



PILOT & TECHNICIAN OUTLOOK

EXTRAORDINARY DEMAND FOR PILOTS, TECHNICIANS, AND CABIN CREW

As global economies expand and airlines take delivery of tens of thousands of new commercial jetliners over the next 20 years, there is extraordinary demand for people to fly and maintain these airplanes. To meet this tremendous growth, the 2016 Boeing Pilot and Technician Outlook forecasts that between now and 2035, the aviation industry will need to supply more than two million new aviation personnel—617,000 commercial airline pilots, 679,000 maintenance technicians, and 814,000 cabin crew.

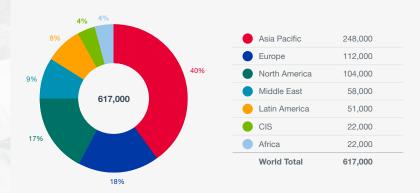
Meeting this demand will require innovative solutions – focused on educational outreach and career pipeline programs – to inspire the next generation of pilots, technicians, and cabin crew. New technologies, devices, and training methods will be needed to meet a wide range of learning styles. The growing diversity of aviation personnel will also require instructors to have cross-cultural and cross-generational skills to engage tomorrow's workforce.

DEMAND FOR LOCALLY SOURCED AND QUALIFIED PILOTS

Regional markets that have relied heavily on recruiting pilots from outside their home locations are increasingly seeking to recruit, train, and develop locally sourced pilots. New market opportunities are creating an increased demand for qualified, skilled, and experienced pilots.

Over the next 20 years, the Asia Pacific region will lead the worldwide growth in demand for pilots, with a requirement for 248,000 new pilots. North America will require 112,000, Europe 104,000, the Middle East 58,000, Latin America 51,000, the Commonwealth of Independent States (CIS) / Russia 22,000, and Africa 22,000.

New Pilots by Region: 2016-2035



ECONOMIC EXPANSION FUELING AVIATION GROWTH

Airlines across the globe are expanding their fleets and flight schedules to satisfy demand generated by global economic expansion. The aviation industry continues to address these challenges by creating balanced, sustainable solutions to fill future pilot pipelines.

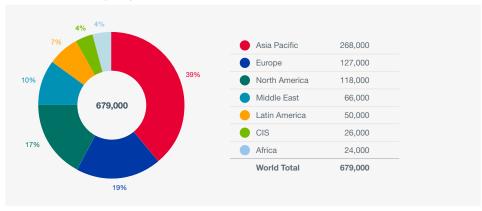
Although Asia Pacific remains the region with the highest overall demand, there has been a significant increase in the expected number of skilled resources required in other parts of the world. New market opportunities, such as the opening of Cuba for the North American market and increased intra-Europe travel for the European market, have strengthened demand.

AIRPLANE RELIABILITY AFFECTING MAINTENANCE

As newer generation airplanes become more prevalent in worldwide fleets over the next 20 years, airplane reliability will improve, and maintenance check intervals will lengthen. Although this trend will moderate demand for maintenance personnel somewhat, the global need for technicians will remain strong. Global fleet growth, along with the increasing trend for operators to outsource maintenance, repair, and overhaul activities to thirdparty providers, will drive an increased need for qualified technicians.

The need for vmaintenance personnel is largest in the Asia Pacific region, which will require 268,000 new technical personnel. Airlines in North America will require 127,000, Europe 118,000, the Middle East 66,000, Latin America 50,000, CIS / Russia 26,000, and Africa 24,000.



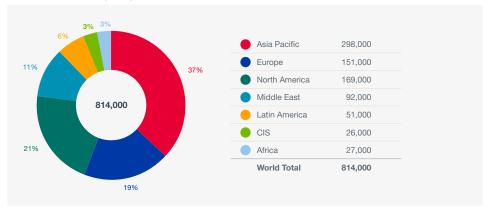


OPERATIONAL IMPROVEMENTS EXPAND CABIN CREW DEMAND

As airlines continue to expand flight routes, grow their fleet, and transition to airplanes with higher seat capacity, an increasing number of cabin crew personnel will be needed to ensure the safety and comfort of passengers. With a focus on operational improvements, many regional markets have also updated regulations to require a greater number of cabin crew per aircraft.

