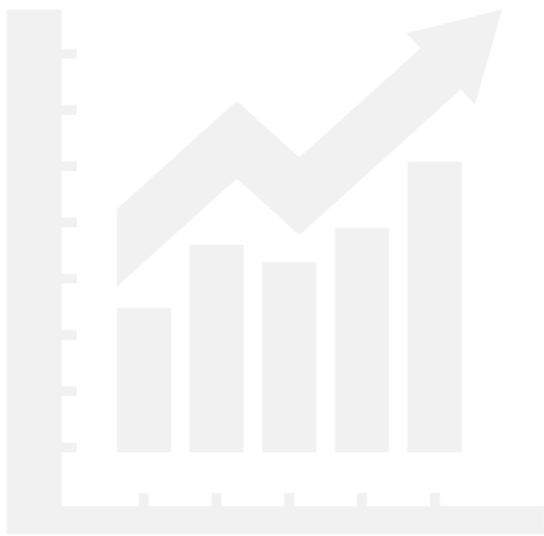


Articles of Organization



A set of formal documents filed with the Secretary of State to legally document the creation of a new business entity.



NEW JERSEY DEPARTMENT OF THE TREASURY
DIVISION OF REVENUE AND ENTERPRISE SERVICES

CERTIFICATE OF FORMATION

VANGUARD CARGO LLC
0451274857

The above-named DOMESTIC LIMITED LIABILITY COMPANY was duly filed in accordance with New Jersey State Law on 04/21/2025 and was assigned identification number 0451274857. Following are the articles that constitute its original certificate.

- 1. Name:**
VANGUARD CARGO LLC
- 2. Registered Agent:**
MADUABUM LAW FIRM LLC
- 3. Registered Office:**
494 BROAD STREET
SUITE 208
NEWARK, NEW JERSEY 07102
- 4. Business Purpose:**
LOGISTICS
- 5. Duration:**
PERPETUAL
- 6. Effective Date of this Filing is:**
04/21/2025
- 7. Members/Managers:**
JOSHUA AKAI
155 WILLOWBROOK BLVD, STE 110 #6863
WAYNE, NEW JERSEY 07470
- 8. Main Business Address:**
155 WILLOWBROOK BLVD, STE 110 #6863
WAYNE, NEW JERSEY 07470

Signatures:

LOVETTE DOBSON
AUTHORIZED REPRESENTATIVE



Certificate Number : 4277147885

Verify this certificate online at

https://www1.state.nj.us/TYTR_StandingCert/JSP/Verify_Cert.jsp

*IN TESTIMONY WHEREOF, I have
hereunto set my hand and
affixed my Official Seal
21st day of April, 2025*

A handwritten signature in cursive script, appearing to read "Elizabeth Maher Muoio".

Elizabeth Maher Muoio
State Treasurer