

# LEAD SCORING CASE STUDY

## **Upgrad Assignment**

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# Problem Statement

Leads acquisition through multiple channel

Poor lead conversion rate ~30%

Identify most potential leads i.e. “Hot Leads”

Build a model to assign lead score to each lead-

- higher score > higher conversion chance
- Lower score > lower conversion chance

Target lead conversion rate ~ 80%



# Objectives

Build a logistic regression model

Assign a lead score between 0 and 100 to each of the leads which can be used by the company to target potential leads. A higher score would mean that the lead is hot, i.e. is most likely to convert whereas a lower score would mean that the lead is cold and will mostly not get converted.



# Data Understanding and Preparation

Import libraries and read data set

Understanding the data info and description for preprocessing

## **Dealing with missing values**

- Converting missing values to null values

## **Dealing with null values**

- Replacing incorrect entries as null value, e.g. replacing “Select” with nan
- Dropping columns having significant null values
- Replacing null values for important feature using business understanding and mode, e.g. replacing null values in Lead Quality with “Not Sure”
- Dropping rows with low percentage null values

## **Forming EDA**

- Dropping unnecessary columns based on univariate and bivariate analysis

## **Creating Dummy Variables for categorical columns and replacing the parent columns**

# EDA

- Univariate analysis
  - Check for value counts for categorical variables
  - Dealing with outliers in numeric variables-
    - In case of 'Total Visits' and 'Total Time Spent on Website' and 'Page Views Per Visit', all the three columns have outliers
    - Dropping rows with “total visits” >10
    - Dropping rows with “total time spent on website” >1800
    - Dropping rows with “page views per visit” >7
- Bivariate analysis
  - Checking feature relationships with target variable “Converted” using pair plots (continuous variables) and count plots (categorical variables)
    - Understanding important features and unimportant features
      - Important- e.g. Last Activity, What matters of choosing, Tags, Lead Quality
      - Unimportant- e.g. Lead Origin, Specialization
    - Clustering origin of leads as “Indian”, “Non\_Indian\_Asian”, “Non\_Asian”

# Model Approach

## Test train split

- Scaling continuous variables
- Checking conversion rate
- Identifying and dropping high correlated variables

## Model building

- Using RFE for feature selection- no. of features =15
- Checking for p values and VIF Scores
- Deleting features with high p values i.e.  $>0.05$ , e.g. tags\_wrong number given, tags\_invalid number
- Checking for prediction accuracy, precision by creating confusion matrix
- And assigning lead score based on conversion probability
- Plotting the ROC curve to see the trade b/w sensitivity and specificity- curve follows the left hand border and then the top boarder signifying the accuracy of the model
- Finding the optimal cut-off by plotting accuracy, sensitivity and specificity –
  - The optimal cut off is decided based on the sensitivity and specificity values where it maximizes simultaneously- the final cut off is 0.27

# Model Evaluation

## Test set results

- Running the model on test data
- Checking for prediction accuracy, precision by creating confusion matrix

**Model is capable of predicting 87% customers out of all the converted customers**

- The model has an accuracy of 89.8%
- The final model has Precision of 0.8586, this means 85.86% of predicted hot leads are True Hot Leads
- Also we built a reusable code to find the optimum cut off to find out the best precision score.

**And assigning lead score based on conversion probability @cut off conversion probability at 0.27**

**Test set specificity- 0.91**

# Key Variables & Business Insights

Following are the key variables that should be focused the most on in order to increase the probability of lead conversion

(decreasing order of impact on target variable)

- Tags\_Lost to EINS
- Tags\_Closed by Horizon
- Lead Source\_Welingak Website
- Tags\_Busy
- Tags\_Will revert after reading the email
- Last Activity\_SMS Sent
- What is your current occupation\_Working Professional

Following are the key variables that contribute most towards decrease in the probability of lead conversion

(decreasing order of impact on target variable)

- Lead Quality\_Not Sure
- Lead Quality\_Worst
- Last Notable Activity\_Olark Chat Conversation
- Last Notable Activity\_Modified
- Tags\_switched off
- Tags\_Ringing



# Recommendations for immediate implementation

## Recommendations to Increase Lead Conversion:

### Focus on High-Impact Tags:

- Prioritize leads tagged as **"Lost to EINS"** and **"Closed by Horizon"** since they have the highest positive impact on lead conversion.
- Actively engage with leads tagged as **"Busy"** or those who will **"Revert after reading the email"** to improve conversion rates.

### Optimize Lead Source:

- Leverage the **Welingak Website** as a primary lead source since it significantly impacts lead conversion positively. Enhance marketing efforts and user experience on this platform.

### Enhance Communication Strategies:

- Use **SMS as the last activity** when reaching out to leads, as it correlates positively with conversions.
- Develop tailored strategies for **working professionals**, as this occupation group is more likely to convert.

## Recommendations to Mitigate Negative Impact:

### Address Lead Quality Issues:

- Reduce the proportion of leads categorized under **"Lead Quality - Not Sure"** and **"Lead Quality - Worst"** by refining the lead qualification process.

### Improve Follow-Up Activities:

- Avoid **"Last Notable Activity - Modified"** and **"Olark Chat Conversation"** as these are associated with lower conversion rates. Instead, focus on activities with proven positive impacts.

### Handle Unresponsive Leads Effectively:

- Implement strategies to re-engage leads tagged as **"Switched off"** or **"Ringing"**, such as alternative contact methods or tailored messaging.

## Operational Adjustments:

### Refine Lead Scoring Model:

- Ensure continuous monitoring and recalibration of the lead scoring model based on new data to maintain high accuracy (current accuracy: 89%).

### Track Key Metrics:

- Regularly evaluate precision, sensitivity, and specificity to ensure the model performs optimally at the identified cutoff of 0.27