAP Cloud ALM allows the preparation and execution of manual and automated test cases.

For some solutions, like S/4HANA, the Best Practice content provides standard test cases that can be imported into SAP Cloud ALM to accelerate the preparation process.

In the Test Preparation application, the test manager can create manual test cases. He selects a scope and the test case type: manual or



For the manual test cases he can select a solution process and diagram from his scope. By doing this, he gets already the list of steps from the diagram as the activity structure. Now, he can select which activities are in scope or out of scope and change the order of test activities.

The Test Actions can be maintained to give the testers detailed instructions and expected results.

To give the testers more details for the test execution, the test manager can describe test action, including title, instructions and expected results. This can also include screenshots.

Test Cases can further be categorized using tags.

For SAP Best Practice Content there are also excel downloads available, which can be used to fill the instructions via excel import. For more detailed please read the following blog:

<https://blogs.sap.com/2022/07/27/how-to-import-test-scripts-from-the-sap-best-practice-content-for-sap-s-4-hana-cloud-into-sap-cloud-alm-manual-test-cases/>



S/4HANA in SAP Activate. It enables you to test SAP Best Practice processes after implementation or upgrade of SAP S/4HANA Cloud. It comes with pre-delivered test automation scripts.

2. Tricentis Test Automation for SAP integrated with SAP Cloud ALM is a continuous testing platform that allows you to design automated, functional, end-to-end software tests across all layers of your enterprise architecture.

To use these integrations in your project, you need to configure a service and an endpoint in the Landscape Management app in SAP Cloud ALM. For more information please check:

<https://help.sap.com/docs/cloud-alm/setup-administration/integrating-test-automation-providers?locale=en-US>

## Test Planning

The screenshot shows the SAP Cloud ALM Test Plans application interface. At the top, there's a navigation bar with 'Standard' selected. Below it, a search bar and filter options. The main area displays a list of 'Test Plans (4)'. One plan, 'Finance E2E', is highlighted and expanded to show its details: Project 'E2E Transformation Demo (DO NOT TOUCH)', Status 'In Preparation', Start Date 'Sep 11, 2023', End Date 'Sep 22, 2023', and a timeline with tasks like 'Set up', 'Test Preparation', 'Execution Progress', and 'Changelog'. A red arrow points from the 'Create' button in the top right of the list to the 'Assign Test Cases' button in the detailed view below. The detailed view for 'Finance E2E' shows 'General Information' and 'Test Cases'. Under 'Test Cases', there's a list with one item: 'J08 - Accounting and Financial Close - Operational Processing'. A red box highlights the 'Assign Test Cases' button next to the search bar in this section. To the right, a modal window titled 'Select Test Cases' lists various test cases categorized by scope (e.g., Accounts Payable, Sales, Intercompany Financial Planning) and solution process (e.g., SAP - Financial Planning, SAP - Sales Quotation, SAP - Asset Accounting). A red box highlights the 'Select' column for one of the listed items.

In larger implementation projects you might want to run your test activities in iterations and therefore need to setup multiple test cycles re-using the same or a similar set of test cases.

You can do this using the test plans. In the test plans application, you can create your test plans, describe them, plan the start, and end date and maintain a person responsible. Test plans also have a separate status. Then you can assign test cases from the test preparation application to your test plan. You can combine manual and automated test cases. The test cases can be assigned to multiple test plans and therefore can be executed multiple times.



## TEST EXECUTION & DEPLOYMENT MANAGEMENT

The screenshot shows the SAP Analytics Feature Traceability application. It displays a list of features under the project 'E2E Transformation D...'. A specific feature, 'Feature for External approval step for purchase orders', is selected. An orange box highlights the 'Deployment Status' section, which shows tasks like 'JB External approved step for purchase orders' and 'JB External approved step for purchase orders dashboard' with their respective progress bars. Another orange box highlights the 'Transports' section, which lists transports for external approval. A callout box states: 'Release features from dev to test environment once all user stories are completed'.

