



ICG TRAINING & CONSULTING

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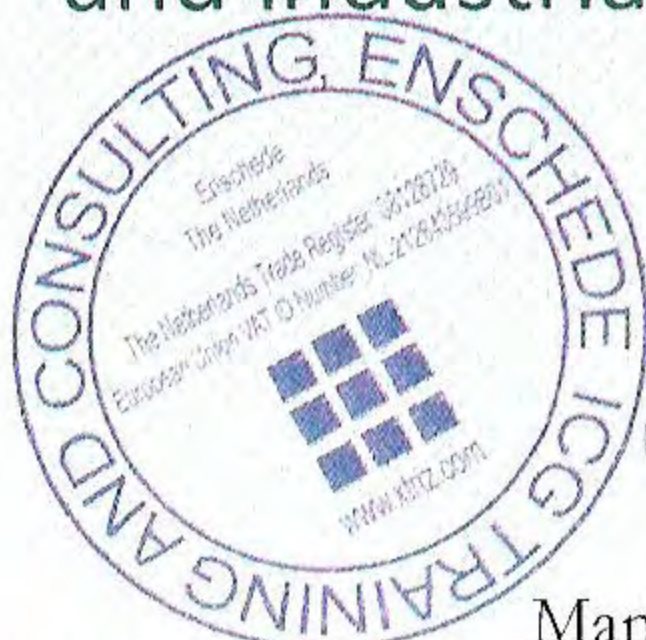
CERTIFICATE

of TRIZ and Systematic Innovation Practitioner, Advanced Level

issued by ICG Training & Consulting to:

Joris Schut

as a result of successful completion of the “**TRIZ Fundamentals**” training course on July 8-19, 2013 in Enschede, The Netherlands. This course is part of the mechanical and industrial design engineering master program of the University of Twente.



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