# **Kristy Monique Vasquez**

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People first - Organizational Change Management Consultant with extensive experience in organizational communication /training, readiness assessment analysis, implementing strategies to maximize adoption, increase revenue and maximize efficiency.

## **Change Management Analyst**

10/2024 to 04/2025

Dollar Tree Corporation - Chesapeake, VA

- Implemented ADAKAR methodology for end-user adoption, communication and training plans for Workday transformation at Dollar Tree Stores.
- Created Frequently Asked Questions (FAQs) from demo questions sessions related to Workday for Talent Acquisition, PEX, Compensation, Payroll, Performance/Learning and Core HCM key process and role changes.
- Developed internal communications for all leadership levels regarding process, workflow, and role changes in Workday HCM/Payroll transformation.
- Assessed readiness assessments/qualitative data from live virtual polls, live evaluation questionnaires and UAT surveys to identify Workday training and communication gaps.

### **Organizational Change Manager**

04/2024 - 07/2024

Inland Empire Health Plan - Rancho Cucamonga, CA

- Led a full cycle Jive to SharePoint migration OCM plan for 6,000 employees, increasing adoption and awareness.
- Partnered with Enablement SMEs to create New User Experience FAQs and WIIFMs for end-user reinforcement.
- Managed projects using Agile and Waterfall approaches, adapting methodology based on project complexity and client needs.

### **Organizational Change Manager**

10/2022 - 04/2024

ONESource HR - Los Angeles, CA

- Developed and executed OCM training and communication plans for new HCM user app technology initiatives, enhancing employee empowerment and autonomy.
- Conducted readiness assessments to identify key stakeholders and employee resistance, ensuring smooth transitions for technology transformations.
- Created 30-day Playbooks for leadership transitions, facilitating seamless onboarding processes for new leaders.

#### **Organizational Change Management Consultant**

07/2021 - 10/2022

Trellix - Plano, TX

- Led change management initiatives utilizing ADKAR and Lewin theories to enhance lateral communication within Global Sales Operations team.
- Managed international sales operations organizational change management projects, including Salesforce and Clari process/integration changes.
- Developed communication/training materials and conducted stakeholder analysis to mitigate and identify risks/resistance for all levels of an organization.

# Organizational Chang Management / Transportation Demand Management Consultant L.A. Metro/Innovative TDM Solutions, CA

- Utilized survey analysis and readiness evaluations to acquire data on Average Vehicle Ridership (AVR) for LA Metro/ITS.
- Introduced marketing, change, and communication plans to promote SaaS ridematch technology and ride-sharing initiatives.

• Conducted stakeholder analysis to identify and mitigate resistance within the organization.

Sales Trainer 02/2019 - 06/2019

Seek Business Capital, Los Angeles, CA

- Trained new sales team members in corporate policies, selling strategies, and product expertise.
- Revised commission system, leading to increased commissions for associates.
- Implemented Salesforce for lead management and phone-based agent training.
- Established phone scripts to reduce talk time and boost upselling for the sales team.

### Sales / Organizational Change Management Consultant

04/2017 - 06/2018

PayrollCentric - Los Angeles, CA

- Conducted individual interviews and surveys using Survey Monkey to gather data.
- Identified resistance areas and performance gaps through root cause analysis methods.
- Created employee development opportunities, leading to increased empowerment and a 20% improvement in customer service and employee satisfaction.

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## Master of Science in Change Management and Leadership

Pepperdine University Graziadio Business School, Los Angeles, CA

Bachelor of Science in Psychology

University of Phoenix, Pasadena, CA

### **Technical Proficiencies**

Microsoft 365 (including Power BI & Project), G-Suite, ADP Payroll, Survey Monkey, GoToMeeting, RidePro, eCopy PDF Pro Office, Sisense, Clari, Lessonly, Microsoft Teams, Zoom, Slack, Smartsheet, Azure DevOps

#### Certifications

**Employee Transportation Coordinator** 

South Coast Air Quality Management District (SCAQMD)