# Quatium\_task2

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Goal: Assessing whether trial stores improved more than control stores after a marketing intervention, and provide actionable recommendations per location.

```
#Load library
library(readr)
library(data.table)
library(dplyr)
##
## Attachement du package : 'dplyr'
## Les objets suivants sont masqués depuis 'package:data.table':
##
##
       between, first, last
## Les objets suivants sont masqués depuis 'package:stats':
##
       filter, lag
## Les objets suivants sont masqués depuis 'package:base':
##
       intersect, setdiff, setequal, union
##
library(ggplot2)
library(tidyr)
library(stringr)
library(ggmosaic)
```

### Select control (matching store (witness) before the trial)

```
QVI_data_store <- read.csv ("QVI_data_store.csv", sep = ",")
# Label period "YEARMONTH" column
data <- QVI_data_store %>%
  mutate( YEARMONTH = as.integer(format(as.Date(DATE), "%y%m")))

# Measure of KPs as a metric over time
kpsovertime <- data %>%
  group_by(STORE_NBR, YEARMONTH) %>%
  summarise(REVENUE = sum(TOT_SALES),
```

```
AVG_PRICE = sum (TOT_SALES)/ sum(PROD_QTY),
            NUMBER_CUSTOMERS = n_distinct (TXN_ID),
            nTxperCust = n()/ n_distinct (TXN_ID),
            nPQYpertxn = sum(PROD_QTY)/ n(),
             .groups = "drop")
head (kpsovertime)
## # A tibble: 6 x 7
    STORE_NBR YEARMONTH REVENUE AVG_PRICE NUMBER_CUSTOMERS nTxperCust nPQYpertxn
        <int>
                  <int>
                          <dbl>
                                    <dbl>
                                                     <int>
                                                                <dbl>
                                                                           <dbl>
## 1
                   1807
                           207.
                                     3.34
                                                        52
                                                                            1.19
            1
                                                                    1
## 2
            1
                   1808
                           176.
                                     3.26
                                                        43
                                                                    1
                                                                            1.26
## 3
                   1809 279.
                                     3.72
                                                        62
           1
                                                                    1
                                                                            1.21
## 4
                   1810 188.
                                    3.24
                                                        45
                                                                            1.29
            1
                                                                    1
                                    3.38
## 5
            1
                   1811
                           193.
                                                        47
                                                                    1
                                                                            1.21
## 6
            1
                   1812
                           190.
                                     3.33
                                                        47
                                                                            1.21
    # filter to pre_trial stores with full observation
storewithfullobs <- kpsovertime %>%
  group_by(STORE_NBR) %>%
  summarise(nMonthsoveryear =n()) %>%
   filter (nMonthsoveryear == 12) %>%
     pull (STORE NBR)
#the trial had started on 02 February 2019
preTrialMeasures <- kpsovertime %>%
  filter (YEARMONTH < 201902, STORE_NBR %in% storewithfullobs)
head(preTrialMeasures)
## # A tibble: 6 x 7
##
    STORE_NBR YEARMONTH REVENUE AVG_PRICE NUMBER_CUSTOMERS nTxperCust nPQYpertxn
        <int>
                                   <dbl>
                                                                <dbl>
                  <int>
                          <dbl>
                                                     <int>
                                                                           <dbl>
                                     3.34
## 1
                   1807
                           207.
                                                                            1.19
            1
                                                        52
                                                                    1
## 2
            1
                   1808
                           176.
                                     3.26
                                                        43
                                                                            1.26
## 3
            1
                   1809
                           279.
                                    3.72
                                                        62
                                                                    1
                                                                            1.21
## 4
            1
                   1810 188.
                                   3.24
                                                        45
                                                                   1
                                                                            1.29
## 5
                   1811
                          193.
                                    3.38
                                                        47
                                                                            1.21
            1
                                                                    1
## 6
            1
                   1812
                           190.
                                     3.33
                                                        47
                                                                            1.21
### correlation function
 calulatecorrelation <- function (inpuTable, metricol, store_comparison) {</pre>
  trial_valuecorrelation <- inpuTable %>%
    filter (STORE_NBR == store_comparison) %>%
    select (YEARMONTH, trial_cor_metric = {{metricol}})
   others_store <- inpuTable %>%
     filter (STORE_NBR != store_comparison) %>%
     select (STORE_NBR,YEARMONTH, control_cor_metric = {{metricol}}) %>%
     inner_join (trial_valuecorrelation, by = "YEARMONTH") %>%
     group by (STORE NBR) %>%
     summarise (corr_measure = cor(control_cor_metric, trial_cor_metric, use = "complete.obs"),
```

```
.groups = "drop") %>%
mutate(STORE1 = store_comparison, STORE2 = STORE_NBR) %>%
select (STORE1, STORE2, corr_measure)
}

### Magnitude distance function
calculateMagnitudeDistance <- function(inputTable, metricCol, store_comparison) {</pre>
```

```
# Step 1: Trial store metric values
 trial_values <- inputTable %>%
    filter(STORE_NBR == store_comparison) %>%
    select(YEARMONTH, trial_metric = {{metricCol}})
      # Step 2: Control stores
  other_stores <- inputTable %>%
    filter(STORE_NBR != store_comparison) %>%
    select(STORE_NBR, YEARMONTH, control_metric = {{metricCol}}) %>%
    inner_join(trial_values, by = "YEARMONTH") %>%
    mutate(diff = abs(control_metric - trial_metric)) %>%
    group_by(YEARMONTH) %>%
    mutate(minDist = min(diff), maxDist = max(diff)) %>%
    ungroup() %>%
    mutate(MagnitudeMeasure = 1 - (diff - minDist) / (maxDist - minDist)) %>%
    group_by(STORE1 = store_comparison, STORE2 = STORE_NBR) %>%
    summarise(mag_measure = mean(MagnitudeMeasure), .groups = "drop")
 return(other_stores)
}
```

