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Scenario

This scenario is based on a fictional company:

Botium Toys is a small U.S. business that develops and sells toys. The business has a single physical location. However, its online presence has grown, attracting customers in the U.S. and abroad. Their information technology (IT) department is under increasing pressure to support their online market worldwide.

The manager of the IT department has decided that an internal IT audit needs to be conducted. She expresses concerns about not having a solidified plan of action to ensure business continuity and compliance, as the business grows. She believes an internal audit can help better secure the company's infrastructure and help them identify and mitigate potential risks, threats, or vulnerabilities to critical assets. The manager is also interested in ensuring that they comply with regulations related to accepting online payments and conducting business in the European Union (E.U.).

The IT manager starts by implementing the National Institute of Standards and Technology Cybersecurity Framework (NIST CSF), establishing an audit scope and goals, and completing a risk assessment. The goal of the audit is to provide an overview of the risks the company might experience due to the current state of their security posture. The IT manager wants to use the audit findings as evidence to obtain approval to expand his department.

Botium Toys: Audit scope and goals

Summary: Perform an audit of Botium Toys' cybersecurity program. The audit needs to align current business practices with industry standards and best practices. The audit is meant to provide mitigation recommendations for vulnerabilities found that are classified as "high risk," and present an overall strategy for improving the security posture of the organisation. The audit team needs to document their findings, provide remediation plans and efforts, and communicate with stakeholders.

Scope

Botium Toys internal IT audit will assess the following:

- Ensure current user permissions, controls, procedures, and protocols in place align with necessary compliance requirements.
 - Ensure current technology is accounted for both hardware and system access.
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Goals

The goals for Botium Toys' internal IT audit are:

- To adhere to the National Institute of Standards and Technology Cybersecurity Framework (NIST CSF)
- Establish a better process for their systems to ensure they are compliant.
- Fortify system controls.
- Implement the concept of least permissions when it comes to user credential management.
- Establish their policies and procedures, which includes their playbooks.
- Ensure they are meeting compliance requirements.

Botium Toys: Risk assessment

Current assets

Assets managed by the IT Department include:

- On-premises equipment for in-office business needs
- Employee equipment: end-user devices (desktops/laptops, smartphones), remote workstations, headsets, cables, keyboards, mice, docking stations, surveillance cameras, etc.
- Management of systems, software, and services: accounting, telecommunication, database, security, ecommerce, and inventory management
- Internet access
- Internal network
- Vendor access management
- Data centre hosting services
- Data retention and storage
- Badge readers
- Legacy system maintenance: end-of-life systems that require human monitoring

Risk description

Currently, there is inadequate management of assets. Additionally, Botium Toys does not have the proper controls in place and may not be compliant with U.S. and international regulations and standards.

Control best practices

The first of the five functions of the NIST CSF is Identify. Botium Toys will need to dedicate resources to managing assets. Additionally, they will need to determine the impact of the loss of existing assets, including systems, on business continuity.

Risk score

On a scale of 1 to 10, the risk score is 8, which is fairly high. This is due to a lack of controls and adherence to necessary compliance regulations and standards.

Additional comments

The potential impact from the loss of an asset is rated as medium, because the IT department does not know which assets would be lost. The likelihood of a lost asset or fines from governing bodies is high because Botium Toys does not have all of the necessary controls in place and is not adhering to required regulations and standards related to keeping customer data private.

Controls assessment

Current assets

Assets managed by the IT Department include:

- On-premises equipment for in-office business needs
- Employee equipment: end-user devices (desktops/laptops, smartphones), remote workstations, headsets, cables, keyboards, mice, docking stations, surveillance cameras, etc.
- Management of systems, software, and services: accounting, telecommunication, database, security, ecommerce, and inventory management
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Administrative Controls			
Control Name	Control type and explanation	Needs to be implemented (X)	Priority
Least Privilege	Preventative; reduces risk by making sure vendors and non-authorized staff only have access to the assets/data they need to do their jobs	X	High
Disaster recovery plans	Corrective; business continuity to ensure systems are able to run in the event of an incident/there is limited to no loss of productivity downtime/impact to system components, including: computer room environment (air conditioning, power supply, etc.); hardware (servers, employee equipment); connectivity (internal network, wireless); applications (email, electronic	X	High

