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In today’s modern world computing is becoming more fundamental to everything we do, and with that comes a focus on creating highly available and distributed services. With high availability services, many computers work together to make a service achieve the greatest uptime possible, this includes being fault-tolerant to various outage scenarios. Consensus algorithms are a foundational part of building these systems.

Raft Consensus

ITC303 – Assessment Item 2

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# Project Vision

## Introduction

In today’s modern world computing is becoming more fundamental to everything we do, and with that comes a focus on creating highly available and distributed services. With high availability services, many computers work together to make a service achieve the greatest uptime possible, this includes being fault-tolerant to various outage scenarios. Consensus algorithms are a foundational part of building these systems.

Consensus algorithm work by ensuring all nodes in a cluster are in agreeance on the current state of the service and continues uptime of the service during node failure or network link failures between the nodes.

The vision for this project is to create and publish a fully featured implementation of a Consensus Algorithm as an open source code library which would allow for application developers to implement consensus/fault-tolerance into their services as easily as possible.

The benefit to an implementing company could be twofold; firstly, solving the problem of increasing uptime of a critical service, and secondly by taking advantage of consensus distributed consistent log feature they can maintain service uptime whilst offloading server computation to the end user devices, directly saving hosting costs for the company.

*Create a fully featured open source code library to allow the most amount of developers access to adding consensus features as easily as possible to their projects*

## Positioning

### Problem Statement

Consumer driven requirements for always available services has pushed companies to eliminate any downtime from their offerings. These downtimes impact user experience as well as trust in their platform.

When consumers have poor experiences and lose trust in a service they may consider alternatives solutions for the needs. This impacts the growth of a company, as well as their ability to extract the financial benefits of scale from having a large user base.

Companies which minimise or eliminate any impact from downtime for their end users may better compete in the marketplace for their services.

### Product Position Statement

Our proposed project targets developers who are responsible for implementing services which require high uptime. This open source library aims to fill the market position of a consensus algorithm which focuses on ease of integration and which is written in the language the developer is most likely to be using.

The benefits to a company would include reducing overall product development time, reducing the total cost of developing a highly available service, and by reducing the need/costs for consensus specialists to implement the desired feature. Reducing these costs will also lower the barrier for entry for companies which previously could not have reasonably implemented this.

Driving down development overhead costs can not only improve a company’s competitiveness in their market and allow them to capture the cost of unnecessary expenditure, the reduction of development time can also reduce the financial risk that companies accept during their projects which implement this technical feature.

## Stakeholder Descriptions

### Stakeholder Summary

|  |  |  |
| --- | --- | --- |
| **Name** | **Description** | **Responsibility** |
| **Project Team** | Our team; functioning as developers, as well as project sponsors and management | * Ensuring system is maintainable * Ensuring market demand * Ensuring features are working as desired * Ensuring system is reasonably secure * Monitoring of project development progress Investing their time into development |
| **Team Leader/CTO** | The individual who is responsible for selecting and assessing technologies that may be beneficial for inclusion into their services | * Assess the amount of time and cost of implementation of this library as their feature * Confirmation of the benefits of the library matching the business requirements * Comparison of alternative solutions for their requirements * Proposing library as solution for their requirements to project sponsor * Managing the project of implementation |
| **Project Sponsor** | The individual who has requested the inclusion of the feature into their service, and provide the financing for implementation | * Assess the proposal by the Team Leader/CTO in the context of cost to benefit to the company and realization of benefits * Responsible to the business for the success of the project and reasonable use of expenditure * Responsible for sponsoring the resolution of the business case |
| **Developer - Consensus Specialist** | The individual in the Project Team whose responsibility is to learn | * Responsible for the intimate knowledge of the library * Responsible for technical practical knowledge to understand consensus algorithm and implementation * Liaising as the specialist consult inside the Project Team for practical implementation of the library into the service |
| **Developer** | The individuals responsible for the integration of the library into their service | * Understanding their existing service such that they can liaise with the Consensus Specialist to plan how to implement * Implementing the feature into their service |
| **End user** | The end users who is pressuring the company for highly available service | * Not applicable |

## User Environment

As the reliance on always available services grows, there becomes more companies and individuals who rely on their services having high uptime. These companies have many, sometimes thousands of users relying on the availability of their services to perform important roles in their lives.

Some examples of the users would be:

* Companies who offload server session to customers, such as multiplayer games.
* Companies offer As A Service (aaS) products needing high uptime
* Companies who want to add high reliability to their services
* Database programmers

### Example Scenario 1: The On-Prem Password Manager company

This company produces a Linux webserver that their business clients run on premises, this server is a Password Manager for all their employee’s company logins details and supplier logins in. Their biggest customer, a 1000 seat enterprise, has complained of the risk of reliability in this password web server and would like to mitigate the risk of failure of the server as it’s stop hundreds of people from conducting their daily duties. They suggested that they were interested in a more reliable solution which mirrors itself between sites to maintain its uptime, is transaction safe, and importantly never loses data or returns incorrect results.

### Example Scenario 2: The database company

Consensus algorithms are complicated, and databases are a critical part of almost all web services. In order to bring consensus to the masses, a database company is looking to implement clustering at the transaction log level of their database, so that web servers can failover to other nodes in the cluster if one falls over. The job of developers greatly simplified as they only need to write heartbeat checks to their database, and upon failure select another node in the cluster.

### Example Scenario 3: The Video Game company

There is a video game company who runs a popular multiplayer turn-based strategy mobile game, many thousands of players are playing at any one time. Analysing their company costs, hosting costs accounts for around 40% of yearly expenditure, which is second only to staff costs. Each game server hosts up to 10 players at a time, meaning the company needs scale up to run hundreds and potentially thousands of these servers during peak playing times. The idea came up about offloading running the server onto one of the players playing in the server, however it was shot down due to the ability for players to leave at any moment causing bad experiences for the other players in the servers. They’ve now had the bright idea to employ a consensus algorithm which synchronises server state among their players, so if someone leaves the game server starts running on another player. This will dramatically cut hosting costs, while not impacting uptime for the players.

