

## Project Plan Draft

Fill out each of the sections below with information relevant to your project. Be sure to include the company name associated with your project.

Company Name:

### Network Technology Recommendations

#### Network Technology Selection Criteria

| <b>Selection Criteria Name</b><br><br><i>(short name to ID the criteria)</i> | <b>Selection Criteria Description</b><br><br><i>(Define the criteria for technology to associate with a point value.)</i> | <b>Selection Criteria Value</b><br><b>(Weighting in Points)</b><br><br><i>(e.g., 3 – Excellent, 2 – Good, 1 – Acceptable)</i> |
|--|---|---|
| Scalability  | Ability to handle 10,000+ concurrent connections and scale on demand  | 3   |
| Security   | Multi-layer security, encryption, isolation (private subnets, IAM)  | 3   |
| Performance  | Low-latency response for global users; minimized network hops   | 2   |
| Manageability  | Ease of configuration and maintenance (automation, infrastructure-as-code)  | 2   |
| Cost Effectiveness   | Overall TCO (infrastructure, maintenance)   | 2   |

#### Network Technology Recommendation

| <b>Recommended Network Technologies</b> | <b>Description</b>         | <b>Benefits</b>                        | <b>Aggregate Selection Criteria Score</b><br><br><i>(Score for this technology based on the selection criteria detailed above.)</i> |
|---|----------------------------|--|---|
| Multi-Tier Hub-                         | A layered VPC architecture | - <b>High Scalability:</b> Quickly add | 3 + 3 + 3 = 9   |

|   |   |  |               |
|---|---|--|---------------|
| and-Spoke on AWS VPC                                  | with public subnets (load balancers) and private subnets (application, DB). Leverages AWS application load balancer, Security groups, and VPC peering | subnets or replicate them in multiple regions.<br>- <b>Strong Security:</b> Private subnets, IAM, and security groups protect backend resources.<br>- <b>Manageable:</b> Infrastructure-as-code, plus native AWS tools for monitoring and automation.  |               |
| Azure Virtual Network with Hub-and-Spoke Architecture | This design centralizes connectivity and routing, making it easier to manage traffic between multiple subnets and regions.                            | <ul style="list-style-type: none"> <li>- <b>Scalability:</b> Easily expands by adding new spokes or regions as your demand grows.</li> <li>- <b>Security:</b> Utilizes built-in Network Security Groups (NSGs) and Azure Firewall to enforce security policies and isolate sensitive resources.</li> <li>- <b>Manageability:</b> Centralized management via the Azure Portal and automation through ARM templates simplifies configuration and ongoing maintenance.</li> </ul> | 3 + 3 + 2 = 8 |

## Network Technology Vendor Selection Criteria

*(Third-party technology provider)*

| Selection Criteria Name | Selection Criteria Description   | Selection Criteria Value (Weighting in Points) |
|-------------------------|--|--|
| Trusted in Tech         | Vendor must have extensive experience with enterprise-scale cloud networking           | 3  |
| Security & Compliance   | Must offer compliance with banking/financial industry standards (PCI DSS, SOC 2, etc.) | 3  |
| Global Presence         | Data centers or PoPs worldwide for low-latency and redundancy                          | 2  |
| Integration             | Seamless integration with AWS services (VPC, Route 53, CloudFront, WAF)                | 3  |

## Network Technology Recommended Vendors

| Vendor Name               | Vendor Strengths   | Vendor Weaknesses  | Products/Services Provided to Project   | Aggregate Selection Criteria Score |
|---------------------------|--|--|---|------------------------------------|
| Amazon Web Services (AWS) | <ul style="list-style-type: none"> <li>- AWS VPC integration</li> <li>- Strong security and compliance</li> <li>- Globally available</li> </ul>  | <ul style="list-style-type: none"> <li>- Proprietary environment</li> <li>- Cost can rise at scale</li> </ul>                    | <ul style="list-style-type: none"> <li>- AWS VPC, Subnets, NAT Gateways</li> <li>- AWS Route 53, WAF, CloudFront</li> <li>- Security Groups, Network ACLs</li> </ul>  | 3 + 3 + 3 = 9                      |
| Microsoft Azure           | <ul style="list-style-type: none"> <li>- Seamless integration with Azure Virtual Network</li> <li>- Enterprise-grade security and compliance certifications</li> <li>- global data centers with robust hybrid cloud support</li> </ul> | <ul style="list-style-type: none"> <li>- Licensing and management complexity</li> <li>- Costs may increase with scale</li> </ul> | <ul style="list-style-type: none"> <li>- Azure Virtual Network, Subnets, and VPN Gateway</li> <li>- Azure ExpressRoute, Azure Firewall, and Traffic Manager</li> <li>- Network Security Groups (NSGs) and Route Tables</li> </ul> | 3 + 3 + 2 = 8                      |

## Network Technology Deployment Challenges

| Deployment Challenge<br><br>(short name to ID the challenge) | Deployment Challenge Description<br><br>(What obstacles can potentially complicate or delay deployment of technology, and affect the project timeline?)       |
|--|---|
| Network Complexity   | Correctly configuring subnets, routing tables, and security groups to ensure no unauthorized access but still allow internal traffic can be quite challenging |
| Global Latency   | Ensuring minimal latency for users worldwide—may require multi-region strategy or CloudFront caching  |
| Compliance Audits  | Rigorous documentation and proof that the network meets banking/financial compliance standards (PCI DSS, SOC 2, etc.)   |
| Improvement #1   | Implement AWS Config and AWS Security Hub to automatically monitor compliance with  |

|  |   |
|--|---|
|  | financial regulations (PCI DSS, SOC 2).<br>(This change is based on research highlighting the importance of automated compliance tracking in finance to reduce audit failure risks and support real-time visibility.) |
|--|---|

## Technology Adoption Methods

| Method Name<br><br>(short name to ID the method) | Method Description<br><br>(Summarize the process for adopting the technology.)  |
|--|---|
| Infrastructure-as-Code (IaC)                     | Use AWS CloudFormation or Terraform to define all subnets, security groups, routing, etc. in versioned templates, enabling repeatable, controlled deployments |
| Pilot / Test Environment                         | Deploy a smaller-scale pilot environment in a non-production account, validate latency, security configurations, then replicate for production                |

## Cost/Benefit Considerations

| Benefits                                 | Costs  | Considerations                                       |
|--|--|--|
| Simplifies adding new regions or subnets | AWS service charges for NAT Gateways, data transfer, NAT traffic | Must factor in egress data transfer for global users |
| Centralized security controls            | Price increases with scaling                                     | Possibly more complex to configure at first          |
| Automatic scaling and load balancing     | Price increases with scaling                                     | Plan for multi-AZ usage to ensure high availability  |

## Database System Recommendation

### Database System Selection Criteria

| Selection Criteria Name | Selection Criteria Description  | Selection Criteria Value (Weighting in Points) |
|-------------------------|---|--|
| ACID Compliance         | Must support atomic, consistent, isolated, durable transactions                     | 3  |
| Scalability             | Ability to scale read/write operations (horizontal read replicas, vertical scaling) | 2  |

|                       |   |   |
|-----------------------|---|---|
| Security & Compliance | Encryption at rest, encryption in transit, auditing, user access controls, meets financial data standards | 3 |
| Performance           | Low latency for queries and transactions (under 2 seconds for 95% of operations)                          | 2 |

## Database System Recommendation

| Recommended Database System                   | Description   | Benefits   | Aggregate Selection Criteria Score |
|---|---|--|------------------------------------|
| Amazon RDS (MySQL or PostgreSQL) (Relational) | Managed relational database service offering built-in security features, automated backups, read replicas, and multi-AZ failover. Supports ACID transactions critical for finance.  | <ul style="list-style-type: none"> <li>- Acid Compliance</li> <li>- Automatic Scaling</li> <li>- Automated Backups</li> <li>- Built-in Security</li> </ul> | 3                                  |
| Azure SQL Database                            | A fully managed relational database service that supports ACID transactions, automated backups, and high availability. It's designed to scale dynamically with your application's needs while ensuring robust security and compliance for financial data. | <ul style="list-style-type: none"> <li>- Acid Compliance</li> <li>- Automatic Scaling</li> <li>- Automated Backups</li> <li>- Built-in Security</li> </ul> | 3                                  |

## Database System Vendor Selection Criteria

| Selection Criteria Name        | Selection Criteria Description  | Selection Criteria Value (Weighting in Points) |
|--------------------------------|---|--|
| Reliability & Uptime           | Vendor should offer 99.99% or higher SLA                              | 3  |
| Automated Management           | Automated patching, backups, and failover                             | 2  |
| Scalability Options            | Support for read replicas, or horizontal scale solutions              | 2  |
| Security & Compliance Features | Must provide encryption, auditing, and adhere to financial compliance | 3  |

## Database System Recommended Vendors

| Vendor Name                      | Vendor Strengths  | Vendor Weaknesses   | Products/Services Provided to Project  | Aggregate Selection Criteria Score |
|----------------------------------|---|---|--|------------------------------------|
| <b>Amazon Web Services (RDS)</b> | <ul style="list-style-type: none"> <li>- Automated Backups</li> <li>- High availability</li> <li>- Encryption in transit/rest</li> </ul>  | <ul style="list-style-type: none"> <li>- Proprietary hosting</li> <li>- Additional cost for read replicas</li> </ul>  | Amazon RDS for MySQL/PostgreSQL  | 3                                  |
| Microsoft Azure SQL DB           | managed service with automated backups and high availability<br><ul style="list-style-type: none"> <li>- Built-in encryption, auditing, and compliance features</li> <li>- Seamless integration with other Azure services (e.g., monitoring, scaling, analytics)</li> </ul> | <ul style="list-style-type: none"> <li>- Proprietary platform that can lead to vendor lock-in</li> <li>- Potentially higher costs at scale, especially with advanced features</li> <li>- Newer AI features may be complex to use</li> </ul> | Azure SQL Database (Managed relational database service supporting ACID transactions, geo-replication, and high performance) | 2                                  |