## Applying functions on store 77

```
trial_store77 <- 77
corr_nsales <- calulatecorrelation(preTrialMeasures, REVENUE, trial_store77)
print(corr_nsales)</pre>
```

```
## # A tibble: 259 x 3
##
     STORE1 STORE2 corr_measure
##
      <dbl> <int>
                         <dbl>
## 1
         77
                1
                        0.0644
         77
                 2
                        0.262
## 2
## 3
         77
                 3
                        0.163
        77
## 4
                 4
                       -0.295
## 5
        77
                 5
                       -0.285
         77
## 6
                 6
                       -0.0213
## 7
         77
                 7
                       -0.159
## 8
         77
                 8
                       -0.0939
## 9
         77
                 9
                       -0.329
         77
                10
                       -0.424
## 10
## # i 249 more rows
```

corr\_ncustomers <- calulatecorrelation(preTrialMeasures,NUMBER\_CUSTOMERS, trial\_store77)
print(corr\_ncustomers)</pre>

```
## # A tibble: 259 x 3
##
      STORE1 STORE2 corr_measure
##
       <dbl> <int>
                           <dbl>
##
          77
                           0.342
   1
                  1
##
   2
          77
                  2
                           0.311
## 3
          77
                  3
                           0.439
##
   4
          77
                  4
                          -0.205
## 5
                  5
          77
                          -0.339
##
  6
         77
                  6
                           0.208
                  7
## 7
          77
                           0.150
## 8
          77
                  8
                           0.155
## 9
          77
                  9
                          -0.264
## 10
          77
                 10
                          -0.218
## # i 249 more rows
```

magnitude\_nsales <- calculateMagnitudeDistance(preTrialMeasures,REVENUE, trial\_store77)
print(magnitude\_nsales)</pre>

```
## # A tibble: 259 x 3
##
      STORE1 STORE2 mag_measure
##
       <dbl> <int>
                          <dbl>
##
   1
          77
                  1
                          0.952
   2
          77
                  2
##
                          0.934
## 3
         77
                  3
                          0.358
## 4
         77
                  4
                          0.239
## 5
         77
                  5
                          0.577
##
   6
         77
                  6
                          0.965
##
  7
         77
                  7
                          0.377
##
  8
          77
                  8
                          0.906
          77
                  9
                          0.938
## 9
## 10
          77
                 10
                          0.524
## # i 249 more rows
```

magnitude\_ncustomers <- calculateMagnitudeDistance(preTrialMeasures, NUMBER\_CUSTOMERS, trial\_store77)
print(magnitude\_ncustomers)</pre>

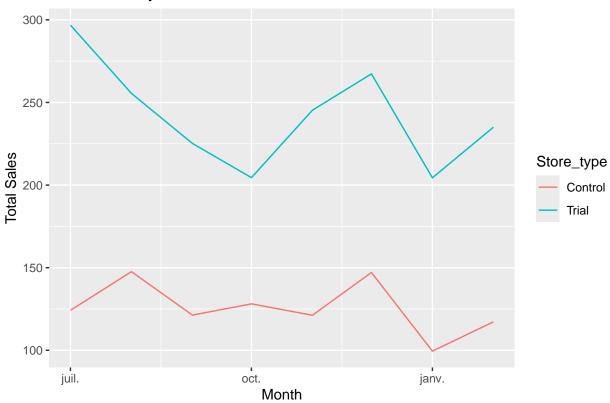
```
## # A tibble: 259 x 3
##
      STORE1 STORE2 mag_measure
##
       <dbl> <int>
                          <dbl>
          77
                          0.956
##
   1
                  1
##
  2
          77
                  2
                          0.946
##
  3
          77
                  3
                          0.388
## 4
          77
                  4
                          0.274
## 5
         77
                  5
                          0.478
##
  6
         77
                  6
                          0.949
##
  7
         77
                  7
                          0.399
##
   8
          77
                  8
                          0.943
## 9
                  9
                          0.927
          77
## 10
          77
                 10
                          0.413
## # i 249 more rows
```

```
### composite score
corr_weight <- 0.5</pre>
score_nSales <- corr_nsales %>%
  inner_join(magnitude_nsales, by = c("STORE1", "STORE2")) %>%
  mutate(scoreNsales = corr_weight * corr_measure + (1- corr_weight) * mag_measure )
score_ncustomers <- corr_ncustomers %>%
  inner_join(magnitude_ncustomers, by = c("STORE1", "STORE2")) %>%
  mutate(scoreNcust = corr_weight * corr_measure + (1 - corr_weight) * mag_measure)
 ### Final control score
score_control <- score_nSales %>%
  select(STORE1, STORE2, scoreNsales) %>%
  inner_join(score_ncustomers, by = c("STORE1", "STORE2")) %>%
  mutate(finalcontrolscore = 0.5 * scoreNsales + 0.5 * scoreNcust)
print(score_control)
## # A tibble: 259 x 7
##
     STORE1 STORE2 scoreNsales corr_measure mag_measure scoreNcust
##
       <dbl> <int>
                                                   <dbl>
                                                              <dbl>
                         <dbl>
                                       <dbl>
##
   1
         77
                1
                        0.508
                                       0.342
                                                   0.956
                                                             0.649
## 2
         77
                 2
                        0.598
                                      0.311
                                                  0.946
                                                             0.628
## 3
         77
                 3
                        0.260
                                                  0.388
                                                             0.414
                                      0.439
         77
                       -0.0278
                                                             0.0345
## 4
                 4
                                      -0.205
                                                   0.274
                 5
## 5
         77
                       0.146
                                      -0.339
                                                   0.478
                                                             0.0695
## 6
         77
                 6
                       0.472
                                       0.208
                                                  0.949
                                                             0.578
## 7
         77
                 7
                       0.109
                                      0.150
                                                  0.399
                                                             0.274
## 8
         77
                 8
                        0.406
                                      0.155
                                                  0.943
                                                             0.549
## 9
         77
                 9
                        0.304
                                      -0.264
                                                  0.927
                                                             0.332
## 10
         77
                        0.0495
                10
                                     -0.218
                                                   0.413
                                                             0.0975
## # i 249 more rows
## # i 1 more variable: finalcontrolscore <dbl>
###select best matching control store
control_store <- score_control %>%
  arrange(desc (finalcontrolscore)) %>%
 filter (STORE2 != trial store77) %>%
 slice(1) %>%
  pull (STORE2)
print(control_store)
## [1] 35
### visual check REVENUE
measureOverTimeSales <- kpsovertime %>%
 mutate(Store_type = case_when())
   STORE_NBR == trial_store77 ~ "Trial",
   STORE_NBR == control_store ~ "Control",
   TRUE ~ "Other"
  )) %>%
  filter(Store_type %in% c("Trial", "Control")) %>%
```

```
group_by(YEARMONTH, Store_type) %>%
summarise(totSales = mean(REVENUE), .groups = "drop") %>%
mutate(TransactionMonth = as.Date(pasteO("20", YEARMONTH, "01"), format = "%Y%m%d")) %>%
filter(YEARMONTH < 1903)

ggplot(measureOverTimeSales, aes(TransactionMonth, totSales, color = Store_type)) +
    geom_line() +
    labs(x = "Month", y = "Total Sales", title = "Total Sales by Month: Trial77 vs Control")</pre>
```