## Product Overview

### Needs and Features (Functional requirements)

Priority scale is between 1 and 12, with 1 being the most important

|  |  |  |  |
| --- | --- | --- | --- |
| **Need** | **Priority** | **Features** | **Planned Release** |
| Consensus between distributed systems | **1** | Replicated log, with consensus algorithm | Proto. |
| Fault tolerant distributed service | **2** | Consensus algorithm allows for a fault tolerant distributed system | Proto. |
| Improved reliability of existing service | **3** | System is fault tolerance, so it will improve reliability | Proto. |
| Complete proven reliability | **4** | Based on proven algorithm | Proto. |
| Minimal additional surface area for failure | **5** | Complete coverage unit testing | Version 1.0 |
| Cross Platform | **6** | Targeting .NET standard framework | Proto. |
| Mitigate project abandonment | **7** | Licensing allow for profit | Proto. |
| Minimal overhead/impact to service performance | **8** | Equivalent to leading consensus algorithm, Paxos in performance | Proto. |
| Minimal resource usage | **9** | Consensus Log compaction | Proto. |
| Ability to pick ideal leader | **10** | Fitness considered in selection of next leader (new leader calls for election of ideal leader) | Version 1.0 |
| Warm nodes | **11** | Tracks log but doesn’t vote | Version 1.0 |
| Upgrade path | **12** | Versioning built in, backwards compatibility minor releases and single major | Final |

### Other Product Requirements (Non-functional requirements)

Priority scale is between 1 and 14, with 1 being the most important

|  |  |  |  |
| --- | --- | --- | --- |
| **Requirements** | **Solution** | **Priority** | **Planned Release** |
| Reliability | 1. Full coverage unit testing | **1** | 1. Final |
| Usability | 1. Designed to be as simple as possible to integrate. 2. Released as Nuget package | **2** | 1. Proto. 2. Final |
| Documentation | 1. Full coverage documentation for algorithm and API | **3** | 1. Final |
| Quality | 1. Full coverage unit testing 2. Strict adherence to style guide | **4** | 1. Final 2. Proto. |
| Performance | 1. Matches Paxos in performance of consensus 2. Own thread with ASYNC/non-blocking operations 3. Performance analysis | **5** | 1. Proto. 2. Proto. 3. Version 1.0 |
| Compatibility | 1. Written in .NET the second most popular language. 2. Minimal dependencies. 3. Written in .NET standard, cross platform 4. Agnostic networking option 5. Designed to be as simple as possible to port languages | **6** | 1. Proto. 2. Proto. 3. Proto. 4. Version 1.0 5. Proto. |
| Availability | 1. Can be run between servers locally or across Internet | **7** | 1. Proto. |
| Security | 1. Network level authentication | **8** | 1. Proto. |
| Privacy | 1. Security measures to join cluster | **9** | 1. Proto. |
| Scalability | 1. Dynamic cluster membership, horizontal scaling | **10** | 1. Version 1.0 |
| Testability | 1. Open source code, unit tests provided | **11** | 1. Final |
| Extendability | 1. Open source code | **12** | 1. Final |
| Auditability | 1. Open source code 2. Logging | **13** | 1. Final 2. Proto. |
| Troubleshooting | 1. Verbose logging | **14** | 1. Proto. |

### Business Justification for Functional and Non-functional Requirements

First and foremost, the most important feature of this project is increasing the reliability of a User Application Service by maintaining a replicated log; hence the top 5 functional requirements link directly to this. Not only does the desired system require to spread a replicated log amongst nodes, it also needs to be fault tolerant in the case of failure of a minority of nodes and manage the start/stop of a UAS in cases where only one instance should run. An unconventional part of reliability is usability, therefore there is a focus on the design of the usability of the library to ideally eliminate issues to reliability caused during implementation. To reinforce usability for the product, there will also be complete documentation available.

Companies looking to run this software may look to do so on any operating systems (e.g. Windows, Linux and mobile), so it’s important that the code is written in a way that allows for this portability. To implement this, the project will be written in the .NET Standard Framework, which allows portability over all platforms .NET is able to run on.

Part of the benefit of releasing all of the code for this project as open source is that the business risk of project abandonment by ourselves could be picked up by the client, or even a potential open source community. This would enable security updates, bug fixes, and new features to continually be added to the project; and the licensing the project is released under allows for companies to profit from the code.

A fact of implementing a consensus under the hood of a service is that there will always be some overhead; the consensus algorithm being implemented has the same performance as the more popular/complicated and error prone Paxos algorithm. So, using Raft gives us all of the benefits, without the understandability/usability downsides of Paxos. This minimal performance overhead allows companies implementing the library to not suffer from unreasonable latency overhead while waiting for servers to reach consensus, which would’ve caused a direct impact to their user experience. With careful design and the right conditions, it’s even be possible to for this library to be used in a real time 30-60 tick game.

When only a single instance of the User Application Server (UAS) is required, such as a video game server, it may be important to the user experience that most ideal node in terms of latency, or hardware performance runs the UAS. Having the ability for the nodes to pick the most ideal leader for consensus based on performance enable this improved quality of service.

When a node fails or leaves the cluster, this impacts the redundancy/reliability of the cluster as a whole. To bring back a safe state, an additional node is brought in to bring the cluster back up to the desired number of nodes. However, if the cluster service has been running for a long time the replicated log may be so large that it takes several minutes to get another node ready. To resolve this issue, a requirement for allowing Warm nodes to be updated semi-regularly with committed entries to save time later is important. This directly improves reliability and user experience upon additional node failures/departures.

As companies require always on services, an important part is that the consensus library also include backwards compatibility, so allow for rolling software updates through the nodes in a cluster. This allows for the updating of UAS without causing service downtime to the service, avoiding any customer impact.

Security and privacy are also both highly important since these nodes will connect across the network, in a modern-day service there is an expectation of a duty of care to users for the protection of their potentially sensitive information or data.

Part of the easy of code maintainability is facilitating the recreation of any possible bugs in the library; as such, to enable the troubleshooting of this the library will output at multiple debugging levels based on desired configuration.

Implementing scalability in the cluster by enabling the dynamic adding and removing of nodes allows the integration of this library with the horizontal scalability necessary for modern infrastructure design.

#### Justification of ordering of requirements

The library being quite atomic in nature (i.e. it either works or it doesn’t when ready for integration) has impacted the ordering of the requirements priorities. They have primarily been focused on functionality first before the extra “nice to haves”, so that the product can get out the door as fast as possible, while never compromising on the reliability. For example, Security is absolutely necessary in a production release of this library as it may be conducted over the Internet (and other publicly known vulnerabilities are exploited in similar software, discussed elsewhere in this document), however it’s technically not required to have a running consensus algorithm.

# Requirement Model

## Use Case Model

After investigation of the requirements the following [Use Case diagram](https://media.discordapp.net/attachments/418342556800385048/433932325508743168/2_-_Use_Case_Diagram.png?width=720&height=585) has been developed to outlining the initial set of interactions required

