

# Alliance ACO Progress Report

Northern Arizona Regional Behavioral Health Alliance Accountable Care Organization

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## Introduction

The Northern Arizona Regional Behavioral Health Alliance (NARBHA), hereafter “The Alliance”, is a collaborative project between The Narbha Institute (TNI) and Blue Cross Blue Shield of Arizona (BCBSAZ). It is a first of its kind Behavioral Health Accountable Care Organization (ACO), specifically created to improve the health outcomes of disadvantaged people in rural Arizona. The focus of the Alliance is quality improvement and member satisfaction in our rural communities, as well as clinical advancement of our providers and program development of best practices.

This report outlines Alliance Provider performance, areas of strengths and focus, and plans for improvement and advancement. Our initial review revealed that The Alliance is performing above average for all measures. Areas of focus were identified to assist individual providers that are not meeting the performance standard.

Overall, Alliance performance improved over the last month, increasing it’s level of performance above and beyond the measures, Follow Up After Hospitalization (FUH 7 Day), Anti-depressant Medication Management (AMM2), and Use of Opioids at High Dosage (HDO).

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## Alliance Membership Demographic Information

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The Alliance serves 96278 people, as of 2023-07-26.

## Membership by County

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There are no significant changes in the balance of members across the Northern Region) since the last reporting period. Mohave is the most densely populated, accounting for nearly 0.4882008 of the membership. Conversely, Apache is the least densely populated, accounting for 0.0490455 of the membership. The figures below further outline the geographical distribution of the Alliance ACO membership.

## Gender and Age

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The Alliance serves adults and children aged 6 and older. Distribution of gender is balanced, with Male accounting for 0.4770353, and Female accounting for 0.5229647. There is no change over last month.

## Important

The figure below demonstrates age distributions of Alliance ACO members.

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## Member Distribution by County

2023-07-26

| County of Residence | Members | Percent |
|---------------------|---------|---------|
| Apache              | 4,722   | 4.90 %  |
| Coconino            | 12,031  | 12.50 % |
| Mohave              | 47,003  | 48.82 % |
| Navajo              | 15,575  | 16.18 % |
| Yavapai             | 16,947  | 17.60 % |

SOURCE: BCBSAZ Global Members

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## Member Distribution by Sex