### Total Sales by Month: Trial77 vs Control

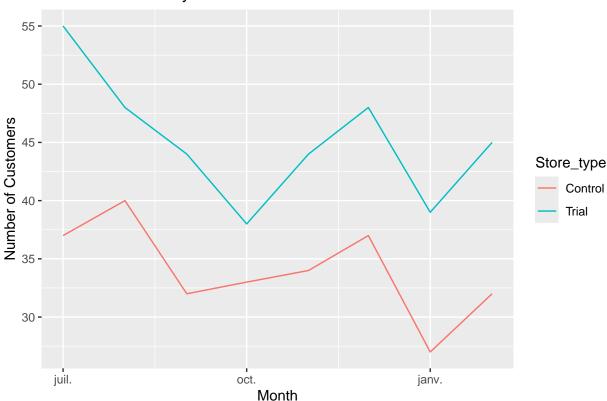


```
### visual check nCustoment

measureOverTimeCusts <- kpsovertime %>%
  mutate(Store_type = case_when(
    STORE_NBR == trial_store77 ~ "Trial",
    STORE_NBR == control_store ~ "Control",
    TRUE ~ "Other"
)) %>%
  filter(Store_type %in% c("Trial", "Control")) %>%
  group_by(YEARMONTH, Store_type) %>%
  summarise(nCustomers = mean( NUMBER_CUSTOMERS), .groups = "drop") %>%
  mutate(
    TransactionMonth = as.Date(pasteO("20", YEARMONTH, "01"), format = "%Y%m%d")
) %>%
  filter(YEARMONTH < 1903)</pre>
```

```
ggplot(measureOverTimeCusts, aes(TransactionMonth, nCustomers, color = Store_type)) +
  geom_line() +
  labs(x = "Month", y = "Number of Customers", title = "Customer Count by Month: Trial77 vs Control")
```

# Customer Count by Month: Trial77 vs Control



## Assessment of trial on customers

```
# pretrial data
### sum pre-trial sales for the trial store
trial_customers_total <- preTrialMeasures %>%
  filter (STORE_NBR == trial_store77, YEARMONTH < 201902) %>%
  summarise (trial_CUSTOMERS = sum(NUMBER_CUSTOMERS)) %>%
  pull (trial_CUSTOMERS)

### sum pre-trial sales for the control store
control_sales_total <- preTrialMeasures %>%
  filter (STORE_NBR == control_store, YEARMONTH < 201902) %>%
  summarise (control_CUSTOMERS = sum(NUMBER_CUSTOMERS))%>%
  pull (control_CUSTOMERS)
```

```
# calculate scaling factore for custumers
scalingFactorForCustomer <- trial_customers_total / control_sales_total
# Application of the scaling factor to the control stores customers data

measureOverTimeCusts <- kpsovertime
scaledcontroleCusts <- measureOverTimeCusts %>%
filter(STORE_NBR == control_store) %>%
```

```
mutate(controlCusts = NUMBER_CUSTOMERS*scalingFactorForCustomer)
print(measureOverTimeCusts)
## # A tibble: 3,169 x 7
      STORE_NBR YEARMONTH REVENUE AVG_PRICE NUMBER_CUSTOMERS nTxperCust nPQYpertxn
##
          <int>
                                                                    <dbl>
##
                    <int>
                             <dbl>
                                       <dbl>
                                                         <int>
                                                                                <dbl>
##
   1
              1
                     1807
                              207.
                                        3.34
                                                            52
                                                                        1
                                                                                 1.19
                             176.
                                                                                1.26
##
  2
              1
                     1808
                                        3.26
                                                            43
                                                                        1
##
              1
                     1809
                             279.
                                        3.72
                                                            62
                                                                        1
                                                                                 1.21
## 4
              1
                     1810
                             188.
                                        3.24
                                                            45
                                                                        1
                                                                                1.29
## 5
              1
                     1811
                             193.
                                        3.38
                                                            47
                                                                        1
                                                                                1.21
## 6
                     1812
                            190.
                                                            47
              1
                                        3.33
                                                                        1
                                                                                1.21
##
  7
              1
                     1901
                             155.
                                        3.69
                                                            36
                                                                        1
                                                                                1.17
## 8
              1
                     1902
                             225.
                                        3.47
                                                            55
                                                                        1
                                                                                1.18
## 9
                     1903
                                                            49
              1
                              193.
                                        3.33
                                                                        1
                                                                                1.18
              1
                     1904
                              193.
                                        3.38
                                                            43
                                                                        1
                                                                                1.33
## 10
## # i 3,159 more rows
### Calculate percentage difference during trial
percentagediff <- scaledcontroleCusts %>%
   select (YEARMONTH, controlCusts) %>%
   inner_join(
     kpsovertime %>%
       filter(STORE_NBR == trial_store77) %>%
       select (YEARMONTH, trial_CUSTOMERS = NUMBER_CUSTOMERS),
     by = "YEARMONTH") %>%
   mutate(percentagediff = (trial_CUSTOMERS - controlCusts)/controlCusts)
print(percentagediff)
## # A tibble: 12 x 4
      YEARMONTH controlCusts trial_CUSTOMERS percentagediff
##
          <int>
                        <dbl>
                                        <int>
                                                        <dbl>
##
  1
           1807
                         49.0
                                           55
                                                     0.121
## 2
           1808
                        53.0
                                           48
                                                     -0.0947
##
  3
           1809
                        42.4
                                           44
                                                     0.0374
## 4
           1810
                        43.7
                                           38
                                                     -0.131
## 5
                         45.1
           1811
                                           44
                                                     -0.0237
                        49.0
## 6
           1812
                                           48
                                                     -0.0213
                        35.8
## 7
           1901
                                           39
                                                     0.0898
## 8
           1902
                        42.4
                                           45
                                                     0.0609
## 9
           1903
                        51.7
                                           55
                                                     0.0640
## 10
           1904
                        53.0
                                           48
                                                     -0.0947
## 11
           1905
                         55.7
                                           56
                                                     0.00593
## 12
           1906
                         41.1
                                           42
                                                     0.0222
 ### Calculate t-values for trial month
 stdDev <- percentagediff %>%
```

filter (YEARMONTH < 201902) %>% pull (percentagediff) %>%

sd()