Over the next 20 years, the largest projected growth in cabin crew demand is in the Asia Pacific region, with a requirement for 298,000 new cabin crew. Europe will require 169,000, North America 151,000, Middle East 92,000, Latin America 51,000, Africa 27,00, and CIS / Russia 26,000.

New Cabin Crew by Region: 2016-2035





PASSENGER TRAFFIC

AIRLINE PASSENGER TRAFFIC, GROWTH BY REGIONAL FLOW

Africa - Africa 41,6 43,9 48,7 51,1 54,5 53,7 56,6 59,2 223,3 Africa - Europe 125,6 128,2 135,5 134,1 140,4 140,4 146,5 153,2 38,7 59,5 225,5 98,7 59,5 225,5 98,7 59,5 225,5 98,7 59,5 225,5 91,7 41,7	5 - 203
Africa - Middle East	6.9%
Africa - North America 6.3 8.8 11.3 11.4 12.6 12.2 12.5 12.7 41.7 Africa - Southeast Asia 5.4 4.1 5.6 5.9 4.6 4.2 3.7 3.7 13.0 Central America - Europe 83.3 77.1 73.8 73.7 78.3 82.1 87.4 42.5 99.3 Central America - North America 115.8 104.7 112.7 114.5 132.0 138.3 153.0 170.1 478.1 Central America - South America 13.1 14.0 18.3 19.2 23.2 28.5 30.8 34.2 99.5 China -	4.7%
Arrica - Southeast Asia	7.1%
Central America - Central America 32.3 29.8 31.3 32.2 33.8 36.5 38.7 42.5 99.3 Central America - Europe 83.3 77.1 73.8 73.7 78.3 82.1 87.4 95.3 213.8 Central America - South America 115.8 104.7 114.5 132.0 138.3 153.0 170.1 478.1 Central America - South America 13.1 14.0 18.3 19.2 23.2 28.5 30.8 34.2 98.5 China - Coutheast Asia 28.5 287.4 335.4 380.1 411.3 480.8 509.2 564.7 1897.4 China - Coutha America 62.7 60.9 71.4 85.4 87.1 88.5 98.1 107.5 394.6 China - Coutheast Asia 48.4 43.2 51.8 51.5 60.9 60.7 66.9 77.7 44.3 131.1 China - Coutheast Asia 50.6 45.3 54.7 63.0 73.8 82.5	6.1%
Central America - Europe 83.3 77.1 73.8 73.7 78.3 82.1 87.4 95.3 213.8 Central America - North America 115.8 104.7 112.7 114.5 132.0 138.3 153.0 170.1 478.1 Central America - South America 13.1 14.0 18.3 19.2 23.2 28.5 30.8 34.2 98.5 China - China 236.5 287.4 335.4 380.1 411.3 460.8 509.2 564.7 1897.4 China - China 200.0 82.5 77.3 82.1 94.2 96.7 96.9 105.2 121.1 366.7 China - North America 62.7 60.9 71.4 85.4 87.1 89.5 98.1 107.5 394.6 China - North America 62.7 60.9 71.4 85.4 87.1 89.5 98.1 107.5 394.6 China - Oceania 21.4 42.8 27.4 31.4 34.1 35.0 37.7	6.5%
Central America - North America 115.8 104.7 112.7 114.5 132.0 138.3 153.0 170.1 478.1 Central America - South America 13.1 14.0 18.3 19.2 23.2 28.5 30.8 34.2 98.5 China - China 236.5 287.4 335.4 380.1 411.3 460.8 509.2 564.7 1897.4 China - Lirope 82.5 77.3 82.1 94.2 96.7 96.9 96.9 71.4 36.4 87.1 89.5 98.1 107.5 394.6 China - Northeast Asia 48.4 43.2 51.8 51.5 60.9 60.7 66.2 73.0 190.7 China - Oceania 21.4 22.8 27.4 31.4 34.1 35.0 37.7 44.3 131.1 China - Oceania 21.4 22.8 27.4 31.4 34.1 35.0 37.7 44.3 131.1 Clis Region - Lirope International 77.7 33.6 101.6 </td <td>4.3%</td>	4.3%
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China - Europe 82.5 77.3 82.1 94.2 96.7 96.9 105.2 121.1 356.7 China - North America 62.7 60.9 71.4 85.4 87.1 89.5 98.1 107.5 394.6 China - Northeast Asia 48.4 43.2 51.8 51.5 60.9 60.7 66.2 73.0 180.7 China - Oceania 21.4 22.8 27.4 31.4 34.1 35.0 37.7 44.3 131.1 China - Southeast Asia 50.6 45.3 54.7 63.0 73.8 82.5 89.4 109.9 422.1 ClS Region - CIS Region 88.9 76.9 87.6 103.1 107.1 118.3 125.3 138.1 256.2 CIS Region - International 77.7 83.6 101.6 124.1 193.4 157.9 164.9 151.9 389.1 Europe - Europe 660.5 624.9 640.2 659.5 676.6 774.0 760.3 796.8	5.4%