Once the test cases are prepared, the change and deployment manager can release the feature with its transports to the testing environment. To know if the feature can be released, the change and deployment manager needs to check in the feature traceability analytics, if test cases are prepared, and all tasks and user stories are completed as well as the transports are assigned. Then the change and deployment manager can handover the feature to test:

The screenshot shows the SAP Test Execution application. On the left, the 'Test Execution Overview' screen displays a list of test cases, including 'J08 - Accounting and Financial Close - Operational Testing' and 'J08 - additional tax codes'. An orange box highlights the 'Execute' button for a specific test case. On the right, a detailed view of a test run for 'J08 - Enhanced posting DEMO' is shown. The test run details include steps like 'JB 2 Log on', 'JB 3 Access for SAP HR app', and 'JB 4 Create Discouraging Run'. A callout box states: 'In the Test Execution application, manual and automatic case execution can be triggered, and results can be captured.'

Now the testers can execute the test cases. In the Test Execution application, they can select the test case and start the test run. Both, manual and automated test cases, can be executed here. For the automated test cases the execution is triggered and results are coming

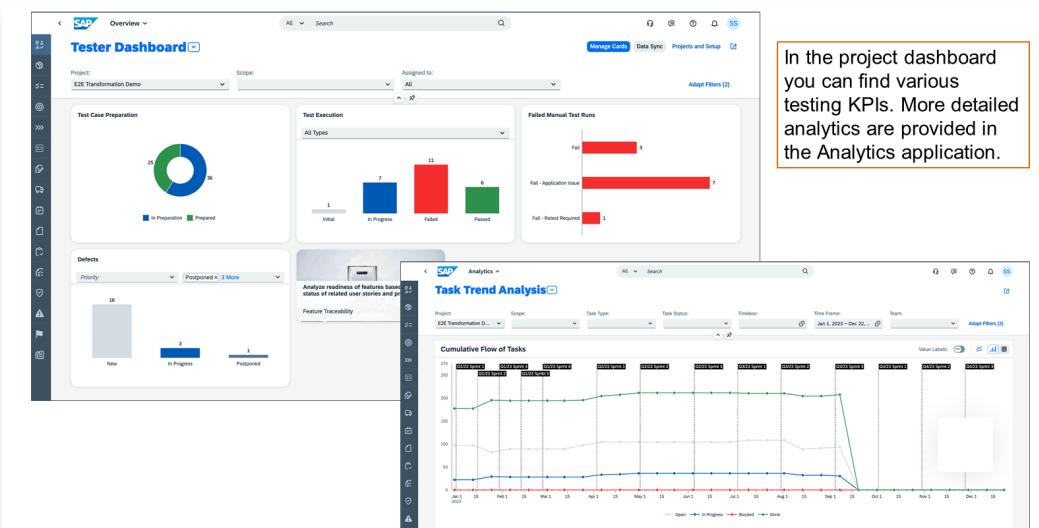


Depending on the observed behavior during testing, the tester can assign the test status of the action. In case of unsuccessful execution, the tester is requested to add a description or screenshot. The test results can be saved, to execute the test later, or the test run can be finished.

In case of an error, a defect process can be started by creating a defect directly from the test execution app. In case the defect is already created in the defect application, it can be assigned to the test case and a responsible can be defined.

The defect can be handled in the Defects application. The defect has its own status and application as well as analytics to fully manage the defect process.

## Testing Analytics





## Deploy to Production



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# Knowledge quiz

It's time to put what you've learned to the test, get 3 right to pass this unit.

1. Which of the following tools are recommended for managing your implementation?

There are two correct answers.

SAP Signavio

SAP Best Practice Explorer

SAP Cloud ALM

SAP Focused Run

**Correct**

Correct. SAP Signavio and SAP Cloud ALM are recommended for managing your implementation.

2. Which of the following capabilities are offered in SAP Cloud ALM for



Project Management

Process Mining

Test Execution

Documentation Management

**Correct**

Correct. Project Management, Test Execution and Documentation Management are offered in SAP Cloud ALM for Implementation

### 3. What content is available in SAP Cloud ALM for Implementation?

There are three correct answers.

SAP Pricing Information

SAP Best Practice Processes

SAP Activate Roadmaps

**👍 Correct**

Correct. SAP Best Practice Processes, SAP Activate Roadmaps and SAP Test Automation Test Cases are available in SAP Cloud ALM for Implementation.

#### 4. For which solutions can SAP Cloud ALM for Implementation be used?

There are four correct answers.