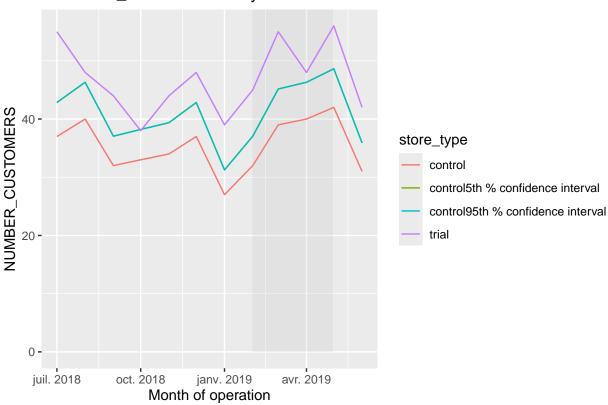
```
degreesofFreedom <- 7
percentagediff77 <- percentagediff %>%
   mutate(tvalue= percentagediff /stdDev,
          TransactionMonth = as.Date(paste0("20", YEARMONTH, "01"), format = "%Y%m%d"))
print (percentagediff77)
## # A tibble: 12 x 6
##
      YEARMONTH controlCusts trial_CUSTOMERS percentagediff tvalue
##
          <int>
                      <dbl>
                                      <int>
                                                     <dbl>
                                                             <dbl>
## 1
                        49.0
          1807
                                         55
                                                   0.121
                                                             1.54
## 2
          1808
                       53.0
                                         48
                                                  -0.0947 -1.20
## 3
                       42.4
                                                   0.0374 0.473
          1809
                                         44
## 4
          1810
                       43.7
                                         38
                                                   -0.131
                                                           -1.66
## 5
          1811
                        45.1
                                         44
                                                   -0.0237 -0.300
## 6
                       49.0
                                         48
                                                  -0.0213 -0.269
          1812
## 7
          1901
                        35.8
                                         39
                                                   0.0898
                                                           1.14
                        42.4
                                         45
                                                   0.0609
## 8
          1902
                                                            0.772
## 9
          1903
                        51.7
                                         55
                                                   0.0640
                                                            0.810
## 10
          1904
                        53.0
                                         48
                                                   -0.0947 -1.20
## 11
          1905
                        55.7
                                          56
                                                   0.00593 0.0751
                                         42
                                                    0.0222
                                                            0.281
## 12
          1906
                        41.1
## # i 1 more variable: TransactionMonth <date>
### create plot : total sales and confidence intervals
measureOverTimeCusts <- kpsovertime</pre>
pastCusts <- measureOverTimeCusts %>%
  mutate(
     store_type = case_when(
      STORE_NBR == trial_store77 ~ "trial",
       STORE NBR == control store ~ "control",
      TRUE ~ "other"),
    TransactionMonth = as.Date(paste0("20", YEARMONTH, "01"), format = "%Y%m%d")
   ) %>%
  filter(store_type %in% c("trial", "control"))
 #95th percentile: upper limit of what we expect if there's no true effect
pastCusts_controls95 <- pastCusts %>%
   filter ( store_type == "control") %>%
   mutate ( NUMBER_CUSTOMERS = NUMBER_CUSTOMERS * (1 + stdDev *2),
          store_type = "control95th % confidence interval")
 #5th percentile: upper limit of what we expect if there's no true effect
pastCusts_controls5 <-pastCusts %>%
  filter ( store_type == "control") %>%
  mutate (NUMBER_CUSTOMERS = NUMBER_CUSTOMERS * (1 + stdDev *2),
          store type = "control5th % confidence interval")
```

```
trialAssessment <- bind_rows(pastCusts,pastCusts_controls95, pastCusts_controls5) %>%
    filter(!is.na(NUMBER_CUSTOMERS))

trial_period <- data.frame(
    xmin = as.Date("2019-02-01"),
    xmax = as.Date("2019-04-30"),
    ymin = 0,
    ymax = Inf
)

ggplot(trialAssessment, aes(TransactionMonth, NUMBER_CUSTOMERS, color = store_type)) +
    geom_rect(
    data = trial_period,
    aes(xmin = xmin, xmax = xmax, ymin = ymin, ymax = ymax),
    fill = "grey", alpha = 0.2, inherit.aes = FALSE
) +
    geom_line() +
    labs(x = "Month of operation", y = "NUMBER_CUSTOMERS", title = "NUMBER_CUSTOMERS by month on 77 ")</pre>
```

#### NUMBER\_CUSTOMERS by month on 77



The number of customers in trial store (77) showed similar trends to the control store before the trial. During the trial period (Fed-Apr 2019), the number of customers in the trial increased and remained within the confidence interval. The control suggesting not a potentially significant impact of the store layout. The customer numbers fell after trial that proved a no lasting effect.

### Applying functions on store 86

```
trial_store86 <- 86
 corr_nsales <- calulatecorrelation(preTrialMeasures,REVENUE, trial_store86)</pre>
print(corr_nsales)
## # A tibble: 259 x 3
      STORE1 STORE2 corr_measure
##
##
       <dbl> <int>
                           <dbl>
##
   1
          86
                  1
                         0.344
   2
          86
                  2
                         0.00110
##
##
   3
          86
                  3
                         0.178
##
          86
                  4
                        -0.179
  4
## 5
          86
                  5
                        -0.322
##
  6
          86
                  6
                         0.211
##
  7
          86
                  7
                         0.347
## 8
          86
                  8
                         0.220
## 9
          86
                  9
                         0.212
          86
                         0.184
## 10
                 10
## # i 249 more rows
corr_ncustomers <- calulatecorrelation(preTrialMeasures,NUMBER_CUSTOMERS, trial_store86)</pre>
print(corr_ncustomers)
## # A tibble: 259 x 3
##
      STORE1 STORE2 corr_measure
##
       <dbl> <int>
                           <dbl>
##
          86
                          0.305
   1
                  1
                  2
##
   2
          86
                         -0.0445
##
  3
          86
                  3
                          0.0262
## 4
          86
                  4
                         -0.239
## 5
                  5
                         -0.576
          86
## 6
         86
                  6
                         -0.0101
  7
##
          86
                  7
                          0.0920
          86
                          0.298
##
  8
                  8
##
  9
          86
                  9
                         -0.0710
## 10
          86
                 10
                          0.0762
## # i 249 more rows
magnitude_nsales <- calculateMagnitudeDistance(preTrialMeasures, REVENUE, trial_store86)
print (magnitude_nsales)
## # A tibble: 259 x 3
##
      STORE1 STORE2 mag_measure
##
       <dbl> <int>
                          <dbl>
##
  1
          86
                          0.220
                  1
##
  2
          86
                  2
                          0.184
##
  3
          86
                  3
                          0.791
##
   4
          86
                  4
                          0.606
## 5
          86
                  5
                          0.878
##
  6
                  6
                          0.248
```