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CIS Region - International 77.7 83.6 101.6 124.1 139.4 157.9 164.9 151.9 389.1 Europe - Europe 660.5 624.9 640.2 659.5 676.6 714.0 760.3 796.8 1482.1 Europe - Middle East 115.2 131.2 143.8 153.3 178.0 196.8 210.9 242.5 690.2 Europe - North America 432.4 405.4 418.6 430.2 432.9 441.8 462.7 475.0 840.2 Europe - Northeast Asia 69.0 59.4 64.3 63.8 75.9 74.3 77.8 81.3 139.9 Europe - South America 75.2 79.3 82.9 89.8 99.6 102.4 102.1 104.4 293.1 Europe - South Asia 55.5 51.3 53.8 54.1 53.9 56.4 57.2 57.5 176.7 Europe - Southeast Asia 101.5 95.9 97.1 100.4 106.6 105.3 108.0 111.3 254.1 Middle East - Middle East 63.4 68.6 77.9 82.4 76.5 86.3 91.7 102.2 253.6 Middle East - North America 29.5 41.6 45.7 50.3 57.1 63.2 73.7 88.3 259.0 Middle East - South Asia 49.5 64.8 75.1 83.0 87.3 95.1 100.5 114.4 485.8 Middle East - South America 974.1 915.1 946.3 976.3 984.7 998.4 1029.9 1077.7 1808.7 North America - North America 32.3 34.8 34.9 38.3 40.3 43.1 43.3 48.3 105.5 North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 North America - South Asia 9.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Northeast Asia - Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	7.0%
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Europe - Middle East 115.2 131.2 143.8 153.3 178.0 196.8 210.9 242.5 690.2 Europe - North America 432.4 405.4 418.6 430.2 432.9 441.8 462.7 475.0 840.2 Europe - Northeast Asia 69.0 59.4 64.3 63.8 75.9 74.3 77.8 81.3 139.9 Europe - South America 75.2 79.3 82.9 89.8 99.6 102.4 102.1 104.4 293.1 Europe - South Asia 55.5 51.3 53.8 54.1 53.9 56.4 57.2 57.5 176.7 Europe - Southeast Asia 101.5 95.9 97.1 100.4 106.6 105.3 108.0 111.3 254.1 Middle East - Middle East 63.4 68.6 77.9 82.4 76.5 86.3 91.7 102.2 253.6 Middle East - North America 29.5 41.6 45.7 50.3 57.1 63.2 73.7 88.3 259.0 Middle East - South Asia 49.5 64.8 75.1 83.0 87.3 95.1 100.5 114.4 485.8 Middle East - Southeast Asia 45.4 46.7 56.3 61.3 66.4 79.0 89.4 97.6 281.0 North America - North America 974.1 915.1 946.3 976.3 984.7 998.4 1029.9 1077.7 1808.7 North America - Oceania 32.3 34.8 34.9 38.3 40.3 43.1 43.3 48.3 105.5 North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 North America - South America - South America 99.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Northeast Asia - Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	4.8%
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Europe - Northeast Asia 69.0 59.4 64.3 63.8 75.9 74.3 77.8 81.3 139.9 Europe - South America 75.2 79.3 82.9 89.8 99.6 102.4 102.1 104.4 293.1 Europe - South Asia 55.5 51.3 53.8 54.1 53.9 56.4 57.2 57.5 176.7 Europe - Southeast Asia 101.5 95.9 97.1 100.4 106.6 105.3 108.0 111.3 254.1 Middle East - Middle East 63.4 68.6 77.9 82.4 76.5 86.3 91.7 102.2 253.6 Middle East - North America 29.5 41.6 45.7 50.3 57.1 63.2 73.7 88.3 259.0 Middle East - South Asia 49.5 64.8 75.1 83.0 87.3 95.1 100.5 114.4 485.8 Middle East - Southeast Asia 45.4 46.7 56.3 61.3 66.4 79.0 89.4 97.6 281.0 North America - North America 974.1 915.1 946.3 976.3 984.7 998.4 1029.9 1077.7 1808.7 North America - Northeast Asia 139.4 120.2 128.4 135.4 149.0 150.4 154.0 160.5 231.1 North America - Oceania 32.3 34.8 34.9 38.3 40.3 43.1 43.3 48.3 105.5 North America - South America 93.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 North America - Southeast Asia 9.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	5.4%
