

## Introduction to Business Processes Core Concepts

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# "If you can't describe what you are doing as a process, you don't know what you're doing"

W. Edwards Deming





#### noun

a series of actions or steps taken in order to achieve a particular end.
 "military operations could jeopardize the peace process"





/biznəs/

#### noun

2. the practice of making one's living by engaging in commerce. "the jewelry business"







Core (Primary Process)





**Core Processes** 

Primary Process in the company: Car Repair, Healthcare attendance, Assurance Services, Metallurgy Manufacturing, Software development in a Software Factory

#### Types of Business Processes



**Management Processes** 

Ensure that Core and Support Processes meets their goals.



**Support Processes** 

Support Core Processes, without adding value after each step to final consumer:

Human Resource, Facilities, Capacity

Management



#### Types of Business Processes



**Core Processes** 



**Management Processes** 



**Support Processes** 





Ok, is all of this what people call Business Process Management?



Ok, is all of this what people call Business
Process Management?
No, those are just

**Business Process!** 



## Business Process Management

#### STRATEGY EXECUTION – BPM LIFE CYCLE

Integrated Life Cycle Model for Business / Digital Transformation

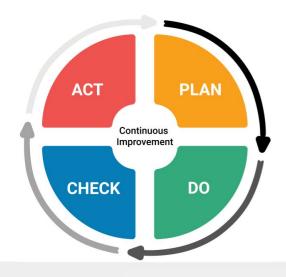


By BPM CBOK 4.0

"Business Process Management (BPM) is a discipline involving any combination of modeling, automation, execution, control, measurement and optimization of business activity flows, in support of enterprise goals, spanning systems, employees, customers and partners within and beyond the enterprise boundaries."

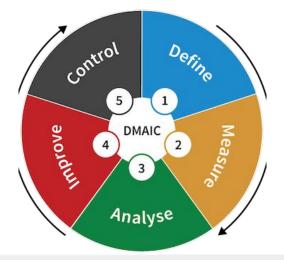
(https://bpm.com/what-is-bpm)

