



**SINGAPORE ARMED FORCES
TESTIMONIAL**

No. 2002852

Rank / Name 3SG PANG KAI YI
NRIC No. S9920536I

3SG Pang Kai Yi served his National Service as a Section Commander in Wolf Company, Basic Military Training Centre (BMT) School 3. He proved to have leadership qualities during his BMT and was selected to attend Specialist Cadet School training. As a Specialist Cadet, 3SG Kai Yi underwent rigorous training, holding leadership appointments and clearing key milestones such as attaining the Combat Skills Badge. His experiences and time in SCS has developed and further refined his leadership skills as a commander, allowing him to realise his leadership potential. As a Section Commander, 3SG Kai Yi expects high standards and discipline from his recruits, while ensuring that they have a meaningful and memorable BMT experience.

3SG Kai Yi also took up an additional appointment of being the Company IT specialist. He handles all IT issues that are faced by recruits. He ensures that all equipment and accounts are working, allowing the recruits to study their required modules without worry.

3SG Kai Yi is able to develop close friendships with his peers as well as upholding professional relationships with his superiors. His exemplary work as a Section Commander in Wolf Company has served as a model for newer sergeants to follow. His experiences and valuable knowledge has allowed him to guide the newer generation of junior commanders posted to Wolf Company. Having successfully trained multiple batches of recruits, 3SG Kai Yi was one of the most experienced section commander in Wolf Company. Adept at his soldiering fundamentals and well-liked by many, 3SG Kai Yi serves as a source of motivation to his peers and trainees, while continuing to lighten the mood and atmosphere of any gathering, regardless of being work related or social.

3SG Kai Yi has established a path for future junior commanders to follow. He acts as a guide and gives his juniors the space they require to grow and develop into their individually unique commanders. His dedication to work, ability to work well in a team, and respectful attitude towards all will certainly be a great asset to any organisation in the future.

Signature

Date 11.02.2020

Rank / Name LTC SIM SONG KAI

Appointment / Unit CO, CO OFFICE, BMT SCHOOL 3