

Uganda Martyrs University

Institute of Ethics and Development Studies

Bachelor/Diploma Democracy and Development Studies – Distance Learning

Module 6: Project Planning and Management

End of Year Two (2009/2010) Examination

Monday, 14th June 2010

2:00pm – 5:00pm

Instructions

1. Please read the instructions carefully before answering the questions
 2. Read each question carefully and write legibly
 3. Answer **any two** questions
 4. Each question should be started on a new page
 5. Each question should cover a maximum of 3 pages
 6. Main points should be written as sub-headings to each paragraph
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1. Project management is the discipline of planning, organizing and managing resources to bring about the successful completion of specific project goals and objectives.
 - a) Discuss the key functions of a project manager? **(15 marks)**
 - b) Why do projects fail? **(15 marks)**
2. Madina Group of companies is planning to replace a national reserve forest with a factory manufacturing plastics that will provide employment to 2 million Ugandans. What are the environmental impacts of such development projects and programmes? **(30 marks)**
3. Discuss the main reasons why monitoring is considered a vital element in achieving more successful and sustainable investments for development. **(30 marks)**
4. Stakeholder analysis is very important in the early stages of project planning. What are the likely consequences to any project if a stakeholder analysis is not carried out? **(30 marks)**
5. Write short notes on the following:
 - a) Stakeholder analysis **(10 marks)**
 - b) Participatory planning **(10 marks)**
 - c) Project appraisal **(10 marks)**