7

86

## 7

0.821

```
## 8
          86
                  8
                          0.421
## 9
          86
                  9
                          0.374
                          0.917
## 10
          86
                 10
## # i 249 more rows
magnitude_ncustomers <- calculateMagnitudeDistance(preTrialMeasures, NUMBER_CUSTOMERS, trial_store86)
print (magnitude_ncustomers)
## # A tibble: 259 x 3
      STORE1 STORE2 mag_measure
##
##
       <dbl> <int>
                          <dbl>
##
   1
          86
                  1
                          0.367
   2
                  2
                          0.323
##
          86
##
  3
          86
                  3
                          0.916
  4
                          0.845
##
         86
                  4
##
   5
         86
                  5
                          0.874
##
  6
         86
                  6
                          0.340
##
  7
                  7
                          0.918
                          0.332
## 8
          86
                  8
## 9
                  9
                          0.426
          86
## 10
          86
                 10
                          0.902
## # i 249 more rows
### composite score
corr_weight <- 0.5
score_nSales <- corr_nsales %>%
   inner join(magnitude nsales, by = c("STORE1", "STORE2")) %>%
  mutate(scoreNsales = corr_weight * corr_measure + (1- corr_weight) * mag_measure )
 score_ncustomers <- corr_ncustomers %>%
   inner_join(magnitude_ncustomers, by = c("STORE1", "STORE2")) %>%
   mutate(scoreNcust = corr_weight * corr_measure + (1 - corr_weight) * mag_measure)
 ### Final control score
 score_control <- score_nSales %>%
   select(STORE1, STORE2, scoreNsales) %>%
   inner_join(score_ncustomers, by = c("STORE1", "STORE2")) %>%
   mutate(finalcontrolscore = 0.5 * scoreNsales + 0.5 * scoreNcust)
print(score_control)
## # A tibble: 259 x 7
      STORE1 STORE2 scoreNsales corr_measure mag_measure scoreNcust
##
##
       <dbl> <int>
                          <dbl>
                                       <dbl>
                                                    <dbl>
                                                               <dbl>
##
          86
                         0.282
                                      0.305
                                                   0.367
                                                               0.336
   1
                  1
##
   2
          86
                  2
                         0.0925
                                     -0.0445
                                                   0.323
                                                               0.139
                  3
##
   3
          86
                         0.484
                                      0.0262
                                                    0.916
                                                               0.471
                                     -0.239
##
  4
                  4
                         0.213
                                                   0.845
                                                               0.303
          86
## 5
         86
                  5
                        0.278
                                     -0.576
                                                   0.874
                                                              0.149
## 6
                  6
                         0.229
         86
                                     -0.0101
                                                   0.340
                                                              0.165
   7
##
         86
                  7
                         0.584
                                     0.0920
                                                   0.918
                                                              0.505
##
  8
          86
                  8
                         0.320
                                      0.298
                                                   0.332
                                                               0.315
```

```
## 9
         86
                9
                        0.293
                                    -0.0710
                                                  0.426
                                                             0.178
                                     0.0762
## 10
         86
                10
                        0.550
                                                  0.902
                                                             0.489
## # i 249 more rows
## # i 1 more variable: finalcontrolscore <dbl>
###select best matching control store
control_store <- score_control %>%
  arrange(desc (finalcontrolscore)) %>%
  filter (STORE2 != trial_store86) %>%
  slice(1) %>%
  pull (STORE2)
print(control_store)
```

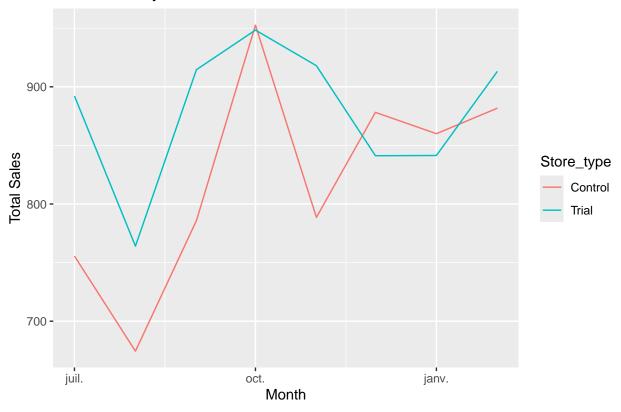
#### ## [1] 147

```
### visual check REVENUE

measureOverTimeSales <- kpsovertime %>%
  mutate(Store_type = case_when(
    STORE_NBR == trial_store86 ~ "Trial",
    STORE_NBR == control_store ~ "Control",
    TRUE ~ "Other"
    )) %>%
  filter(Store_type %in% c("Trial", "Control")) %>%
  group_by(YEARMONTH, Store_type) %>%
  summarise(totSales = mean(REVENUE), .groups = "drop") %>%
  mutate(TransactionMonth = as.Date(pasteO("20", YEARMONTH, "01"), format = "%Y%m%d")) %>%
  filter(YEARMONTH < 1903)

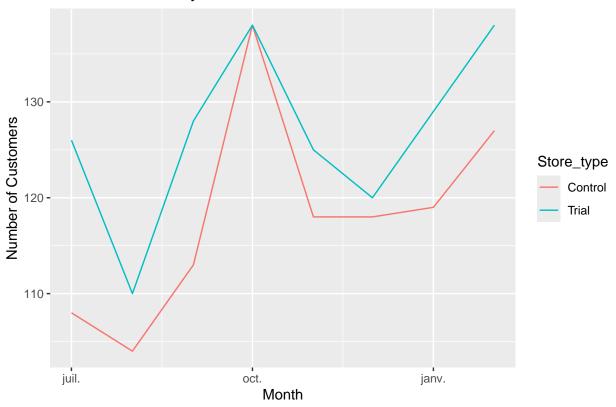
ggplot(measureOverTimeSales, aes(TransactionMonth, totSales, color = Store_type)) +
  geom_line() +
  labs(x = "Month", y = "Total Sales", title = "Total Sales by Month: Trial86 vs Control")</pre>
```

### Total Sales by Month: Trial86 vs Control



```
### visual check nCustoment
measureOverTimeCusts <- kpsovertime %>%
  mutate(Store_type = case_when(
    STORE_NBR == trial_store86 ~ "Trial",
    STORE_NBR == control_store ~ "Control",
   TRUE ~ "Other"
  )) %>%
  filter(Store_type %in% c("Trial", "Control")) %>%
  group_by(YEARMONTH, Store_type) %>%
  summarise(nCustomers = mean( NUMBER_CUSTOMERS), .groups = "drop") %>%
  mutate(
    TransactionMonth = as.Date(paste0("20", YEARMONTH, "01"), format = "%Y%m%d")
  ) %>%
  filter(YEARMONTH < 1903)</pre>
ggplot(measureOverTimeCusts, aes(TransactionMonth, nCustomers, color = Store_type)) +
  geom_line() +
  labs(x = "Month", y = "Number of Customers", title = "Customer Count by Month: Tria86 vs Control")
```