|  |
| --- |
| Use case diagram  Figure |

## Short Use Case Descriptions - In Table Form

### Actor Key

UAS = User Application Server  
Dev = Developer

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Use Case Name** | **Precondition** | **Actor** | **Need** | **Do Something** | **Basic Intent/Goal** |
| Join Cluster | Has information about the cluster | UAS | Join the cluster | Join Cluster | Become a member of the cluster |
| Run Cluster | Join Cluster use case has run | UAS | Participate in cluster actions | Run Cluster | Start participating in the cluster |
| Receive Committed Entries | N/A | UAS | Bring itself up to date | Receive Committed Entries | Can maintain consensus |
| Append Entry | N/A | UAS | To add a message into consensus | Append Entry | Message gets committed into the consensus |
| Receive Notice of Entry Commit | N/A | UAS | To know if the message they requested to be committed, was committed | Receive Notice of Entry Commit | So that they may update the running UAS state |
| Receive Start Server | The current node should be running a UAS | UAS | To be running a UAS when required | Receive Start Server | They may go ahead and start up their UAS to provide services |
| Receive Stop Server | The current node should stop running their UAS | UAS | To stop running a UAS when required | Receive Stop Server | They stop acting as a UAS and providing service |
| Respond with Server Fitness | UAS implementing own fitness function | UAS | Wants to respond with its fitness for being the UAS | Respond with Server Fitness | The most fit node may be identified to run the UAS |
| Read Entry Value | N/A | UAS | Read log entries that have been committed | Read Entry Value | Can reference the committed data |
| Send Network Message | Offloading node communication to UAS | UAS | Send a message offloaded to it from the underlying consensus algorithm | Send Network Message | The underlying consensus algorithm can still communicate without relying on it’s own networking stack |
| Receive Network Message | Offloading node communication to UAS | UAS | Forward a message offloaded onto it’s networking stack to the underlying consensus algorithm | Receive Network Message | The underlying consensus algorithm can still communicate without relying on it’s own networking stack |
| Confirm Identity | N/A | UAS | Confirm the identity a new node communicating for the first time | Confirm Identity | Establish security through trust, and ensure they cannot be man in the middled |
| Read Logs | N/A | Dev | Understand what the underlying consensus algorithm is doing, perhaps tracking a bug | Read Logs | Understand what the underlying consensus algorithm is doing |

## Domain model

|  |
| --- |
| Figure [Domain Model](https://cdn.discordapp.com/attachments/418342556800385048/433932360279654410/2_-_Domain_Model.png) |

### Discussion regarding domain model

We’ve found this is easiest to explain using an example of a distributed multiplayer game running a which is in a server/client setup. In this example the server is also running on one of the clients. In that example, the UAC would be the game client which the players would be interacting with, and UAS would be the game server all the game clients are talking back to. Our library would be integrated into the UAS.

Reading from the top left of the diagram it’s shown how the UAC (i.e. game clients) talk to the active UAS (i.e. game server) in the Cluster Application Servers(CAS). Then it’s shown how the CAS is made up of UASs. It’s the library which links these UACs together into a cluster, and the UACs simply talk to whomever is the ‘leader’ UAS in the CAS. The UAC can simple just try each of the IPs in the CAS until they find the leader who responds, this cuts down on the complexity in the UAC software.

Next, the UAS uses the Consensus API to talk to its internal Consensus Node. This consensus node is the part that handles cluster operations, and part of that is instructing the UAS to let it know when it should and shouldn’t be running the active game server. The nodes all communicate to each other through messages which are sent and encrypted by the Networking Library. Consensus between the nodes is through a shared distributed log (Distributed Log) which the active UAS commits entries into, and the follower nodes are updated with. Each node stores information about the other nodes which are in the cluster with it. And each node does verbose logging for troubleshooting reasons.

### Does the analysis of non-functional requirements demonstrate an ability to identify, quantify, prioritise, and communicate required system qualities? (LO2)

This is the part of the document where the above would be analysed, however after discussing with Jim, he has confirmed that this is covered by our ”Business Justification for Functional and Non-functional Requirements” section in the Project Vision above.

# Architecture Proposal

## Purpose

This document describes the philosophy, decisions, constraints, justifications, significant elements, and any other overarching aspects of the system that shape the design and implementation.

## Architectural Goals and Philosophy

The most important goal of this project is increasing the reliability of a User Application Service; hence all the high priority non-functional requirements link directly to this and it’s also the primary architectural design goal. By directly designing for reliability we incorporate it foundationally into our final product; part of this reliability focused design is a large amount of time initially invested into accurately and exhaustively planning out the project to meet all the functional and non-functional requirements.

An underlying requirement of reliability at the code level is rigorous full suite testing and a focus of strong adherence to code quality/style guidelines. This reduces errors, as well as improves maintainability.

Key to the implementation of reliability is usability, therefore there is also a focus on the design of the usability of the library. To reinforce usability for the product, there will also be complete documentation available to ease integration.

The final library needs to maintain functionality in a system with up to a minority of its nodes failed and will be put into potentially hostile environments in terms up frequently failing nodes.

## Assumptions and Dependencies

Assumptions:

* Market need for consensus library, specifically in .NET
* Performance and latency overhead of consensus is manageable without negatively impacting customer experience
* Requirement for security and the impact of that overhead is acceptable
* The limitation of compatibility in cross-platform implementation for mobile is limited to Xamarin is acceptable
* Dynamic cluster membership, including increase and decreases cluster size/scalability is an important feature to the developers
* Designing this library as free and open source software will not detrimentally inhibit company adoption and that auditability is important
* That developers would utilise the debug logging features of the library to diagnose their issues
* That developers would report back any bugs or issues with library back so they may be resolved

Dependencies:

* Developer implementing the programming required to read/write User Application Service state information into the consensus log
* Developer is able to start a User Application Service off of solely the information contained within the consensus log
* Developer implementing or having load balancing logic in any User Application Client accessing the active User Application Service. This may simply include failover at the IP level between the Cluster of Application Servers.
* Developer will either manually specify node networking addresses or enable a lobby system in their own User Application Service to supply them as required to the library for the starting of the cluster

## Architecturally Significant Requirements

* The system must be able to communicate over a network
* The system must be able to maintain consensus between distributed network nodes
* The system must be able to maintain a consistent replicated log
* The system must be able to survive failures up to a minority of its nodes
* The system must be as easy as possible to implement into existing projects
* The system must be as reliable as possible

## Decisions, Constraints, and Justifications

|  |  |
| --- | --- |
| **Decision** | **Justification** |
| C# language using .NET framework | C# is the [second most popular language of 2017](https://insights.stackoverflow.com/survey/2017#most-popular-technologies), so using it will make our library available to a wide range of developers |
| C# over Java | The more mature library integration framework of C# (Nuget) over Java outweighs the 5 percentage points of difference in their popularity |
| .NET Standard | .NET Standard is a subset of functions in the .NET framework which is. Although this makes development more difficult due to the reduction of prebuilt libraries |
| Bitbucket | Developer familiarity and the ability to have repos private during development |
| Full suite unit testing | As reliability is the most important functional requirement, we want to ensure not only that the code is working as intended, but also that changes to the code impact functionality |
| Style guide | Part of releasing open source code while easing development and maintenance of it by disparate developers is ensuring strict adherence to coding standards |
| Code review | With reliability such an important non-functional requirement, systematic independent party examination of code is put in place to find bugs as early as possible, as well as maintain adherence to style guide. |
| Documentation | To enhance usability, thorough cleary and consistent documentation |
| Implementing own network library | The existing functionality did not exist in an available library, or existing libraries were excessively bloated. With networking foundation to the node communication, controlling it was a practical decision. |
| Test driven development | As we’ve focused on exhaustive design for reliability reasons, TDD is a complementary fit due to its ability to ensure that all of the designed requirements are implemented |
| Visual Studio IDE | Industry standard .NET IDE, developer familiarity, ease of unit testing |
| Security | Always-on security was decided due to the nodes being designed to cluster across the public internet, as well as avoiding common issue of leakage or exploits such as the recent [etcd](http://www.zdnet.com/article/thousands-of-etcd-server-installs-are-leaking-credentials/) and [memcached](http://www.zdnet.com/article/memcached-ddos-the-biggest-baddest-denial-of-service-attacker-yet/). |

