# BUSINESS CASE: TARGET SQL

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### **Business Case: Target SQL**

- 1. Import the dataset and do the usual exploratory analysis steps like checking the structure & characteristics of the dataset
  - 1.1. Data type of columns in a table:

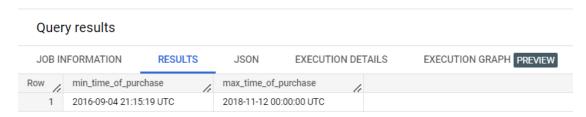
#### **QUERY:**

SELECT TABLE\_NAME, COLUMN\_NAME, DATA\_TYPE FROM bcs1target.INFORMATION\_SCHEMA.COLUMNS;

Query results
JOB INFORMATION RESULTS JSON EXECUTION DETAILS EXECUTION GF
ROW TABLE_NAME COLUMN_NAME DATA_TYPE
1 order_items order_id STRING
2 order_items order_item_id INT64
3 order_items product_id STRING
4 order_items seller_id STRING
5 order_items shipping_limit_date TIMESTAMP
6 order_items price FLOAT64
7 order_items freight_value FLOAT64
8 sellers seller_id STRING
9 sellers seller_zip_code_prefix INT64
10 sellers seller_city STRING
11 sellers seller_state STRING
12 reviews review_id STRING
13 reviews order_id STRING
14 reviews review_score INT64
15 reviews review_comment_title STRING

1.2. Perioderiod for which the data is given:

#### **QUERY:**



1.3. Cities and States covered in the dataset

#### **QUERY:**

```
SELECT DISTINCT customer_state, customer_city
FROM `bcs1target.customer`
GROUP BY 1, 2 ORDER BY 1, 2;
```

#### Query results

JOB IN	IFORMATION	RESULTS	JSON	EXECUTION DETAILS
Row /	customer_state	11	customer_city	1
1	AC		brasileia	
2	AC		cruzeiro do sul	
3	AC		epitaciolandia	
4	AC		manoel urbano	
5	AC		porto acre	
6	AC		rio branco	
7	AC		senador guioma	rd
8	AC		xapuri	
9	AL		agua branca	
10	AL		anadia	

#### 2. In-depth Exploration:

2.1. Is there a growing trend in e-commerce in Brazil? How can we describe a complete scenario? Can we see some seasonality with peaks at specific months?

```
SELECT *, ROUND(((orders_count - prev_order_count) / prev_order_count) * 100, 2) AS order_growth_r
ate_percent FROM
  (SELECT *, LAG(orders_count) OVER(ORDER BY YEAR, MONTH) AS prev_order_count FROM
      (SELECT EXTRACT(YEAR FROM order_purchase_timestamp) AS YEAR, EXTRACT(MONTH FROM order_purchase
_timestamp) AS MONTH, COUNT(*) AS orders_count
    FROM `bcs1target.orders`
    WHERE order_status = 'delivered'
    GROUP BY 1, 2 ORDER BY 1, 2) AS BASE1 ORDER BY YEAR, MONTH) AS BASE2;
```

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#### Query results

JOB INFORMATION		RESULTS	JSON EXECUTION DETAILS		EXECUTION GRAPH PREVIEW	
Row /	YEAR //	MONTH /	orders_count //	prev_order_count //	order_growth_rate_percent	
1	2016	9	1	nuli	nuli	
2	2016	10	265	1	26400.0	
3	2016	12	1	265	-99.62	
4	2017	1	750	1	74900.0	
5	2017	2	1653	750	120.4	
6	2017	3	2546	1653	54.02	
7	2017	4	2303	2546	-9.54	
8	2017	5	3546	2303	53.97	
9	2017	6	3135	3546	-11.59	
10	2017	7	3872	3135	23.51	

2.2. What time do Brazilian customers tend to buy (Dawn, Morning, Afternoon or Night)?

JOB IN	NFORMATION	RESULTS	JSON	EXECUTION DET	AILS	EXECUTION GRAPH PREV	/IEW
Row /	dawn_orders_cou	nt_5am_6am r	morning_orders_c	ount_6am_12pm /	afternoon	_orders_count_12pm_6pm	night_orders_count_6pm_5am
1		188		22240		38361	38652

- 3. Evolution of E-commerce orders in the Brazil region:
- 3.1. Get month-on-month orders by region, states