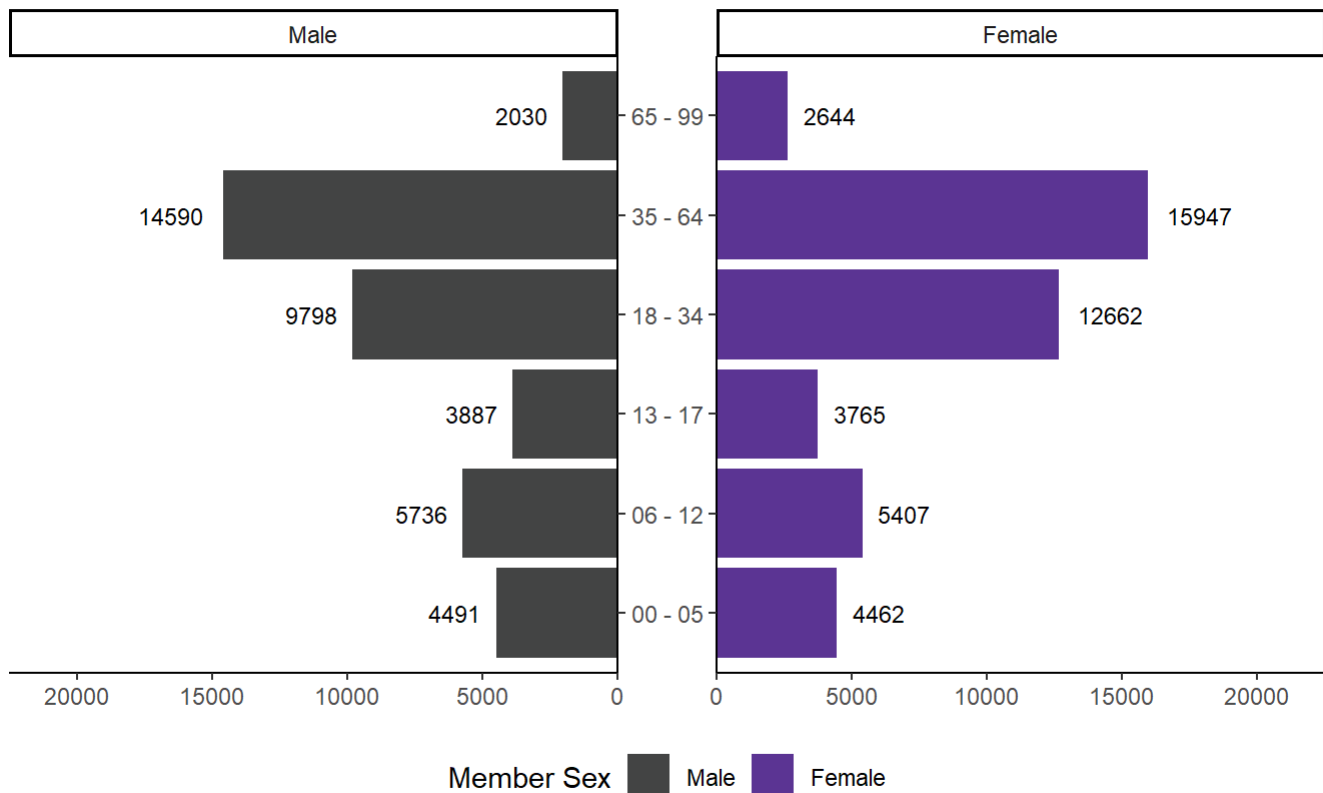
As of May 1, 2023

| Sex    | Members | Percent |
|--------|---------|---------|
| Female | 50,350  | 52.30 % |
| Male   | 45,928  | 47.70 % |

SOURCE: BCBSAZ Global Members, extracted 07-26-2023

## Alliance Membership by Gender and Age Group

2023-07-26



Source: BCBSAZ Global Members, Extracted 2023-07-26

## Alliance Membership Allocation Information

Alliance Providers are assigned members at the beginning of each contract year. The Alliance supports member voice and choice, and as such provider assignment changes throughout the year in accordance with changing member needs and new enrollments. The following table describes the assignment by provider at the beginning of the contract year, and the current health plan auto-assignment by provider at the time of this reporting.

The **Alliance Allocation** represents the number of members for whom the providers are incentivised through the ACO. The **BCBSAZ Auto Assignment** represents the population of members for whose care the providers are responsible, and for whom they are measured.

As the COVID19 pandemic public health emergency (PHE), and the resulting restrictions on disenrollment of Medicaid recipients, is ended, we will monitor the rates of enrollment. It is estimated that 37,000 enrolled BCBSAZ members will lose coverage when the PHE ends. It is unknown how many of those will be Alliance members.

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## Alliance Provider Member Allocation

2023-07-26

| Provider | Alliance Allocation | BCBSAZ Auto Assignment | Percent Difference | Percent of Membership |
|----------|---------------------|------------------------|--------------------|-----------------------|
| CBI      | 7,732               | 7,286                  | -5.768%            | 7.56%                 |
| CPIH     | 16,718              | 15,534                 | -7.082%            | 16.36%                |
| LCBHC    | 5,129               | 4,734                  | -7.701%            | 5.02%                 |
| MMHC     | 33,025              | 31,095                 | -5.844%            | 32.31%                |
| PH       | 9,151               | 9,497                  | 3.781%             | 8.95%                 |
| SBHS     | 17,175              | 15,670                 | -8.763%            | 16.80%                |
| SHG      | 5,910               | 5,659                  | -4.247%            | 5.78%                 |
| TGC      | 7,377               | 6,801                  | -7.808%            | 7.22%                 |

*Alliance Allocation based on Contract Year 2022-2023*

## Performance Measurement

### HEDIS Measures

The goal of the Alliance is to improve the Effectiveness of Care in the ACO community. WE focus on the following three domains; Follow Up after Hospitalization (FUH), Anti-depressant Medication Management (AMM), and Use of Opioids at High Dosage (HDO).

### NCQA Performance Measures, HEDIS My2023

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#### Alliance Performance Measures (NCQA)

2023-07-26

| Domain            | Measure                                    | NCQA_Mean |
|-------------------|--|-----------|
| Behavioral Health | Antidepressant Medication (AMM), Effective | 57.29%    |

## Alliance Performance Measures (NCQA)

2023-07-26

| Domain                  | Measure  | NCQA_Mean |
|-------------------------|--|-----------|
|                         | Acute Phase Treatment  |           |
| Behavioral Health       | Follow-Up After Hospitalization for Mental Illness (FUH), Follow-Up Within 7 Days Post-Discharge | 39.36%    |
| Behavioral Health       | Follow-Up After Emergency Department Visit for Mental Illness (FUM). Not required by Contract    | 40.00%    |
| Overuse/Appropriateness | Use of Opioids at High Dosage (HDO)  | 93.00%    |

## Provider Performance

### All Alliance Performance

In order to report performance of the dependent variable, the Alliance Progress Report utilizes the VBP Validation Model <sup>1</sup> data set. The monthly table *VBPQR\_AllApsCombined\_Cleaned\_complete* is imported and transformed to summarize the aggregation for the individual providers and the entire Alliance ACO network.