|  |  |
| --- | --- |
| **Constraint** | **Justification** |
| Consistent public API | Maintain ease of implementation for developers, regardless of underlying implementation changes |
| Minimalistic approach | When deciding on additional features or functionality, careful consideration must be taken to ensure a minimalist design is adhered to such as that the implementation of the software maintains being as simple as possible. This is due to reliability reasons, by aiming to avoid potential issues caused during implementation by over complicated or extensive options for developers. |
| Usability first approach | When deciding on approaches which the developers interacts with (such as the API), the most important constraint is usability and must be considered over unessential functionality. This usability first approach increases reliability, which has been justified multiple times above. |
| UDP | Although the guaranteed ordering and acknowledgment of packets in TCP would be ideal for a consensus algorithm, the additional round trip times required for this increase latency overhead unreasonability, and as the consensus algorithm takes cases of consistency and packet loss, UDP was chosen as the network protocol so we did not need to incur this overhead. |
| Universally standard data structure for distributed log | A key-value store (also known as “dictionary” in .NET) was chosen for it’s speed, reliability and non-complex implementation for developers. |

## Architectural Mechanisms

### Architectural Mechanism 1 - Distributed Consistent Log

This is the component used by the User Application Service (UAS) to commit their running service’s data into a distributed log amongst the consensus nodes. This is the foundational feature which allows other UASs to start up in the event of a running UAS failure.

### Architectural Mechanism 2 - Fault Tolerance

This is the features which allows an increase in availability of a given service, it does this though enabling the failing over of a User Application Service to another available node in the cluster.

### Architectural Mechanism 3 - Network Communication

This is the functionality which allows the distributed consensus nodes to communicate with each other. It will be based on the “fire-and-forget” / ”connectionless” UDP protocol to reduce latency, while leaving the overhead of handling packet loss to the consensus algorithm.

### Architectural Mechanism 4 - Security

This feature provides identification through public key cryptography, confidentiality through encryption, and integrity through HMAC, for all network communications.

### Architectural Mechanism 5 - API Based Integration

The User Application Server (UAS) communicates with its consensus node through the use of a .NET class library. This single interface focused on usability is how the UAS communicates to the consensus algorithm.

### Architectural Mechanism 6 - High Quality Code

There will be a dedicated and focused effort on ensuring the highest possible quality of code as part of this project. As this code is to be ideally used in ensuring UAS high availability, it’s focus on quality must be paramount.

## Layers or Architectural Framework

From the below diagram, it’s shown where each Architectural Mechanism exists in the design. These architectural mechanisms in the diagram are numbered to reflect the assigned numbers previously in Architectural Mechanisms above.

|  |
| --- |
| Figure |

#### Where each NFRs is addressed in the architectural framework

|  |  |
| --- | --- |
| **NFR** | **Related Architectural Framework Mechanism** |
| Reliability | Fault tolerance |
| Usability | API Integration |
| Documentation | API Integration, however handled externally to the system |
| Quality | High Quality Code |
| Performance | N/A, this is handled at the algorithm and code level |
| Compatibility | N/A, this is handled by choice of code language |
| Availability | Networking |
| Scalability | Distributed Consistent Log, handled in consensus algorithm |
| Security | Networking |
| Privacy | Networking |
| Testability | High Quality Code |
| Extendability | High Quality Code |
| Auditability | High Quality Code |
| Troubleshooting | High Quality Code |

## Architectural Views

### Use case view

Please see Use Case Diagram

### Logical view

Please see Domain Model

### Physical view

The consensus library will be integrated into the User Application Service (UAS) and will be used to logically tie multiple UASs together into a Cluster of Application Services (CAS).

In the example case of a distributed network where UASs are offloaded from centralised company servers onto UACs there is only a logical difference between UAC and UAS, not physical.

|  |
| --- |
| Figure |

In the example case of dedicated linked servers which provide services for clients, there are multiple distinct servers which run the UASs forming a Cluster of Application Services (CAS). The User Application Clients communicate with the CAS through simple IP failover style.

|  |
| --- |
| Figure |

# Technical Competency Demonstrator

[Link to the Technical Competency Demonstrator](https://bitbucket.org/teamdecided/technicalcompetencydemonstrator/src/master/)

[Link to the networking code library (RaftNetworking)](https://bitbucket.org/teamdecided/raftnetworking/src/master/)

After analysing the project, the most fundamental technical process which we identified is the sending of messages between nodes. All functionality of distributed consensus is built upon the ability to send/receive messages from nodes in a timely fashion. After our initial findings of there not being a publicly available non-bloated networking library which suited our needs, we determined we needed to write our own. This is what we’ll be doing for our Technical Competency Demonstration (TCD).

This decision was not taken lightly, as writing socket level programming in any language is fraught with error/difficulty and technical programming traps for new players. Fortunately, one of our team members has prior experience writing libraries like this, in C, C++, and the C# language as well.

When estimating performance bottlenecks in the raft consensus protocol running across distributed nodes, the largest factor which impacts consensus time of the network is the node’s network latency from one another. Therefore, we chose UDP based networking over TCP, this was due to UDPs lack over acknowledgement message overhead for each message reducing overall message latency. The risk of running UDP however is that as the packets are connectionless, messages may be lost after transmission without the TCP resolving them in its host-to-host OSI layer (layer 4). This has been deemed not an issue for our project, as the raft consensus algorithm itself handles internally any packet/message loss issue.

Initially we thought that we’d be caught out with a maximum packet size issues, as with UDP networking over the internet you are only minimally guaranteed 576 byte messages due to historic networking device buffer sizes, and a likely modern packet size in the 1472 byte range. At such small packet sizes, we’d need to implement our own packet reassembly protocol into the messages to support our larger message requirements, however upon testing we found that Microsoft’s socket wrapper UdpClient was already implementing this and allowed us to send messages with a total length of 65KB, much more than we’ll reasonably require.

During one of our oversight meetings with Jim, he confirmed that our team’s technical competency demonstration would have to have the following attributes:

* Serialization/deserialization of a message in JSON
* Sending the serialised message over the network, and deserializing it to write the output
* Single threaded

We decided to go above and beyond these specifications and implemented a multithreaded networking library consisting of 3 synchronized threads. We realised it wasn’t worth writing code for a TCD to just throw it away after, and that we could take this time to write useful code now and then we’d be able to use it later in the project.

## Class diagram

|  |
| --- |
| Figure Class Model |

As you can see from the class diagram, the networking class itself is a single class which is interfaced with through its minimal public methods based on an Interface, this class sends/receives messages derived from the BaseMessage class through the property of polymorphism. The library minimally only needs to send ByteMessage messages, however we’ve added StringMessage messages as well to simplify our example TCD program. In practise in the consensus library we’ll be deriving our own messages based on our needs of message types.