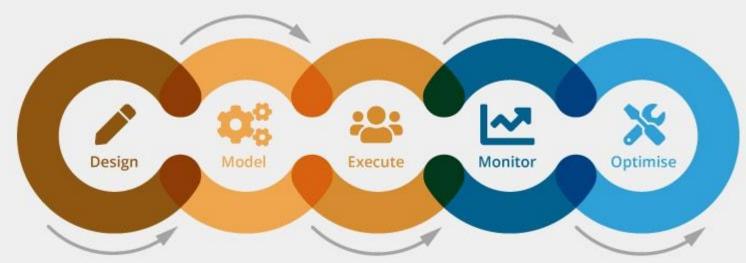




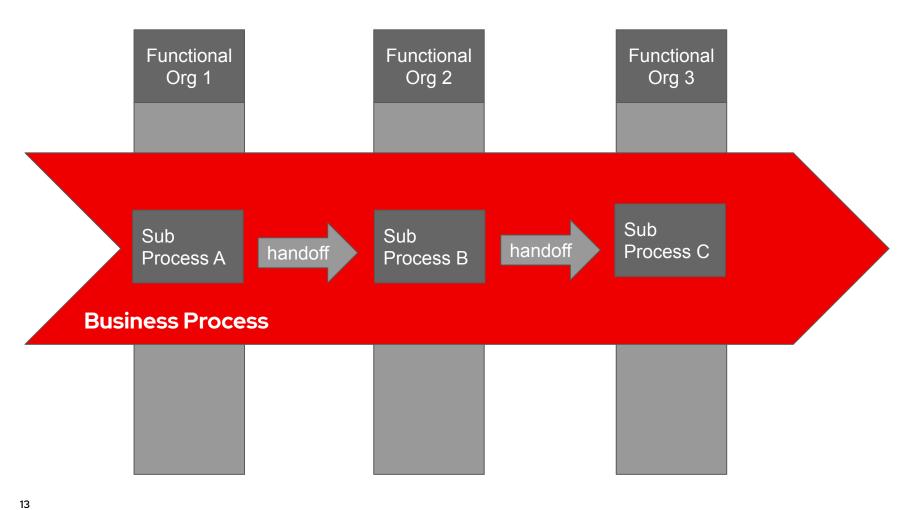
#### Continuous Improvement Cycles

The core of the discipline

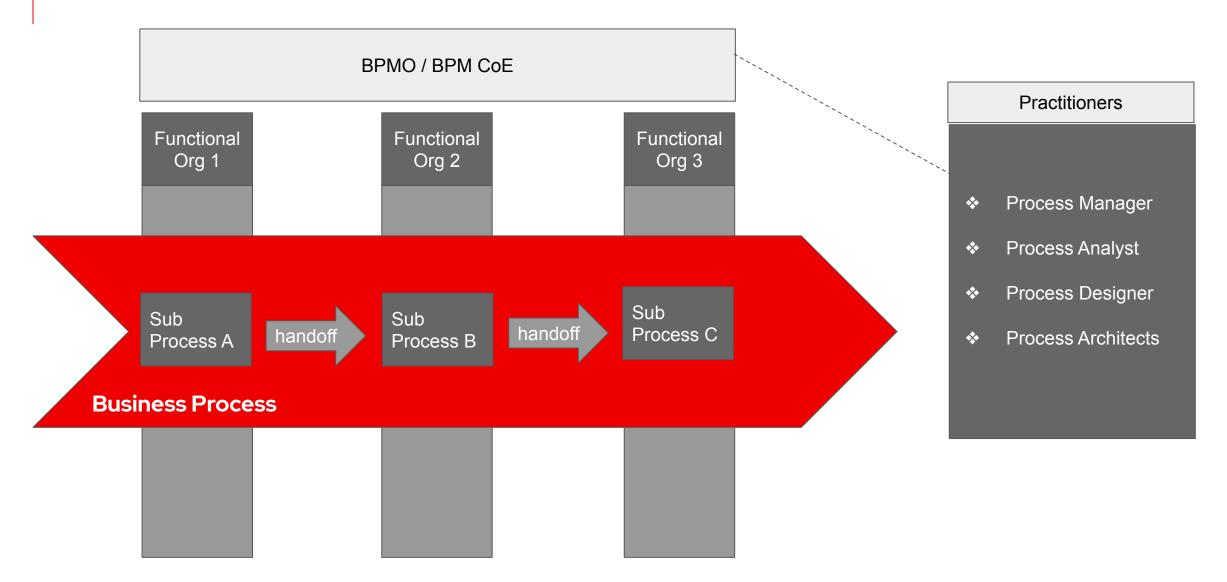














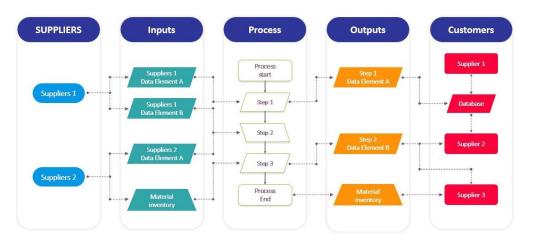
The common language between the practitioners, the diagrams!

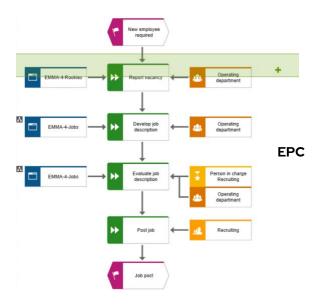


The common language between the practitioners, the diagrams!
What diagrams?

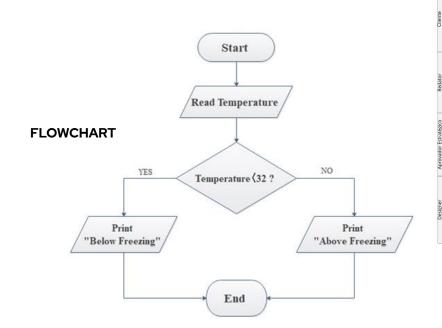


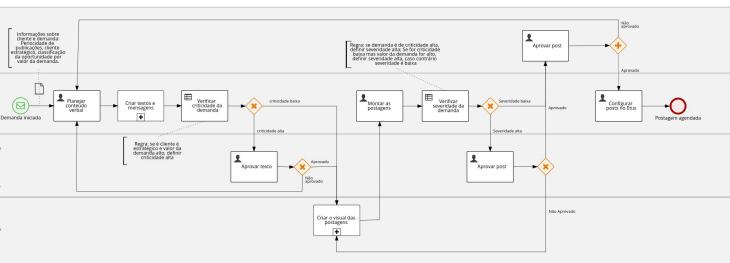
#### **Business Process Management Diagrams**