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### Overall Performance of Alliance Provider Network

Report as of 2023-07-26

| NCQA Measure | Compliant | Eligible | Percent Compliant | NCQA Mean | Performance Level |
|--------------|-----------|----------|-------------------|-----------|-------------------|
| AMM          | 1090      | 1709     | 63.78%            | 57.29%    | +6.49%            |
| FUH          | 241       | 508      | 47.44%            | 39.36%    | +8.08%            |
| FUM          | 53        | 192      | 27.60%            | 40.10%    | -12.50%           |

SOURCE: BCBSAZ VBP Performance Reports, Claims Adjudicated Through 2023-06-30

FUM not required by contract

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## Overall Performance of Alliance Provider Network

Report as of 2023-07-26

| NCQA Measure | Compliant | Eligible | Percent Compliant | NCQA Mean | Performance Level |
|--------------|-----------|----------|-------------------|-----------|-------------------|
| HDO          | 2428      | 2581     | 94.07%            | 93.00%    | +1.07%            |

*SOURCE: BCBSAZ VBP Performance Reports, Claims Adjudicated Through 2023-06-30*  
*FUM not required by contract*

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### Alliance Performance Levels

- AMM: The overall performance score for AMM was 0.6377999 (0.0648999)
- FUH: The overall performance score for FUH was 0.4744094(0.0808094)
- HDO: The overall score for HDO was 0.9407207(0.0107207)

## Important

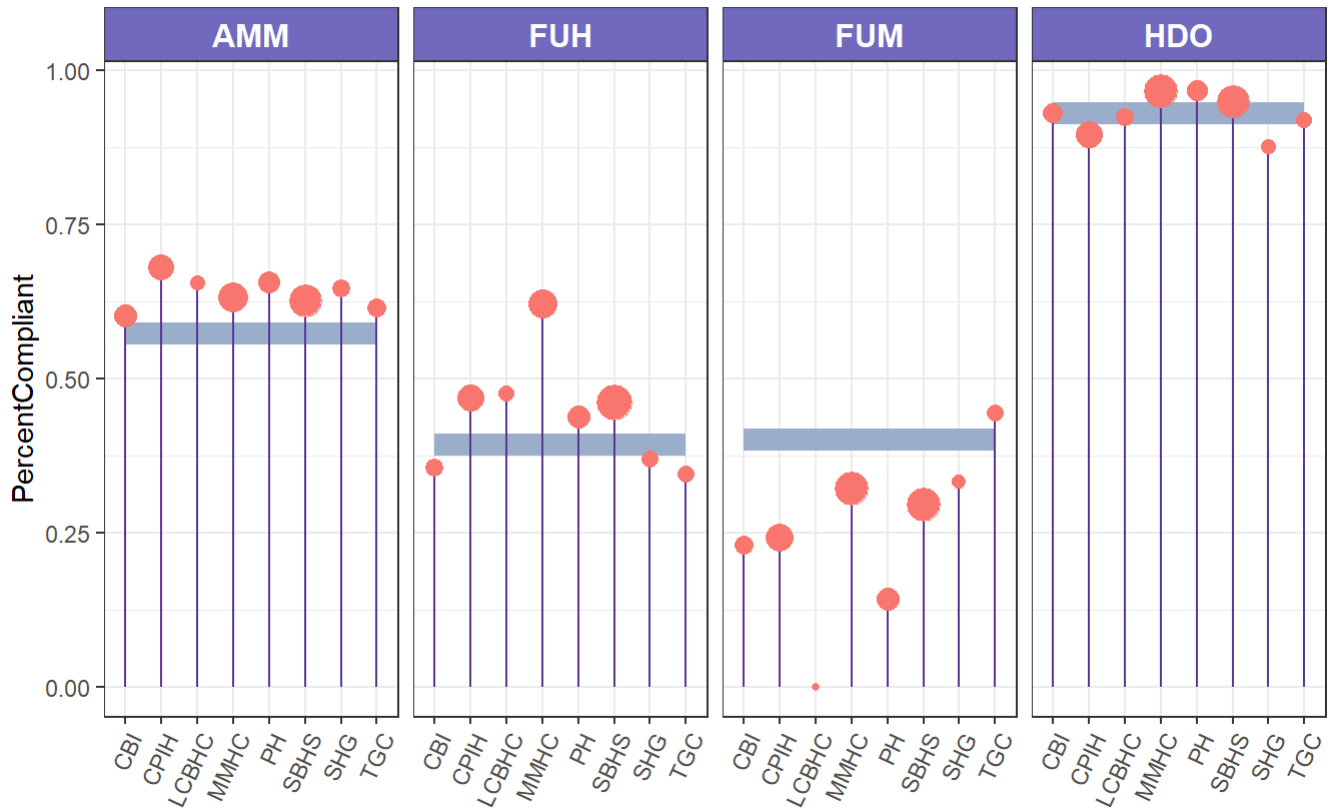
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The figure below demonstrates The Alliance performance scores.