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#### **QUERY:**

```
SELECT *, ROUND(((orders_count - prev_orders_count) / prev_orders_count) * 100, 2) AS orders_count
_growth_rate FROM
   (SELECT *, LAG(orders_count) OVER(PARTITION BY customer_state, customer_city ORDER BY YEAR, MONT
H) AS prev_orders_count FROM
    (SELECT C.customer_state, C.customer_city, BASE1.YEAR, BASE1.MONTH, COUNT(*) AS orders_count F
ROM `bcsltarget.customer` AS C
    JOIN
        (SELECT *, EXTRACT(MONTH FROM order_purchase_timestamp) AS MONTH, EXTRACT(YEAR FROM order_purchase_timestamp) AS YEAR FROM `bcsltarget.orders`
        WHERE order_status = 'delivered') AS BASE1 ON C.customer_id = BASE1.customer_id GROUP BY 1,
2, 3, 4)) AS BASE2;
```

Query results   ♣ SAVE RESULTS ▼									
JOB IN	IFORMATION	RESULTS	JSON	EXECUTION DET	TAILS EXE	CUTION GRAPH	PREVIEW		
Row /	customer_state	le	customer_city	11	YEAR //	MONTH /	orders_count //	prev_orders_count //	orders_count_growth_rate //
1	AC		rio branco		2017	1	2	nuli	nuli
2	AC		rio branco		2017	2	2	2	0.0
3	AC		rio branco		2017	3	2	2	0.0
4	AC		rio branco		2017	4	4	2	100.0
5	AC		rio branco		2017	5	8	4	100.0
6	AC		rio branco		2017	6	4	8	-50.0
7	AC		rio branco		2017	7	5	4	25.0
8	AC		rio branco		2017	8	4	5	-20.0
9	AC		rio branco		2017	9	3	4	-25.0
10	AC		rio branco		2017	10	4	3	33.33

#### 3.2. How are customers distributed in Brazil

#### Query results

JOB IN	IFORMATION	RESULTS	JSON	EXECUTION DET	AILS EXECUTIO	N GRAPH PREVIEW
Row /	customer_state	11	customer_city	11	count_customer_id //	count_customer_unique_id //
1	AC		brasileia		1	1
2	AC		cruzeiro do sul		3	3
3	AC		epitaciolandia		1	1
4	AC		manoel urbano		1	1
5	AC		porto acre		1	1
6	AC		rio branco		70	66
7	AC		senador guioma	rd	2	2
8	AC		xapuri		2	2
9	AL		agua branca		1	1
10	AL		anadia		2	2

- 4. Impact on Economy: Analyze the money movemented by e-commerce by looking at order prices, freight, and others.
- 4.1. Get % increase in cost of orders from 2017 to 2018 (include months between Jan to Aug only)

```
WITH TABLE1 AS

(SELECT ROUND(SUM(price + freight_value), 2) AS total_cost_2017

FROM (SELECT 0.*, OI.* FROM `bcs1target.orders` AS 0 JOIN `bcs1target.order_items` AS 0I ON 0.orde

r_id = 0I.order_id

WHERE 0.order_status = 'delivered' AND (EXTRACT(YEAR FROM 0.order_purchase_timestamp) = 2017) AND

EXTRACT(MONTH FROM 0.order_purchase_timestamp) BETWEEN 1 AND 8)),

TABLE2 AS (SELECT ROUND(SUM(price + freight_value),2) AS total_cost_2018

FROM (SELECT 0.*, OI.* FROM `bcs1target.orders` AS 0 JOIN `bcs1target.order_items` AS 0I ON 0.orde

r_id = 0I.order_id

WHERE 0.order_status = 'delivered' AND (EXTRACT(YEAR FROM 0.order_purchase_timestamp) = 2018) AND

EXTRACT(MONTH FROM 0.order_purchase_timestamp) BETWEEN 1 AND 8))

SELECT T1.total_cost_2017, T2.total_cost_2018, ROUND(((T2.total_cost_2018 - T1.total_cost_2017) / T1.total_cost_2017) * 100, 2) AS cost_growth_rate

FROM TABLE1 AS T1 CROSS JOIN TABLE2 AS T2;
```

Query results								
JOB IN	FORMATION	RE	SULTS	JSON	N EXECUTION	DETAILS		
Row /	total_cost_2017	// t	otal_cost_20	118	cost_growth_rate //			
1	3472898.2	.5	84515	84.77	143.36			