Europe - South America 75.2 79.3 82.9 89.8 99.6 102.4 102.1 104.4 293.1 Europe - South Asia 55.5 51.3 53.8 54.1 53.9 56.4 57.2 57.5 176.7 Europe - Southeast Asia 101.5 95.9 97.1 100.4 106.6 105.3 108.0 111.3 254.1 Middle East - North America 29.5 41.6 45.7 50.3 57.1 63.2 73.7 88.3 259.0 Middle East - South Asia 49.5 64.8 75.1 83.0 87.3 95.1 100.5 114.4 485.8 Middle East - Southeast Asia 45.4 46.7 56.3 61.3 66.4 79.0 89.4 97.6 281.0 North America - North America 974.1 915.1 946.3 976.3 984.7 998.4 1029.9 1077.7 1808.7 North America - Northeast Asia 139.4 120.2 128.4 135.4 149.0 150.4 154.0 160.5 231.1 North America - Oceania 32.3 34.8 34.9 38.3 40.3 43.1 43.3 48.3 105.5 North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 North America - Southeast Asia 9.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	2.9%
Europe - South Asia 55.5 51.3 53.8 54.1 53.9 56.4 57.2 57.5 176.7 Europe - Southeast Asia 101.5 95.9 97.1 100.4 106.6 105.3 108.0 111.3 254.1 Middle East - Middle East 63.4 68.6 77.9 82.4 76.5 86.3 91.7 102.2 253.6 Middle East - North America 29.5 41.6 45.7 50.3 57.1 63.2 73.7 88.3 259.0 Middle East - South Asia 49.5 64.8 75.1 83.0 87.3 95.1 100.5 114.4 485.8 Middle East - Southeast Asia 45.4 46.7 56.3 61.3 66.4 79.0 89.4 97.6 281.0 North America - North America 974.1 915.1 946.3 976.3 984.7 998.4 1029.9 1077.7 1808.7 North America - Northeast Asia 139.4 120.2 128.4 135.4 149.0 150.4 154.0 160.5 231.1 North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 North America - Southeast Asia 9.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	2.7%
Europe - Southeast Asia 101.5 95.9 97.1 100.4 106.6 105.3 108.0 111.3 254.1 Middle East - North America 29.5 41.6 45.7 50.3 57.1 63.2 73.7 88.3 259.0 Middle East - South Asia 49.5 64.8 75.1 83.0 87.3 95.1 100.5 114.4 485.8 Middle East - Southeast Asia 45.4 46.7 56.3 61.3 66.4 79.0 89.4 97.6 281.0 North America - North America 974.1 915.1 946.3 976.3 984.7 998.4 1029.9 1077.7 1808.7 North America - Northeast Asia 139.4 120.2 128.4 135.4 149.0 150.4 154.0 160.5 231.1 North America - Oceania 32.3 34.8 34.9 38.3 40.3 43.1 43.3 48.3 105.5 North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 North America - Southeast Asia 9.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	5.3%
Middle East - Middle East 63.4 68.6 77.9 82.4 76.5 86.3 91.7 102.2 253.6 Middle East - North America 29.5 41.6 45.7 50.3 57.1 63.2 73.7 88.3 259.0 Middle East - South Asia 49.5 64.8 75.1 83.0 87.3 95.1 100.5 114.4 485.8 Middle East - South Asia 45.4 46.7 56.3 61.3 66.4 79.0 89.4 97.6 281.0 North America - North America 974.1 915.1 946.3 976.3 984.7 998.4 1029.9 1077.7 1808.7 North America - Northeast Asia 139.4 120.2 128.4 135.4 149.0 150.4 154.0 160.5 231.1 North America - Oceania 32.3 34.8 34.9 38.3 40.3 43.1 43.3 48.3 105.5 North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 Northeast Asia - Northeast Asia 9.3 <td>5.8%</td>	5.8%
Middle East - North America 29.5 41.6 45.7 50.3 57.1 63.2 73.7 88.3 259.0 Middle East - South Asia 49.5 64.8 75.1 83.0 87.3 95.1 100.5 114.4 485.8 Middle East - Southeast Asia 45.4 46.7 56.3 61.3 66.4 79.0 89.4 97.6 281.0 North America - North America 974.1 915.1 946.3 976.3 984.7 998.4 1029.9 1077.7 1808.7 North America - Northeast Asia 139.4 120.2 128.4 135.4 149.0 150.4 154.0 160.5 231.1 North America - Oceania 32.3 34.8 34.9 38.3 40.3 43.1 43.3 48.3 105.5 North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 North America - South America 9.3 10.3 10.3 11.3 10.7 9.8<	4.2%