SAP S/4HANA Cloud, Public Edition

SAP S/4HANA Cloud, Private Edition

SAP SuccessFactors

SAP Ariba

**👍 Correct**

Correct. SAP Cloud ALM for Implementation can be used for SAP S/4HANA Cloud, Public Edition, SAP S/4HANA Cloud, Private Edition, SAP SuccessFactors and SAP Ariba.

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# Illustrating Selective Data Transition



## Objective

After completing this lesson, you will be able to illustrate selective data transition.

## Selective Data Transition

The **Selective Data Transition** covers the migration of relevant business data from SAP ERP to SAP S/4HANA. It allows a tailored scope between system conversion and new implementation with the flexibility to adapt data and processes in one step. The approach allows to combine redesign of business processes with retaining historical data aligned to a new business reality.

The Selective Data Transition path works with both the new implementation and system conversion transition scenarios. SDT provides a mean of 'selecting' specific data or configuration and 'carving' these elements out of the source system and into the target system. Using the SAP LT (Landscape Transformation) tool, customers can tailor their scope relative to their unique scenarios and move these elements across.





Selective Data Transition allows transfer of data from one or more existing ERP solutions to a new SAP S/4HANA solution. You select which data to transfer which can include:

- ABAP repository of objects and developments
- Configuration (customizing) data
- Master data
- Transaction data (open items and a time-slice of historical closed items, for example, 2 years)

There are two common approaches:

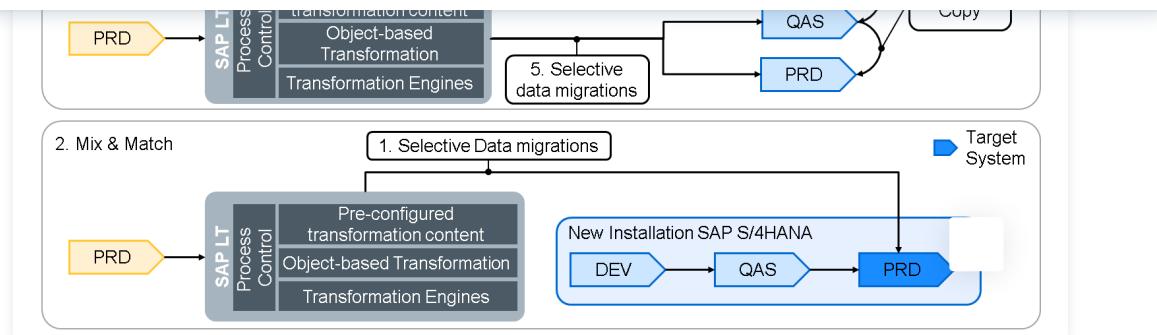
### 1. Shell Conversion

- A shell copy of the production system is made without master and transaction data, and converted to SAP S/4HANA. This option is best if most of the original processes are being reused.
- Then by using applying the Selective Data Transition scenario, specific scope can be carved out of the source system and copied to the target system.

### 2. Mix and Match

A new SAP S/4HANA install is created and elements of existing configuration and ABAP repository are transferred. This option is best if the majority of the solution is being redesigned.

## Shell Conversion versus Mix and Match Landscape



In this diagram, we compare the difference between a Shell Conversion vs Mix and Match, as below:

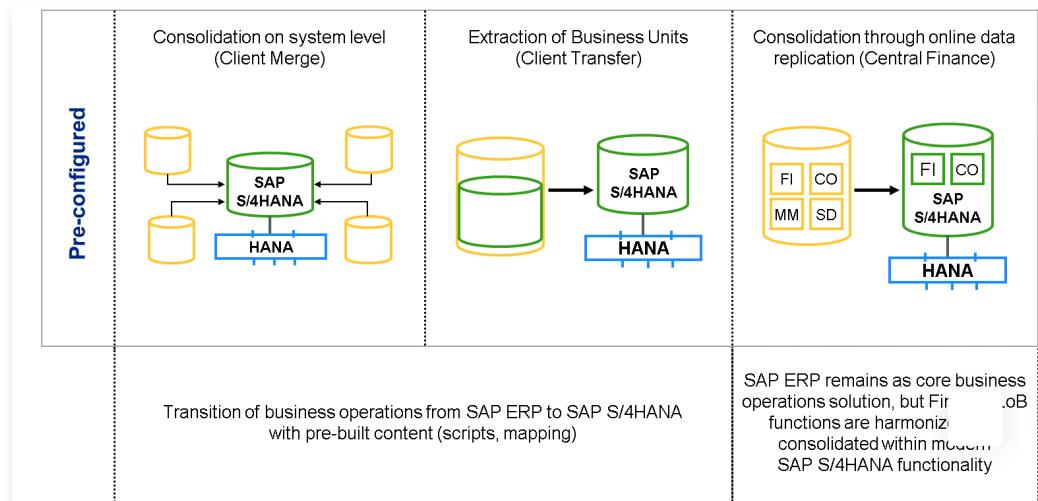
## What is Shell Conversion Approach?