## Example TCD Program

|  |
| --- |
| Figure |

## Example TCD Program output

|  |
| --- |
| Figure |

For usability/demonstration reasons, the one example program is used for displaying the two networking classes communicate. The TCD example program references the dynamic linked library (DLL) file compiled in the RaftNetworking project. It works by completing the following steps:

* Instantiation the UDPNetworking classes so they may be used for communication
* Registering an OnReceivedMessage functions for handling received message processing
* Starting the UDPNetworking classes listening on the designated ports, this starts all their multiple threads
* Manually registering the IP details of each client with one another so they’re able to communicate
* Then there is a loop of sending 100 messages both ways between the two classes. When the OnRecievedMessage function is called, you can see from its console output the out-of-order properties of UDP messages and how they’re also occurring asynchronously.
* Then we simply sleep to allow the previous asynchronous actions to perform before writing out our “Waiting to stop…” message, this is so the message displays at the bottom with its readline function
* After the user presses enter on their keyboard, the program then stops the networking classes, which stop their threads, and that completes the program

Network level Wireshark packet reassembly confirmation

|  |
| --- |
| Figure |

The last image is of actual networking wire output captured through Wireshark, where it can be seen Microsoft’s socket wrapper does indeed break up a message of 65KB into 1514 byte packets with 1480 byte payloads. The target IP address had to be a non-localhost host address, as localhost traffic does not pass through the networking stack where Wireshark can read it.

Although this library is fully functional for our needs as a TCD, before implementing it into our own project we’ve highlighted additional features we’d like to add:

* Smoothly handling all exceptions with detailed error messages
* Adding full unit testing to ensure code quality
* Perform code review and ensure the code meets style guidelines
* Add a logging ability, likely with the NLog library
* Implement a heartbeat mechanism
* Ensure all functions are thread safe
* Derive a class which implements our desired security protocols
* Clean-up various code smells, closing of listening thread and isNetworkingRunning flag

# Risk List

## Generic Project Risk List

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **ID** | **Current Status** | **Risk Impact** | **Prob. of occurrence** | **Risk Map** | **Risk Description** | **Project Impact** | **Risk Area** | **Symptoms** | **Triggers** | **Risk Response Strategy** | **Response Strategy** | **Contingency Plan** |
| 1 | **Closed** | **Medium** | **Low** | **Green** | Scope is poorly defined | Time required to complete may overflow available time | Schedule Project resources | Poor requirements | Requirements found not make viable project | Avoidance then contingency | Through initial requirement assessments | Redesign appropriate parts of project |
| 2 | **Open** | **Medium** | **Low** | **Green** | Scope creep inflates scope | Time required to complete may overflow available time | Schedule Project resources | Poor requirements | Member proposes scope increase | Avoidance then contingency | Through initial requirement assessments | Scope changes must be agreed on by all members |
| 3 | **Open** | **Medium** | **Medium** | **Yellow** | Estimates for milestones are inaccurate | Time required to complete may overflow available time | Schedule Project resources | Estimated to fail to meet project deadline | Failure to meet project milestone | Avoidance then  contingency | Iterative review on expectations to increase accuracy | Overtime or reassessing target milestones |
| 5 | **Closed** | **Medium** | **Medium** | **Yellow** | Finish project too early | Poor allocation of estimations, Project lacks “Substantial challenge” requirement | Schedule Project resources | Not enough work to do in project | Plan shows project will finish early | Contingency | N/A | Add additional features |
| 6 | **Closed** | **High** | **Low** | **Yellow** | Team member conflict | Failure to complete project milestones or non-productive team member misses milestones | Schedule  Project resources | Poor team member interpersonal skills | Team member officially complains | Avoidance then  contingency | Ensure initial healthy team dynamic | Mediation, Team Charter resolution mechanisms |
| 7 | **Closed** | **Medium** | **Low** | **Green** | Poor team dynamics | Disagreements lead to loss of productive work on project | Schedule  Project resources | Poor team member interpersonal skills | Team member officially complains | Avoidance then contingency | Ensure initial healthy team dynamic | Mediation |
| 8 | **Open** | **High** | **Low** | **Yellow** | Member is unavailable | Project work may overload remaining member, milestones required to be redesigned | Schedule  Project resources | Team member expects to be unavailable | Team member is unavailable | Contingency | N/A | Member catch up or reassess milestones |
| 9 | **Open** | **High** | **Low** | **Yellow** | Member is lost | All project work will burden remaining member | Schedule  Project resources | Team member expects to be lost | Team member is lost | Contingency | N/A | Reassess requirements and milestones |
| 10 | **Closed** | **Medium** | **Low** | **Green** | Architecture is not fit for purpose | Extra time required to re-architect the project | Feasibility  Schedule  Project resources | Extra design required during implementation phase | Recurring ad hoc resign during implementation | Avoidance then contingency | Through initial design | Redesign project |
| 11 | **Closed** | **Low** | **Low** | **Green** | Technology components aren't scalable | Final product may have limited use cases by users | Feasibility  Schedule  Project resources | Overhead of algorithm expected to limit number of nodes | Overhead of algorithm limiting number of nodes | Avoidance then acceptance | Through initial design | Reassess requirements |
| 12 | **Open** | **High** | **Low** | **Yellow** | Technology components have security vulnerabilities | Time taken to fix issues may extend project milestones | Feasibility  Security  Schedule  Project resources | Security vulnerability suspected | Security vulnerability confirmed | Avoidance then contingency | Through initial design | Resolve security issues |
| 13 | **Closed** | **High** | **Low** | **Yellow** | Base technology not mature | Extra time required to re-architect the project | Feasibility  Schedule  Project resources | Projection of issues during implementation | Issues during implementation | Avoidance then contingency | Through initial design basing on known suspected tech | Redesign will alternative technology |
| 14 | **Open** | **High** | **High** | **Red** | Code quality issues | Project not fit for release at final milestone, extra time required to resolve issues | Schedule  Reliability  Project resources | Code quality semi regularly fails checks | Code quality regularly failing checks | Avoidance then contingency | Through initial thorough design and test-driven development | Perform additional quality checks |
| 15 | **Open** | **Low** | **Medium** | **Green** | User acceptance failure | No uptake by community of final product | N/A | Initial user interest is low | User interest is low | Acceptance | N/A | N/A |
| 16 | **Open** | **Low** | **Low** | **Green** | Users have inaccurate expectations | No uptake by community of final product | N/A | Initial user interest is low | User interest is low | Acceptance | N/A | N/A |