Middle East - South Asia 49.5 64.8 75.1 83.0 87.3 95.1 100.5 114.4 485.8 Middle East - Southeast Asia 45.4 46.7 56.3 61.3 66.4 79.0 89.4 97.6 281.0 North America - North America 974.1 915.1 946.3 976.3 984.7 998.4 1029.9 1077.7 1808.7 North America - Northeast Asia 139.4 120.2 128.4 135.4 149.0 150.4 154.0 160.5 231.1 North America - Oceania 32.3 34.8 34.9 38.3 40.3 43.1 43.3 48.3 105.5 North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 North America - Southeast Asia 9.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.	4.6%
Middle East - Southeast Asia 45.4 46.7 56.3 61.3 66.4 79.0 89.4 97.6 281.0 North America - North America 974.1 915.1 946.3 976.3 984.7 998.4 1029.9 1077.7 1808.7 North America - Northeast Asia 139.4 120.2 128.4 135.4 149.0 150.4 154.0 160.5 231.1 North America - Oceania 32.3 34.8 34.9 38.3 40.3 43.1 43.3 48.3 105.5 North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 North America - South America - Southeast Asia 9.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.8 15.1 18.1 16.6	5.5%
North America - North America 974.1 915.1 946.3 976.3 984.7 998.4 1029.9 1077.7 1808.7 North America - Northeast Asia 139.4 120.2 128.4 135.4 149.0 150.4 154.0 160.5 231.1 North America - Oceania 32.3 34.8 34.9 38.3 40.3 43.1 43.3 48.3 105.5 North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 North America - Southeast Asia 9.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	7.5%
North America - Northeast Asia 139.4 120.2 128.4 135.4 149.0 150.4 154.0 160.5 231.1 North America - Oceania 32.3 34.8 34.9 38.3 40.3 43.1 43.3 48.3 105.5 North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 North America - Southeast Asia 9.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	5.4%
North America - Oceania 32.3 34.8 34.9 38.3 40.3 43.1 43.3 48.3 105.5 North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 North America - Southeast Asia 9.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	2.6%
North America - South America 52.7 56.9 60.9 66.7 72.0 79.2 82.7 86.9 263.9 North America - Southeast Asia 9.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	1.8%
North America - Southeast Asia 9.3 10.3 10.3 11.3 10.7 9.8 9.6 10.8 38.8 Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	4.0%
Northeast Asia - Northeast Asia 84.9 81.9 84.6 81.9 92.6 103.9 107.6 112.5 155.9 Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	5.7%
Northeast Asia - Oceania 20.8 15.1 18.1 16.6 17.1 15.9 15.9 17.2 34.4	6.6%
	1.6%
Northeast Asia - Southeast Asia 87.7 74.3 79.6 92.3 104.9 113.3 124.2 134.6 283.0	3.5%
	3.8%
Oceania - Oceania 72.0 73.3 78.4 83.8 92.0 99.0 100.0 102.8 257.4	4.7%
Oceania - Southeast Asia 57.4 54.7 61.1 66.9 71.5 77.8 83.2 80.0 219.7	5.2%
South America - South America 81.6 86.9 115.8 134.4 141.9 147.4 155.7 159.1 509.7	6.0%
South Asia - South Asia 40.1 43.8 49.5 58.6 63.8 68.1 71.4 79.2 487.6	9.5%
Southeast Asia - South Asia 24.3 21.9 28.5 29.2 34.0 36.2 38.4 40.4 222.7	8.9%
Southeast Asia - Southeast Asia 93.2 96.0 113.1 130.7 145.1 166.6 176.9 194.0 848.1	7.7%
Rest of World 55.5 69.3 87.9 97.4 116.0 126.1 140.0 148.2 651.7	7.7%
	1.82%