## Database System Deployment Challenges

| Deployment Challenge       | Deployment Challenge Description   |
|----------------------------|--|
| Migration of Data          | Importing data from legacy systems or other systems may come with problems |
| Compliance Auditing        | Setting up logs, encryption keys, and audits to prove compliance           |
| Ensuring ACID on High Load | Handling spikes in transactions without losing performance                 |

## Technology Adoption Methods

| Method Name            | Method Description   |
|------------------------|--|
| Proof of Concept (PoC) | Start with a smaller RDS instance in a dev environment to test queries, performance, and security before scaling to production |
| Database as Code       | Manage DB configurations using AWS CloudFormation or Terraform, ensuring consistent dev/stage/prod environments                |

## Cost/Benefit Considerations

| Benefits                             | Costs                                     | Considerations  |
|--------------------------------------|---|---|
| Fully Managed (backups and patching) | Pay-as-you-go for instances, storage, I/O | Must plan for future capacity growth                            |
| Scalable read replicas               | Additional cost for Multi-AZ support      | Need to evaluate read/write patterns for cost optimization      |
| Strong security & compliance         | Additional cost for advanced features     | Maintain patch schedules that align with uptime/service windows |

## Software Application Recommendations

### Software Application Selection Criteria

| Selection Criteria Name  | Selection Criteria Description  | Selection Criteria Value (Weighting in Points) |
|--------------------------|---|--|
| Modern Web Framework     | Must support server-side rendering, fast builds, easy dev experience              | 3  |
| Security and Auth        | Ability to integrate multi-factor auth, secure sessions, and user role management | 3  |
| Performance Optimization | Minimizing page load times globally (CDN integration, code splitting, caching)    | 2  |
| Developer Productivity   | Clear documentation, strong community, robust tooling                             | 2  |

### Software Application Recommendation

| Recommended Software Application | Description | Benefits | Aggregate Selection Criteria Score |
|----------------------------------|-------------|----------|------------------------------------|
|----------------------------------|-------------|----------|------------------------------------|

|                              |   |   |                    |
|------------------------------|---|---|--------------------|
| Next.js (Frontend + Backend) | React-based framework for SSR, SSG, and API routes. Facilitates secure, rapid dev, dynamic pages, and easy scaling with serverless or container-based hosting | <ul style="list-style-type: none"> <li>- <b>Modern Web Framework:</b> Developer-friendly, SSR/SSG for performance.</li> <li>- <b>Security:</b> Integrates easily with OAuth, multi-factor auth libraries.</li> <li>- <b>Performance:</b> Code splitting, caching, works well with CDN.</li> <li>- <b>Productivity:</b> Large community, official docs, plugin ecosystem.</li> </ul>   | 3 + 3 + 3 + 9 = 12 |
| Angular                      | A server-side rendering solution for Angular applications.  | <ul style="list-style-type: none"> <li>- <b>Modern Web Framework:</b> Provides a full-featured, opinionated framework with strong modular architecture and two-way data binding.</li> <li>- <b>Security:</b> Incorporates built-in security best practices and leverages TypeScript for robust, maintainable code, enhanced by Angular Universal for improved SEO and server-side performance.</li> <li>- <b>Performance:</b> Employs Ahead-of-Time (AOT) compilation, efficient change detection, and tree-shaking to optimize bundle sizes and loading times.</li> <li>- <b>Productivity:</b> Features an integrated CLI, extensive official documentation, and a rich ecosystem of libraries and tools that streamline development.</li> </ul> | 3 + 3 + 3 + 2 = 11 |
| Nuxt.js                      | A framework built on Vue.js that offers server-side rendering, static site generation, and a streamlined development experience.                              | <ul style="list-style-type: none"> <li>- <b>Modern Web Framework:</b> Seamlessly extends Vue.js with built-in support for SSR and static site generation, offering a balanced mix of flexibility and simplicity.</li> <li>- <b>Security:</b> Leverages Vue's reactive architecture alongside ecosystem tools for authentication and</li> </ul>  | 3 + 2 + 2 + 3 = 10 |



|  |  |  |  |
|--|--|--|--|
|  |  | <p>authorization to build secure applications.</p> <ul style="list-style-type: none"> <li>- <b>Performance:</b> Automatically handles code splitting, optimizes bundle sizes, and prefetches resources to ensure fast page loads and responsive interfaces.</li> <li>- <b>Productivity:</b> Boasts a robust module ecosystem, intuitive configuration, and strong community support that accelerates development and maintenance.</li> </ul> |  |
|--|--|--|--|

## Software Application Vendor Selection Criteria

| Selection Criteria Name    | Selection Criteria Description  | Selection Criteria Value (Weighting in Points) |
|----------------------------|---|--|
| Active Community & Support | Must have extensive community support, frequent updates, and official documentation | 3  |
| Production Use Cases       | Framework proven in large-scale production apps with strong performance             | 3  |
| Integration with AWS       | Must easily integrate with AWS serverless or container hosting                      | 2  |

## Software Application Recommended Vendors

| Vendor Name                            | Vendor Strengths  | Vendor Weaknesses   | Products/Services Provided to Project   | Aggregate Selection Criteria Score |
|--|---|---|---|------------------------------------|
| <b>Vercel</b><br>(Creators of Next.js) | <ul style="list-style-type: none"> <li>- Official maintainers of Next.js</li> <li>- Advanced edge network solutions</li> <li>- One-click deployments, strong dev tooling</li> </ul> | <ul style="list-style-type: none"> <li>- May incur higher costs at scale</li> <li>- Some advanced features proprietary</li> </ul> | <ul style="list-style-type: none"> <li>- Next.js core framework</li> <li>- Possibly serverless Edge Function</li> </ul> | 3 + 2 = 5                          |
| Open-                                  | - Completely  | - No official   | - Next.js framework itself  | 2                                  |

|                                 |   |                         |  |  |
|---------------------------------|---|-------------------------|--|--|
| Source<br>Next.js<br>(OpenNext) | free to use<br>- Large,<br>active GitHub<br>community | “enterprise”<br>support |  |  |
|---------------------------------|---|-------------------------|--|--|

## Software Application Deployment Challenges

| Deployment Challenge              | Deployment Challenge Description  |
|-----------------------------------|---|
| SSR & Serverless Integration      | Large Next.js bundles might exceed Lambda code package size—may require container-based or specialized serverless framework |
| Authentication & Session Handling | Must ensure secure session tokens or OAuth flows that meet banking security standards                                       |
| Rapid Release Cycles              | Frequent iteration demands robust CI/CD to avoid downtime or regression   |

## Technology Adoption Methods

| Method Name       | Method Description  |
|-------------------|---|
| Agile Sprints     | Break development into sprints (1-2 weeks). Each sprint includes Next.js feature dev, testing, stakeholder review |
| CI/CD Integration | Use AWS CodePipeline or GitHub Actions to automate building and deploying Next.js code on each commit             |

## Cost/Benefit Considerations

| Benefits                             | Costs                                | Considerations   |
|--------------------------------------|--------------------------------------|--|
| Rapid dev cycle with Next.js         | Development team wages               | Plan for code optimization (tree shaking, minification)                          |
| Strong performance via SSR & caching | Learning curve for server components | Incorporate security best practices  |
| Compatible with AWS                  | DevOps integration                   | Ensure ongoing alignment between Next.js releases and AWS infrastructure updates |

# Cloud Services Recommendations

## Cloud Services Selection Criteria

| Selection Criteria Name   | Selection Criteria Description  | Selection Criteria Value (Weighting in Points) |
|---------------------------|---|--|
| Scalability & Reliability | Must automatically handle large traffic spikes (10,000+ concurrent users) and deliver 99.99% uptime | 3  |
| Global Distribution       | Ability to serve content at low latency worldwide (CDN, multi-region)                               | 3  |
| Security & Compliance     | Built-in compliance with banking standards, encryption, and identity management                     | 3  |
| Integration with Next.js  | Seamless or minimal-friction deployment for SSR/SSG or container-based Next.js apps                 | 2  |

## Cloud Services Recommendation

| Recommended Software Application   | Description  | Benefits   | Aggregate Selection Criteria Score |
|------------------------------------|--|--|------------------------------------|
| AWS ECS on Fargate for Next.js API | Container-based hosting; fully managed orchestration with no servers to manage. Deployed behind an ALB for global, secure access | <ul style="list-style-type: none"> <li>- High Uptime: Multi-AZ, automated failover.</li> <li>- Security: IAM roles, private subnets, easy compliance docs.</li> <li>- <b>Integration:</b> Works well with AWS CodePipeline, RDS, VPC.</li> </ul> | 3 + 3 + 2 = 8                      |
| AWS Lambda (Serverless) (optional) | Alternative for serverless Next.js – auto-scale, pay-per-use. Good for microservices or certain SSR endpoints.                   | <ul style="list-style-type: none"> <li>Event-driven scale with no server management.</li> <li>- Cost-effective at sporadic loads.</li> <li>- Security: Minimum OS patching, Per function IAM</li> </ul>  | 3 + 2 + 2 = 7                      |

## Cloud Services Vendor Selection Criteria

| Selection Criteria Name | Selection Criteria Description                         | Selection Criteria Value (Weighting in Points) |
|-------------------------|--|--|
| Security & Compliance   | Must meet PCI DSS, SOC 2, provide advanced encryption, | 3  |

|                         |   |   |
|-------------------------|---|---|
|                         | auditing, identity & access controls                                  |   |
| Integration & Ecosystem | Vendor solutions must integrate with Next.js, RDS, VPC, IAM, WAF      | 3 |
| Scalability             | Ability to handle concurrency bursts with minimal manual intervention | 3 |
| Cost Transparency       | Clear pricing model for compute, data transfer, storage               | 2 |