In a shell conversion scenario all data from the SAP ERP system is removed, leaving the system with the configuration and developments only. The system conversion scenario is then used to convert the system to SAP S/4HANA. After the completion of the conversion, the data is then migrated to the newly converted S/4HANA system.

## What is Mix and Match Approach?

If the customer would like to redesign most of their business processes but still retain some of their existing enhancements, then a mix and match model would be the most viable approach. The mix and match approach starts with a new implementation scenario, which is then followed by a selective data transition, which selectively chooses the setting required to be retained from the existing SAP ECC system.

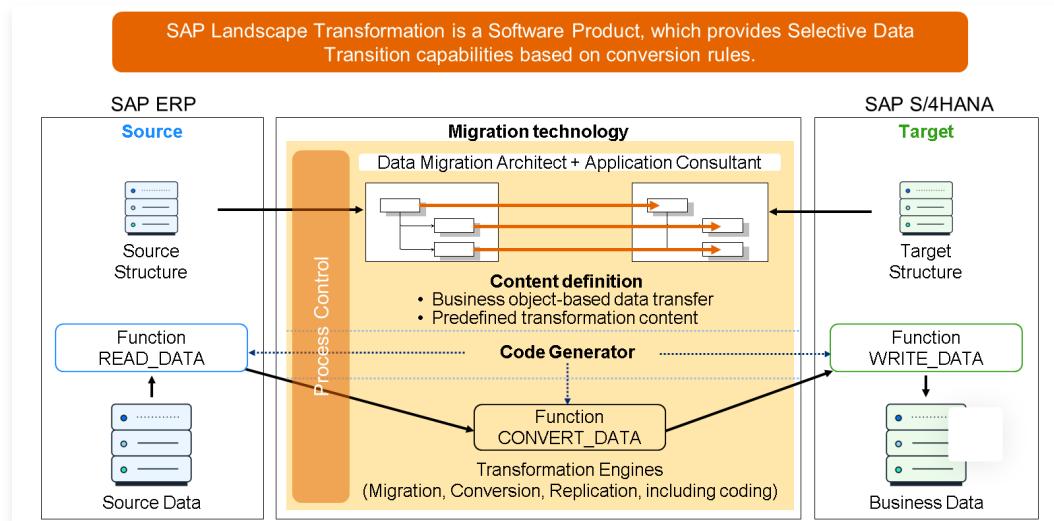
## SAP LT Enabled Scenarios





- Migration of Business Units
- Migration of selected applications

## SAP Landscape Transformation Tool



SAP landscape transformation is made up of analysis and transformation tools to use as part of your migration, conversion, or reorganization projects. It works very similarly to a data migration tool which connects to source systems, transforms data, and loads to the target.

SAP Landscape Transformation (LT) enables companies to align their existing SAP system landscape after restructuring their business, updating existing processes, integrating a recently acquired company, or removing parts of the business data due to a divestiture from their existing SAP system landscape. SAP LT ensures full data consistency and data integrity within transformation projects such as data migrations and data conversions.

