

Uganda Martyrs University

School of Arts and Social Sciences

Department of Governance, Peace and International Studies

Master of Arts in Local Governance and Human Rights

Year II & III: 2022/2023 (2020/2021 Intakes)

MADS 2110 PUBLIC POLICY AND ADMINISTRATION

END OF MODULE EXAMINATION

Date: Wednesday 21st June 2023

Time: 9:30am-12:30pm

INSTRUCTIONS:

1. Read the instructions very carefully.
2. Answer three questions in all; One from section A (compulsory) and any other two from section B.
3. Question 1 carries 40 Marks, and all other questions carry 30 Marks.
4. Each answer must start on a new page.
5. Write clearly and neatly, unreadable work attracts loss of marks.

QUESTIONS:

SECTION A: COMPULSORY QUESTION

- 1) a) The policy cycle or stage model provided a strong theoretical lens on how to structure a policy or come-up with a policy document. With your knowledge of the policy cycle, any guidelines or policy, and policy problem of your choice, develop a policy (document) to address the policy problem you have chosen. The policy document must clearly show the structure and provide an overview of the key elements that constitute the policy.
[25 Marks]
- b) As Public Administrator, illustrate the steps you will take to ensure that the above policy is well implemented and address the problem you have chosen.
[15 Marks]

SECTION B: ANSWER ANY TWO QUESTIONS OF YOUR CHOICE

- 2) a) New Public Management (NPM) thinking is believed to shape the current discourse and practice of public administration. Illustrate how the NPM has informed the P(p)ublic A(a)dmistration and management thinking and practice.
[15 Marks]
- b) The recent district score card has highlighted many challenges that districts as public agencies face in their efforts to provide services to the citizens. With practical examples, discuss the challenges districts face and with your knowledge of the NPM thinking, discuss how two of the key tenets

of NPM you highlighted above can be applied to solve any four challenges you have highlighted. [15 Marks]

- 3) Multiple Stream Framework (MSF) is one of the public policy process theories that emphasizes the role of multiple actors in policy making processes. Kingdon who advanced the theory asserts that, policy is the result of three streams; problem, policy and political streams, which must converge. With the knowledge of this theory and practical example of your choice, elaborate the elements of the three streams and illustrate how the theory can be applied to situate a policy problem. [30 Marks]
- 4) Among other tools for policy communication is policy brief. Policy briefs *"provide a summary of findings for an issue or problem, targeted analysis, and, often, recommendations for policy"* (Antonopoulou, et al., 2021). Based on any policy problem that you clearly structure, develop a 2 to 3 paged policy brief addressed to responsible Ministry or Department or Agency which is responsible in addressing the problem. [30 Marks]
- 5) Budgeting and planning are important part and function of the public sector. it is believed to be the epitome of any successful policy, particularly in facilitating the implementation of policies and its processes. Despite the importance, evidence has also shown that poorly planned/drawn budget can undermine planned policies. As a student who has explored the theories, processes, tools and instruments for ensuring effective public policies and their management, respond to the questions below. Your response should be informed by an example of any developing country or any of its sector (ministry or department or agency).
 - a) Analyse the role of budget cycle (budgeting) in improving service delivery in the public sector. [15 Marks]
 - b) Analyse the challenges of public sector budgeting and discuss the ways that can be used to address the challenges. [15 Marks]

Good Luck!