AIRPLANES REQUIRED

PASSENGER AND FREIGHTER AIRPLANES Market value and demand by region

DEMAND AND VALUE BY REGION

Region	\$B	Airplanes
Asia	\$2,350	15,130
Europe	\$1,120	7,570
North America	\$1,030	8,330
Latin America	\$350	2,960
Middle East	\$770	3,310
C.I.S.	\$140	1,170
Africa	\$170	1,150
World	\$5,930	39,620

DELIVERIES BY AIRPLANE SIZE AND REGION

Region	Regional jets	Single aisle	Small widebody	Medium widebody	Large widebody	Total deliveries
Asia	290	11,160	2,060	1,490	130	15,130
North America	1,520	5,440	930	420	20	8,330
Europe	130	5,880	960	570	30	7,570
Middle East	70	1,510	560	850	320	3,310
Latin America	140	2,530	260	30	0	2,960
C.I.S.	190	810	90	50	30	1,170
Africa	40	810	240	60	0	1,150
World	2,380	28,140	5,100	3,470	530	39,620

MARKET VALUE BY AIRPLANE SIZE AND REGION*

Region	Regional jets	Single aisle	Small widebody	Medium widebody	Large widebody	Total deliveries
Asia	\$10	\$1,210	\$560	\$520	\$50	\$2,350
North America	\$70	\$570	\$220	\$160	\$10	\$1,030
Europe	\$10	\$640	\$260	\$200	\$10	\$1,120
Middle East	\$0	\$160	\$150	\$320	\$140	\$770
Latin America	\$10	\$270	\$60	\$10	\$0	\$350
Africa	\$0	\$80	\$70	\$20	\$0	\$170
C.I.S.	\$10	\$70	\$30	\$20	\$10	\$140
World	\$110	\$3,000	\$1,350	\$1,250	\$220	\$5,930

^{* 2015 \$}B catalog prices. Values above 10 have been rounded to nearest 10.

PASSENGER AND FREIGHTER AIRPLANES In service and future fleet

TOTAL AIRPLANES IN SERVICE			AIRPLANE DEMAND		
Size	2015	2035	Size	\$B	Airplanes
Regional jet	2,600	2,510	Regional jet	\$110	2,380
Single aisle	14,870	32,280	Single aisle	\$3,000	28,140
Small widebody	2,660	6,060	Small widebody	\$1,350	5,100
Medium widebody	1,640	3,690	Medium widebody	\$1,250	3,470
Large widebody	740	700	Large widebody	\$220	530
Total	22,510	45,240	Grand total	\$5,930	39,620
PASSENGER AIRPLANES IN SERVICE			PASSENGER AIRPLANE DEMAND		
Size	2015	2035	Size	\$B	Airplanes
Regional jet	2,550	2,480	Regional jet	\$110	2,380
Single aisle	14,280	31,050	Single aisle	\$3,000	28,140
Small widebody	2,080	5,140	Small widebody	\$1,270	4,720
Medium widebody	1,390	3,090	Medium widebody	\$1,100	3,020
Large widebody	440	470	Large widebody	\$180	430
Total	20,740	42,230	Grand total	\$5,660	38,690
FREIGHTER AIRPLANES IN SERVICE			FREIGHTER AIRPLANE DEMAND		
Size	2015	2035	Size	\$B	Airplanes
Widebody	1,130	1,750	Large*	\$190	550
Standard	640	1,260	Medium widebody	\$80	380
Total	1,770	3,010	Grand total	\$270	930

^{*} Large passenger and large freighter categories differ

FLEET DEVELOPMENT

PASSENGER AND FREIGHTER AIRPLANES Market value and fleet development

MARKET BY AIRPLANE SIZE

Size	Market value 2015, \$B	Market share value	New airplane deliveries	Market share units
Large*	\$220	4%	530	1%
Medium	\$1,250	22%	3,470	9%
Small	\$1,350	23%	5,100	13%
Total widebody	\$2,820	48%	9,100	24%
Total single aisle	\$3,000	51%	28,140	71%
Total regional jets	\$110	2%	2,380	6%
Total fleet	\$5,930	100%	39,620	100%