## SLT Tool Capabilities



The screenshot shows a course page with three main sections highlighted by colored boxes:

- Leverage Sell, Buy, and Restructure** (Green Box):
  - Carve-Out:**
    - Company Codes
    - Segments
  - Merge:**
    - Company Codes
    - Controlling Areas
    - Profit Center
    - Cost Center
- Unify and Transform Data** (Blue Box):
  - Convert:**
    - Chart of Accounts
    - Cost Center
    - Profit Center
    - Fiscal Year
    - Asset Classes
    - Asset Account Determination
    - Customer Numbers
    - Vendor Numbers
  - Rename:**
    - Controlling Areas
    - Company Codes
    - Material Numbers
- Consolidate & Reduce IT Costs** (Orange Box):
  - Transfer:**
    - Client Transfer with Different Releases
    - Client Transfer with Matching Releases

Here are some of the elements and capabilities.

In addition to the above, SAP LT unifies that data in the target system, so as not to have duplicate entries.

## Additional Content

The screenshot shows the SAP Documentation page for SAP Landscape Transformation. The 'Accelerators' section is highlighted with an orange bar. The page includes a navigation bar with links like SAP Documentation, Overview, SAP Templates, Advanced Search, Glossary, Support, Copyright, and Disclaimer.



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# Knowledge quiz

It's time to put what you've learned to the test, get 3 right to pass this unit.

1. What is your central point of contact for all SAP customers, whether Cloud or On-Premise?

Choose the correct answer.

Expert Chat

Ask an Expert Peer

Customer Interaction Center

Schedule a Manager

**Correct**

Correct. Customer Interaction Center is your central point of contact for all SAP customers, whether Cloud or On-Premise.



There are two correct answers.

Big Bang adoption

Passthrough adoption

Phased adoption

Exhaustive adoption

**Correct**

Correct. Big Bang adoption and phased adoption are used in the ERP implementation strategies.

3. The ‘Get Support’ application helps to resolve a support issue in real time or reach SAP experts with relevant information through an AI-enabled framework.

Choose the correct answer.

True

False



YOUR SCORE

3/3

You passed  
Mentioning  
Supplementary  
Content and  
Explaining the  
SAP Support  
Accreditation  
Scope

2 Lessons 01hr

Next up: Describing SAP  
Activate

Try Again

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### Quick links

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# Mentioning Supplementary Content



## Objective

After completing this lesson, you will be able to mention SAP Methodology learning journeys and other supplementary content.

## SAP Methodology Learning Journeys

### Become competent

The content you will find here provides you with in-depth knowledge of the topic, and provides you with the option to become certified.

SAP Activate for Cloud Solutions - solution-agnostic

openSAP  
SAP Cloud ALM in a Nutshell

CALM1 - Open Online Course



Course  
SAP Activate Methodology

ACT100 - Assessment, E-book, E-learning, Learning Class



Course  
Agile Project Delivery

ACT200 - Assessment, E-learning, Learning Class



SAP CERTIFICATION  
**SAP CERTIFIED SPECIALIST**

SAP Activate for Cloud Solutions Project Manager



<https://help.sap.com/learning-journeys/c92aa4dd11414d9ca8d42b60b9555854>



## Learning

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The above learning journey content might subject to change, refer always to the latest link <https://help.sap.com/learning-journeys/5001ff287a26101484fbc62f9283839d>

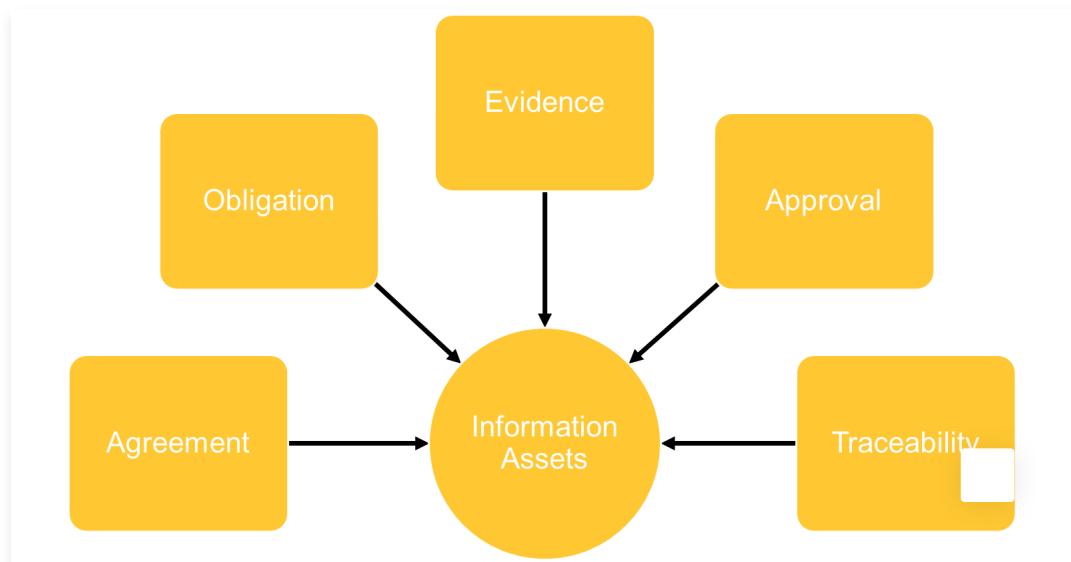
## Simplified Project Scale for SAP S/4HANA Projects and Expected Project Manager Competence

