## Modern Systems Analysis and Design

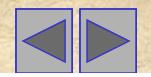
Fourth Edition

Jeffrey A. Hoffer Joey F. George Joseph S. Valacich

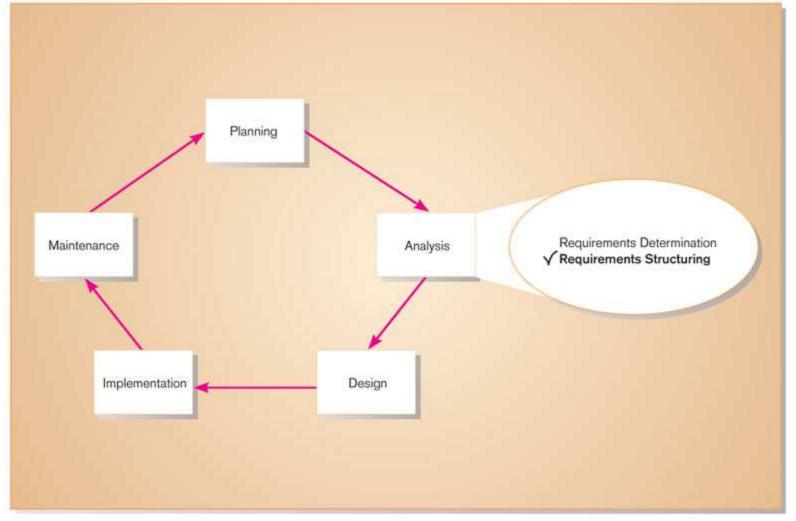
# Chapter 7 Structuring System Process Requirements

## Learning Objectives

- ✓ Understand logical process modeling via data flow diagrams (DFDs).
- ✓ Draw DFDs of well structured process models.
- ✓ Decompose DFDs into lower-level diagrams.
- ✓ Balance high-level and low-level DFDs.
- Explain differences between current physical, current logical, new physical, and new logical DFDs.
- ✓ Use DFDs for analyzing information systems.
- ✓ Explain use cases and use case diagrams.

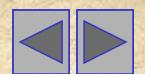


 $Figure \ 7-1 \ {\it Systems development life cycle with the analysis phase highlighted}$ 



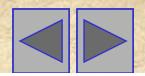
### **Process Modeling**

- Graphically represent the processes that capture, manipulate, store, and distribute data between a system and its environment and among system components
- Utilize information gathered during requirements determination
- Processes and data structures are modeled



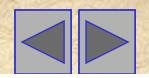
## Process Modeling (cont.) Deliverables and Outcomes

- Context data flow diagram (DFD)
  - Scope of system
- DFDs of current physical and logical system
  - Enables analysts to understand current system
- DFDs of new logical system
  - Technology independent
  - Show data flows, structure, and functional requirements of new system
- Thorough description of each DFD component



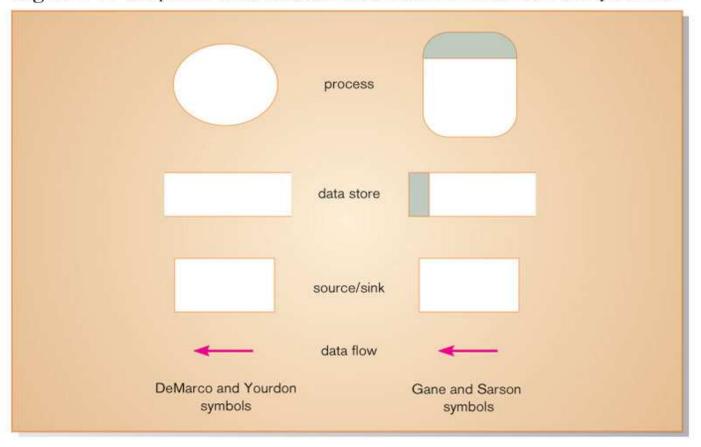
## Data Flow Diagram (DFD)

- A picture of the movement of data between external entities and the processes and data stores within a system
- Difference from system flowcharts:
  - DFDs depict logical data flow independent of technology
  - Flowcharts depict details of physical systems



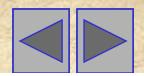
## **DFD Symbols**

Figure 7-2 Comparison of DeMarco and Yourdon and Gane and Sarson DFD symbol sets



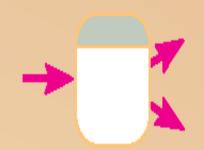
## DFD Symbols (cont.)