#### Customer Count by Month: Tria86 vs Control



```
## Assessment of trial on customers

# pretrial data
### sum pre-trial sales for the trial store

trial_customers_total <- preTrialMeasures %>%
    filter (STORE_NBR == trial_store86, YEARMONTH < 201902) %>%
    summarise (trial_CUSTOMERS = sum(NUMBER_CUSTOMERS)) %>%
    pull (trial_CUSTOMERS)

### sum pre-trial sales for the control store

control_sales_total <- preTrialMeasures %>%
    filter (STORE_NBR == control_store, YEARMONTH < 201902) %>%
    summarise (control_CUSTOMERS = sum(NUMBER_CUSTOMERS))%>%
    pull (control_CUSTOMERS)
```

```
# calculate scaling factore for custumers
scalingFactorForCustomer <- trial_customers_total / control_sales_total
# Application of thescaling factor to the control stores sales data

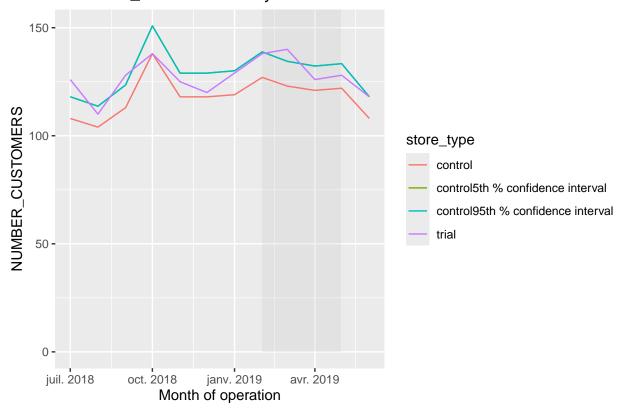
measureOverTimeCusts <- kpsovertime
scaledcontroleCusts <- measureOverTimeCusts %>%
filter(STORE_NBR == control_store) %>%
mutate(controlCusts = NUMBER_CUSTOMERS* scalingFactorForCustomer)
```

```
### Calculate percentage difference during trial
percentagediff86 <- scaledcontroleCusts %>%
   select (YEARMONTH, controlCusts) %>%
  inner_join(
    kpsovertime %>%
      filter(STORE_NBR == trial_store86) %>%
       select (YEARMONTH, trial_CUSTOMERS = NUMBER_CUSTOMERS),
    by = "YEARMONTH") %>%
  mutate(percentagediff86 = (trial_CUSTOMERS - controlCusts)/controlCusts)
### Calculate t-values for trial month
 stdDev <- percentagediff86 %>%
  filter (YEARMONTH < 201902) %>%
  pull ( percentagediff86) %>%
  sd()
degreesofFreedom <- 7
percentagediff86 <- percentagediff86 %>%
  mutate(tvalue= percentagediff86 /stdDev,
          TransactionMonth = as.Date(paste0("20", YEARMONTH, "01"), format = "%Y%m%d"))
### create plot : total sales and confidence intervals
measureOverTimeCusts <- kpsovertime</pre>
pastCusts <- measureOverTimeCusts %>%
  mutate(
    store_type = case_when(
       STORE_NBR == trial_store86 ~ "trial",
       STORE_NBR == control_store ~ "control",
      TRUE ~ "other"),
    TransactionMonth = as.Date(paste0("20", YEARMONTH, "01"), format = "%Y%m%d")
  filter(store_type %in% c("trial", "control"))
 #95th percentile : upper limit of what we expect if there's no true effect
pastCusts_controls95 <- pastCusts %>%
  filter ( store_type == "control") %>%
  mutate ( NUMBER_CUSTOMERS = NUMBER_CUSTOMERS * (1 + stdDev *2),
            store_type = "control95th % confidence interval")
 #5th percentile: upper limit of what we expect if there's no true effect
pastCusts_controls5 <- pastCusts %>%
  filter ( store_type == "control") %>%
  mutate (NUMBER_CUSTOMERS = NUMBER_CUSTOMERS * (1 + stdDev *2),
          store_type = "control5th % confidence interval")
trialAssessment <- bind_rows(pastCusts,pastCusts_controls95, pastCusts_controls5) %>%
  filter(!is.na(NUMBER_CUSTOMERS))
trial_period <- data.frame(</pre>
  xmin = as.Date("2019-02-01"),
```

```
xmax = as.Date("2019-04-30"),
ymin = 0,
ymax = Inf
)

ggplot(trialAssessment, aes(TransactionMonth, NUMBER_CUSTOMERS, color = store_type)) +
geom_rect(
   data = trial_period,
   aes(xmin = xmin, xmax = xmax, ymin = ymin, ymax = ymax),
   fill = "grey", alpha = 0.2, inherit.aes = FALSE
) +
geom_line() +
labs(x = "Month of operation", y = "NUMBER_CUSTOMERS", title = "NUMBER_CUSTOMERS by month on 86")
```

## NUMBER\_CUSTOMERS by month on 86



The number of customers in trial store (86) showed similar trends to the control store before the trial. During the trial period (Feb-April 2019), the number of customers in the trial store increased. this increase appears to be above the 95% confidence interval of the control, suggesting a potentially significant impact of the new store layout. However, the trend trial store goes down after the trial period and indicating a no lasting effect.

### Applying functions on store 88

```
trial_store88 <- 88
corr_nsales <- calulatecorrelation(preTrialMeasures, REVENUE, trial_store88)
print(corr_nsales)</pre>
```

```
## # A tibble: 259 x 3
      STORE1 STORE2 corr_measure
##
##
       <dbl> <int>
                            <dbl>
##
   1
          88
                  1
                           0.371
                  2
##
    2
          88
                          0.284
##
   3
          88
                  3
                         -0.208
##
   4
          88
                  4
                         -0.320
                         -0.325
## 5
          88
                  5
##
    6
          88
                  6
                         -0.311
##
  7
          88
                  7
                          0.444
##
  8
          88
                  8
                         -0.195
## 9
          88
                  9
                         -0.140
          88
                 10
## 10
                         -0.0938
## # i 249 more rows
```

corr\_ncustomers <- calulatecorrelation(preTrialMeasures,NUMBER\_CUSTOMERS, trial\_store88)
print(corr\_ncustomers)</pre>

```
## # A tibble: 259 x 3
##
      STORE1 STORE2 corr measure
##
       <dbl> <int>
                           <dbl>
##
   1
          88
                  1
                          0.293
   2
          88
                  2
                          0.296
##
##
   3
          88
                  3
                         -0.0628
##
          88
                  4
   4
                         -0.186
##
          88
                         -0.638
  5
                  5
## 6
          88
                  6
                          0.0368
##
  7
          88
                  7
                          0.483
## 8
                          0.200
          88
                  8
## 9
          88
                  9
                         -0.224
          88
                         -0.136
## 10
                 10
## # i 249 more rows
```