## Cloud Services Recommended Vendors

| Vendor Name         | Vendor Strengths  | Vendor Weaknesses  | Products/Services Provided to Project   | Aggregate Selection Criteria Score |
|---------------------|---|--|---|------------------------------------|
| Amazon Web Services | Industry-leading compliance<br>- Rich ecosystem (Lambda, ECS, RDS, S3, CloudFront)<br>- Flexible cost models, pay-as-you-go   | Complexity in cost management<br>- Proprietary environment   | ECS Fargate for containers<br>- AWS Lambda (optionally)<br>- RDS for database<br>- CloudFront, WAF, Route 53 for global distribution & DNS  | 3                                  |
| Microsoft Azure     | - Comprehensive compliance portfolio with industry certifications<br>- Rich, integrated ecosystem (AKS, Azure Functions, SQL Database, CDN, Front Door)<br>- Flexible cost models and enterprise agreements | - Complexity in managing hybrid deployments<br>- Potential vendor lock-in and cost management challenges | - Azure Kubernetes Service (AKS) for container orchestration (similar to ECS Fargate)<br>- Azure Functions as a serverless alternative to AWS Lambda<br>- Azure SQL Database for managed database needs<br>- Azure CDN, Azure Front Door, Azure WAF, and Azure DNS for global distribution and security | 2                                  |

## Cloud Services Deployment Challenges

| Deployment Challenge      | Deployment Challenge Description   |
|---------------------------|--|
| Multi-Region Coordination | Setting up identical infrastructure across regions for best global coverage; can be more complex in code and cost. |

|                              |   |
|------------------------------|---|
| Vendor Lock-In               | Relying heavily on AWS-specific features (e.g., ECS, Lambda) can make future migrations harder.   |
| Monitoring & Cost Management | Ensuring CloudWatch alerts, usage dashboards, and budgeting are in place to avoid unexpected bills  |
| Improvement #2               | Add AWS budgets along with Cloudwatch dashboards to monitor resource usage and alert cost thresholds<br>(This recommendation comes from research findings that cost overruns are a significant risk in cloud projects; real-time monitoring tools help mitigate this by offering visibility and control.) |

## Technology Adoption Methods

| Method Name              | Method Description  |
|--------------------------|---|
| Phased Migration         | Gradually deploy services (e.g., dev -> staging -> prod) to validate performance and cost at each step  |
| Well-Architected Reviews | Use AWS Well-Architected Framework to review reliability, security, cost optimization, performance, and operational excellence  |
| Improvement #3           | Add structured onboarding with sandbox environments and training for developers to ensure all developers are working at the same level of technical knowledge<br>(Research indicated that a steep learning curve could delay the project. Structured onboarding improves productivity and ensures smoother adoption of CI/CD, IaC, and SSR patterns.) |

## Cost/Benefit Considerations

| Benefits                     | Costs                            | Considerations  |
|------------------------------|----------------------------------|---|
| Automatic scaling & patching | Potentially higher cost at scale | Evaluate usage patterns carefully to rightsize infrastructure |

|  |  |   |
|--|--|---|
| High reliability (SLA 99.99%)                                | Data transfer (egress) fees may increase with global usage             | Use monitoring and budgeting tools to control spending                              |
| Global low latency with CDN                                  | Additional cost for advanced security/compliance features (e.g., WAF)  | Plan for multi-region and multi-AZ deployments to ensure redundancy and performance |
| Mature security & compliance features (PCI DSS, SOC 2, etc.) | Skilled personnel/training needed for specialized cloud configurations | Factor in the overhead of regular compliance audits and certifications              |

## Supporting Research Report

Fill out each section with information relevant to your project. Be sure to include the name and purpose of your project.

Supporting Research Report for: Kenneth Quiggins

Project name: Kentech Banking

Purpose of project:

To design and deploy a scalable, secure, and high performing financial web platform using cloud-native technologies to support modern banking needs such as secure web portals, real-time transactions, and maintain compliance with financial industry regulations.

- **Executive Summary**

The Kentech banking project aims to modernize the financial banking industry through a secure, responsive, and scalable web platform hosted in the cloud. The project adopts Amazon Web Services (AWS) for infrastructure, leverages Next.js for the frontend/backend framework, and utilizes Amazon RDS for secure, ACID-compliant relational data storage. The platform is designed to meet industry standards in security, performance, and global availability. The proposed solution replaces legacy systems with a modular, cloud-native architecture that simplifies maintenance and supports future growth.

- **Industry Background**

The banking industry has seen a dramatic shift toward digital experiences over the past decade, a trend accelerated by evolving consumer expectations and competitive pressures.

Financial institutions face increasing pressure to provide digital services with strong security and low latency. Traditional on-premises infrastructure is often too rigid and costly to scale, making cloud migration a necessary evolution. Regulatory compliance (e.g., PCI DSS, SOC 2) adds further complexity, as systems must be auditable, encrypted, and resilient. Cloud-native technologies now dominate the landscape, with providers like AWS enabling rapid deployment, security automation, and elasticity needed for modern financial operations.

Recent data from Statista showed there has been a continued decline in people attending U.S. bank branches in person. In the fourth quarter of 2024, 45 percent of U.S. bank account holders reported conducting activities in person at a branch, a decrease from 53 percent from the first half of 2019 (Newsweek, 2025).

- **Technology Trends**

The financial services industry is undergoing a technological shift that influences everything from consumer expectations to operational strategy.

Influenced by rapid digital transformations during the pandemic, banks of all sizes are migrating to cloud services. This shift helps them meet customer demands, fend off competition, enhance efficiency, and accelerate business growth (PwC, 2025).

Between 2011 and 2021, the global percentage of adults with bank accounts rose from 51% to 76%, driven by digital and cloud technologies. This transformation reduced service costs significantly, exemplified by Nubank in Brazil, which serves over 100 million customers at an average operating cost of less than \$2/month (Forbes, 2025).

Larger banks, through national and global consumer brands, are well-positioned to dominate profitable sectors like consumer banking and wealth management. However, specialized local banks still play vital roles by fostering community relationships (Forbes, 2025).

- **Project Approach**

This project will follow a modern agile methodology, ensuring iterative development and early user feedback throughout the process.

The platform will be developed in sprints using agile methodology. AWS will host the infrastructure with a multi-tier VPC network, RDS for relational data, and Fargate or Lambda for application logic. The frontend/backend will be built in Next.js to support SSR and SSG, ensuring global performance and security. Deployment pipelines (CI/CD) will be integrated via GitHub Actions or AWS CodePipeline. IaC will define all resources, ensuring consistency across environments. Security will follow best practices with IAM roles, security groups, encryption, and routine audits.

- **Alternative Approach**

An alternative to this solution could involve using a Platform-as-a-Service (PaaS) like Heroku or Firebase for hosting, and a non-relational database like Firestore or MongoDB Atlas. While easier to manage initially, this approach presents limitations in ACID compliance, data structure flexibility, and vendor lock-in. Additionally, compliance with financial standards may be harder to prove without control over network and storage configurations, making it less favorable for banking applications.

- **Impact Analysis**

Implementing this cloud-native financial platform is expected to drive both technical and business-level benefits.

**Positive Impacts:**

- Enhanced user experience due to faster page loads and responsive design.
- Improved security and compliance through encryption and role-based access control.



- Reduced downtime via automated failover and multi-AZ deployments.
- Faster deployment cycles due to IaC and CI/CD.
- **Negative Impacts:**
  - Higher learning curve for teams unfamiliar with AWS and Next.js.
  - Potential for increased cost if resource usage is not optimized.
- **Risk Analysis**
  - High Risks:**
    - **Compliance Failure:** Incomplete audit trail or data exposure could violate regulations. Mitigation: Use AWS Config, CloudTrail, and KMS.
    - **Cost Overrun:** Misconfigured services may lead to unexpected billing. Mitigation: Budgets, alerts, and usage reviews.
    - **Performance Bottlenecks:** Improper configuration of scaling policies or DB reads. Mitigation: Load testing and performance tuning in test phases.
  - Medium Risks:**
    - **Developer Ramp-up:** Team may need training on AWS services and SSR/SSG patterns.
    - **Vendor Lock-in:** Reliance on AWS-native services makes future migration more complex.
  - Low Risks:**
    - **Delays in Agile Sprints:** May occur if the feature scope is not well-defined. Mitigation: Tight backlog grooming and stakeholder reviews.

## References:

*Amazon EC2 Autoscaling*. (2024): <https://docs.aws.amazon.com/autoscaling/ec2/userguide/create-asg-launch-template.html>

*Chat-GPT*. (n.d.): <https://chatgpt.com>

*Cloud Maintenance 101*. (2024): <https://www.comptia.org/content/articles/cloud-maintenance-101-checking-the-pulse-of-your-cloud-technology>