#### **SIPOC**





#### BPMN 2



## Events Apply for Visa required Send visa application visa decision Visa Rejected Visa Rejected Visa Rejected Visa Rejected No need for visa Approved No need for visa No need for visa

Book Flight

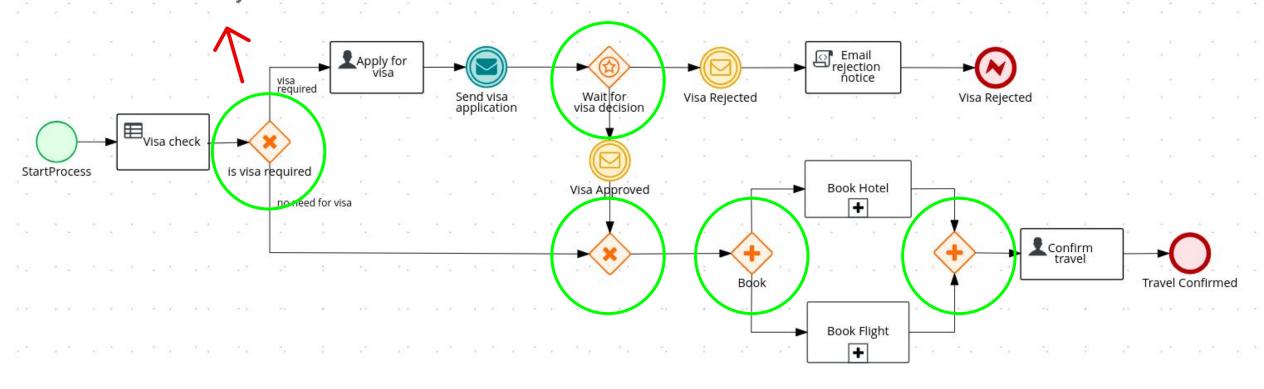


Travel Confirmed

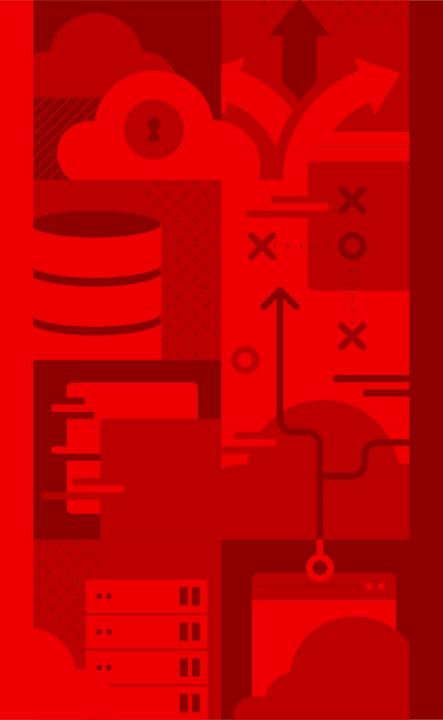
#### **Activities** Email rejection notice Apply for visa visa required Send visa application Wait for visa decision Visa check StartProcess is visa required Book Hotel no need for visa LConfirm travel Book Travel Confirmed Book Flight +



