

Uganda Martyrs University

THE SCHOOL OF ARTS AND SOCIAL SCIENCES

DEPARTMENT OF GOVERNANCE, PEACE AND
INTERNATIONAL STUDIES

MASTER OF ARTS IN LOCAL GOVERNANCE
AND HUMAN RIGHTS

FINAL ASSESSMENT

LGHR-305: PROCUREMENT AND CONTRACT MANAGMENT

DATE: Tuesday 19th January, 2023

Time allowed: 3hrs: 9.30am – 12.30pm

Instructions to Candidates:

1. Answer Any *FOUR* questions of your choice
2. All questions carry equal marks
3. Do not write anything on this question paper
4. Start every question on a new page
5. Mobile phones are *NOT* allowed in the examination room

QUESTION ONE

Procurement corruption is one of the most common and lucrative white-collar 'crimes' in government machinery in Uganda. Corruption is high in the public procurement domain because of the great 'opportunities' in the acquisition of government goods, services and works.

- a) Differentiate corruption from fraud (3marks)
- b) Explain the most common red-flags of corruption and procurement fraud (10marks)
- c) Examine the various ways through which procurement fraud may be controlled (12marks)

QUESTION TWO

- a) As a newly appointed manager of a busy organization, argue the case to management of PMC Ltd that procurement is not a single activity but a process (15marks)
- b) What specific added value is contributed by purchasing professionals at each phase in the procurement process? (10marks)

QUESTION THREE

- a) Define 'procurement planning' and mention the key players in the preparation and implementation of a public procurement plan (5marks)
- b) Discuss some of the challenges encountered during procurement planning (10marks)
- c) Explain the critical success factors in public procurement planning (10marks)

QUESTION FOUR

The main purpose of bid evaluation is to determine the most suitable service provider not necessarily the lowest evaluated substantially responsive bid among the bids submitted within a stipulated time frame.

- a) Explain the process through which entities undergo during bid evaluation (10marks)
- b) Discuss Five evaluation methodologies that may be adopted by the evaluation team during bid assessment (15marks)

QUESTION FIVE

“Global warming, air pollution, and weather-related tragedies have been on the increase in recent times. This has called for the need to adopt more environmentally-friendly practices to make our planet more habitable and sustainable. Green Procurement is one of such practices”.

- a) Examine the benefits associated with the adoption of environmental purchasing (10marks)
- b) Explain the drawbacks in attempt to adopt green procurement (10marks)
- c) Suggest any five possible solutions to overcome the drawbacks in (b) above (5marks)

QUESTION SIX

In recent years public-private partnerships have been introduced by the government to acquire and develop nationwide infrastructure as well as offer opportunities to improve service delivery. In 2010, the government adopted the Public-Private Partnership Framework Policy for Uganda. In line with the new policy, the provision of public services and infrastructure were to remain with the relevant government departments and state enterprises, with local government authorities tasked with the responsibility of identifying, developing and managing public-private partnership projects. The government anticipated that the policy would result in more efficient development of public infrastructure and an increase in economic growth and foreign direct investments.

Required;

- a) Examine the common misconceptions associated with the PPPs (10marks)
- b) Using relevant examples and illustrations where need be, explain any **five** forms of PPPs known to you. (15marks)

End of Question Paper