## Project Specific Risk List

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **ID** | **Current Status** | **Risk Impact** | **Prob. of occurrence** | **Risk Map** | **Risk Description** | **Project Impact** | **Risk Area** | **Symptoms** | **Triggers** | **Risk Response Strategy** | **Response Strategy** | **Contingency Plan** |
| 1 | **Closed** | **Hign** | **Low** | **Yellow** | Bug found in consensus algorithm | Additional time required to resolve | Schedule Project resources | Bug suspected in algorithm, algorithm is unproven | Bug found in consensus algorithm | Avoidance | Basing on proven consensus algorithm | Redesign, implementing different consensus algorithm |
| 2 | **Closed** | **High** | **Low** | **Yellow** | Project isn’t feasible in general | Fatal impact to project | Project | Not finding any successful implementation | Confirming project is theoretical or no successful implementation exist | Avoidance | Confirmed other implementation of library successful and project is practically possible | Shutdown project |
| 3 | **Open** | **High** | **High** | **Red** | Poor software quality | Additional time required to resolve | Schedule  Project resources | Projection of issues during implementation | Issues during implementation | Avoidance then contingency | Focus on code quality (unit testing, TDD, code review, pair programming) | Perform additional quality checks |
| 4 | **Closed** | **High** | **High** | **Red** | Networking library issues | Additional time required to resolve | Schedule  Project resources | Projection of issues during implementation | Issues during implementation | Avoidance then contingency | Through initial thorough design and TCD and focus on code quality | Redesign networking library |
| 5 | **Open** | **High** | **High** | **Red** | Security too complex | Additional time required to resolve | Schedule  Project resources | Projection of issues during implementation | Issues during implementation | Avoidance then contingency | Early completion in project, code designed to support later addition if required | Resign network security |
| 6 | **Open** | **High** | **Medium** | **Red** | Prototype failure | Additional time required to resolve | Schedule  Project resources | Estimated to fail to meet project deadline | Failure to meet project milestone | Avoidance then contingency | Initial design, accurate time estimation of milestones, TCD | Overtime or reassessing target milestones |
| 7 | **Closed** | **High** | **Low** | **Yellow** | Tech stack not compatible | Additional time required to resolve | Schedule  Project resources | Projection of issues during implementation | Issues during implementation | Avoidance | TCD | Redesign required components |
| 8 | **Closed** | **Low** | **Low** | **Green** | Logging library of project too hard to implement | Additional time required to resolve | Schedule  Project resources | Projection of issues during implementation | Issues during implementation | Avoidance then contingency | Prototype completed to confirm difficult of usage | Additional time required to implement or deciding on alternative library |
| 9 | **Closed** | **Medium** | **Low** | **Green** | Project library is too difficult to implement | Additional time required to improve usability | Schedule  Project resources | Projection of issues during implementation | Issues during implementation | Avoidance | Focussing design of library interface on usability | Redesign project to focus on usability |
| 10 | **Closed** | **Medium** | **Medium** | **Yellow** | Software introduces unreasonable additional surface area for failure | Additional time required to resolve | Schedule  Project resources | Projection of issues during implementation | Issues during implementation | Avoidance | Focusing on code quality and minimal design | Perform additional quality checks |
| 11 | **Closed** | **Medium** | **Low** | **Green** | Consensus algorithm add unreasonable overhead for timely response | Additional time required to resolve | Schedule  Project resources | Projection of issues during implementation | Issues during implementation | Mitigation | Basing design on algorithm with provable consensus speed | Redesign required components |
| 12 | **Open** | **High** | **High** | **Red** | Multithreading introduces high level of difficult in troubleshooting | Additional time required to resolve | Schedule  Project resources | Projection of issues during implementation | Issues during implementation | Avoidance then contingency | Team members sufficiently skilled at debugging at this level | Additional time required to resolve issues |
| 13 | **Closed** | **High** | **Medium** | **Red** | Network level security issues related to usage of UDP | Additional time required to resolve | Schedule  Project resources | Projection of issues during implementation | Issues during implementation | Avoidance then contingency | Designing to avoid UDP reflection issues | Additional time required to resolve issues |

# Master Test Plan

## Testing Strategy

### Test Driven Development (TDD)

Test driven development will be utilised in this project; this methodology focuses on testing the design specifications is accurately implemented in the code, rather than testing just the implementation of code itself. If all of these tests are written and pass, then it can reliability be confirmed that the code is accurate to the specification, no more no less.

### Unit testing(UT)

These tests are directly related to the use of TDD and confirm that code is meeting the requirements of each unit’s functionality. Unit testing is the set of atomic tests on the implementation of each object’s public contract to ensure they meet requirements. If all of these tests are written and pass, then it can be reliably confirmed that each unit of code is correctly performing its functionality.

### Integration Testing (IT)

These tests are directly related to the use of TDD and confirm that code is meeting the requirements of the design’s use cases. These IT are simply groups of UTs which form together to make a use case. If all of these tests are written and pass, then it can be reliably confirmed that the code is performing all the use cases to specification.

### Code review(CR)

During development, strict adherence to coding guidelines greatly improve maintainability with a flow on effect of code reliability. To perform code review, a developer writes or makes changes to the code base, and then a separate developer reviews and audits line-by-line those changes, ensuring quality and implementation ideas match design. This reduces, and ideally removes, obvious logic errors, code smells, improper implementation and other various code issues.

### Prototype(PT)

The prototype will include a minimal functional feature set of the library which can be used to confirm successful implementation of the consensus algorithm. This prototype will also be confirmed by the TDD life cycle.

### Implementation testing (IMPT)

Alpha/beta testing is not within a reasonable scope of our project due to the unreasonable level of burden it would place on an alpha/beta tester to integrate our library. To solve this the library will be integrated by ourselves into an open source program to confirm all integration functionality.

### Design validation(DV)

Some functionality is not so black/white where it can be confirmed through software tests, for this we have the professional work of developers confirming functionality. For example, minimal resource usage cannot be unit tested, however a developer can give their professional results confirming the matter.

