

Uganda Martyrs University

Faculty of Agriculture

B. Agriculture I, Semester II Final Assessment: 2015/2016

Course Unit: PPM 1201 Project Planning and Management

Time: 09:30 am – 12:30 pm

Date: Wednesday 04th May 2016

Instructions:

- i. Answer four (4) questions
 - ii. Do not write anything on a question paper
 - iii. Time: Three hours
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1. (a) Define a project
(b) Define project management
(c) (i) ^{define} A stakeholder
(ii) Give six reasons why stakeholder analysis should be carried out before any project is implemented.
2. (a) State three project control techniques
(b) Using one of the techniques, demonstrate diagrammatically how you can control time in a project of 1 year with the following activities to be implemented (buying land, setting up buildings, stocking chicks, marketing the eggs, selling off the birds as off layers).
3. (a) State any eight sources of risk in a project
(b) State eight methods of project risk management
4. (a) Using a diagram, explain the lifecycle of a project
(b) Poor project planning is almost synonymous with project failure. Give and explain any five mistakes done at planning stage that increase chances of project failure.
5. (a) Give six reasons explaining why some projects are closed before their planned closure date.
(b) Differentiate between project monitoring, project evaluation and project audit. Give reasons why each one of these activities is done in a project

6. (a) Organizations running multiple projects need to do a SWOT analysis. Write SWOT in full. What is the purpose of doing a SWOT analysis?

(b) Project objectives must be SMART. Write in full SMART

(c) State five characteristics of a project

7. (a) Demand analysis is a critical step in determining production capacity of a project. List four statistical methods used in demand forecasting.

(b) Define the following as used in determining the financial feasibility of projects.

(i) Payback period

(ii) Average rate of return

(iii) Time value of money

(iv) Internal rate of return

8. (a) Define the following terms as used in project control

(i) Critical path

(ii) Activity

(b) (i) Give any two reasons why projects should be monitored

(ii) Explain how you can use a log frame to monitor projects