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4.2. Mean & Sum of price and freight value by customer state

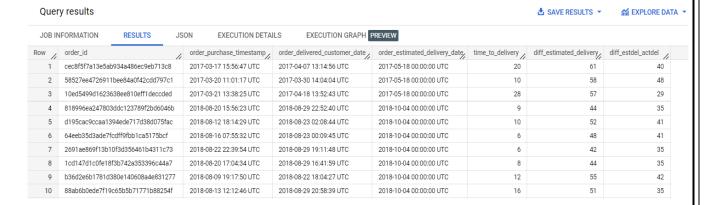
#### **QUERY:**

Query results										
JOB II	NFORMATION	RESULTS	JSON	EXECUTION DETAILS						
Row /	customer_state	11	avg_cost //	sum_cost //						
1	GO		146.78	334212.35						
2	SP		124.22	5769703.15						
3	RS		140.44	861472.79						
4	BA		160.5	591137.81						
5	MG		140.82	1818891.67						
6	MT		174.76	181224.42						
7	RJ		145.33	2055401.57						
8	SC		145.26	595127.78						
9	SE		187.44	70289.13						
10	PE		176.96	308972.05						

#### 5. Analysis of sales, freight, and delivery time

5.1. Calculate days between purchasing, delivering, and estimated delivery

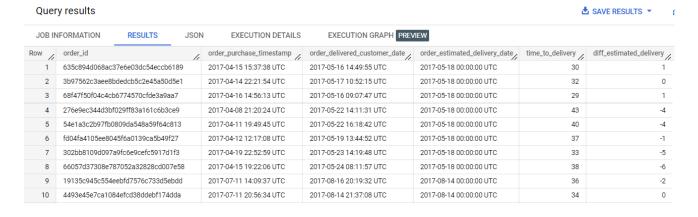




#### 5.2. Create columns:

- time\_to\_delivery = order\_purchase\_timestamporder\_delivered\_customer\_date
- diff\_estimated\_delivery = order\_estimated\_delivery\_dateorder\_delivered\_customer\_date

#### **QUERY:**



5.3. Group data by state, take mean of freight\_value, time\_to\_delivery, diff\_estimated\_delivery

#### **QUERY:**

#### Query results

JOB INFORMATION		RESULTS JS	SON EXECUTION	DETAILS EXECUTION G
Row /	customer_state //	avg_freight_value	avg_time_to_delivery //	avg_diff_estimated_delivery
1	GO	22.56	14.95	26.63
2	SP	15.12	8.26	18.87
3	RS	21.61	14.71	28.27
4	BA	26.49	18.77	29.18
5	MG	20.63	11.51	24.26
6	MT	28.0	17.51	31.48
7	RJ	20.91	14.69	26.08
8	SC	21.51	14.52	25.51
9	SE	36.57	20.98	30.42
10	PE	32.69	17.79	30.67

- 5.4. Sort the data to get the following:
- 5.4.1. Top 5 states with highest/lowest average freight value sort in desc/asc limit 5

#### **QUERY FOR Top 5 states with highest avg\_freight\_value:**

```
SELECT C.customer_state, ROUND(AVG(OI.freight_value), 2) AS avg_freight_value,
FROM `bcs1target.customer` AS C
    JOIN
    (SELECT *,
    FROM `bcs1target.orders`
    WHERE order_status = 'delivered') AS BASE1 ON C.customer_id = BASE1.customer_id
    JOIN
    `bcs1target.order_items` AS OI ON BASE1.order_id = OI.order_id
GROUP BY C.customer_state
ORDER BY AVG(OI.freight_value) DESC LIMIT 5;
```

#### Query results

JOB IN	IFORMATION	RESULTS	JSON	EXEC
Row /	customer_state	11	avg_freight_va	alue /
1	PB			43.09
2	RR			43.09
3	RO			41.33
4	AC			40.05
5	PI			39.12

#### **QUERY FOR Top 5 states with lowest avg\_freight\_value:**

#### Query results

JOB IN	NFORMATION		RESULTS	JS0I	N
Row /	customer_state	/1	avg_freight_v	alue //	
1	SP			15.12	
2	PR			20.47	
3	MG			20.63	
4	RJ			20.91	
5	DF			21.07	