## Tests to be Conducted

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Feature/Functionality** | **Test method** | **Testing environment** | **Acceptance criteria** | **Role** |
| Consensus between distributed systems | IT | VS | All functions properly respond and | Joshua |
| Fault tolerant distributed service | IT | VS | IT pass | Sean |
| Improved reliability of existing service | IMPT | VS/Workstation manual test | Reliability of existing service is improved, confirming still responds during node failure | Joshua |
| Complete proven reliability | IMPT | VS/Workstation manual test | Confirm function after all node scenario failures | Sean |
| Minimal additional surface area for failure | CR | Bitbucket Pull Request | All code is only entered into repository upon successful review from code review | Joshua |
| Cross Platform | DV | Developer assessment | Two developers confirm functionality | Sean |
| Mitigate project abandonment | DV | Developer assessment | Two developers confirm design | Joshua |
| Minimal overhead/impact to service performance | IMPT | VS/Workstation manual test | Two developers confirm functionality | Sean |
| Minimal resource usage | DV | Developer assessment | Two developers confirm results | Joshua |
| Ability to pick ideal leader | IT | VS | IT pass | Sean |
| Warm nodes | IT | VS | IT pass | Joshua |
| Upgrade path | IT | VS | IT pass | Sean |
| Consensus between distributed systems | IT | VS | IT pass | Joshua |
| Reliability | IMPT | VS/Workstation manual test | Two developers confirm results | Sean |
| Usability | IMPT | VS during implementation | Two developers confirm functionality | Joshua |
| **Feature/Functionality** | **Test method** | **Testing environment** | **Acceptance criteria** | **Role** |
| Documentation | DV | During implementation testing | Two developers confirm documentation existence | Sean |
| Quality | CR | Bitbucket Pull Request | Two developers confirm functionality | Joshua |
| Performance | DV | Developer assessment | Two developers confirm results | Sean |
| Compatibility | DV | Developer assessment | All code is only entered into repository upon successful review from code review | Joshua |
| Availability | IMPT | VS/Workstation manual test | Two developers confirm functionality | Sean |
| Security | IT | VS | IT pass | Joshua |
| Privacy | IT | VS | IT pass | Sean |
| Scalability | IT | VS | IT pass | Joshua |
| Testability | DV | During implementation testing | Two developers confirm functionality | Sean |
| Extendability | DV | Developer assessment | Two developers confirm design | Joshua |
| Auditability | DV | Developer assessment | Two developers confirm functionality | Sean |
| Troubleshooting | DV | Developer assessment | Two developers confirm functionality | Joshua |
| Can write to debug log | UT | VS | UT pass | Joshua |
| Can write to distributed log | UT | VS | UT pass | Sean |
| Can read from distributed log | UT | VS | UT pass | Joshua |
| Can do CRUD operations on Nodelist | | UT | VS | UT pass | Sean | |
| **Feature/Functionality** | | **Test method** | **Testing environment** | **Acceptance criteria** | **Role** | |
| Can propagate node info | | UT | VS | UT pass | Joshua | |
| Can send and receive messages from other nodes | | UT | VS | UT pass | Sean | |
| Can communicate using encrypted messages | | UT | VS | UT pass | Joshua | |
| Can confirm identity of a new node joining cluster | | UT | VS | UT pass | Sean | |
| Does library call UAS start/stop | | UT | VS | UT pass | Joshua | |
| Can respond with fitness | | UT | VS | UT pass | Sean | |
| Can request fitness from nodes | | UT | VS | UT pass | Joshua | |
| Can maintain service during node failure/loss | | UT/IT | VS | UT pass, IT pass | Sean | |
| Can recover from node failure/loss | | UT/IT | VS | UT pass, IT pass | Joshua | |
| Can hold successful election | | UT | VS | UT pass | Sean | |
| Bring node log up to date | | UT | VS | UT pass | Joshua | |
| Falls to follower when detecting newer leader | | UT | VS | UT pass | Sean | |
| Confirm library is one-click integration from Nuget | | IMPT | VS during implementation | Two developers confirm result | Joshua | |
| All functionality in prototype specification working | | PT | Developer assessment | Two developers confirm functionality | Sean | |
| Practical implementation full functionality working as required | | IMPT | Developer assessment | Two developers confirm results | Joshua | |

# Project Plan

## Introduction

This part of the document outlines the high-level objectives for each iteration, and where each architectural element will be delivered. Further to these, it will identity all risk mitigation strategies and allow for the execution of contingency plans where required. This plan aims to be a complete and concrete expression of the concepts of the Unified Process.

There are no mitigation strategies scheduled during this project plan as we are going to utilise the benefit of our design-focused planning to enable avoidance of risks, where we then have a fall back of contingency in place.

## Project practices and measurements

This project will be performed through the application of the iterative design methodology, this includes fortnightly outline of work to be completed each iteration and a review of the progress in the previous iteration. This includes lessons learnt and assessment of any issues and contingencies.

This project’s code development will utilise multiple distinct programming techniques to achieve its non-functional requirement of exceptional code quality. These includes:

* TDD - throughout unit testing and integration testing to ensure functional outcomes are achieved
* Pair programming - A practice of two developers working together on the same screen (IDE, diagramming software, etc.), this technique has shown in practice to realise high levels of code quality
* Style guidelines - These are strict standards of code readability quality which each team member must adhere to
* Code review - This is the process of ensuring each member’s code is reviewed by another before committing to the permanent code branch. This verifies quality through a two-party acceptance system.

## Deployment

This project will have a smooth a simple deployment. It’s project repositories on Bitbucket will be set to public, and the code will be packaged and made available online for use through the Visual Studio package manager, NuGet.

## Project milestones and objectives

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Subject** | **Phase** | **Iteration** | **Dates** | **Primary objectives (risks and use case scenarios)** |
| ITC303 – Software Development Project 1 | Inception Phase | I-1 | 12/03 – 25/03 | Establish Vision  Establish Initial Use Case Model  Complete Preliminary Non-functional Requirement Analysis  Identify/Document Candidate Architectures  Establish Version Control |
| I-2 | 26/03 –  8/04 | Establish Risk List  Complete Full Description for Critical Core Risky Difficult (CCRD)Use Case  Implement Technical Competency Demonstrator  Create Test Plan  Establish Initial Project Plan  Deliver Life Cycle Objectives Milestone (LCOM)  Complete Inception Phase Project Assessment |
| Construction Phase | E-1 | 9/04 –  22/04  (Session Break) | **Contingency for the delivery of LCOM**  Mitigate Highest Priority Risk - **Detailed diagramming of all desired features of the library, as well as the writing of integration tests as part of the TDD methodology**  Implement Highest Priority Architectural Element(s) to Support CCRD Use Case - **High Quality Code**  Complete Development Testing for Highest Priority Architectural Element(s) - **High Quality Code, TDD** |
| E-2 | 23/4 –  6/05 | Mitigate 2nd Highest Priority Risk(s) - **Network Communication and Security**  Implement 2nd Highest Priority Architectural Element(s) to Support CCRD Use Case - **Network Communication and Security**  Complete Development and Integration Testing for 2nd Highest Priority Architectural Element(s) - **Network Communication and Security** |
| E-3 | 7/05 –  20/05 | Mitigate 3rd Highest Priority Risk(s) - **Distributed Consistent Log and Fault Tolerance**  Implement 3rd Highest Priority Architectural Element(s) to Support CCRD Use Case - **Distributed Consistent Log and Fault Tolerance**  Complete Development and Integration Testing for 3rd Highest Priority Architectural Element(s) - **Distributed Consistent Log and Fault Tolerance**  **Ensure the Functionality of the Prototype**  **Confirm all Integration Tests Pass for CCRD Use Case by the Prototype** |
| E-4 | 21/05 –  3/06 | **Contingency for completion of E-3**  Deliver Life Cycle Architecture Milestone (LCAM)  Complete Elaboration Phase Project Assessment |
| Mid-year Semester Break | | | | |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Mid-year Semester Break | | | | |
| **Subject** | **Phase** | **Iteration** | **Dates** | **Primary objectives (risks and use case scenarios)** |
| ITC309 – Software Development Project 2 | Feature Phase | C-1 | 9/07 – 22/07 | Implement 2nd Highest Priority Use Case(s) - **Dynamic Cluster Membership (2 node, odd nodes, even nodes)**  Complete Development and Integration Testing for 2nd Highest Priority Use Case(s) - **Dynamic Cluster Membership (2 node, odd nodes, even nodes)**  Complete Internal User Acceptance Testing for 2nd Highest Priority Use Case(s) - **Dynamic Cluster Membership (2 node, odd nodes, even nodes)** |
| C-2 | 23/07 – 5/08 | Implement 3rd Highest Priority Use Case(s) - **Choosing Ideal Leader and Warm Nodes**  Complete Development and Integration Testing for 3rd Highest Priority Use Case(s) - **Choosing Ideal Leader and Warm Nodes**  Complete Internal User Acceptance Testing for 3rd Highest Priority Use Case(s) - **Choosing Ideal Leader and Warm Nodes** |
| C-3 | 6/0 – 19/08 | Implement 4th Highest Priority Use Case(s) - **Upgrade Path and Detailed Performance Analysis/Optimization**  Complete Development and Integration Testing for 4th Highest Priority Use Case(s) - **Upgrade Path and Detailed Performance Analysis/Optimization**  Complete Internal User Acceptance Testing for 4th Highest Priority Use Case(s) - **Upgrade Path and Detailed Performance Analysis/Optimization** |
| C-4 | 20/08 – 2/09  (Session Break) | **Contingency for the completion of C-1 through C-3 iterations**  Deliver Initial Operational Capability Milestone (IOCM)  Complete Construction Phase Project Assessment |
| Transition Phase | T-1 | 3/09 – 16/09 | **Contingency for the completion of IOCM**  **Deploy Application - Open Source the Code Library and Make Available through NuGet**  Complete 1st Round External User Acceptance Testing - **Through Practical Integration Into An Open Source Project**  **Contingency - Resolve Any Identified Issues** |
| T-2 | 17/09 – 30/09 | Complete 2nd Round External User Acceptance Testing - **Finalisation of Practical Integration Into An Open Source Project**  **Contingency - Resolve Any Identified Issues**  **Go Through All existing Project Management Documentation and Ensure Quality**  **Being work on Product Release Milestone** |
| T-3 | 1/10 – 14/10 | **Contingency for the Completion of PRM and Any Other Requirements**  Deliver Product Release Milestone (PRM)  Complete Final Project Assessment |