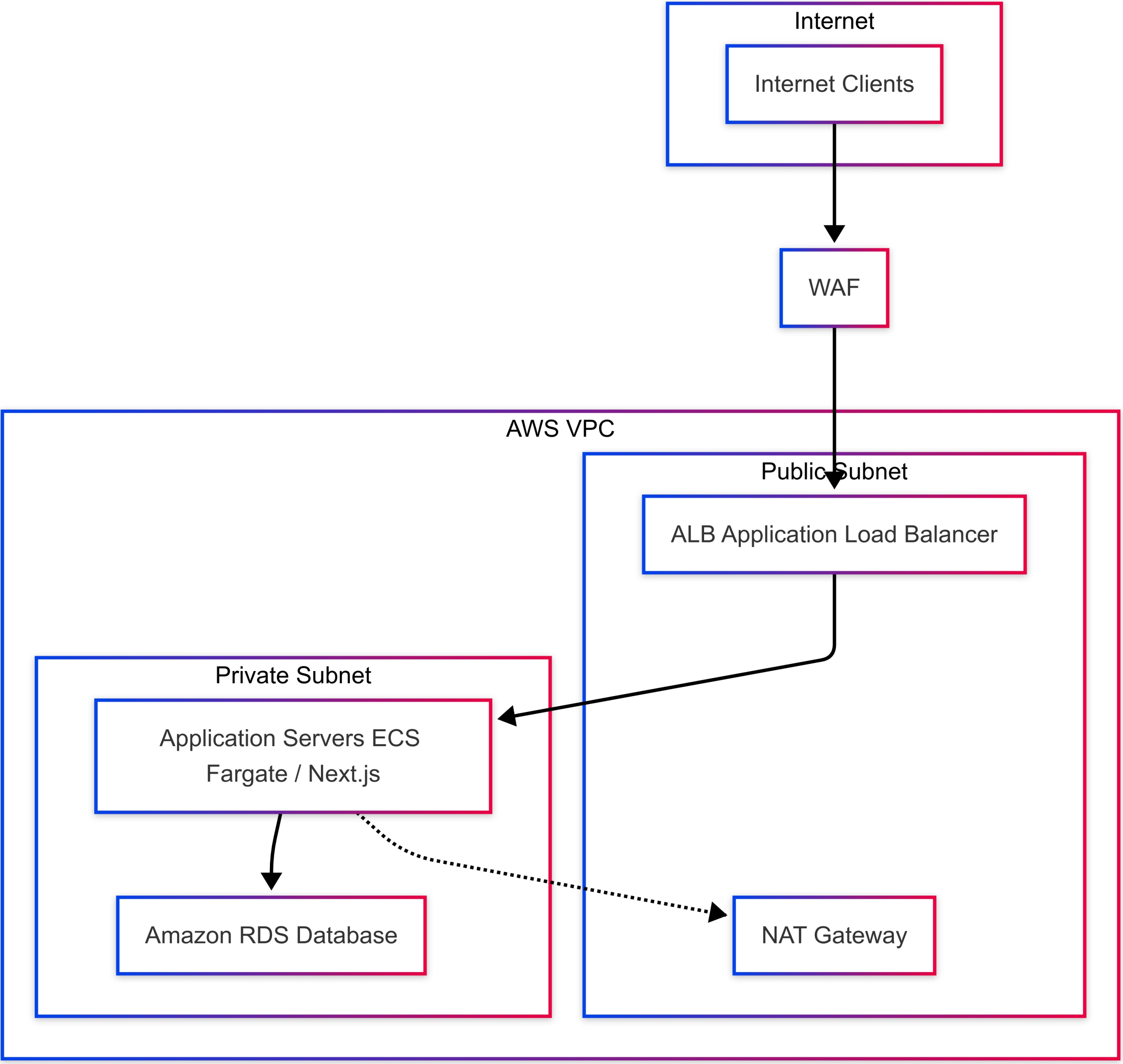
*Continuous integration*. (n.d.): The Free Encyclopedia: [http://en.wikipedia.org/wiki/Continuous\\_integration](http://en.wikipedia.org/wiki/Continuous_integration)

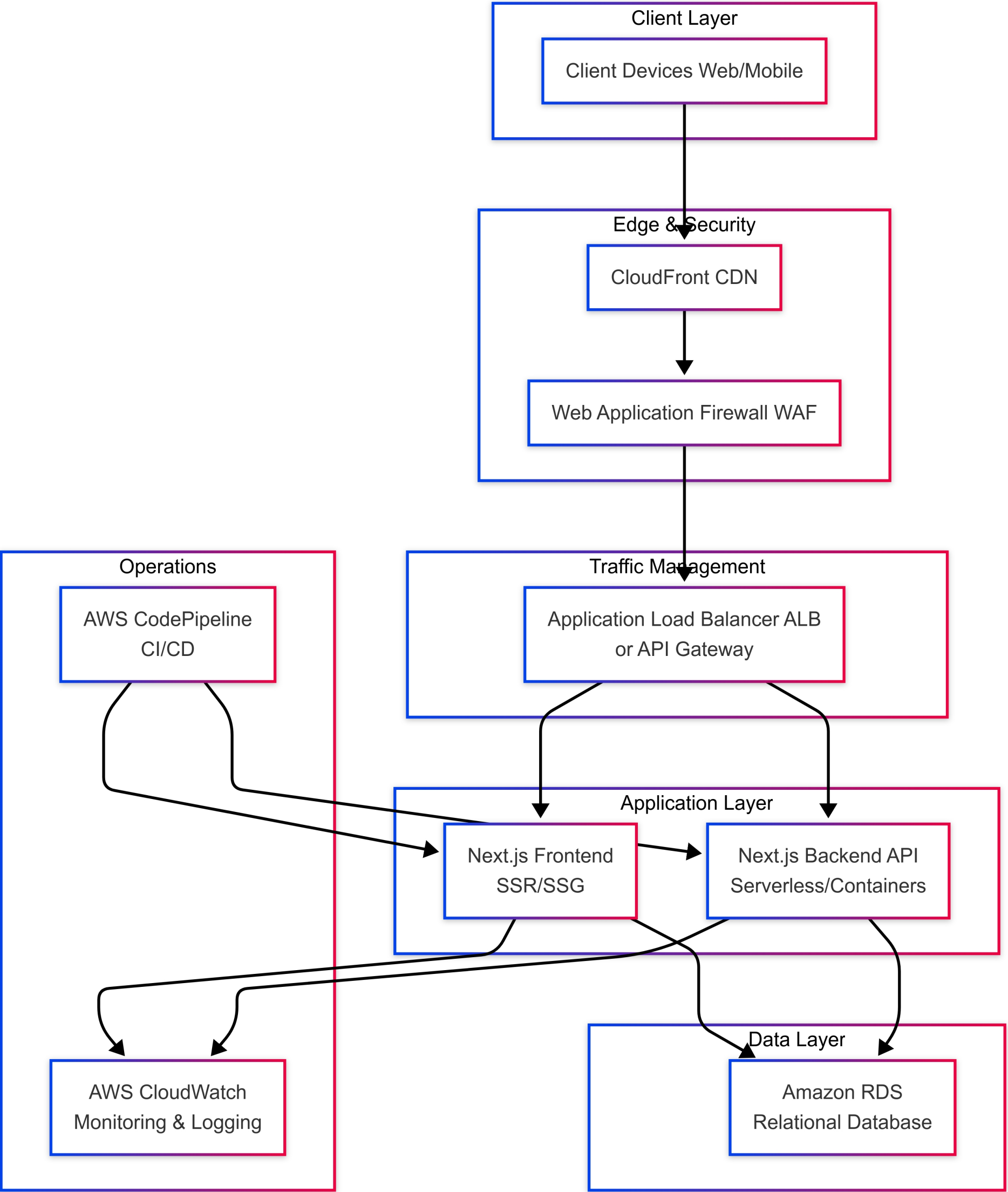
*Simplify your way to growth through a cloud-powered bank.* (2025):

<https://www.pwc.com/us/en/industries/financial-services/library/cloud-banking-trends.html>

*Top 10 Trends For Banking In 2025 – The Future Is Back.* (2025):

<https://www.forbes.com/sites/michaelabbott/2025/01/13/top-10-trends-for-banking-in-2025--the-future-is-back/>





# Table Definitions Document

## 1. USERS Table

- **Purpose:** Manages customer records and core user profiles (name, contact details, creation date).
- **Primary Key:** `user_id`
- **Foreign Keys:** None
- **Relationships:**
  - One-to-Many with **ACCOUNTS** (a user can own multiple accounts).
  - One-to-Many with **LOANS, INSURANCE\_POLICIES, INVESTMENTS, and TAX\_RECORDS** (a user can hold multiple financial products).

- **General Structure:**

Contains user identification details (e.g., name, email) and timestamps. Acts as a central reference for linking all financial products back to the customer.

---

## 2. ACCOUNTS Table

- **Purpose:** Represents deposit accounts (checking, savings, money market, etc.) owned by users.
- **Primary Key:** `account_id`
- **Foreign Key:** `user_id` → **USERS**.
- **Relationships:**
  - One-to-Many with **CARDS** (an account can have multiple credit/debit cards).
  - One-to-Many with **TRANSACTIONS** (each transaction often references a deposit account).
- **General Structure:**

Tracks account type, balance, status, and the date opened. Balances are updated by relevant **TRANSACTIONS**.

---

### 3. CARDS Table

- **Purpose:** Stores credit or debit card data linked to a deposit or credit account.
  - **Primary Key:** `card_id`
  - **Foreign Key:** `account_id` → **ACCOUNTS**
  - **Relationships:**
    - One-to-Many with **TRANSACTIONS** (if this card is used for purchases or payments).
  - **General Structure:**

Contains card number (typically encrypted), type (credit or debit), expiration, and card status.
- 

### 4. LOANS Table

- **Purpose:** Captures information about loans (personal, auto, mortgage, etc.) extended to users.
  - **Primary Key:** `loan_id`
  - **Foreign Key:** `user_id` → **USERS**
  - **Relationships:**
    - One-to-Many with **TRANSACTIONS** (loan payments or disbursements can appear in transactions).
  - **General Structure:**

Stores details such as the principal, remaining balance, interest rate, and status (current, delinquent, etc.).
- 

### 5. INSURANCE\_POLICIES Table

- **Purpose:** Records various insurance policies (life, auto, health, etc.) held by users.
  - **Primary Key:** `policy_id`
  - **Foreign Key:** `user_id` → **USERS**
  - **Relationships:**
    - Typically independent but references **USERS**. May optionally relate to **TRANSACTIONS** if premium payments are tracked.
  - **General Structure:**

Includes policy type, coverage amount, monthly premium, dates (start/end), and policy status.
- 

## 6. INVESTMENTS Table

- **Purpose:** Represents user-owned investment or portfolio accounts (brokerage, IRA, 401K, etc.).
  - **Primary Key:** `investment_id`
  - **Foreign Key:** `user_id` → **USERS**
  - **Relationships:**
    - Typically independent but can be linked to **TRANSACTIONS** if buy/sell orders or distributions are recorded.
  - **General Structure:**

Holds the type of investment account, current portfolio value, and key dates (date opened, last updated).
- 

## 7. TAX\_RECORDS Table

- **Purpose:** Maintains tax-related information for each user, such as forms (W2, 1099) and amounts withheld.
- **Primary Key:** `tax_record_id`
- **Foreign Key:** `user_id` → **USERS**

- **Relationships:**
    - Typically independent but may combine data from **ACCOUNTS** or **LOANS** for interest reporting.
  - **General Structure:**

Includes the tax year, form type, relevant financial data (gross income, withheld), and filing date.
- 

## 8. TRANSACTIONS Table

- **Purpose:** Logs monetary movements across deposit accounts, card purchases, or loan payments.
  - **Primary Key:** `transaction_id`
  - **Foreign Keys:**
    - `related_account_id` → **ACCOUNTS**
    - `loan_id` → **LOANS** (if this transaction is a loan payment)
    - `card_id` → **CARDS** (if this transaction is a card transaction)
  - **Relationships:**
    - Many-to-One with **ACCOUNTS**, **LOANS**, and **CARDS** (each transaction ties to one or more of these).
  - **General Structure:**

Captures transaction type (deposit, withdrawal, payment, purchase), amount, date, description, and status.
- 

## 9. AUDIT\_LOGS Table (Optional)

- **Purpose:** Records database operations (INSERT, UPDATE, DELETE, SELECT) for compliance and auditing.
- **Primary Key:** `audit_id`
- **Foreign Key** (typical usage): `performed_by` → **USERS** (or system account)
- **Relationships:**



- Indirectly references all tables by logging `table_name` and the primary key of the affected row.
  - **General Structure:**

Documents each DML or read operation, storing the table name, operation type, date/time, and user/system performing it.
- 

## Overview of Relationships

- **USERS** is the parent table for most other entities (e.g., ACCOUNTS, LOANS, INSURANCE\_POLICIES, INVESTMENTS, TAX\_RECORDS).
- **ACCOUNTS** ties to **CARDS** and **TRANSACTIONS**.
- **LOANS** and **CARDS** optionally link into **TRANSACTIONS** for financial events.
- **AUDIT\_LOGS** is a meta-table that can reference any row's changes for compliance.

