

JANUARY 16, 2015

## Statement of Accomplishment

## KLAAS JORIS SCHUT

HAS SUCCESSFULLY COMPLETED THE UNIVERSITY OF PENNSYLVANIA'S ONLINE OFFERING OF



## **Arts and Culture Strategy**

Hundle Jaylor

This course covers field and management theory, measures of organizational performance, and effective business models, designed specifically for arts and culture leaders who want to create sustainable organizations that deliver real social value.

PETER FRUMKIN
SCHOOL OF SOCIAL POLICY & PRACTICE
UNIVERSITY OF PENNSYLVANIA

MRS. RUSSELL WILLIS TAYLOR
LECTURER, SCHOOL OF SOCIAL POLICY & PRACTICE,
UNIVERSITY OF PENNSYLVANIA
FORMER PRESIDENT & CEO, NATIONAL ARTS
STRATEGIES

THIS STATEMENT OF ACCOMPLISHMENT IS NOT A UNIVERSITY OF PENNSYLVANIA DEGREE; AND IT DOES NOT VERIFY THE IDENTITY OF THE STUDENT; PLEASE NOTE: THIS ONLINE OFFERING DOES NOT REFLECT THE ENTIRE CURRICULUM OFFERED TO STUDENTS ENROLLED AT THE UNIVERSITY OF PENNSYLVANIA. THIS STATEMENT DOES NOT AFFIRM THAT THIS STUDENT WAS ENROLLED AS A STUDENT AT THE UNIVERSITY OF PENNSYLVANIA IN ANY WAY. IT DOES NOT CONFER A UNIVERSITY OF PENNSYLVANIA GRADE; IT DOES NOT CONFER UNIVERSITY OF PENNSYLVANIA CREDIT; IT DOES NOT CONFER ANY CREDENTIAL TO THE STUDENT.