# Inception Phase assessment

## Goals of Inception Phase and How They’re Being Achieved

### Gather accurate system requirements

We’ve successfully achieved this thorough analysis of the system requirements by gaining an understanding of the target audience’s desired functionality. This was refined through various detailed discussions regarding references to other similar systems on 20th of March 2018 and determining an accurate use case model during 20-27th of March 2018. This allowed us to produce a Project Vision document and Requirements Model document.

### Analyse functional and non-functional requirements

Following on from accurate system requirements earlier, we were able to determine an accurate list of functional and non-functional requirements and conduct detailed analysis on them, justifying them against the business case. This was conducted between the 19th and 24th of March. This allowed us to add our analysis into the Project Vision and Requirement Model documents.

### Produce diagrams expressing system functionality

These high-level requirements expressed as both functional and non-functional were then cultivated into the Domain Model. Essentially this process has formed the crux of the elaboration phase of the project so far allowing clear insight into the architectural requirements.

### Propose system’s architecture and highlighting architecturally significant requirements

Through a combination of reviews of the functional and non-functional requirements and the newly produced Domain models we have been determine the architecturally significant requirements and propose a suitable system architecture. This was completed through 31st of March and 7th of April and allowed us to complete our Architectural Proposal document.

### Produce a minimal proof of concept for demonstrating technical competency

Once the main components were identified from the system architecture stage, they needed to be shown to be technologically possible. This was done through the creation of a Technical Competency Demonstrator. This proof of concept was written to be above and beyond spec on 29 of March, and then was refined and documented on 7th of April. The reason we invested the extra time to go above and beyond spec was so that the code was reusable later in the project, and not a wasted effort.

### Determine and analyse project risks

As project management is an established process there are multiple references to general project risks. We took various examples of these lists and analysed if, and to what extent, each of those risks applied to our project. We then looked at the risks included within our architecture and analysed those as well. We did this on the 7th of April to produce the Risk List document.

### Provide clear plan for ensuring quality of project through testing

For this document, we took all the functional requirements, non-functional requirements, and use cases, then described how each of them would be tested to verify they’re achieved during the project. By targeting these features, we were able to most accurately ensure the project will match design requirements. This was done on the 13th of April.

### Produce a timeline for various milestones throughout the project

From our project requirements we’re given a set time to complete the project in, and a section of stop work where no progress will be made. Working within these limitations, each of the use cases, risks, and testing steps were distributed upon the available iterations, focusing on the highest priorities first. The time for various documentation milestones (LCAM, IOCM, PRM) were isolated from development work due to lessons learnt about the amount of time it takes to achieve respectable quality standards, also there are contingencies added into the plan to ensure these are reliability completed without affecting the plan too much even if they run over time. This assessment was conducted on 7th of April and allowed us to create our Project Plan document.

## Justification of Technical Capability to Achieve Those Goals

The technical capability of the members to achieve this project is seen as a substantially low risk as team members have experience using each of the skills required for this project, such as Test Driven Development, .NET, Git version control, and code review. Additional to these technical skills is Object Oriented System Analysis and Design (OOSAD), this incorporates all the documentation and design stages of the assessment, and both members also have formal qualification with these subjects.

As a practical proof of team member’s understanding of the technologies used in this project a technical competency demonstrator (TCD) software program was produced. This TCD program showed the successful serialisation, transport and deserialization of JSON messages over a UDP network connection. This was later analysed in the “Technical Competency Demonstrator” document on 30th March 2018.

## Issues encountered

Generally speaking we have not experienced technical issues thus far, however there is a real indication that we have overly optimistic view on how much time goes into tasks. This is highlighted by our initial estimates in the Iteration Plan 1 where our time estimations were out by around 1000%. Applying our learnings from this our second iteration plan’s time estimations were out by 450%, an improvement nonetheless. Looking forward, this is one of our main focuses on project management which we’d like to become better accurate with, however we believe this is considered a skill and will mature over time.

## Status of Any Important Risks

|  |  |  |
| --- | --- | --- |
| **Risk** | **Open/Closed** | **Status** |
| Code quality issues | Open | Neither symptom or trigger has occurred, migration currently not required |
| Poor software quality | Open | Neither symptom or trigger has occurred, migration currently not required |
| Networking library issues | Closed | Risk has successfully been resolved and demonstrated in Tech Competency Demonstrator |
| Security too complex | Open | Neither symptom or trigger has occurred, migration currently not required |
| Prototype failure | Open | Neither symptom or trigger has occurred, migration currently not required |
| Multithreading introduces high level of difficult in troubleshooting | Open | Neither symptom or trigger has occurred, migration currently not required |
| Network level security issues related to usage of UDP | Closed | Risk has successfully been resolved and demonstrated in Tech Competency Demonstrator |

## Current progress of project

The current state of progress is *satisfactory*; the reason we aren’t considering the state as “*good*” is we are currently working within our contingency allowance iteration of LCOM. Moving forward we would prefer to finish our targeted outcomes on time and not to rely on these contingency time allowances when meeting our deliverables.

At this stage, the project has merit, the team has the technical skills required as demonstrated in the TCD. Provided we can improve our time estimation to adhere to the project plan, a minimal functional feature set of the library as a prototype can be delivered by end of the Construction Phase on the 3rd June 2018.