

Solution





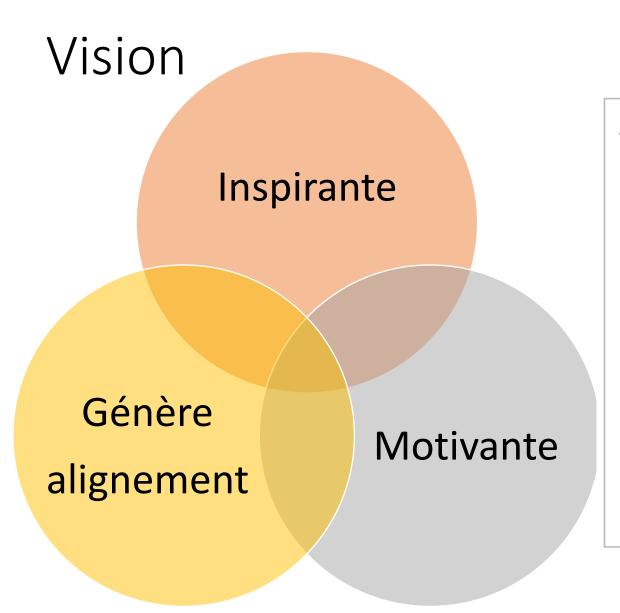
Without a vision



With a vision

Les gens au travail ont soif de contexte, désireux de savoir que ce qu'ils font contribue à un ensemble plus vaste.

—Daniel Pink



#### A long view:

- ▶ How will our future solution solve the larger customer problems?
- ▶ How will it differentiate us?
- What is the future context within which our solutions will operate?
- What is our current business context, and how must we evolve to meet this future state?

#### Vision: A postcard from the future



- Aspirational, yet realistic and achievable
- Motivational enough to engage others on the journey

**Result:** The teams start thinking about how to apply their strengths in order to get there.

Switch: How to Change Things When Change Is Hard, Heath and Heath, Broadway Books, 2010

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### THE PRODUCT VISION BOARD





**VISION** 

What is your purpose for creating the product?

Which positive change should it bring about?



#### TARGET GROUP

Which market or market segment does the product address?

Who are the target customers and users?



#### **NEEDS**

What problem does the product solve?

Which benefit does it provide?



#### **PRODUCT**

What product is it?

What makes it stand out?

Is it feasible to develop the product?



#### **BUSINESS GOALS**

How is the product going to benefit the company?

What are the business goals?

### Results

 A Vision written by the Product Owner and shared with all the stakeholders



#### The « elevator » statement

- FOR (target of the product)
- WHO (user's needs)
- OUR PRODUCT IS (product category)
- **THAT** (major benefit, key functionalities)
- UNLIKE (current practice, competition)
- OUR PRODUCT (major differentiator)

# **Agile Requirements**



Image from: 50 Quick ideas to improve your user stories: https://leanpub.com/50quickideas @gojkoadzic, @ DavidEvans66