#### 5.4.2. Top 5 states with highest/lowest average time to delivery

#### QUERY for the top 5 states with the highest average time to delivery:

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LIMIT 5;

#### Query results

JOB IN	JOB INFORMATION		ULTS	JSON	EX
Row /	customer_state	li	avg_ti	me_to_delivery	/,
1	RR			28.98	
2	AP			26.73	
3	AM			25.99	
4	AL			24.04	
5	PA			23.32	

#### QUERY for the top 5 states with the lowest average time to delivery:

Query results					
FORMATION	RESULTS	JSON	EXECU	XECUTION	
customer_state	le	avg_time_to_d	lelivery /		
SP			8.3		
PR			11.53		
MG			11.54		
DF			12.51		
SC			14.48		
	customer_state SP PR MG DF	customer_state SP PR MG DF	customer_state avg_time_to_c SP PR MG DF	customer_state         avg_time_to_delivery           SP         8.3           PR         11.53           MG         11.54           DF         12.51	

5.4.3. Top 5 states where delivery is really fast/ not so fast compared to the estimated date

# QUERY for the top 5 states where delivery is really fast compared to the estimated date

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```
WHERE order_status = 'delivered') AS BASE1 ON C.customer_id = BASE1.customer_id
GROUP BY C.customer_state
ORDER BY AVG(BASE1.diff_estdel_actdel) DESC
LIMIT 5;
```



# QUERY for top 5 states where delivery is NOT SO FAST compared to the estimated date

#### Query results

JOB INFORMATION		RESULTS JSON
Row /	customer_state //	avg_daydiff_estdel_actdel
1	AL	7.95
2	MA	8.77
3	SE	9.17
4	ES	9.62
5	BA	9.93

#### 6. Payment type analysis:

6.1. Month over Month count of orders for different payment types:

#### **QUERY**

#### Query results

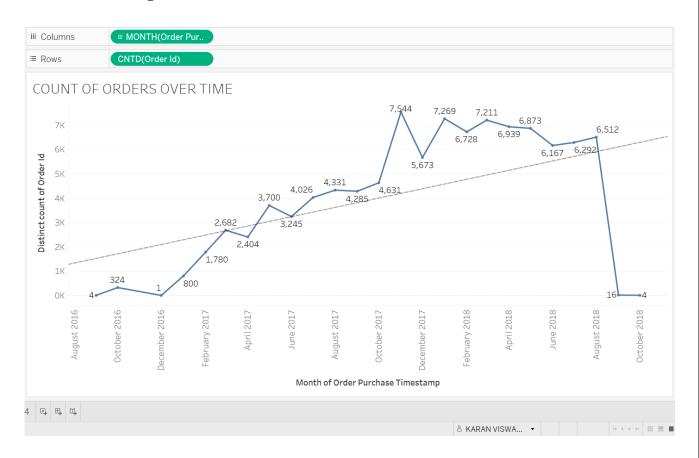
JOB IN	IFORMATION	RESULTS	JSON EX	ECUTION DETAILS	EXECUTION GRAPH	PREVIEW
Row /	payment_type	YEAR /	MONTH //	payment_type_count //	prev_count //	count_growth_rate_percent //
1	UPI	2016	10	51	nuli	nuli
2	UPI	2017	1	188	51	268.63
3	UPI	2017	2	371	188	97.34
4	UPI	2017	3	565	371	52.29
5	UPI	2017	4	474	565	-16.11
6	UPI	2017	5	740	474	56.12
7	UPI	2017	6	689	740	-6.89
8	UPI	2017	7	811	689	17.71
9	UPI	2017	8	902	811	11.22
10	UPI	2017	9	868	902	-3.77

#### 6.2. Distribution of payment installments and count of orders