PASSENGER FLEET DEVELOPMENT

Size	End of year 2015	Removed from service	Converted to freighter	New deliveries 2016 - 2035	End of year 2035
Large*	440	400		430	470
Medium	1,390	1,320		3,020	3,090
Small	2,080	1,660		4,720	5,140
Total widebody	3,910	3,380		8,170	8,700
Total single aisle	14,280	11,370		28,140	31,050
Total regional jets	2,550	2,450		2,380	2,480
Total fleet	20,740	17,200	1,440	38,690	42,230

FREIGHTER FLEET DEVELOPMENT

Size	End of year 2015	Removed from service	Converted to freighter	New deliveries 2016 - 2035	End of year 2035
Widebody	1,130	710		930	1,750
Standard body	640	420		0	1,260
Total freighter fleet	1,770	1,130	1,440	930	3,010

TOTAL FLEET

Size	End of year 2015	Removed from service	Converted to freighter	New deliveries 2016 - 2035	End of year 2035
Passenger fleet	20,740	17,200	1,440	38,690	42,230
Freighter fleet	1,770	1,130	1,440	930	3,010
Total fleet	22,510	18,330	1,440	39,620	45,240

^{*} Large passenger and larger freighter categories differ

FLEET BY REGION

FLEET GROWTH by size and region

FLEET BY AIRPLANE SIZE

Size	Airplanes in service 2015	Fleet share 2015	Airplanes in service 2035	Fleet share 2035
Large	740	3%	700	2%
Medium	1,640	7%	3,690	8%
Small	2,660	12%	6,060	13%
Total widebody	5,040	22%	10,450	23%
Total single aisle	14,870	66%	32,280	71%
Total regional jets	2,600	12%	2,510	6%
Total fleet	22,510	100%	45,240	100%

FLEET BY REGION IN 2015

Region	Regional jets	Single aisle	Small widebody	Medium widebody	Large widebody	Total fleet
Asia	140	4,540	860	540	270	6,350
North America	1,730	4,010	750	320	100	6,910
Europe	270	3,370	440	360	170	4,610
Latin America	110	1,280	140	20	0	1,550
Middle East	70	590	250	320	140	1,370
C.I.S.	170	650	140	20	50	1,030
Africa	110	430	80	60	10	690
World	2,600	14,870	2,660	1,640	740	22,510

FLEET BY REGION IN 2035

Region	Regional jets	Single aisle	Small widebody	Medium widebody	Large widebody	Total fleet
Asia	310	12,560	2,340	1,590	170	16,970
North America	1,520	6,630	1,150	460	60	9,820
Europe	150	5,920	1,140	610	100	7,920
Latin America	160	3,110	350	40	0	3,660
Middle East	80	1,660	610	840	320	3,510
C.I.S.	230	1,380	170	70	50	1,900
Africa	60	1,020	300	80	0	1,460
World	2,510	32,280	6,060	3,690	700	45,240

MAJOR TRAFFIC FLOWS

AIRLINE TRAFFIC FLOWS by region

TRAFFIC IN 2015

RPKs	Asia	North America	Europe	Middle East	Latin America	Africa
Asia	60%	15%	16%	37%	1%	7%
North America	13%	48%	21%	11%	37%	4%
Europe	14%	21%	34%	30%	28%	49%
Middle East	11%	4%	10%	13%	-	19%
Latin America	0%	11%	9%	-	34%	1%
Africa	1%	1%	7%	7%	0%	19%
Total traffic to and from region	100%	100%	100%	100%	100%	100%

TRAFFIC IN 2035

RPKs	Asia	North America	Europe	Middle East	Latin America	Africa
Asia	63%	18%	19%	43%	1%	9%
North America	10%	40%	17%	10%	37%	4%
Europe	11%	19%	30%	26%	25%	39%
Middle East	14%	6%	14%	10%	-	24%
Latin America	0%	16%	10%	-	35%	2%
Africa	1%	1%	8%	9%	1%	22%
Total traffic to and from region	100%	100%	100%	100%	100%	100%

Bold: Share within region. Sum data down the table only. Excludes other small flows that are not included in the summary table (less than 1% of each region).

How to read the tables:

Read down the selected column; for example:

In 2015, traffic within North America accounted for 48% of all the total traffic to, from and within North America.

