

Supply Chain Indicator

1. 物流与交付指标

- 订单履行周期时间 (Order Fulfillment Cycle Time):**

Time taken from order placement to delivery to the customer.

- 准时交货率 (On-Time Delivery Rate):**

Percentage of orders delivered on or before the promised date.

- 交货时间 (Lead Time):**

Total time taken for a product to move through the entire supply chain.

- 运输成本占比 (Transportation Cost as a Percentage of Sales):**

Ratio of transportation costs to total sales revenue.

- 订单行履行率 (Line Fill Rate)**

The percentage of order lines fulfilled completely from available inventory without backorders or stockouts.

订单行履行率衡量的是在客户订单中，完全按订单行（即订单中的每个产品项）交付的百分比。它关注的是**订单行的完整性**，而不是具体的数量。该指标更注重**客户体验**，因为它衡量的是是否能够一次性地满足客户的所有需求。

计算公式:

$$\text{Line Fill Rate} = \frac{\text{Number of Order Lines Fully Filled}}{\text{Total Number of Order Lines}} \times 100\%$$

应用场景:

- 适用于**多品种、小批量**的订单（如零售、电商）。
- 用来评估是否能够满足客户订单中的所有产品项。

例子:

如果一个订单包含 5 个产品项（5 个订单行），但只有 4 个产品项完全交付，则 Line Fill Rate 为 80%。

- 数量履行率 (Volume Fill Rate)**

The percentage of total ordered quantity (volume) fulfilled from available inventory without backorders or stockouts.

数量履行率衡量的是在客户订单中，实际交付的产品数量占订单总需求数量的百分比。它关注的是**数量的满足程度**，而不是订单行的完整性。该指标更注重**库存管理和生产计划的有效性**，因为它衡量的是整体需求的满足程度。

计算公式:

$$\text{Volume Fill Rate} = \frac{\text{Total Quantity Delivered}}{\text{Total Quantity Ordered}} \times 100\%$$

应用场景:

- 适用于**大批量、少品种**的订单（如制造业、批发）。
- 用来评估是否能够满足客户订单中的总需求量。

例子:

如果一个订单需求为 100 件产品，但实际交付了 90 件，则 Volume Fill Rate 为 90%。

- **按时完整交付率 (OTIF: On-Time and In-Full)**

On-Time (按时) : 订单是否在客户要求的交货日期或承诺的交货日期内送达。

In-Full (完整) : 订单中的产品是否按订单数量全部交付, 没有缺货或短交。

综合起来, OTIF 衡量的是订单是否同时满足“按时”和“完整”两个条件。

$$\text{OTIF} = \frac{\text{Number of Orders Delivered On-Time and In-Full}}{\text{Total Number of Orders}} \times 100\%$$

On-Time (按时交付率)

$$\text{On-Time} = \frac{\text{Number of Orders Delivered On-Time}}{\text{Total Number of Orders}} \times 100\%$$

In-Full (完整交付率)

$$\text{In-Full} = \frac{\text{Number of Orders Delivered In-Full}}{\text{Total Number of Orders}} \times 100\%$$

2. 库存管理指标

- **库存周转率 (Inventory Turnover Ratio):**

Number of times inventory is sold and replaced over a period.

$$\text{Inventory Turnover Ratio} = \frac{\text{Cost of Goods Sold (COGS)}}{\text{Average Inventory}}$$

- **库存持有成本 (Inventory Carrying Cost):**

Total cost of holding inventory, including storage, insurance, and obsolescence.

$$\text{Inventory Carrying Cost} = \text{Average Inventory} \times \text{Carrying Cost Percentage}$$

- **库存天数 (Days of Inventory / Days Sales of Inventory):**

Average number of days inventory is held before being sold.

$$\text{Days of Inventory} = \frac{365}{\text{Inventory Turnover Ratio}}$$

- **缺货率 (Stock-Out Rate):**

Percentage of times demand cannot be met due to insufficient inventory.

$$\text{Stock-Out Rate} = \frac{\text{Number of Stock-Outs}}{\text{Total Number of Orders}} \times 100\%$$

- **库存覆盖率 (Inventory Coverage Ratio):**

Number of days current inventory can meet future demand.

$$\text{Inventory Coverage Ratio} = \frac{\text{Current Inventory}}{\text{Average Daily Demand}}$$

- **库存过剩率 (Excess Inventory Rate):**

Percentage of inventory that exceeds demand and remains unsold for a certain period.

$$\text{Excess Inventory Rate} = \frac{\text{Excess Inventory}}{\text{Total Inventory}} \times 100\%$$

- **库存准确性 (Inventory Accuracy):**

Percentage of inventory records that match physical counts.