magnitude\_nsales <- calculateMagnitudeDistance(preTrialMeasures,REVENUE, trial\_store88)
print(magnitude\_nsales)</pre>

```
## # A tibble: 259 x 3
      STORE1 STORE2 mag_measure
##
##
       <dbl> <int>
                           <dbl>
##
          88
                           0.144
   1
                  1
##
   2
          88
                  2
                           0.120
                  3
##
          88
                           0.794
##
   4
          88
                  4
                           0.864
##
   5
          88
                  5
                           0.587
## 6
          88
                  6
                           0.163
   7
##
          88
                  7
                           0.773
                           0.276
##
  8
          88
                  8
##
   9
                  9
                           0.245
## 10
          88
                 10
                           0.637
## # i 249 more rows
```

```
magnitude_ncustomers <- calculateMagnitudeDistance(preTrialMeasures, NUMBER_CUSTOMERS, trial_store88)
print(magnitude_ncustomers)</pre>
```

```
## # A tibble: 259 x 3
##
     STORE1 STORE2 mag measure
##
      <dbl> <int>
                         <dbl>
                         0.302
## 1
         88
                1
## 2
         88
                2
                         0.265
## 3
         88
                 3
                        0.806
## 4
        88
                 4
                         0.872
## 5
                 5
         88
                         0.736
                 6
## 6
         88
                         0.279
                7
## 7
         88
                         0.796
## 8
         88
                 8
                         0.273
## 9
         88
                 9
                         0.351
## 10
         88
                10
                         0.788
## # i 249 more rows
### composite score
corr_weight <- 0.5
score_nSales <- corr_nsales %>%
   inner_join(magnitude_nsales, by = c("STORE1", "STORE2")) %>%
  mutate(scoreNsales = corr_weight * corr_measure + (1- corr_weight) * mag_measure )
 score_ncustomers <- corr_ncustomers %>%
  inner_join(magnitude_ncustomers, by = c("STORE1", "STORE2")) %>%
  mutate(scoreNcust = corr_weight * corr_measure + (1 - corr_weight) * mag_measure)
 ### Final control score
 score control <- score nSales %>%
  select(STORE1, STORE2, scoreNsales) %>%
  inner_join(score_ncustomers, by = c("STORE1", "STORE2")) %>%
  mutate(finalcontrolscore = 0.5 * scoreNsales + 0.5 * scoreNcust)
 ###select best matching control store
control_store <- score_control %>%
  arrange(desc (finalcontrolscore)) %>%
  filter (STORE2 != trial_store88) %>%
  slice(1) %>%
  pull (STORE2)
print(control_store)
```

#### ## [1] 201

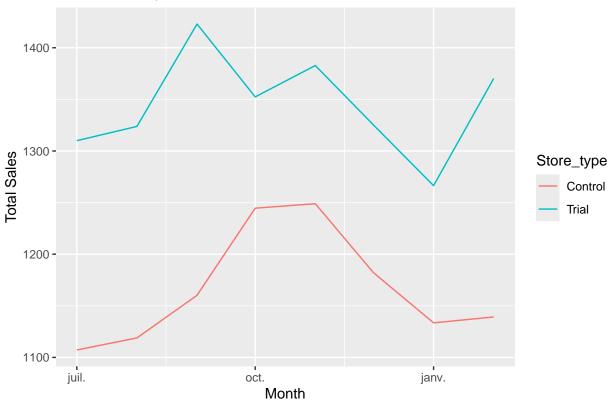
```
### visual check REVENUE

measureOverTimeSales <- kpsovertime %>%
  mutate(Store_type = case_when(
    STORE_NBR == trial_store88 ~ "Trial",
    STORE_NBR == control_store ~ "Control",
    TRUE ~ "Other"
```

```
filter(Store_type %in% c("Trial", "Control")) %>%
group_by(YEARMONTH, Store_type) %>%
summarise(totSales = mean(REVENUE), .groups = "drop") %>%
mutate(TransactionMonth = as.Date(paste0("20", YEARMONTH, "01"), format = "%Y%m%d")) %>%
filter(YEARMONTH < 1903)

ggplot(measureOverTimeSales, aes(TransactionMonth, totSales, color = Store_type)) +
geom_line() +
labs(x = "Month", y = "Total Sales", title = "Total Sales by Month: Trial86 vs Control")
</pre>
```

# Total Sales by Month: Trial86 vs Control



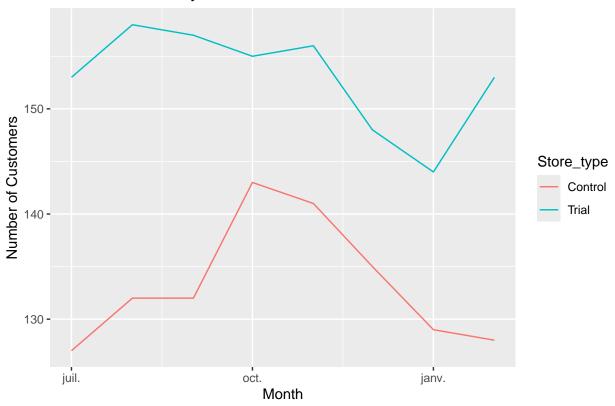
```
### visual check nCustoment

measureOverTimeCusts <- kpsovertime %>%
  mutate(Store_type = case_when(
    STORE_NBR == trial_store88 ~ "Trial",
    STORE_NBR == control_store ~ "Control",
    TRUE ~ "Other"
    )) %>%
  filter(Store_type %in% c("Trial", "Control")) %>%
  group_by(YEARMONTH, Store_type) %>%
  summarise(nCustomers = mean( NUMBER_CUSTOMERS), .groups = "drop") %>%
  mutate(
    TransactionMonth = as.Date(pasteO("20", YEARMONTH, "01"), format = "%Y%m%d")
    ) %>%
```

```
filter(YEARMONTH < 1903)

ggplot(measureOverTimeCusts, aes(TransactionMonth, nCustomers, color = Store_type)) +
   geom_line() +
   labs(x = "Month", y = "Number of Customers", title = "Customer Count by Month: Tria88 vs Control")</pre>
```

### Customer Count by Month: Tria88 vs Control



```
## Assessment of trial on customers

# pretrial data
### sum pre-trial sales for the trial store

trial_customers_total <- preTrialMeasures %>%
    filter (STORE_NBR == trial_store88, YEARMONTH < 201902) %>%
    summarise (trial_CUSTOMERS = sum(NUMBER_CUSTOMERS)) %>%
    pull (trial_CUSTOMERS)

### sum pre-trial sales for the control store
control_sales_total <- preTrialMeasures %>%
    filter (STORE_NBR == control_store, YEARMONTH < 201902) %>%
    summarise (control_CUSTOMERS = sum(NUMBER_CUSTOMERS))%>%
    pull (control_CUSTOMERS)
```