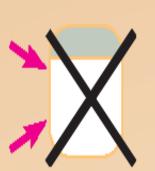
- Process: work or actions performed on data (inside the system)
- Data store: data at rest (inside the system)
- Source/sink: external entity that is origin or destination of data (outside the system)
- Data flow: arrows depicting movement of data



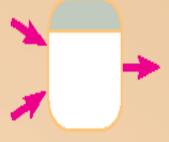
# DFD Diagramming Rules Process



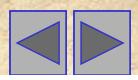




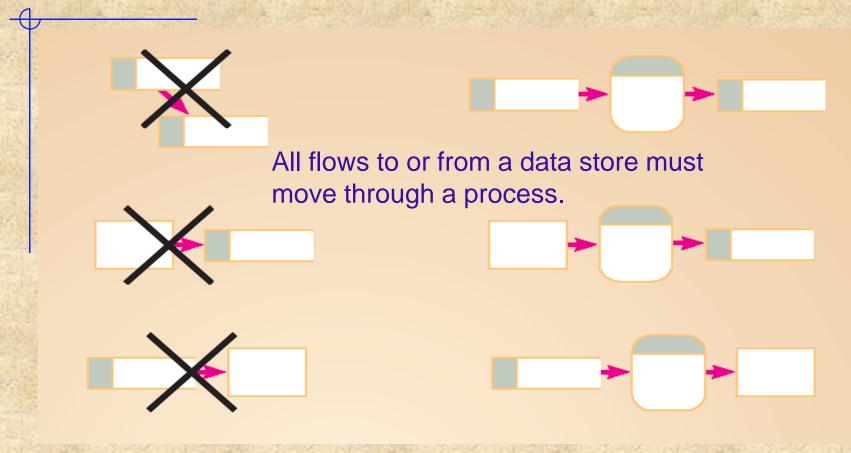
No process can have only outputs or only inputs...processes must have both outputs and inputs.



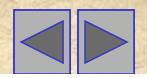
Process labels should be verb phrases.



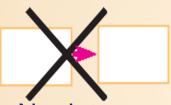
## DFD Diagramming Rules Data Store



Data store labels should be noun phrases.



## DFD Diagramming Rules Source/Sink

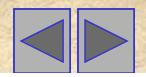




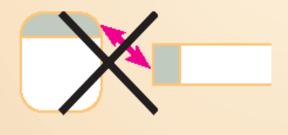
No data moves directly between external entities without going through a process.

Interactions between external entities without intervening processes are outside the system and therefore not represented in the DFD.

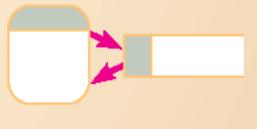
Source and sink labels should be noun phrases.

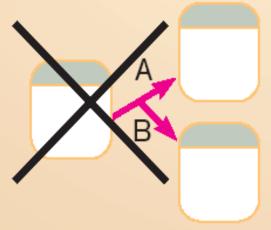


## DFD Diagramming Rules Data Flow

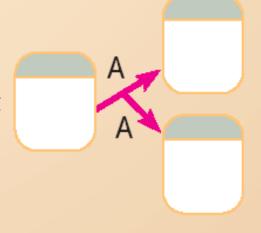


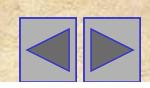
Bidirectional flow between process and data store is represented by two separate arrows.



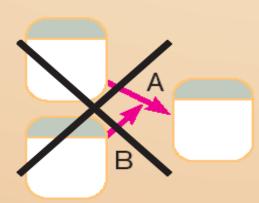


Forked data flow must refer to exact same data item (not different data items) from a common location to multiple destinations.

