

- Small parcels analysis

Home and personal care company

- Analyzed the existing small parcels contracts to identify potential levers for savings on shipping expenses.
- Evaluated a proposed small parcels contract with the existing scenario to size the potential savings opportunity on shipping expenses.

Home and personal care retailer needs to conduct small parcels analysis

Picture this...

You're looking to understand, model and evaluate the existing small parcels spend and estimate the potential savings from switching/negotiating a new contract.

You turn to Accordion.

We partner with your team to analyze the existing small parcels contracts to identify potential levers for savings on shipping expenses and to evaluate a proposed small parcels contract within existing scenario to size the potential savings opportunity on shipping expenses, including:

- 1) Developing a comprehensive understanding of the structure/intricacies of the small parcels contracts and the nuances that exist between UPS, FedEx, and other vendor offerings
- 2) Modeling small parcels contracts for UPS and FedEx to make the spend analysis dynamic with user inputs for changing contract terms (DIM factor, incentive structure, etc.)
- 3) Mapping UPS and FedEx offerings to estimate the impact of a switch without affecting delivery SLAs
- 4) Estimating savings that would arise due to the shift at both the base price and the surcharge level to identify key categories of savings and opportunities for re-negotiation

Your value is enhanced.

You have identified key contract terms that can be re-negotiated based on specific client needs, resulting in ~25% savings in shipping expenses

SMALL PARCELS ANALYSIS

KEY RESULT

• ~25% savings in shipping expenses

VALUE LEVERS PULLED

- Spend analysis
- Small parcel contracts modeling

3

Small parcels logistics procurement analysis for a CPG company

Situation

- There was an opportunity to evaluate the existing small parcels spend and also estimate the potential savings from switching/negotiating a new contract
- Partnered with the client to understand, model, and evaluate the small parcels contracts that are currently in place and identify opportunities to switch vendors/renegotiate contract terms

Accordion Value Add

- Developed a comprehensive understanding of the structure/intricacies of the small parcels contracts and the nuances that exist between UPS, FedEx, and other vendor offerings
- Modeled small parcels contracts for UPS and FedEx to make the spend analysis dynamic with user inputs for changing contract terms (DIM factor, incentive structure, etc.)
- Mapped UPS and FedEx offerings to estimate the impact of a switch without affecting delivery SLAs
- Estimated savings that would arise due to the shift at both the base price and the surcharge level to identify key categories of savings and opportunities for renegotiation

Impact

• Identified key contract terms that can be renegotiated based on specific client needs, resulting in ~25% savings in shipping expenses

© 2024 Accordion CONFIDENTIAL

Methodology & workflow

SHIPMENTS SUMMARY

- Shipments across the country to all 50 U.S. states
- Total of ~2M shipments per year which translated to ~\$16M annual small parcels spend
- Parcels analyzed had dimensions varying from 2" to 21.5", actual weights up to 100lbs and dimension weights up to 120lbs (calculated based on the parcel volume and DIM factor)

ANALYSIS STEP UPS CONTRACT FEDEX CONTRACT FedEx service name is based on the description on UPS service name from the invoice Service name the website that matches the UPS service Estimated FedEx base prices based on origin / UPS base prices based on the existing shipment destination, dimensions, and DIM factor as per the **Base price estimates** invoice data contract Delivery area surcharge, additional handling Estimated various surcharges based on the surcharge, fuel surcharge, and residential destination ZIP, dimensional weight, fuel prices, Surcharge estimates surcharge are isolated based on the breakout in and FedEx terms the invoice data

Savings estimates

Identified key surcharges in current contract terms that could be renegotiated to generate savings

△CCORDION © 2024 Accordion CONFIDENTIAL

-26%

Model output: Estimates potential savings opportunities

Savings by service type Net Price **UPS Service Type** # shipments CoreTrust FedEx Contract, \$ Savings, \$ Savings, \$ FedEx Service Type Current UPS Contract, \$ GROUND GROUND 1,616,628 \$13,316,741 \$15,947,786 -\$2,631,045 -20% SUREPOST (LB) SMARTPOST (LB) 328,120 \$2,081,812 \$3,410,103 -\$1,328,292 -64% 2ND DAY AIR 18,096 \$417,451 -\$117,839 -39% 2DAY \$299,612 34,464 -\$110.399 -78% SUREPOST (OZ) SMARTPOST (OZ) \$141.886 \$252,285 NEXT DAY AIR SAVER 5,327 \$137,234 \$793 STANDARD OVERNIGHT (SO) \$138,027 1% NEXT DAY AIR 7% PRIORITY OVERNIGHT (PO) 890 \$26,294 \$24,544 \$1,750 NEXT DAY AIR EARLY FIRST OVERNIGHT (FO) 92 \$13,988 \$14.810 -\$822 -6% 3 DAY SELECT 491 \$6,258 -\$347 -6% EXPRESS SAVER \$5,911

2.004.109

Mapped UPS service types to corresponding FedEx service types to ensure no impact on delivery times after switching

FedEx pricing is calculated based on the parcel dimensions, origin/destination details, and associated surcharges

\$20,210,471 -\$4,186,200

\$16,024,271

Savings by surcharge					
Surcharge	# Shipments Applied on	Current UPS Contract. \$	CoreTrust FedEx Contract, \$	Savings, \$	Savings, %
Residential Delivery	1,500,708		\$4,632,345	-\$2,180,578	
Fuel Surcharge	1,948,440		\$899,755	-\$118,591	-15%
Delivery Area	376,809	\$608,091	\$718,089	-\$109,997	-18%
Others	51,954	\$13,325	\$52,884	-\$39,559	-297%
Total	2,004,109	\$3,854,347	\$6,303,072	-\$2,448,726	-64%

Savings are estimated by surcharge to identify key surcharges that need to be renegotiated

Total