In 2035, traffic within North America will account for 40% of all the total traffic to, from and within North America.

MAJOR TRAFFIC FLOWS

AIRLINE TRAFFIC FLOWS by region

AIRLINE PASSENGER GROWTH RATES 2015–2035

RPKs	Africa	Latin America	Middle East	Europe	North America	Asia
Asia	7.2%	6.4%	6.9%	4.7%	4.5%	6.2%
North America	6.1%	5.4%	5.5%	2.9%	2.6%	
Europe	4.7%	4.8%	5.4%	3.2%		
Middle East	7.1%	-	4.6%			
Latin America	9.1%	5.6%				
Africa	6.9%					

AIRLINE PASSENGER TRAFFIC IN 2015

RPKs in billions	Africa	Latin America	Middle East	Europe	North America	Asia
Asia	21.2	4.0	298.2	371.3	338.0	1573.5
North America	12.7	257.0	88.3	475.0	1077.7	
Europe	153.2	199.7	242.5	796.8		
Middle East	59.5	-	102.2			
Latin America	4.0	235.9				
Africa	59.2					

AIRLINE PASSENGER TRAFFIC IN 2035

RPKs in billions	Africa	Latin America	Middle East	Europe	North America	Asia
Asia	85.0	13.7	1141.4	927.4	819.4	5225.9
North America	41.7	742.0	259.0	840.2	1808.7	
Europe	387.5	506.9	690.2	1482.1		
Middle East	235.9	-	253.6			
Latin America	13.7	707.5				
Africa	223.3					

AIRPLANE MARKET SECTOR DEFINITIONS

Bold: Airplanes in production or launched.

SINGLE AISLE PASSENGER AIRPLANES

	Single Aisle	Regional Jets
Boeing 707, 757	AVIC ARJ-900	Antonov An-148, -158
Boeing 717, 727	BAe 146-300, Avro RJ100	AVIC ARJ-700
Boeing 737-100 through -500	Bombardier CRJ-1000	Avro RJ70, RJ85
Boeing 737-600, -700, -800, -900ER	Bombardier CS100, CS300	BAe 146-100, -200
Boeing 737-MAX7, MAX8, MAX9	Embraer 190, 195	Bombardier CRJ
Airbus A318, A319, A320, A321	Comac C919	Dornier 328JET
Airbus A319neo, A320neo, A321neo	Fokker 100	Embraer 170, 175
Boeing/MDC DC-9, MD-80, -90	UAC MS 21-200/300	Embraer ERJ-135/140/145
	Illyushin IL-62	Fokker 70, F28
	Tupolev TU-154, TU-204, TU-214	Mitsubishi MRJ
	Yakovlev Yak-42	Sukhoi Superjet 100

WIDEBODY PASSENGER AIRPLANES

LARGE	MEDIUM	SMALL
Three class: more than 400 seats	Two class: 340 to 450 seats	Two class: 230 to 340 seats
	Three class: 300 to 400 seats	Three class: 200 to 300 seats
Boeing 747-8	Boeing 777, 777X	Boeing 767, 787-8, -9
Boeing 747-100 through -400	Boeing 787-10	Boeing/MDC DC-10
Airbus A380	Boeing/MDC MD-11	Airbus A300, A310
	Airbus A340	Airbus A330-200, -300, -800, -900
	Airbus A350-1000	Airbus A350-800, -900
	Illyushin IL-86	Lockheed L-1011
		Illyushin IL-96

FREIGHTER AIRPLANES

LARGE FREIGHTER More than 80 tonnes	MEDIUM FREIGHTER 40 to 80 tonnes	SMALL FREIGHTER Less than 45 tonnes
Boeing/ MDC MD-11	Boeing 767	BAe 146
Boeing 747-100 through -400	Lockheed L-1011SF	Boeing/MDC DC-8/9
Boeing 777	Boeing /MDC DC-10	Boeing 737
Airbus A350	Boeing 787	Boeing 727
Illyushin IL-96T	Airbus A300	Tupolev Tu-204
Antonov An-124	Airbus A330	Boeing 707
747-8F	Illyushin IL-76TD	Boeing/MDC MD-80
		Boeing 757-200
Production and conversion (SE) mod	Airbus A320, A321	

Production and conversion (SF) models assumed for each type unless otherwise specified