# Capstone Project

## Data Dictionary

### 1. USERS Table

| Column       | Data Type    | Constraints                           | Description                                    |
|--------------|--------------|---------------------------------------|--|
| user_id      | INT          | PK (AUTO_INCREMENT), NOT NULL         | Unique primary key for the user.               |
| first_name   | VARCHAR(50)  | NOT NULL                              | Customer's first name.                         |
| last_name    | VARCHAR(50)  | NOT NULL                              | Customer's last name.                          |
| email        | VARCHAR(100) | UNIQUE, NOT NULL                      | User's unique email address.                   |
| phone_number | VARCHAR(20)  | NULLABLE                              | Contact phone number.                          |
| date_created | DATETIME     | DEFAULT CURRENT_TIMESTAMP, NOT NULL   | Timestamp of when user was created.            |
| last_updated | DATETIME     | ON UPDATE CURRENT_TIMESTAMP, NOT NULL | Timestamp of last update to the user's record. |

### 2. ACCOUNTS Table

| Column       | Data Type      | Constraints   | Description   |
|--------------|----------------|---|---|
| account_id   | INT            | PK (AUTO_INCREMENT), NOT NULL                       | Unique primary key for the account.                           |
| user_id      | INT            | FK → users.user_id, NOT NULL                        | ID of the user who owns this account.                         |
| account_type | VARCHAR(30)    | CHECK (account_type IN ('CHECKING','SAVINGS', ...)) | Type of account (e.g. CHECKING, SAVINGS, MONEY_MARKET, etc.). |
| balance      | DECIMAL(12, 2) | DEFAULT 0, NOT NULL                                 | Current monetary balance of the account.                      |
| status       | VARCHAR(20)    | CHECK (status IN ('ACTIVE','FROZEN','CLOSED', ...)) | Current status of the account.                                |
| date_opened  | DATETIME       | DEFAULT CURRENT_TIMESTAMP, NOT NULL                 | Timestamp when the account was opened.                        |
| last_updated | DATETIME       | ON UPDATE CURRENT_TIMESTAMP, NOT NULL               | Timestamp of the last update to the account record.           |

### CARDS Table

| Column          | Data Type    | Constraints  | Description   |
|-----------------|--------------|--|---|
| card_id         | INT          | PK (AUTO_INCREMENT), NOT NULL                          | Unique primary key for the card.                              |
| account_id      | INT          | FK → accounts.account_id, NOT NULL                     | Links the card to its associated deposit or credit account.   |
| card_number     | VARCHAR(255) | Encrypted/Tokenized, NOT NULL                          | The card number (encrypted or tokenized).                     |
| card_type       | VARCHAR(20)  | CHECK (card_type IN ('CREDIT_CARD','DEBIT_CARD', ...)) | Type of card (credit or debit).                               |
| expiration_date | VARCHAR(7)   | NOT NULL   | Expiration in MM-YYYY format (or separate month/year fields). |

|              |                |   |  |
|--------------|----------------|---|--|
| cvv_hash     | VARCHAR(255)   | Encrypted/Tokenized, NULLABLE                         | Encrypted or tokenized CVV (omit storing actual CVV if not permissible). |
| credit_limit | DECIMAL(12, 2) | NULLABLE  | Max credit limit (only relevant for credit cards).                       |
| status       | VARCHAR(20)    | CHECK (status IN ('ACTIVE','BLOCKED','EXPIRED', ...)) | Status of the card.  |

## LOANS Table

| Column            | Data Type      | Constraints  | Description                                     |
|-------------------|----------------|--|---|
| loan_id           | INT            | PK (AUTO_INCREMENT), NOT NULL                                      | Unique primary key for the loan record.         |
| user_id           | INT            | FK → users.user_id, NOT NULL                                       | The user who took out the loan.                 |
| loan_type         | VARCHAR(50)    | CHECK (loan_type IN ('PERSONAL','AUTO','MORTGAGE','STUDENT', ...)) | Type of loan.                                   |
| principal_amount  | DECIMAL(15, 2) | NOT NULL   | Original loan principal.                        |
| remaining_balance | DECIMAL(15, 2) | NOT NULL   | Current outstanding balance.                    |
| interest_rate     | DECIMAL(5, 2)  | NOT NULL   | Annual interest rate (e.g., 5.75).              |
| status            | VARCHAR(20)    | CHECK (status IN ('CURRENT','DELINQUENT','PAID_OFF', ...))         | Loan status (active, delinquent, etc.).         |
| start_date        | DATE           | NOT NULL   | Date loan funds were disbursed.                 |
| end_date          | DATE           | NULLABLE   | Projected or actual payoff date.                |
| last_updated      | DATETIME       | ON UPDATE CURRENT_TIMESTAMP, NOT NULL                              | Timestamp of the last update to the loan record |

## 5. INSURANCE\_POLICIES Table

| Column          | Data Type      | Constraints   | Description   |
|-----------------|----------------|---|---|
| policy_id       | INT            | PK (AUTO_INCREMENT), NOT NULL                               | Unique primary key for the insurance policy record. |
| user_id         | INT            | FK → users.user_id, NOT NULL                                | The policy holder.                                  |
| policy_type     | VARCHAR(30)    | CHECK (policy_type IN ('LIFE','AUTO','HOME','HEALTH', ...)) | Type of insurance policy.                           |
| coverage_amount | DECIMAL(15, 2) | NOT NULL  | The coverage limit for the policy.                  |
| monthly_premium | DECIMAL(10, 2) | NOT NULL  | Recurring premium amount due monthly.               |
| start_date      | DATE           | NOT NULL  | Policy effective start date.                        |
| end_date        | DATE           | NULLABLE  | Policy expiration date, if applicable.              |
| status          | VARCHAR(20)    | CHECK (status IN ('ACTIVE','CANCELED','EXPIRED', ...))      | Status of the policy.                               |
| last_updated    | DATETIME       | ON UPDATE CURRENT_TIMESTAMP, NOT NULL                       |   |

## 6. INVESTMENTS Table

| Column          | Data Type      | Constraints   | Description   |
|-----------------|----------------|---|---|
| investment_id   | INT            | PK (AUTO_INCREMENT), NOT NULL   | Unique primary key for the investment record.               |
| user_id         | INT            | FK → users.user_id, NOT NULL  | Owner of the investment account.                            |
| investment_type | VARCHAR(30)    | CHECK (investment_type IN ('BROKERAGE','IRA','401K','STOCK_OPTIONS')) | Type of investment or investment account.                   |
| portfolio_value | DECIMAL(15, 2) | NOT NULL  | Current total market value of this investment or portfolio. |
| date_opened     | DATETIME       | NOT NULL  | Timestamp when this investment account was opened.          |
| status          | VARCHAR(20)    | CHECK (status IN ('ACTIVE','CLOSED','SUSPENDED',...))                 | Current status of the investment account.                   |
| last_updated    | DATETIME       | ON UPDATE CURRENT_TIMESTAMP, NOT NULL                                 | Timestamp of the last update to the investment record       |

## 7. TAX\_RECORDS Table

| Column        | Data Type      | Constraints   | Description  |
|---------------|----------------|---|--|
| tax_record_id | INT            | PK (AUTO_INCREMENT), NOT NULL                       | Unique primary key for the tax record.               |
| user_id       | INT            | FK → users.user_id, NOT NULL                        | The user to whom this tax record belongs.            |
| tax_year      | INT            | NOT NULL  | The year for which these records apply (e.g., 2025). |
| tax_form_type | VARCHAR(20)    | CHECK (tax_form_type IN ('W2','1099INT','1099DIV')) | The type of tax form relevant to the record.         |
| gross_income  | DECIMAL(15, 2) | NOT NULL  | Gross income for that tax year.                      |
| tax_withheld  | DECIMAL(15, 2) | NOT NULL  | Amount withheld for that year.                       |
| filed_date    | DATE           | NULLABLE  | When it was filed (NULL if not yet filed).           |
| notes         | VARCHAR(255)   | NULLABLE  | Additional remarks or references.                    |

