

Uganda Martyrs University
School of Arts and Social Sciences
Department of Governance and Peace Studies

Master of Research and Public Policy, Year II 2016/17 Class
Unit: Leadership and Public Policy

Final Assessment Examination (Written Examination)

Date: Monday December 11, 2017

Time: 2:00-5:00pm

Instruction

1. Please read the instructions carefully before answering the questions.
 2. Do not write anything on this question paper. All planning work should be done in the answer booklet provided.
 3. Answer **Three** questions in all. Question **one is compulsory** and any other two of your choice.
 4. Your answers must be written in good English, clear handwriting and orderly.
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- 1) Write short notes (not less than half a page on each) on FIVE of the following concepts/terms in the way they are understood and used in leadership and public policy:
 - a) Leadership and Public Policy
 - b) Transformational and transactional leadership
 - c) Emotional Intelligence
 - d) Machiavellian Political Skills and organizational change
 - e) Bureaucratic Politician and decision making
 - f) Organizational culture and changing context
 - 2)
 - a) With illustration and practical examples, define the concept functional leadership.
 - b) John Adair once stated that integrity is one of the qualities of leadership "...which makes people trust you. And trust is of central importance in all personal relationships. Integrity means literally personal wholeness. It also conveys the sense of adherence to standards or values outside yourself – especially the truth. Trust and truth are first cousins". Examine the reality of this quality of leadership in regards to leadership role in public policy processes in any country of your choice.

- 3) Leadership is not only necessary but fundamental to policy making and implementation processes. Examine this assertion in reference to specific examples of any policies in a country of your choice.
- 4) Trait theory is one of the theories of leadership that supports the assertion that "leaders are born but not made". Account for the validity of this assertion in context of public policy.
- 5) In 2012, the world economic forum ran a survey to identify issues of concern to citizens of the world and they identified two top issues as crucial; first, there is less trust between citizens and leaders; secondly, there is less trust in policies the governments establish, they don't have faith that those policies work. In line with the second findings, examine why citizens have lost faith in policies and their leadership in Africa today and what type of leaders do we want for African?

Best wishes