

*This is to certify that on Wed 23 Sep 2015*

# Klaas Joris Schut

demonstrated a fundamental understanding of how to maximize return on investment, optimize the total cost of ownership of products and systems, and the drivers for delivering value, while working as part of a self-organizing, cross-functional team within the Scrum framework.

In recognition of this, Scrum.org is pleased to provide certification at the level of



## Professional Scrum Product Owner I



*Ken Schwab*