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	Project duration, years	<1	1...2	2...3	>3
Number of implementation partners (including subcontractors)	1	2	3	>3	
Number of additional SAP Solutions in scope of the project	0	2	4	>4	
Number of legal entities in organizational scope	1	2	3..5	>5	
SAP Project Management proficiency level expected	<ul style="list-style-type: none"> <li>• SAP Associate Project Manager or</li> <li>• SAP Certified Application Associate – SAP S/4HANA Cloud Implementation with SAP Activate</li> <li>• w/o implementation experience as PM</li> </ul>	<ul style="list-style-type: none"> <li>• SAP Associate Project Manager +</li> <li>• Experience in 2 full cycle <i>Small</i> projects (<i>Enterprise ERP Solution</i>) as PM</li> </ul>	<ul style="list-style-type: none"> <li>• SAP Associate Project Manager +</li> <li>• PMI Certification +</li> <li>• Experience in 2 full cycle <i>Medium</i> projects as PM</li> </ul>	<ul style="list-style-type: none"> <li>• SAP Associate Project Manager +</li> <li>• PMI Certification +</li> <li>• Experience in 2 full cycle <i>Large</i> projects as PM</li> </ul>	

## Evidence Generation



## Factors Affecting Evidence Requirements

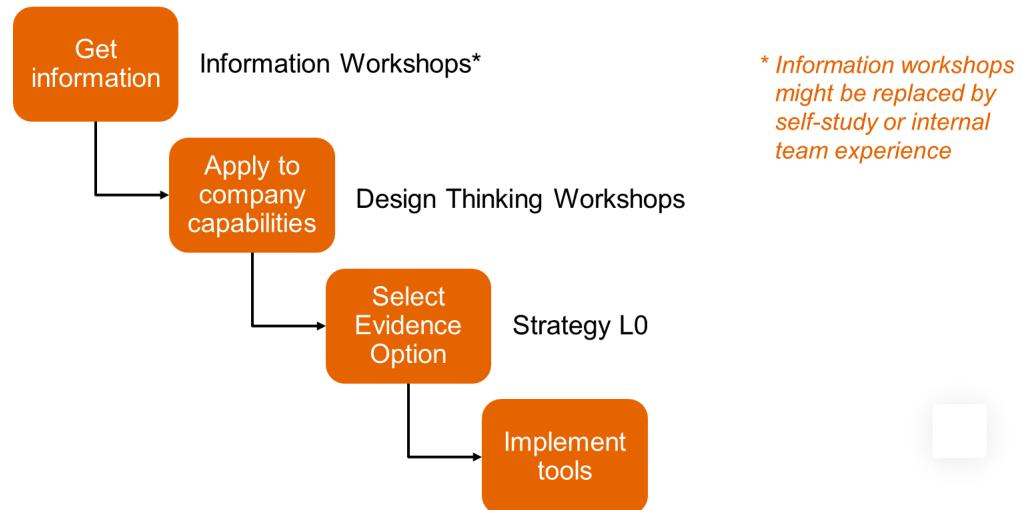
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Parameter / Option	Paper (Legacy)	Paper + Solution Manager (Minimum Recommended)	Solution Manager + DMS	Agile + automation tools
<b>Agreement</b>	Signature on paper	Signature on paper	DMS objects + Signature on printed copies	Information radiators + Signature on printed documents
<b>Approval</b>	Signature on paper	Signature on paper	DMS workflow + Signature on printed copies	Signature on printed documents
<b>Obligation</b>	Signature on paper	Signature on paper	Signature on paper copies	Information radiators + Signature on paper documents
<b>Evidence</b>	Signature on paper protocols	Digital objects created / modified by user account	Digital objects created / modified by user account	Information radiators – User Story Maps, Burndown Charts, Backlog and so on
<b>Traceability</b>	Versioning of paper documents, versions of digital Registers and Plans	Versioning of paper documents, reporting on digital objects changes in Solution Manager	Versioning in DMS, reporting on digital objects changes in Solution Manager and DMS workflow	In automation tools, such as SAP Solution Manager, Jira, and so on
<b>Tools usage</b>	Microsoft Office + Printer	Solution Manager implementation Scenarios	Solution Manager Implementation Scenarios Document Management System	<ul style="list-style-type: none"> <li>SAP Solution Manager</li> <li>Agile Project Management Tools</li> <li>Test Automation Tools</li> </ul>
<b>Tool setup costs</b>	Minimum	Moderate*	High*	High*
<b>Tool support costs</b>	High	Moderate	Moderate	Moderate
<b>Knowledge deterioration risk</b>	High	Low	Low	Low