```
SELECT P.payment_installments, COUNT(*) AS orders_count
FROM `bcs1target.payments` AS P
    JOIN
    (SELECT *
        FROM `bcs1target.orders`
        WHERE order_status = 'delivered') AS O ON P.order_id = O.order_id
```

Page 15 of 22 GROUP BY 1; Query results JOB INFORMATION **RESULTS** JSON 

#### 7. Actionable Insights

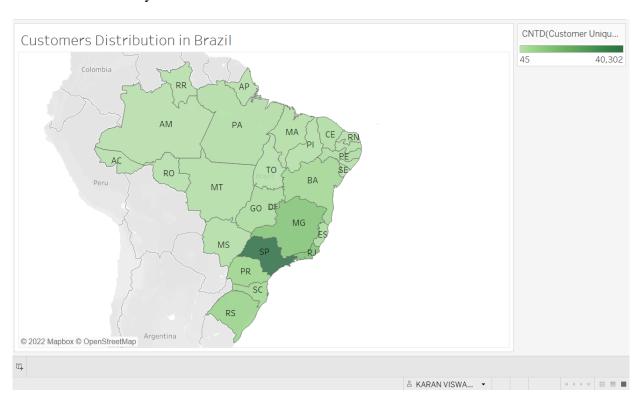


• It can be inferred from the above graph that there is a growing trend for America's leading retailer, Target over the years for which the data is given i.e. from the year 2016 to 2018. The peak of the orders count occurred in November month of 2018 while there was a huge decrease in the orders count from August 2018 to September 2018.

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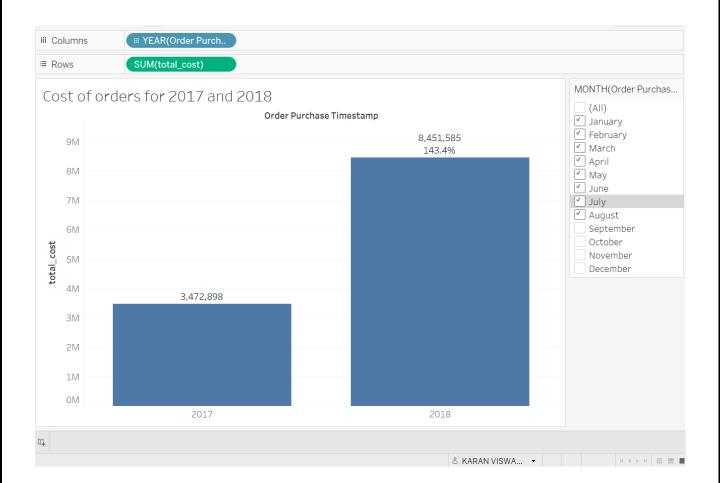


• It can be seen from the above graph that the customers prefer making orders at night and afternoon rather than at dawn and morning. More than three fourth of the total orders are made during these two times of the day.



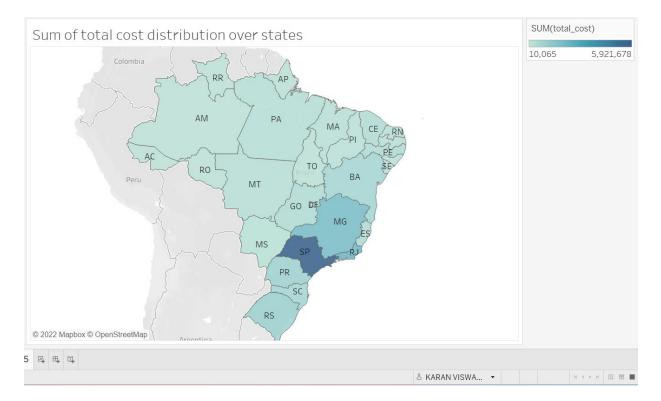
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• The above graph shows the distribution of customers over 27 states in Brazil. Sao Paulo has the highest number of customers (40302) followed by Rio De Janeiro (12384) and Minas Gerais(11259).

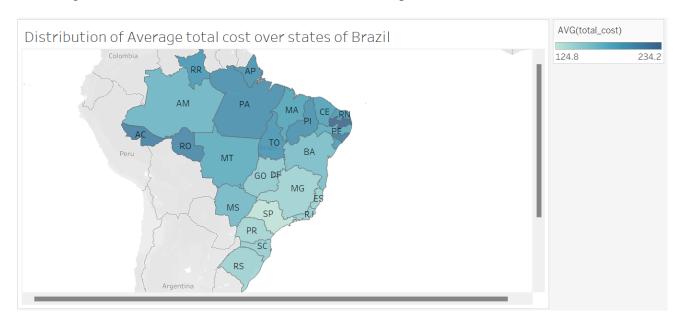


• A growth rate of 143.4% is seen on the sum of total cost i.e.  $\sum$  (price + freight value) of orders from 2017 to 2018 when only the order of months from Jan to Aug is considered.

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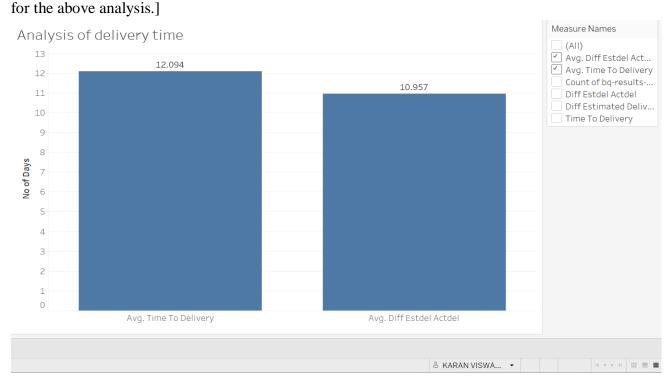


• The above map shows the distribution of the sum of total cost across 27 states of Brazil. The highest sum of the total cost for all the successfully delivered items is for the state of Sao Paulo (R\$ 5769703.15) followed by Rio De Janeiro (R\$ 2055401.57) and Minas Gerais (R\$1818891.67) and the lowest figures are for the states Roraima (R\$9039.52), Amapa (R\$16141.81), Acre (R\$19575.33).

