

*This is to certify that on Sun 24 Jan 2016*

# Klaas Joris Schut

Demonstrated a distinguished level of Scrum mastery, proving a deep understanding of the application of Scrum, Scrum practices and the Scrum Values and the ability to apply Scrum in a variety of complex team and organizational situations.

In recognition of this, Scrum.org is pleased to provide this certification.



## Professional Scrum Master III



Improving the Profession of Software Development

*Ken Schwaber*