- **单位库存成本 (Cost per Unit of Inventory):**

Total cost of holding inventory divided by the number of units.

$$\text{Cost per Unit} = \frac{\text{Total Inventory Cost}}{\text{Number of Units}}$$

- **安全库存水平 (Safety Stock Level):**

Extra inventory held to prevent stockouts due to demand variability or supply delays.

$$\text{Safety Stock} = (\text{Maximum Lead Time} - \text{Average Lead Time}) \times \text{Average Daily Demand}$$

- **经济订货量 (Economic Order Quantity, EOQ):**

Optimal order quantity that minimizes total inventory costs.

$$\text{EOQ} = \sqrt{\frac{2 \times \text{Demand} \times \text{Order Cost}}{\text{Holding Cost per Unit}}}$$

3. 采购与供应商管理指标

- **采购周期时间 (Procurement Cycle Time):**

Time taken from identifying a need to the receipt of goods.

- **供应商交货准时率 (Supplier On-Time Delivery Rate):**

Percentage of orders delivered by suppliers on or before the agreed date.

- **供应商质量指数 (Supplier Quality Index):**

Measure of the quality of goods or services provided by suppliers.

- **采购成本占比 (Procurement Cost as a Percentage of Sales):**

Ratio of procurement costs to total sales revenue.

4. 生产与制造指标

- **产能利用率 (Capacity Utilization Rate):**

Percentage of production capacity being utilized.

- **生产周期时间 (Manufacturing Cycle Time):**

Time taken to complete the production process.

- **首次通过率 (First Pass Yield, FPY):**

Percentage of products that meet quality standards without rework.

- **机器停机时间 (Machine Downtime):**

Amount of time production is halted due to equipment failure.

5. 客户服务与满意度指标

- 订单履行率 (Order Fill Rate):**

Percentage of customer orders fulfilled completely and on time.

$$OrderFillRate = \frac{\text{Number of Orders Fulfilled}}{\text{Total Number of Orders}} \times 100\%$$

- 客户订单周期时间 (Customer Order Cycle Time):**

Time taken from order placement to customer receipt.

- 退货率 (Return Rate):**

Percentage of products returned by customers due to defects or dissatisfaction.

- 客户满意度指数 (Customer Satisfaction Index, CSI):**

Measure of customer satisfaction with products or services.

- 服务水平 (Service Level):**

Percentage of demand met without stockouts or backorders.

$$Service\ Level = \frac{\text{Demand Met Without Stockouts}}{\text{Total Demand}} \times 100\%$$

6. 成本与财务指标

- 总供应链成本 (Total Supply Chain Cost):**

Total cost of managing the supply chain, including procurement, production, and logistics.

- 单位产品成本 (Cost per Unit):**

Total cost divided by the number of units produced.

- 毛利率 (Gross Margin):**

Difference between revenue and cost of goods sold, expressed as a percentage.

- 现金到现金周期时间 (Cash-to-Cash Cycle Time):**

Time taken to convert investment in inventory into cash from sales.

7. 灵活性与风险管理指标

- 供应链弹性 (Supply Chain Resilience):**

Ability to recover quickly from disruptions.

- 订单变更频率 (Order Change Frequency):**

Number of times customer orders are modified after placement.

- 供应中断率 (Supply Disruption Rate):**

Frequency of disruptions in the supply chain.

8. 可持续性与环境指标

- 碳排放量 (Carbon Footprint):**

Total greenhouse gas emissions from supply chain activities.

- 能源消耗 (Energy Consumption):**

Total energy used in the supply chain.

- 废弃物率 (Waste Rate):**

Percentage of materials wasted during production or distribution.