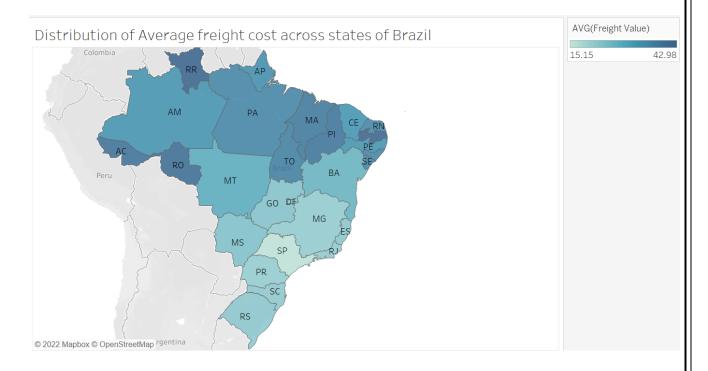


The average total cost is highest for the state Paraiba (R\$ 235.22) followed by Alagoas (R\$ 220.54) and Acre (R\$ 215.11) and is the lowest for the states Sao Paulo (R\$124.22), Parana (R\$138.38) and Rio Grande do Sul (R\$140.44). [Only the records of the successfully delivered items are considered

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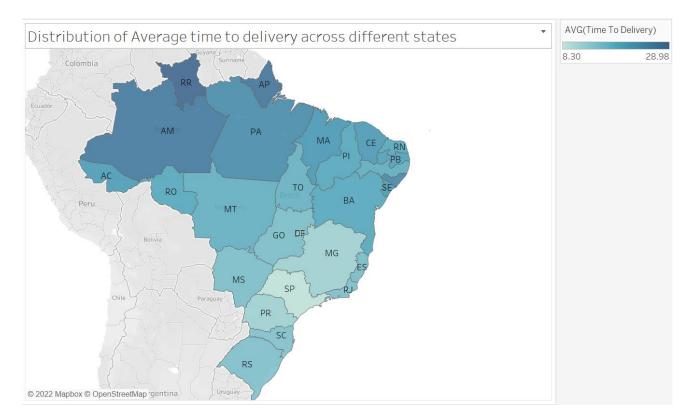


• From the above, the average days to deliver an item is 12.09 days and the orders are delivered at an average of 10.96 days before the estimated delivery date for all the successfully delivered items.

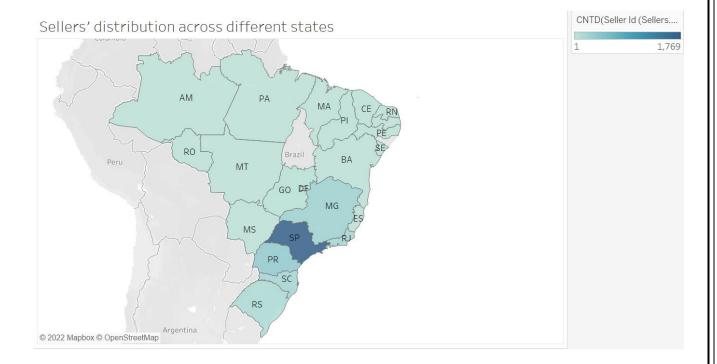


• The above graph shows the variation in average freight cost within different states of Brazil. The south-eastern states have the least values of average freight cost which shows that there is smooth transportation connectivity as well as a strong sellers network in these regions. Because of this, the freight cost is on the higher side for the northern states of the country.

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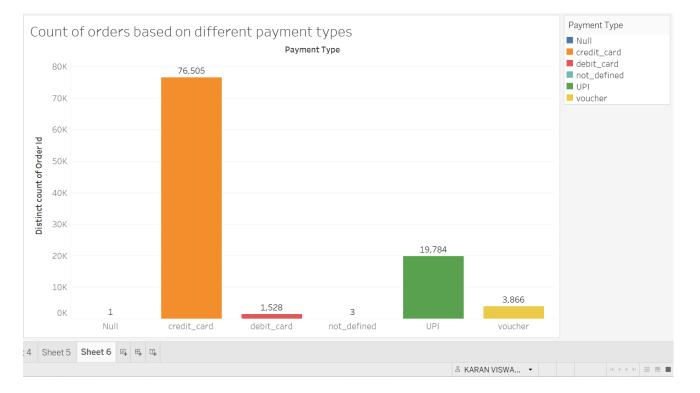


• The above variations are similar to the variations in the average freight cost. The customers of the northern states have to wait longer to receive the shipment as compared to the customers in the southern states.

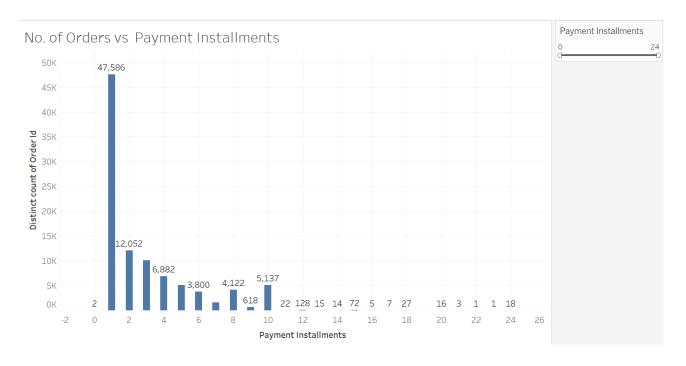


• As can be seen from the above geographical map that most of the sellers are accumulated in the southern region of Brazil. The delivery time and the freight cost of the southern regions are therefore on the lower side than for the northern regions.

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• It can be inferred from the above chart that credit card is the most preferred payment type by customers in Brazil followed by UPI and voucher.



• It can be seen in the graph that payment of a significant number of orders is made in small installments.