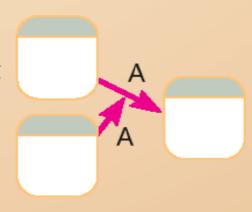


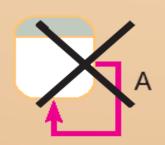


# DFD Diagramming Rules Data Flow (cont.)

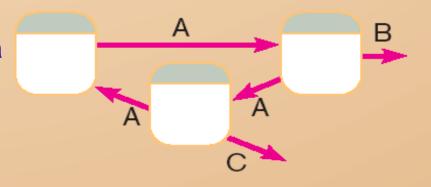


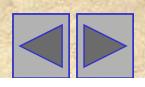
Joined data flow must refer to exact same data item (not different data items) from multiple sources to a common location.





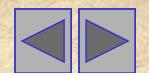
Data flow cannot go directly from a process to itself, must go through intervening processes.





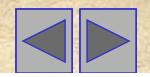
# DFD Diagramming Rules Data Flow (cont.)

- Data flow from a process to a data store means update (insert, delete or change).
- Data flow from a data store to a process means retrieve or use.
- Data flow labels should be noun phrases.



## **Functional Decomposition**

- An iterative process of breaking a system description down into finer and finer detail
- High-level processes described in terms of lower-level sub-processes
- DFD charts created for each level of detail



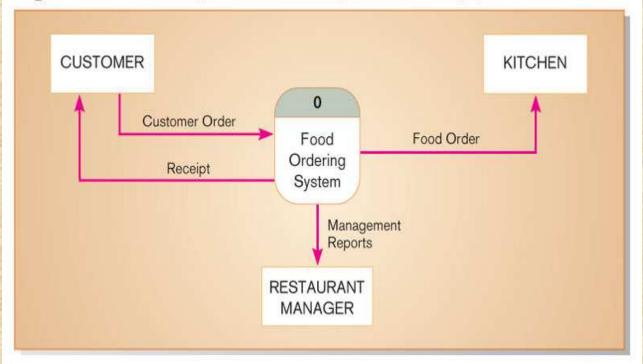
### **DFD** Levels

- Context DFD
  - Overview of the organizational system
- ♦ Level-0 DFD
  - Representation of system's major processes at high level of abstraction
- ♦ Level-1 DFD
  - Results from decomposition of Level 0 diagram
- ♠ Level-n DFD
  - Results from decomposition of Level n-1 diagram



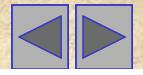
## **Context Diagram**

Figure 7-4 Context diagram of Hoosier Burger's food ordering system



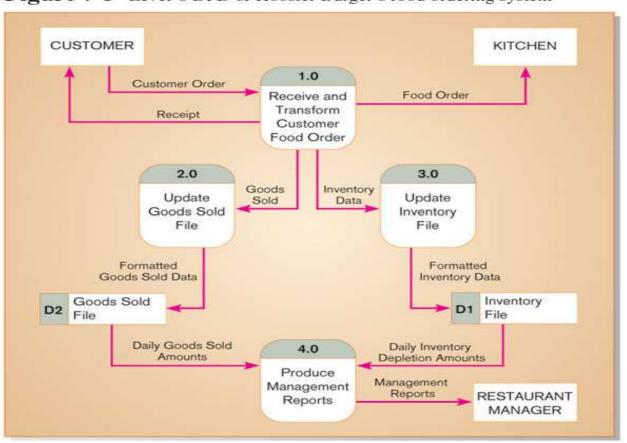
Context diagram shows the system boundaries, external entities that interact with the system, and major information flows between entities and the system.

NOTE: only one process symbol, and no data stores shown.



### Level-0 DFD

Figure 7-5 Level-0 DFD of Hoosier Burger's food ordering system

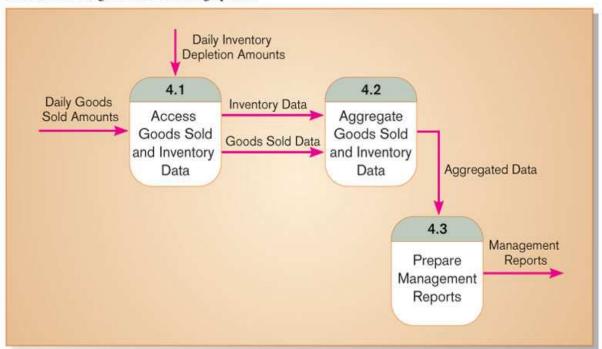


Level-0 DFD shows the system's major processes, data flows, and data stores at a high level of abstraction.