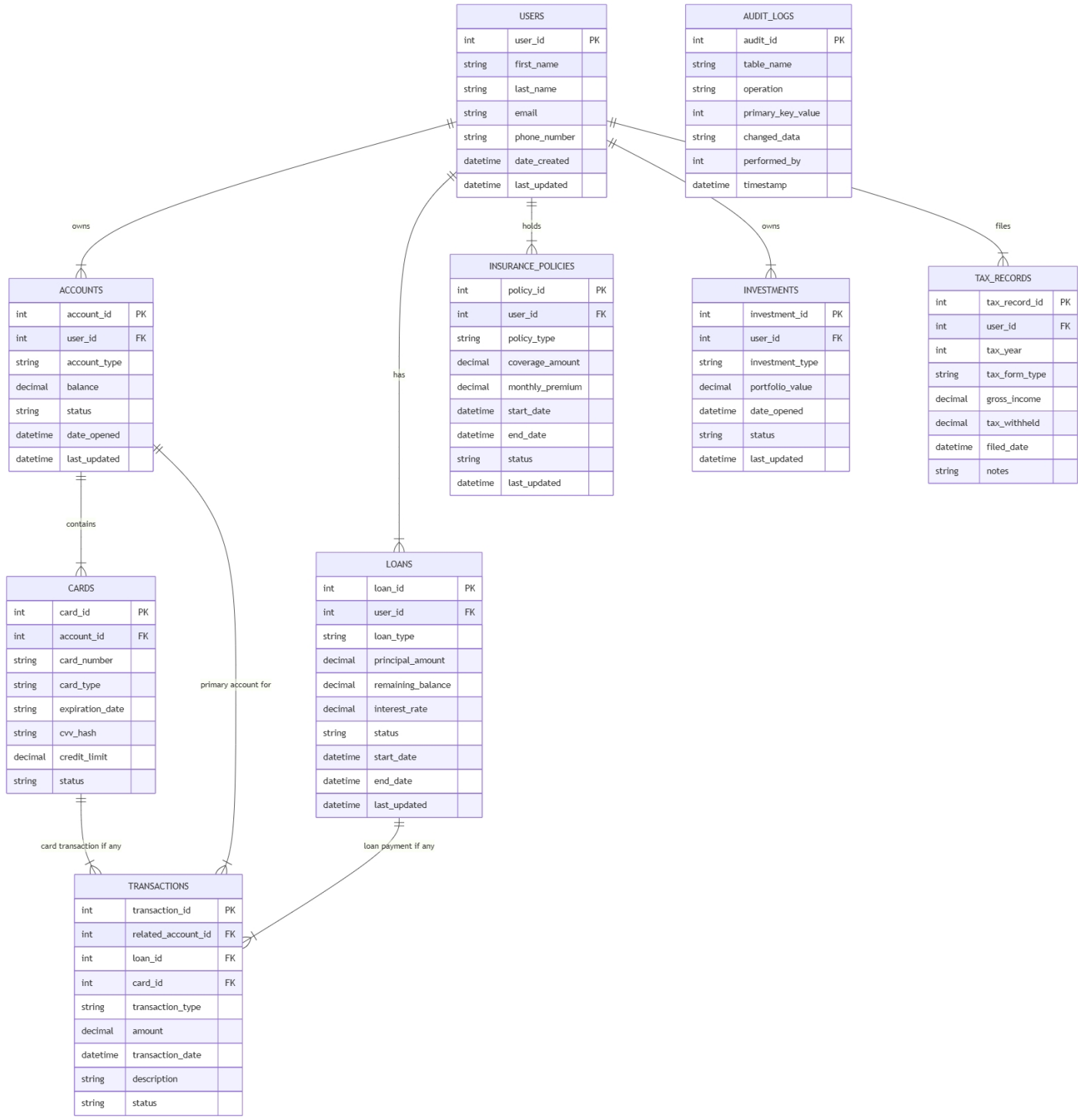
## 8. TRANSACTIONS Table

| Column             | Data Type | Constraints                        | Description   |
|--------------------|-----------|------------------------------------|---|
| transaction_id     | INT       | PK (AUTO_INCREMENT), NOT NULL      | Unique primary key for the transaction.                                     |
| related_account_id | INT       | FK → accounts.account_id, NULLABLE | The deposit account primarily affected by this transaction (if applicable). |

|                  |                |  |   |
|------------------|----------------|--|---|
| loan_id          | INT            | FK → loans.loan_id, NULLABLE   | If the transaction is a loan payment, references the associated loan.             |
| card_id          | INT            | FK → cards.card_id, NULLABLE   | If the transaction is a card purchase or payment, references the associated card. |
| transaction_type | VARCHAR(30)    | CHECK (transaction_type IN ('DEPOSIT','WITHDRAWAL','PAYMENT','PURCHASE','TRANSFER',...)) | Type of transaction.  |
| amount           | DECIMAL(15, 2) | NOT NULL   | Monetary amount for the transaction.  |
| transaction_date | DATETIME       | DEFAULT CURRENT_TIMESTAMP, NOT NULL  | The exact time the transaction occurred.  |
| description      | VARCHAR(255)   | NULLABLE   | Free-text description (e.g. "Mobile Deposit", "Online Bill Pay", etc.).           |
| status           | VARCHAR(20)    | CHECK (status IN ('PENDING','COMPLETED','FAILED'))                                       |   |

## 9. AUDIT\_LOGS Table

| Column            | Data Type   | Constraints  | Description                                      |
|-------------------|-------------|--|--|
| audit_id          | INT         | PK (AUTO_INCREMENT), NOT NULL                              | Unique primary key for each audit record.        |
| table_name        | VARCHAR(50) | NOT NULL   | Name of the table that was accessed or modified. |
| operation         | VARCHAR(10) | CHECK (operation IN ('INSERT','UPDATE','DELETE','SELECT')) | Type of operation performed.                     |
| primary_key_value | INT         | NULLABLE   | The PK of the affected row, if applicable.       |
| changed_data      | TEXT        | NULLABLE   | Details on what changed (often stored in JSON).  |
| performed_by      | INT         | FK → users.user_id or a system account ID, NOT NULL        | Who performed the operation (or system ID).      |
| timestamp         | DATETIME    | DEFAULT CURRENT_TIMESTAMP, NOT NULL                        | Date/time the operation occurred.                |



# Cybersecurity Plan for Kentech Banking Project

## Overview

This cybersecurity plan provides a structured and platform-agnostic approach to securing the Kentech Banking application, database infrastructure, and network environment. It focuses on data protection, access control, network security, compliance adherence, incident response, and ongoing monitoring applicable to any deployment platform.

## Data Protection

- **Encryption:**
  - Data at Rest: Employ robust encryption standards such as AES-256.
  - Data in Transit: Utilize TLS/SSL encryption universally for data transmissions.
- **Database Security:**
  - Enforce strict data validation and constraints as defined in the data dictionary (e.g., account types, card statuses, loan statuses).
  - Implement robust database access control mechanisms using role-based access and granular permissions.

## 2. Access Control

- **Identity and Access Management (IAM):**
  - Adopt a comprehensive IAM strategy based on the principle of least privilege.
  - Regularly audit roles and permissions to maintain optimal security.
- **Multi-Factor Authentication (MFA):**

- Require MFA for administrative and sensitive user operations.
- **Role-Based Access Control (RBAC):**
  - Integrate RBAC throughout the application for efficient management of user roles and permissions.

### 3. Network Security

- **Network Architecture:**
  - Design and implement a segmented network architecture with clearly defined public and private zones.
  - Utilize firewall rules and network ACLs to strictly control inbound and outbound traffic based on service-specific requirements.
- **Web Application Firewall (WAF):**
  - Deploy platform-agnostic WAF solutions to protect against common web vulnerabilities (OWASP top 10).
- **Load Balancing and Traffic Management:**
  - Implement secure load balancing and traffic management tools to distribute incoming traffic effectively and securely.

### 4. Compliance and Auditing

- **Standards Adherence:**
  - Maintain adherence to industry standards such as PCI DSS, SOC 2, and relevant regulatory requirements through continuous auditing and monitoring.
- **Automated Compliance Tools:**
  - Utilize automated compliance and security tools to continuously monitor, detect, and remediate compliance violations and misconfigurations.
  - Integrate continuous security scanning tools (e.g., OWASP ZAP, AWS Inspector) into the CI/CD pipeline to detect vulnerabilities during development.
- **Audit Logging:**



- Maintain comprehensive audit logs to document critical actions and events, accessible for timely review and incident investigation.

## 5. Incident Response

- **Incident Response Plan:**

- Develop and document a thorough incident response strategy detailing roles, responsibilities, communication channels, and escalation procedures.
- Regularly conduct incident response drills and tabletop exercises.
- Conduct quarterly disaster recovery drills to validate backup restoration and failover processes, documenting RTO (e.g., 4 hours) and RPO (e.g., 15 minutes).

- **Monitoring and Alerting:**

- Implement continuous monitoring and real-time alerting systems to detect anomalies and suspicious activities proactively.

## 6. Continuous Monitoring and Improvement

- **Vulnerability Assessments and Penetration Testing:**

- Schedule regular and systematic vulnerability assessments and penetration tests.
- Quickly address and remediate identified vulnerabilities.

- **Security Training:**

- Regularly provide security awareness training to maintain staff vigilance and knowledge of current threats and best practices.

- **Regular Reviews:**

- Conduct regular security reviews, incorporating feedback, evolving threats, and incident outcomes into continuous improvement initiatives.

## 7. Risk Management

- **Risk Identification and Mitigation:**

- Routinely review and update the project's risk register, identifying and addressing high-impact risks like compliance breaches, cost overruns, and performance issues.
- **Platform Independence:**
  - Document and implement flexible architecture principles and clearly defined migration strategies to mitigate platform dependency risks.

# Sample Software Test Plan

Project name: Kentech Banking Application

Purpose of project: To design and deploy a scalable, secure, and high-performing financial web platform that supports modern banking services, ensures secure transactions, and complies with financial industry regulations.

## Features To Be Tested/Not To Be Tested

- User registration and authentication (including multi-factor authentication)
- Account creation and management (Checking, Savings, Loans)
- Transaction processing (Deposits, Withdrawals, Payments, Transfers)
- Card management (Activation, Block, Unblock)
- Loan management (Application, Approval, Payments)
- Investment account management
- Insurance policy handling
- Compliance and auditing mechanisms
- Data encryption in transit and at rest
- Performance under load
- Responsive UI and accessibility
- Security mechanisms (e.g., RBAC, audit logging)
- Third-party integration validation: Test connectivity, data exchange, and error handling for critical third-party services (e.g., payment gateways, KYC APIs).
- Disaster recovery and backup restoration (e.g., failover to secondary regions, data restoration from backups)

### Features Not To Be Tested:

None. All critical third-party integrations (e.g., payment gateways, external APIs) will be tested in collaboration with vendors to ensure compatibility and reliability. Dedicated integration tests will validate end-to-end functionality.