#### 8. Recommendations:

- The monthly orders growth rate can be as high as 62.77% (Nov 2017) during the peak seasons. So to meet high demands, inventory levels must be adjusted accordingly to ensure that all the items are stocked at optimal levels. Else Target will lose sales from potential customers and the consumers will likely seek competitors to get what they need. By losing these sales, Target will also lose out on profits.
- Target should work on discount pricing strategies before the peak seasons to acquire new
  customers from the northern regions of Brazil where the customer count is very low, retain the
  customers in the southern parts of the state, increase sales, and promote new products. This will
  multiply the profit that Target normally makes.
- Since most of the orders are made at night and afternoon (77.45% of total orders made), Target has to make sure that their website runs smoothly during these times of the day. It should work on website personalization techniques for each customer based on their past interactions and preferences to improve their online shopping experience.
- As a significant number of orders (66.55% of total orders) come from three south-eastern states of Brazil i.e. Sao Paulo, Rio de Janeiro, and Minas Gerais so to reduce the freight cost and delivery time of the products, Target has to continue building a strong seller network to improve customer buying experience in such regions.
- To attract more customers from the northern regions of Brazil, Target has to work on the existing customer experience by reducing average freight cost and average time to delivery. Target has to take some measures to improve the supply base by attracting more vendors in these regions. There is ample scope for making profits from northern regions as well.
- Target has to develop a good social omnipresence. It should have footprints across all social media platforms to reach new potential customers and sellers. Since the count of customers and sellers is very less in most of the northern regions of Brazil.