Processes are labeled 1.0, 2.0, etc. These will be decomposed into more primitive (lower-level) DFDs.

### Level-1 DFD

Figure 7-8 Level-1 diagram showing the decomposition of Process 4.0 from the level-0 diagram for Hoosier Burger's food ordering system



Level-1 DFD shows the sub-processes of one of the processes in the Level-0 DFD.

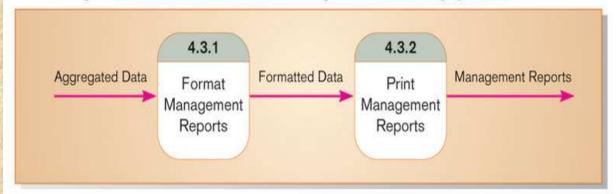
This is a Level-1 DFD for Process 4.0.

Processes are labeled 4.1, 4.2, etc. These can be further decomposed in more primitive (lower-level) DFDs if necessary.



### Level-n DFD

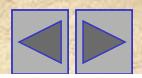
**Figure 7-9** Level-2 diagram showing the decomposition of Process 4.3 from the level-1 diagram for Process 4.0 for Hoosier Burger's food ordering system



Level-*n* DFD shows the sub-processes of one of the processes in the Level *n-1* DFD.

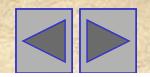
This is a Level-2 DFD for Process 4.3.

Processes are labeled 4.3.1, 4.3.2, etc. If this is the lowest level of the hierarchy, it is called a *primitive DFD*.



## **DFD** Balancing

- The conservation of inputs and outputs to a data flow process when that process is decomposed to a lower level
- Balanced means:
  - Number of inputs to lower level DFD equals number of inputs to associated process of higherlevel DFD
  - Number of outputs to lower level DFD equals number of outputs to associated process of higher-level DFD



### **Unbalanced DFD**

Figure 7-10a An unbalanced set of data flow diagrams - Context diagram

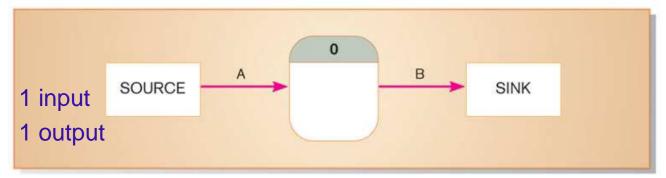
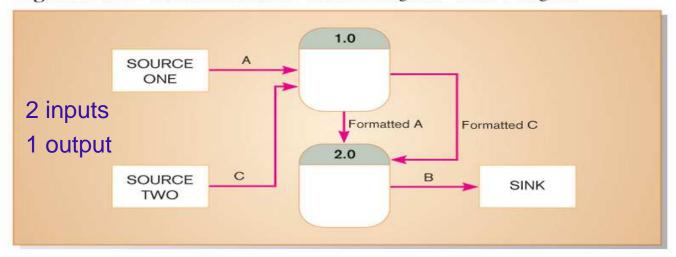
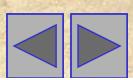


Figure 7-10b An unbalanced set of data flow diagrams - Level-0 diagram

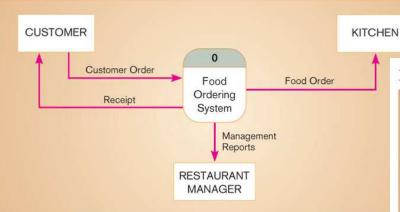


This is unbalanced because the process of the context diagram has only one input but the Level-0 diagram has two inputs.



### **Balanced DFD**

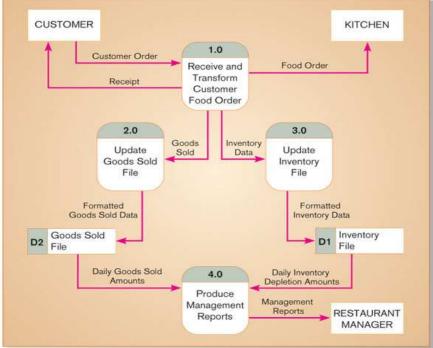


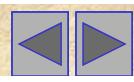


These are balanced because the numbers of inputs and outputs of context diagram process equal the number of inputs and outputs of Level-0 diagram.