Administrative Controls			
	data); data and restoration		
Password policies	Preventative; establish password strength rules to improve security/reduce likelihood of account compromise through brute force or dictionary attack techniques	X	High
Access control policies	Preventative; increase confidentiality and integrity of data	X	High
Account management policies	Preventative; reduce attack surface and limit overall impact from disgruntled/former employees	X	High
Separation of duties	Preventative; ensure no one has so much access that they can abuse the system for personal gain	x	High

Technical Controls			
Control Name	Control type and explanation	Needs to be implemented (X)	Priority
Firewall	Preventative; firewalls are already in place to filter unwanted/malicious traffic from entering internal network	NA	NA
Intrusion Detection System (IDS)	Detective; allows IT team to identify possible intrusions (e.g., anomalous traffic) quickly	X	High
Encryption	Deterrent; makes confidential information/data more secure (e.g., website payment transactions)	X	High
Backups	Corrective; supports ongoing productivity in the case of an event; aligns to the disaster	X	High

	recovery plan		
Password management system	Corrective; password recovery, reset, lock out notifications	X	Medium
Antivirus (AV) software	Corrective; detect and quarantine known threats	X	High
Manual monitoring, maintenance, and intervention	Preventative/corrective; required for legacy systems to identify and mitigate potential threats, risks, and vulnerabilities	X	High

Physical Controls			
Control Name	Control type and explanation	Needs to be implemented (X)	Priority
Time-controlled safe	Deterrent; reduce attack surface/impact of physical threats	X	Medium/Low
Adequate lighting	Deterrent; limit “hiding” places to deter threats	X	Medium/Low
Closed-circuit television (CCTV) surveillance	Preventative/detective; can reduce risk of certain events; can be used after event for investigation	X	High
Locking cabinets (for network gear)	Preventative; increase integrity by preventing unauthorised personnel/individuals from physically accessing/modifying network infrastructure gear	X	Medium
Signage indicating alarm service provider	Deterrent; makes the likelihood of a successful attack seem low	X	Low
Locks	Preventative; physical and digital assets are more secure	X	High
Fire detection and prevention (fire alarm, sprinkler system, etc.)	Detective/Preventative; detect fire in the toy store’s physical location to prevent damage to inventory, servers, etc.	X	High

Compliance checklist

	Regulation/ Standard	Description	Applicability to Botium Toys
•	The Federal Energy Regulatory Commission - North American Electric Reliability Corporation (FERC-NERC)	The FERC-NERC regulation applies to organisations that work with electricity or that are involved with the U.S. and North American power grid. Organisations have an obligation to prepare for, mitigate, and report any potential security incident that can negatively affect the power grid. Organisations are legally required to adhere to the Critical Infrastructure Protection Reliability Standards (CIP) defined by the FERC.	NA
•	General Data Protection Regulation (GDPR)	GDPR is a European Union (E.U.) general data regulation that protects the processing of E.U. citizens' data and their right to privacy in and out of E.U. territory. Additionally, if a breach occurs and a E.U. citizen's data is compromised, they must be informed within 72 hours of the incident.	Botium Toys needs to adhere to GDPR because they conduct business and collect personal information from people worldwide, including E.U.
•	Payment Card Industry Data Security Standard (PCI DSS)	PCI DSS is an international security standard meant to ensure that organisations storing, accepting, processing, and transmitting credit card information do so in a secure environment.	Botium Toys needs to adhere to PCI DSS because they store, accept, process, and transmit credit card information in person and online.

•	The Health Insurance Portability and Accountability Act (HIPAA)	HIPAA is a federal law established in 1996 to protect U.S. patients' health information. This law prohibits patient information from being shared without their consent. Organisations have a legal obligation to inform patients of a breach.	NA
•	System and Organizations Controls (SOC type 1, SOC type 2)	The SOC1 and SOC2 are a series of reports that focus on an organisation's user access policies at different organisational levels. They are used to assess an organisation's financial compliance and levels of risk. They also cover confidentiality, privacy, integrity, availability, security, and overall data safety. Control failures in these areas can lead to fraud.	Botium Toys needs to establish and enforce appropriate user access for internal and external (third-party vendor) personnel to mitigate risk and ensure data safety.