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## Alliance Provider Target Measure Compliance

With Percent of Total Eligible Participants



Data source: BCBSAZ VBP Report, Claims Adjudicated Through 2023-06-30

## A Closer Look

### AMM

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### Performance of Alliance Provider Network (AMM)

2023-07-21 NCQA Mean = 57.29%

| Provider           | Eligible | Compliant | Percent Compliant | Performance Level |
|--------------------|----------|-----------|-------------------|-------------------|
| Provider_Shortname |          |           |                   |                   |
| CBI                | 191      | 115       | 60.21%            | +2.92%            |
| CPIH               | 260      | 177       | 68.08%            | +10.79%           |
| LCBHC              | 67       | 44        | 65.67%            | +8.38%            |

SOURCE: BCBSAZ VBP Quality Roster, Claims Adjudicated Through 2023-06-30

## Performance of Alliance Provider Network (AMM)

2023-07-21 NCQA Mean = 57.29%

| Provider | Eligible | Compliant | Percent Compliant | Performance Level |
|----------|----------|-----------|-------------------|-------------------|
| MMHC     | 361      | 228       | 63.16%            | +5.87%            |
| PH       | 169      | 111       | 65.68%            | +8.39%            |
| SBHS     | 442      | 277       | 62.67%            | +5.38%            |
| SHG      | 102      | 66        | 64.71%            | +7.42%            |
| TGC      | 117      | 72        | 61.54%            | +4.25%            |

SOURCE: BCBSAZ VBP Quality Roster, Claims Adjudicated Through 2023-06-30

## FUH

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## Performance of Alliance Provider Network (FUH)

2023-07-21 NCQA Mean = 39.36%

| Provider           | Eligible | Compliant | Percent Compliant | Performance Level |
|--------------------|----------|-----------|-------------------|-------------------|
| Provider_Shortname |          |           |                   |                   |
| CBI                | 31       | 11        | 35.48%            | -3.88%            |
| CPIH               | 83       | 39        | 46.99%            | +7.63%            |
| LCBHC              | 21       | 10        | 47.62%            | +8.26%            |
| MMHC               | 98       | 61        | 62.24%            | +22.88%           |
| PH                 | 57       | 25        | 43.86%            | +4.50%            |
| SBHS               | 165      | 76        | 46.06%            | +6.70%            |
| SHG                | 27       | 10        | 37.04%            | -2.32%            |
| TGC                | 26       | 9         | 34.62%            | -4.74%            |



## Performance of Alliance Provider Network (FUH)

2023-07-21 NCQA Mean = 39.36%

| Provider | Eligible | Compliant | Percent Compliant | Performance Level |
|----------|----------|-----------|-------------------|-------------------|
|----------|----------|-----------|-------------------|-------------------|

SOURCE: BCBSAZ VBP Quality Roster, Claims Adjudicated Through 2023-06-30

## HDO

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## Performance of Alliance Provider Network (HDO)

2023-07-21 NCQA Mean = 93.00%

| Provider | Eligible | Compliant | Percent Compliant | Performance Level |
|----------|----------|-----------|-------------------|-------------------|
|----------|----------|-----------|-------------------|-------------------|

Provider\_Shortname

|       |     |     |        |        |
|-------|-----|-----|--------|--------|
| CBI   | 187 | 174 | 93.05% | +0.05% |
| CPIH  | 406 | 364 | 89.66% | -3.34% |
| LCBHC | 144 | 133 | 92.36% | -0.64% |
| MMHC  | 742 | 717 | 96.63% | +3.63% |
| PH    | 212 | 205 | 96.70% | +3.70% |
| SBHS  | 680 | 646 | 95.00% | +2.00% |
| SHG   | 98  | 86  | 87.76% | -5.24% |
| TGC   | 112 | 103 | 91.96% | -1.04% |

SOURCE: BCBSAZ VBP Quality Roster, Claims Adjudicated Through 2023-06-30

## Footnotes

1. Kivela, John Ryan. (2023). Value Based Purchasing Validation Model. The Alliance ACO. [🔗](#)