1 input2 outputs

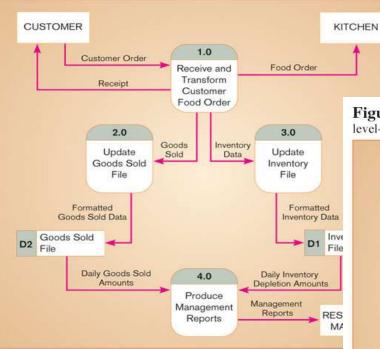
Figure 7-5 Level-0 DFD of Hoosier Burger's food ordering system





## Balanced DFD (cont.)

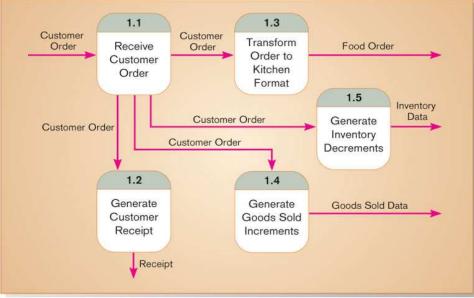
Figure 7-5 Level-0 DFD of Hoosier Burger's food ordering system

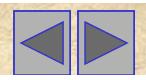


1 input4 outputs

These are balanced because the numbers of inputs and outputs to Process 1.0 of the Level-0 diagram equals the number of inputs and outputs to the Level-1 diagram.

**Figure 7-7** Level-1 diagram showing the decomposition of Process 1.0 from the level-0 diagram for Hoosier Burger's food ordering system





## Data Flow Splitting

Figure 7-11a Example of data flow splitting - Composite data flow

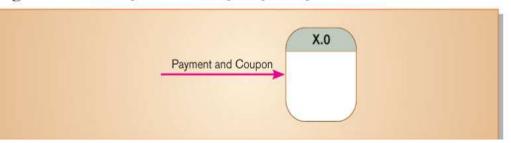
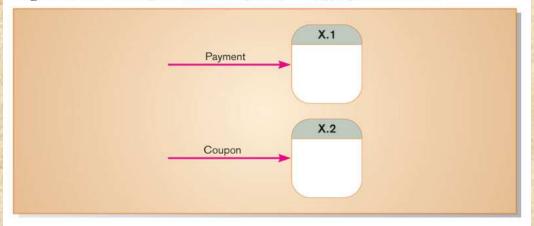


Figure 7-11b Example of data flow splitting - Disaggregated data flows



A composite data flow at a higher level may be split if different parts go to different processes in the lower level DFD.

This remains balanced because the same data is involved, but split into two parts.

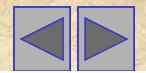


### More DFD Rules

#### **Table 7-3** Advanced Rules Governing Data Flow Diagramming

- Q. A composite data flow on one level can be split into component data flows at the next level, but no new data can be added and all data in the composite must be accounted for in one or more subflows.
- R. The inputs to a process must be sufficient to produce the outputs (including data placed in data stores) from the process. Thus, all outputs can be produced, and all data in inputs move somewhere: to another process or to a data store outside the process or onto a more detailed DFD showing a decomposition of that process.
- S. At the lowest level of DFDs, new data flows may be added to represent data that are transmitted under exceptional conditions; these data flows typically represent error messages (e.g., "Customer not known; do you want to create a new customer"?) or confirmation notices (e.g., "Do you want to delete this record"?).
- T. To avoid having data flow lines cross each other, you may repeat data stores or sources/sinks on a DFD. Use an additional symbol, like a double line on the middle vertical line of a data store symbol or a diagonal line in a corner of a sink/source square, to indicate a repeated symbol.

(Source: Adapted from Celko, 1987.)



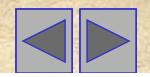
## Four Different Types of DFD

### Current Physical

- Process labels identify technology (people or systems) used to process the data.
- Data flows and data stores identify actual name of the physical media.

