

Cargo Revenue Management Cheat Sheet – Etihad Airways

1. Core Performance Metrics

Metric	Formula / Definition	Example
Load Factor	$\text{Actual Carried} \div \text{Capacity} \times 100\%$	$75\text{t} / 100\text{t} = 75\%$
Yield	$\text{Revenue} \div \text{Tons Carried}$	$\$180,000 \div 90\text{t} = \$2,000/\text{t}$
Contribution Margin	$\text{Revenue} - \text{Variable Cost}$	$\$200\text{K} - \$150\text{K} = \$50\text{K}$
Uplift Ratio	$\text{Carried} \div \text{Booked} \times 100\%$	$85 \div 90 = 94\%$
Offload Ratio	$\text{Offloaded} \div \text{Booked} \times 100\%$	$2 \div 100 = 2\%$

2. Forecasting & Optimization

- Forecast Accuracy = $(1 - |\text{Forecast} - \text{Actual}| / \text{Actual}) \times 100\%$
- Overbooking Level \approx Historical No-Show %
- Demand/Capacity Ratio = $\text{Forecast Demand} \div \text{Available Capacity}$

3. Pricing & Revenue Indicators

- Revenue per Flight = $\text{Total Cargo Revenue} / \text{No. of Flights}$
- Average Rate per kg = $\text{Revenue} \div \text{Weight}$
- Break-even Load Factor = $\text{Total Cost} \div (\text{Capacity} \times \text{Yield})$

4. Capacity & Allocation

- Allocation Strategy – Reserve % of capacity for high-yield commodities/customers.
- Dynamic Allocation – Adjust space allocation by demand trend.
- Gateway Optimization – Use routes/trucks to maximize yield.

5. Operational & Recovery Metrics

- Rebooking Rate = % cargo re-accommodated after disruption.
- Truck Load Utilization = $\text{Weight} \div \text{Truck Capacity}$
- Delay Impact = Lost revenue due to delays/offloads.

6. Quick Route Example

Route AUH–LHR: Capacity 100t, Carried 90t, Revenue \$180K, Cost \$130K → Load Factor = 90%, Yield = \$2,000/t, Contribution = \$50K, Forecast Accuracy = 95%

7. Interview Tips

- Link metrics to decisions: 'If LF is high but yield low → adjust mix/pricing.'
- For forecasting questions: 'Use historical uplift + volatility to set overbooking buffers.'