\* If tools not already in use



To select suitable Evidence generation option for the project, it is advisable to do the following:

## Learning

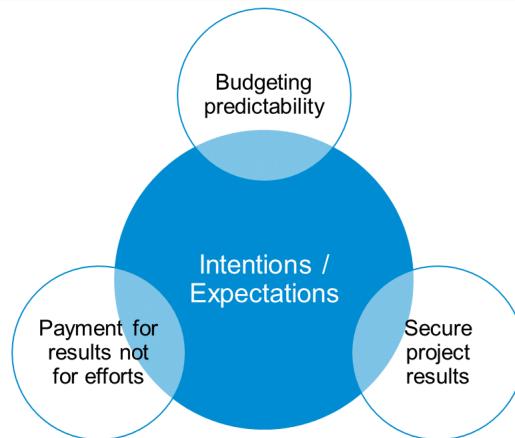
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3. Capture selected option and evidence generation tools preferences within respective strategy level 0 information asset.

4. Initiate sub-projects for implementing tools.

# Contracting

Parameters	Fixed Price Contract	Time and Material contract
Costs	Fixed	Flexible
Scope	Fixed	Flexible
Time	Fixed	Flexible



## Pros and Cons of Fixed Term Contracts

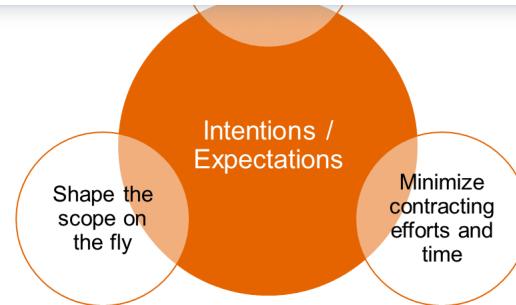
- Pros:

- Predictable budgeting
- Traceability by milestones/results
- Payments based on actual progress

- Cons:

- Lengthy negotiations and signing
- Lengthy Change Requests negotiations and signing

## Learning



## Pros and Cons of Time and Material Contracts

- **Pros:**
  - Ease of contracting
  - Less initial efforts on defining requirements
- **Cons:**
  - Not results oriented
  - Payments not bound to actual progress

Workstream	External Service Provider	Additional Software
Analytics	✓	✓
Customer Team Enablement	✓	✓
Design & Configuration	✓	✓
Integration	✓	✓
Solution Adoption	✓	✓
Testing	✓	✓
Extensibility	✓	✓
Project Management	✓	✓
Data Management	✓	✓
Technical Architecture and Infrastructure	✓	✓
Operations and Support	✓	✓

Parameter / Contract	Single Contractor	Prime Contractor + Subcontractors	Several Contractors
Contract Management efforts for Customer	↘	⇒	↑
Project resources and scope scalability	↘	↗	⇒
Warranty / Support management efforts	↘	↘	↑

↘ Less

↗ More

↑ Much more

↓ Much less

⇒ Average