scalingFactorForCustomer <- trial\_customers\_total / control\_sales\_total

# calculate scaling factore for custumers

```
measureOverTimeCusts <- kpsovertime</pre>
scaledcontroleCusts <- measureOverTimeCusts %>%
  filter( STORE_NBR == control_store) %>%
  mutate(controlCusts = NUMBER_CUSTOMERS*scalingFactorForCustomer)
print(measureOverTimeCusts)
## # A tibble: 3,169 x 7
##
     STORE_NBR YEARMONTH REVENUE AVG_PRICE NUMBER_CUSTOMERS nTxperCust nPQYpertxn
##
         <int>
                   <int> <dbl>
                                     <dbl>
                                                     <int>
                                                                <dbl>
                                                                           <dbl>
## 1
             1
                   1807
                            207.
                                      3.34
                                                        52
                                                                    1
                                                                            1.19
## 2
                    1808
                          176.
                                      3.26
                                                        43
                                                                            1.26
             1
                                                                    1
                          279.
## 3
             1
                    1809
                                      3.72
                                                        62
                                                                    1
                                                                            1.21
## 4
                   1810 188.
                                      3.24
            1
                                                        45
                                                                    1
                                                                            1.29
## 5
                   1811
                         193.
                                      3.38
                                                        47
                                                                           1.21
            1
                                                                    1
## 6
             1
                   1812
                           190.
                                      3.33
                                                        47
                                                                    1
                                                                           1.21
## 7
                   1901
                         155.
                                      3.69
                                                        36
                                                                    1
             1
                                                                           1.17
## 8
             1
                   1902
                            225.
                                      3.47
                                                        55
                                                                    1
                                                                           1.18
## 9
                    1903
                                                        49
                          193.
                                      3.33
                                                                    1
                                                                            1.18
             1
## 10
             1
                    1904
                            193.
                                      3.38
                                                        43
                                                                            1.33
## # i 3,159 more rows
### Calculate percentage difference during trial
percentagediff88 <- scaledcontroleCusts %>%
  select (YEARMONTH, controlCusts) %>%
  inner_join(
    kpsovertime %>%
      filter(STORE NBR == trial store88) %>%
      select (YEARMONTH, trial_CUSTOMERS = NUMBER_CUSTOMERS),
    by = "YEARMONTH") %>%
  mutate(percentagediff88 = (trial_CUSTOMERS - controlCusts)/controlCusts)
 ### Calculate t-values for trial month
 stdDev <- percentagediff88 %>%
  filter (YEARMONTH < 201902) %>%
  pull ( percentagediff88) %>%
  sd()
 degreesofFreedom <- 7
percentagediff88 <- percentagediff88 %>%
  mutate(tvalue= percentagediff88 /stdDev,
         TransactionMonth = as.Date(paste0("20", YEARMONTH, "01"), format = "%Y%m%d"))
print(percentagediff88)
## # A tibble: 12 x 6
##
     YEARMONTH controlCusts trial_CUSTOMERS percentagediff88 tvalue
##
         <int>
                      <dbl>
                                   <int>
                                                      <dbl> <dbl>
## 1
          1807
                       143.
                                       153
                                                    0.0698 1.28
## 2
          1808
                       149.
                                       158
                                                    0.0629 1.15
## 3
          1809
                       149.
                                       157
                                                    0.0562 1.03
```

-0.0375 -0.688

155

## 4

1810

161.

```
## 5
          1811
                        159.
                                        156
                                                     -0.0175 -0.322
## 6
                                                    -0.0265 -0.486
          1812
                        152.
                                        148
                                                    -0.00875 -0.161
## 7
          1901
                       145.
                                       144
## 8
          1902
                        144.
                                        153
                                                     0.0614 1.13
## 9
          1903
                        171.
                                        169
                                                     -0.0127 -0.233
## 10
                                        162
          1904
                       164.
                                                    -0.0147 -0.270
## 11
                                                     0.0130 0.238
          1905
                       152.
                                        154
                                                    -0.118 -2.17
## 12
          1906
                       168.
                                        148
## # i 1 more variable: TransactionMonth <date>
### create plot : total customers and confidence intervals
measureOverTimeCusts <- kpsovertime</pre>
pastCusts <- measureOverTimeCusts %>%
  mutate(
     store_type = case_when(
      STORE_NBR == trial_store88 ~ "trial",
       STORE_NBR == control_store ~ "control",
      TRUE ~ "other"),
    TransactionMonth = as.Date(paste0("20", YEARMONTH, "01"), format = "%Y%m%d")
   ) %>%
  filter(store_type %in% c("trial", "control"))
```

#95th percentile: upper limit of what we expect if there's no true effect

mutate ( NUMBER CUSTOMERS = NUMBER CUSTOMERS \* (1 + stdDev \*2), store type = "control95th % confidence interval") #5th percentile: upper limit of what we expect if there's no true effect

mutate (NUMBER\_CUSTOMERS = NUMBER\_CUSTOMERS \* (1 + stdDev \*2), store\_type = "control5th % confidence interval")

pastCusts\_controls95 <- pastCusts %>% filter ( store\_type == "control") %>%

pastCusts\_controls5 <- pastCusts %>% filter ( store\_type == "control") %>%

filter(!is.na(NUMBER\_CUSTOMERS))

trial\_period <- data.frame(</pre> xmin = as.Date("2019-02-01"),xmax = as.Date("2019-04-30"),

data = trial\_period,

ymin = 0,ymax = Inf

geom\_rect(

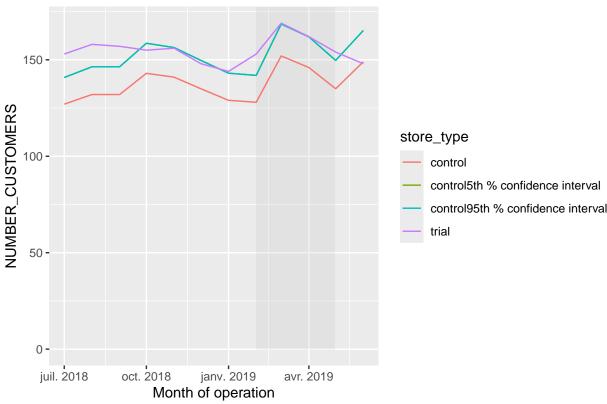
geom\_line() +

) +

)

trialAssessment <- bind\_rows(pastCusts,pastCusts\_controls95, pastCusts\_controls5) %>%





The number of customers in the trial store (88) showed similar trends to the control store before the trial Period. During the trial period (Fed-Apr 2019), the number of customers in the trial increased and remained within the confidence interval but it is closed to the upper bound 95% confidence interval. This may suggest a potential increase in customer traffic, the change was not statistically significant at the 95% confidence level. Therefore, we cannot confidently attribute the observed trend to the trial intervention. However, the close proximity to the confidence threshold indicator a potential positive effect that warrants further investigation. The customer numbers go down after the trial period, indicating a no lasting effect.

#### ### CONCLUSION

The analysis shows the trial store 77 matches to store 115 as control store, trial store 86 to control store 160 and trial store 88 to control store 81. The analysis shows that the number of customers in the trial store (store 77) remained within the 5th and 95 th percentile confidence interval of the control store throughout the trial period (Feb-April 2019). Although the trial store's customer numbers approached the upper bound of this interval, the difference was not statistically significant. Therefore, we cannot confidently conclude that the trial intervention had a measurable impact on customer visits. However, the proximity to the 95% threshold suggests a potential positive effect, and further investigation with additional data or across more stores may help determine whether the trend is meaningful. Based on this result the store trial 88 and 86 need a further investigation due to their behavior after the trial in order to be corrected.