#### **Gateways**

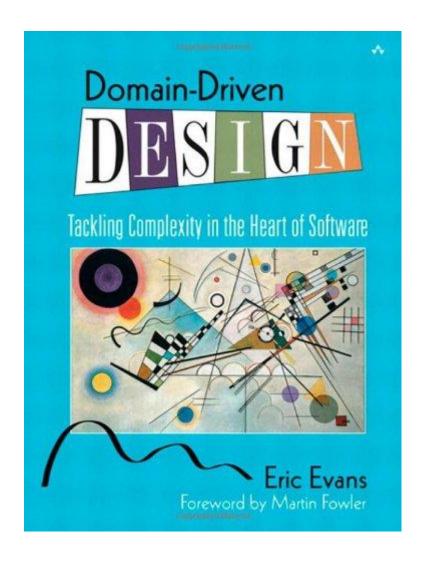






## ... from Business Users to IT...





#### **Domain-Driven Design**

"Domain-Driven Design is an approach to software development that centers the development on programming a domain model that has a rich understanding of the processes and rules of a domain" (Martin Fowler) <a href="https://martinfowler.com/bliki/DomainDrivenDesign.">httml</a>



#### The benefits of a Domain-Driven Design approach

... for software development



#### **Ubiquitous Language**

Domain experts and dev team use the same language

#### **Model agility**

Business Analysts contribution to the software models

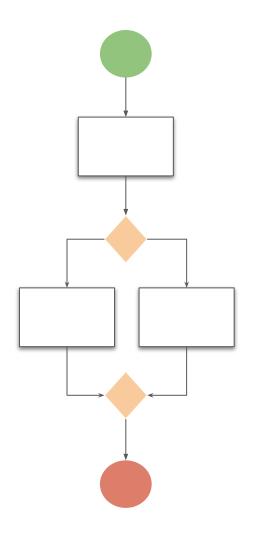
#### **Definition of bounded-contexts**

Logical boundaries that limits the scope of the domain in a portion of the software

#### Better identification of bottlenecks

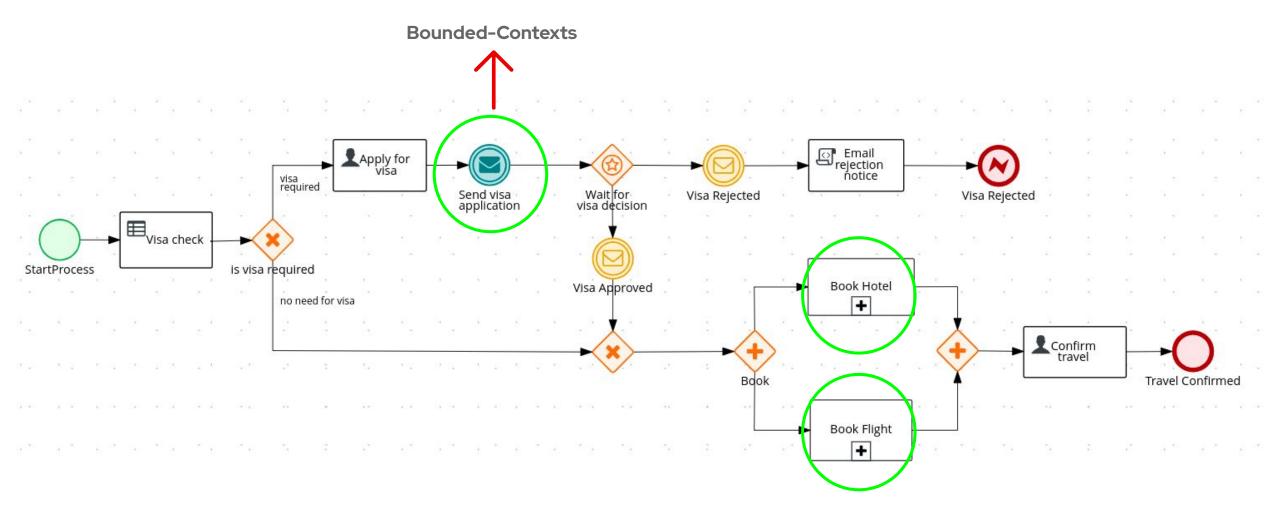
Lean code for execution, increasing time to deliver and continuous delivery and improvement,





BPMN2 Business Process diagram is a perfect fit for an ubiquitous language between Business Analysts and Software Engineering