Reason: This change ensures third-party integrations are included in the testing scope, addressing the risk of untested dependencies.

## Testing Pass/Fail Criteria

- Functional Tests: Pass if features operate according to specifications without critical errors
- Security Tests: Pass if no vulnerabilities are detected
- Performance Tests: Pass if the system meets defined performance benchmarks under load
- Compliance Tests: Pass if the system meets regulatory compliance requirements

## Testing Approach

Testing will include automated and manual methods covering unit, integration, system, and acceptance tests. The testing strategy employs agile practices with iterative testing cycles, continuous integration and delivery, and regular regression testing.

## Testing Cases

1. User registration validation
2. User login/logout (including MFA)
3. Checking account creation
4. Funds transfer between accounts
5. Credit card application and activation
6. Loan application submission and approval
7. Investment portfolio view and update
8. Insurance policy creation and premium calculation
9. Data encryption verification
10. Load test for 50,000 concurrent users, including auto-scaling validation for ECS Fargate
11. Security breach simulation
12. Role-based access validation
13. Audit log integrity verification
14. Transaction processing under heavy load
15. UI responsiveness and accessibility test: Validate WCAG 2.1 compliance using automated tools (Axe, WAVE) and user testing with diverse groups (e.g., users with visual/motor disabilities).
16. Disaster recovery validation: Test backup restoration, failover to secondary AWS region, and recovery time objectives (RTO/RPO).

## Testing Materials (Hardware/Software Requirements)

- Hardware: Test servers, workstations, mobile devices, sandbox environments
- Software: Testing suites (e.g., Selenium, JMeter, Postman), database clients, performance testing tools
- Tools: Jira for issue tracking, GitHub for code management, Jenkins for CI/CD, security testing tools (nmap, wireshark, nessus)

## Testing Schedule

| Testing Activity     | Duration | Resource | Comments |
|----------------------|----------|----------|----------|
| Requirement Analysis | 3 days   | QA Lead  |          |

| Testing Activity                  | Duration | Resource                          | Comments  |
|-----------------------------------|----------|-----------------------------------|---|
| Environment Setup                 | 4 days   | Infrastructure team               | Setup testing infrastructure  |
| Initial Unit Testing              | 15 days  | Development Team                  |   |
| Comprehensive Integration Testing | 20 days  | QA Engineers                      |   |
| Functional and System Testing     | 12 days  | QA team                           |   |
| Security and Compliance Testing   | 14 days  | Security Analysts                 | Includes penetration testing, compliance audits (PCI DSS, SOC 2), and continuous vulnerability scanning with tools like OWASP ZAP |
| Performance Stress Testing        | 10 days  | QA Engineers                      | Test for 50,000 concurrent users, validate auto-scaling, and benchmark response times against industry standards                  |
| Accessibility Testing             | 5 days   | End Users / Product Owners        |   |
| Final Regression Testing          | 6 days   | End Users / Product Owners        |   |
| Disaster Recovery Testing         | 7 days   | QA Engineers, Infrastructure Team | Test backup restoration and regional failover using AWS Backup and multi-region setups  |
| Accessibility Testing             | 7 days   | QA Engineers<br>End Users         | Use automated tools (e.g., Axe, WAVE) and validate against WCAG 2.1 standards, include diverse user testing                       |

## Risks and Contingencies Matrix

| Risk                  | Probability | Risk Type         | Owner      | Contingencies/Mitigation Approach   |
|-----------------------|-------------|-------------------|------------|---|
| Resource Availability | 30%         | Project Resources | QA Manager | Testing schedule will be Flexible allocation of testers and timely resource forecasting |

| <b>Risk</b>                             | <b>Probability</b> | <b>Risk Type</b>  | <b>Owner</b>        | <b>Contingencies/Mitigation Approach</b>                           |
|---|--------------------|-------------------|---------------------|--|
| Technical Issues with Test Environments | 20%                | Infrastructure    | Infrastructure Lead | Provision backup environments and allocate additional setup time   |
| Insufficient Skills in Testing Team     | 15%                | Project Resources | QA Manager          | Conduct targeted training sessions, allocate tasks based on skills |

## Project Implementation Plan Example

Project Name: Kentech Banking Project

Implementation Phase: Final Deployment and Go-Live

### Project Plan

| Task                           | Activity Name                                   | Resource                     | Schedule Start Date | Schedule Finish Date | Schedule Comments   |
|--------------------------------|---|------------------------------|---------------------|----------------------|---|
| Prepare for Implementation     | <i>Identify the implementation team</i>         | Project Sponsor, IT Director | 4/20/2025           | 4/24/2025            | The team includes security analysts, QA engineers, and developers |
| Prepare for Implementation     | Order cloud services and software subscriptions | IT Manager                   | 04/21/2025          | 05/05/2025           | AWS or Azure services, and third-party security subscriptions     |
| Prepare for Implementation     | Set up Identity and Access Management (IAM)     | Security team                | 05/01/2025          | 05/08/2025           | MFA and RBAC configured   |
| Prepare for Implementation     | Create security infrastructure                  | System Admin                 | 05/04/2025          | 05/15/2025           | Firewalls, WAF, network ACLs                                      |
| Prepare test environment       | Configure test servers and environments         | QA and Infrastructure Teams  | 05/06/2025          | 05/12/2025           | Install testing software (Selenium, JMeter)                       |
| Prepare Test Environment       | Data migration to test environment              | Data Specialists             | 05/10/2025          | 05/17/2025           | Load data for comprehensive testing                               |
| Prepare Production Environment | Configure production servers                    | Infrastructure Team          | 05/18/2025          | 05/24/2025           | Integration with cloud infrastructure                             |
| Prepare Production Environment | Finalize security settings                      | Security Analysts            | 05/22/2025          | 05/28/2025           | Verify encryption and secure communications                       |
| Data Conversions               | Perform final data conversions                  | Data Specialists             | 05/25/2025          | 06/08/2025           | Data verification and integrity checks                            |

| Task          | Activity Name                         | Resource                     | Schedule Start Date | Schedule Finish Date | Schedule Comments  |
|---------------|---------------------------------------|------------------------------|---------------------|----------------------|--|
| Documentation | Complete implementation documentation | Technical Writers            | 05/28/2025          | 06/12/2025           | Include user manuals, security protocols, compliance documents |
| Training      | Provide administrator training        | Trainers                     | 06/10/2025          | 06/14/2025           | System and security administration                             |
| Training      | Provide support training              | Trainers                     | 06/12/2025          | 06/17/2025           | Customer support and troubleshooting                           |
| Training      | Provide end-user training             | Trainers                     | 06/15/2025          | 06/20/2025           | User guides, FAQs, online sessions                             |
| Testing       | Conduct final comprehensive testing   | QA Team                      | 06/18/2025          | 06/26/2025           | Functional, security, performance, and compliance tests        |
| Go-Live       | Production Go-live                    | Project Sponsor, IT Director | 07/01/2025          | 07/01/2025           | Official launch and monitoring of the production environment   |

This implementation plan outlines the critical phases, activities, resources, and schedules for successfully deploying the Kentech Banking Project. The project is structured to ensure a smooth transition from the preparation stage through testing and finally to the production go-live phase.

Initially, the implementation team, including the project sponsor, IT director, security analysts, QA engineers, and developers, will be identified and assigned roles between April 20 and April 24, 2025. Concurrently, cloud services from AWS and Azure and necessary software subscriptions will be ordered from April 21 to May 5, 2025, managed by the IT Manager.

Security preparation begins early with the setup of Identity and Access Management (IAM), including Multi-Factor Authentication (MFA) and Role-Based Access Control (RBAC), from May 1 to May 8, 2025, overseen by the security team. Further security infrastructure setups, such as firewalls, Web Application Firewalls (WAF), and network ACLs, are planned from May 4 to May 15, 2025.

The test environment configuration, including the installation of testing tools like Selenium and JMeter, is scheduled between May 6 and May 12, 2025, by the QA and Infrastructure teams. Data migration to the test environment will follow immediately, conducted by Data Specialists from May 10 to May 17, 2025.

Preparation of the production environment, including server configurations and integration with cloud services, is scheduled for May 18 to May 24, 2025. Final security settings verification, including encryption and secure communications, will be completed between May 22 and May 28, 2025.

Final data conversions, including comprehensive verification and integrity checks, are scheduled from May 25 to June 8, 2025. Documentation required for the implementation, including user manuals, security protocols, and compliance documents, will be finalized between May 28 and June 12, 2025.

Training activities are structured into three segments. Administrator training will occur from June 10 to June 14, 2025, focusing on system and security administration. Support staff training, covering customer support and troubleshooting, is scheduled from June 12 to June 17, 2025. End-user training sessions, including the distribution of user guides, FAQs, and online sessions, will run from June 15 to June 20, 2025.

The final comprehensive testing phase, including functional, security, performance, and compliance assessments, is set from June 18 to June 26, 2025, conducted by the QA Team.



The project will officially go live on July 1, 2025, marking the deployment of the Kentech Banking application into the production environment. This phase will involve real-time monitoring to ensure smooth operation and quick resolution of any immediate post-launch issues.

## Post-Mortem

Use the table to list the things that went well during the completion of this 5-week project and the things that didn't go well.