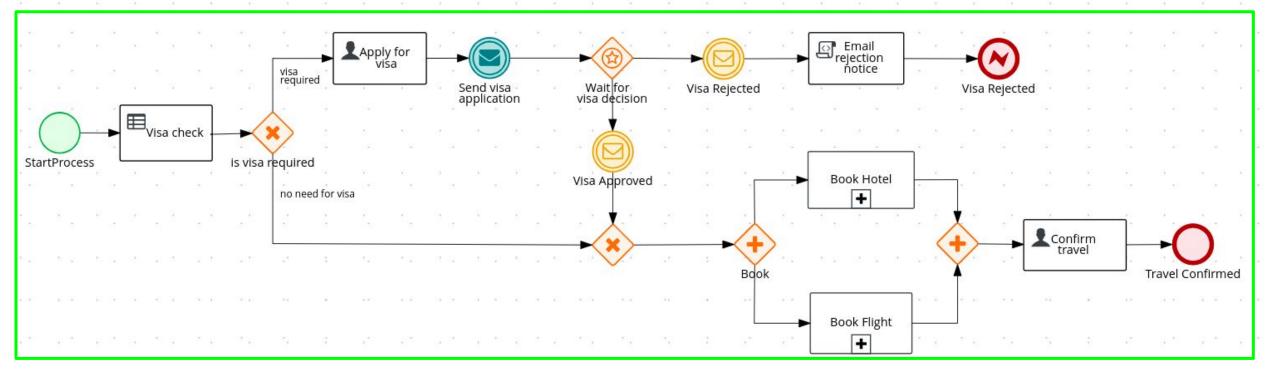






#### Aggregate









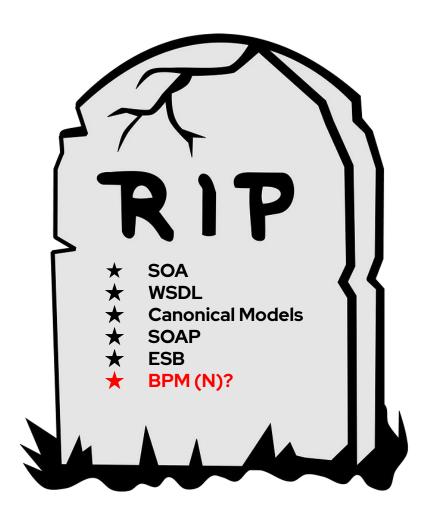
## DEMO

Getting Started with Business Processes



#### Service-Oriented Architecture and Business Process Management

Is BPM Dead?





#### SOA and BPM

#### Two different schools



#### SOA

It is an architectural style of software design, focused on integration, that assist the company business based on its requirement.



#### Business Process Management

It is a business discipline, with a flexible standard model and notation for execution, that may span to IT (and other areas) aspects of execution



#### Service-Oriented Architecture and Business Process Management

Is BPM Dead?





#### The New BPM

DPA - Digital Process Automation

**iBPMS** 

Business Automation

**Business Process** Automation

Workflow **Automation** 

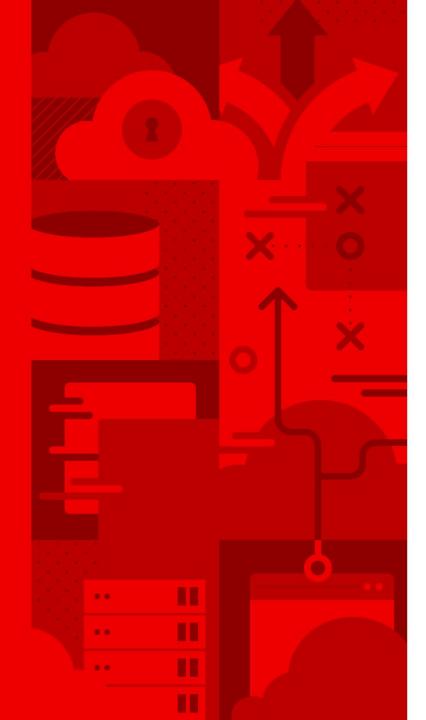
Intelligent Automation

Digital Workflow Management

**Process Automation** 

Services Orchestrator





## Thank you

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