Date: 4/17/2025

Project Manager (your name): Kenneth Quiggins

Project Name: Kentech Banking

| 5 Things that Went Well During the Project  | 5 Things that Could Have Been Done Better  |
|---|--|
| Robust AWS-based architecture design<br>: The use of AWS services like CloudFront, ALB, ECS Fargate, and RDS ensured scalability and security.  | Incomplete third-party integration testing<br>: Third-party integrations were excluded from testing scope, risking untested dependencies.            |
| Comprehensive database schema<br>: The detailed data dictionary and table relationships (e.g., USERS, ACCOUNTS, TRANSACTIONS) supported a strong foundation for financial operations. | Limited performance testing scope<br>: Load testing was planned for only 10,000 concurrent users, potentially underestimating real-world peak loads. |
| Strong cybersecurity plan<br>: Encryption (AES-256, TLS/SSL), WAF, and RBAC ensured robust security.  | Short security testing duration<br>: Only 7 days were allocated for security and compliance testing, risking insufficient vulnerability detection.   |
| Thorough testing strategy<br>: The testing plan covered unit, integration, system, and acceptance tests with clear pass/fail criteria.  | Lack of explicit disaster recovery testing<br>: The plan did not include specific tests for backup and recovery processes.                           |
| Effective CI/CD pipeline<br>: AWS CodePipeline and Jenkins facilitated continuous integration and delivery, streamlining development.   | Insufficient accessibility testing resources<br>: Accessibility testing relied on end users/product owners, potentially lacking expertise.           |

Below, discuss all 10 things from the list above in detail. As a project manager, or participant, what processes might you put in place to ensure the same things go well on future projects you're involved in? What processes can you put in place to improve the not-so-great things on future projects? Be specific.

### Things that Went Well

- Robust AWS-based architecture design
  - Why it went well: The project plan outlined a scalable and secure architecture using AWS services like CloudFront for CDN, Application Load Balancer (ALB) for traffic management, ECS Fargate for containerized Next.js applications, and Amazon RDS for relational data storage. The separation of public and private subnets with a NAT Gateway enhanced security, while CloudWatch provided monitoring and logging. This design

aligned with modern cloud best practices, ensuring performance and reliability for a financial application.

- Why highlighted: This is a strength because it leverages AWS's managed services to handle scalability and security, critical for a banking platform. The architecture supports high availability and fault tolerance, as evidenced by the use of ALB and CloudFront.
- Process to ensure success in future projects:
  - Standardized architecture templates: Create reusable cloud architecture templates (e.g., VPC configurations, subnet designs) to streamline future project setups.
  - Architecture review checkpoints: Implement mandatory peer reviews and cloud architect consultations during the design phase to validate scalability and security.
  - Training on cloud services: Provide team training on AWS services to ensure all developers understand the tools used, reducing misconfigurations.

## 2. Comprehensive database schema

- Why it went well: The data dictionary and table definitions provided a detailed schema for tables like USERS, ACCOUNTS, CARDS, LOANS, and TRANSACTIONS, with clear primary/foreign key relationships, constraints (e.g., CHECK for account\_type), and encryption for sensitive data (e.g., card\_number). The USERS table acted as a central hub, enabling one-to-many relationships with financial products, which supported complex banking operations.
- Why highlighted: A well-designed database is critical for financial applications, and this schema's clarity and robustness minimizes errors in data handling and ensures compliance with regulatory needs (e.g., audit logging).
- Process to ensure success in future projects:
  - Database design workshops: Conduct early workshops with DBAs and developers to align on schema requirements before coding begins.
  - Automated schema validation: Use tools like Flyway or Liquibase to enforce schema consistency and version control across environments.
  - Documentation standards: Mandate detailed data dictionaries for all projects, including purpose, relationships, and constraints, to ensure clarity.

## 3. Strong cybersecurity plan

- Why it went well: The cybersecurity plan outlined robust measures, including AES-256 encryption for data at rest, TLS/SSL for data in transit, WAF for web protection, and RBAC for access control. It also included compliance with PCI DSS and SOC 2, regular vulnerability assessments, and audit logging via the AUDIT\_LOGS table (Page 11). These measures protected sensitive financial data and ensured regulatory adherence.
- Why highlighted: Security is paramount in banking, and this plan addressed key risks (e.g., OWASP Top 10 vulnerabilities) while providing a framework for continuous monitoring and improvement.
- Process to ensure success in future projects:
  - Security-first design: Integrate security requirements into the initial project scope, using frameworks like NIST or OWASP.
  - Automated security scans: Implement tools like Snyk or AWS Inspector for continuous vulnerability scanning during development.

- Regular security drills: Schedule quarterly tabletop exercises to test incident response plans and maintain team preparedness.

#### 4. Thorough testing strategy

- Why it went well: The testing plan covered unit, integration, system, and acceptance tests, with specific cases for user registration, transaction processing, and security breach simulation. Clear pass/fail criteria (e.g., no vulnerabilities detected, meeting performance benchmarks) ensured quality. Tools like Selenium, JMeter, and Jenkins supported automated and manual testing, aligning with agile practices.
- Why highlighted: Comprehensive testing reduced the risk of defects in critical banking features, ensuring reliability and user trust. The use of industry-standard tools and clear criteria made the process repeatable.
- Process to ensure success in future projects:
  - Test-driven development (TDD): Encourage TDD practices to write tests alongside code, catching issues early.
  - Centralized test repository: Maintain a shared repository for test cases and scripts, accessible via GitHub, to reuse across projects.
  - Regular test reviews: Schedule QA team reviews to update test cases based on new features or regulatory changes.

#### 5. Effective CI/CD pipeline

- Why it went well: The use of AWS CodePipeline for CI/CD and Jenkins for automation enabled continuous integration and delivery, streamlining deployments. This reduced manual errors and ensured rapid iteration, critical for an agile project. The pipeline integrated with GitHub for code management and Jira for issue tracking, creating a cohesive workflow.
- Why highlighted: A reliable CI/CD pipeline is essential for modern software projects, and this setup supported frequent, stable releases, aligning with the project's agile methodology.
- Process to ensure success in future projects:
  - Pipeline templates: Develop standardized CI/CD pipeline configurations for common tools (e.g., Jenkins, CodePipeline) to reduce setup time.
  - Automated testing in CI/CD: Mandate that all pipeline stages include automated unit and integration tests to catch issues before deployment.
  - Pipeline monitoring: Use tools like AWS CloudWatch or Jenkins plugins to monitor pipeline performance and alert on failures.

#### Things that Could Have Been Done Better

##### 1. Incomplete third-party integration testing

- Why it didn't go well: The testing plan explicitly excluded third-party integrations from the scope, noting they would be tested by vendors. This omission risked untested dependencies (e.g., payment gateways, external APIs), which could cause failures in production, especially for a banking application reliant on external services.
- Why highlighted: Third-party integrations are critical for banking platforms, and untested interfaces could lead to transaction errors or security vulnerabilities, undermining user trust.
- Process to improve future projects:

- Vendor testing coordination: Establish SLAs with third-party vendors requiring detailed test reports and joint integration testing sessions.
- Mock API testing: Use tools like WireMock or Postman to simulate third-party APIs during testing, ensuring compatibility.
- Integration test phase: Add a dedicated integration testing phase for third-party services, with specific test cases in the testing plan.

2. Limited performance testing scope

- Why didn't it go well: The performance test case was limited to 10,000 concurrent users, which may not reflect peak loads for a banking application, especially during events like tax season or major sales. This narrow scope risked undetected performance bottlenecks under real-world conditions.
- Why highlighted: Performance is critical for user experience in banking, and underestimating load could lead to slow transactions or outages, damaging reputation.
- Process to improve future projects:
  - Load forecasting: Conduct user load analysis during requirements gathering to estimate realistic peak concurrent users (e.g., 50,000+).
  - Scalability testing: Include tests for auto-scaling (e.g., ECS Fargate scaling) and stress testing beyond expected loads using tools like JMeter.
  - Performance benchmarking: Define and test against industry-standard benchmarks (e.g., response times under varying loads) to ensure robustness.

3. Short security testing duration

- Why it didn't go well: Only 7 days were allocated for security and compliance testing, despite the critical need for thorough vulnerability detection in a banking application. This short timeframe risked missing subtle vulnerabilities or compliance gaps, especially given the complexity of PCI DSS and SOC 2 requirements.
- Why highlighted: Security is non-negotiable in financial systems, and insufficient testing could lead to breaches, fines, or loss of customer trust.
- Process to improve future projects:
  - Extended security testing: Allocate at least 14 days for security testing, including penetration testing and compliance audits.
  - Continuous security scans: Integrate tools like OWASP ZAP or Nessus into the CI/CD pipeline for ongoing vulnerability detection.
  - External security audits: Engage third-party security firms for independent audits to complement internal testing.

4. Lack of explicit disaster recovery testing

- Why it didn't go well: The testing plan did not include specific tests for disaster recovery or backup restoration, despite the cybersecurity plan's emphasis on continuous monitoring and incident response. This omission risked unpreparedness for data loss or system outages, critical for a banking platform.
- Why highlighted: Downtime or data loss in banking can lead to significant financial and reputational damage, making disaster recovery testing essential.
- Process to improve future projects:

- Disaster recovery test cases: Add specific test cases for backup restoration, failover to secondary regions, and system recovery, using tools like AWS Backup.
- Regular DR drills: Schedule quarterly disaster recovery drills to test and refine recovery processes.
- Documented DR plan: Include a detailed disaster recovery section in the project plan, specifying RTO (Recovery Time Objective) and RPO (Recovery Point Objective).

5. Insufficient accessibility testing resources

- Why it didn't go well: Accessibility testing was assigned to end users and product owners over 5 days, who may lack expertise in accessibility standards (e.g., WCAG 2.1). This approach risked missing critical accessibility issues, reducing inclusivity for users with disabilities.
- Why highlighted: Accessibility is a legal and ethical requirement for financial applications, and inadequate testing could exclude users and invite compliance violations.
- Process to improve in future projects:
  - Dedicated accessibility team: Assign trained QA engineers with WCAG expertise to conduct accessibility testing.
  - Automated accessibility tools: Use tools like Axe or WAVE to scan for accessibility issues during development and testing.
  - User testing with diverse groups: Include users with disabilities in beta testing to validate accessibility features.

## References

*Cloud Testing – Software Testing*. (2025): <https://www.geeksforgeeks.org/software-testing-cloud-testing/>

*Jenkins User Documentation*. (n.d.): [jenkins.io](https://jenkins.io)

*Selenium Testing*. (2024): <https://www.browserstack.com/selenium>

*Test Cases for Banking Applications (With Sample Test Cases)*. (2025): <https://testsigma.com/blog/test-cases-for-banking-application/>

*What is Unit Testing*. (2025): <https://aws.amazon.com/what-is/unit-testing/>

*Chat-GPT*. (n.d.): <https://chatgpt.com>