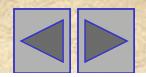
### Current Logical

- Physical aspects of system are removed as much as possible.
- Current system is reduced to data and processes that transform them.



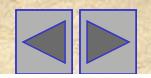
# Four Different Types of DFD (cont.)

- New Logical
  - Includes additional functions
  - Obsolete functions are removed
  - Inefficient data flows are reorganized
- New Physical
  - Represents the physical implementation of the new system

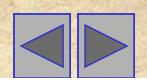


## Guidelines for Drawing DFDs

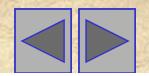
- Completeness
  - DFD must include all components necessary for system.
  - Each component must be fully described in the project dictionary or CASE repository.
- Consistency
  - The extent to which information contained on one level of a set of nested DFDs is also included on other levels.



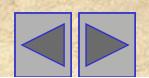
- Timing
  - Time is not represented well on DFDs.
  - Best to draw DFDs as if the system has never started and will never stop.
- Iterative Development
  - Analyst should expect to redraw diagram several times before reaching the closest approximation to the system being modeled.



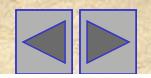
- Primitive DFDs
  - Lowest logical level of decomposition
  - Decision has to be made when to stop decomposition



- Rules for stopping decomposition
  - When each process has been reduced to a single decision, calculation or database operation
  - When each data store represents data about a single entity
  - When the system user does not care to see any more detail

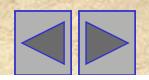


- Rules for stopping decomposition (continued)
  - When every data flow does not need to be split further to show that data are handled in various ways
  - When you believe that you have shown each business form or transaction, online display and report as a single data flow
  - When you believe that there is a separate process for each choice on all lowest-level menu options



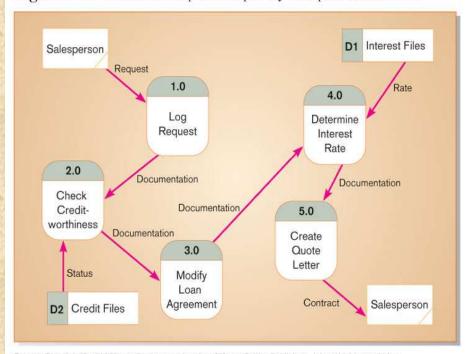
## Using DFDs as Analysis Tools

- Gap Analysis
  - The process of discovering discrepancies between two or more sets of data flow diagrams or discrepancies within a single DFD
- Inefficiencies in a system can often be identified through DFDs.



# Using DFDs in Business Process Reengineering

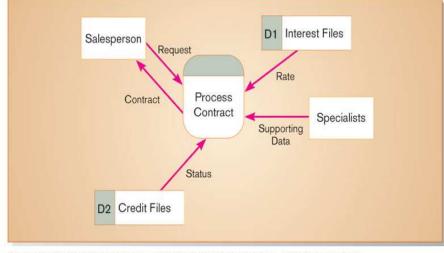
Figure 7-20 IBM Credit Corporation's primary work process before BPR



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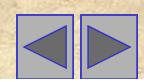
Before: Credit approval process required six days

Figure 7-21 IBM Credit Corporation's primary work process after BPR



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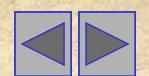
After: process 100 times as many transactions in the same time



### **Use Cases**

Depiction of a system's behavior or functionality under various conditions as the system responds to requests from users

Full functioning for a specific business purpose



# UML Use Case Diagram Symbols

**Use Case** 

Actor

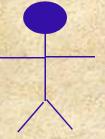
Boundary

Connection

Include relationship

Extend relationship

<<extend>>

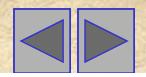




<<include>>

### What is an Actor?

- Actor is an external entity that interacts with the system.
- Most actors represent user roles, but actors can also be external systems.
- An actor is a role, not a specific user; one user may play many roles, and an actor may represent many users.

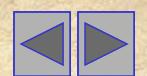


### What is a Boundary?

A boundary is the dividing line between the system and its environment.

Use cases are within the boundary.

Actors are outside of the boundary.

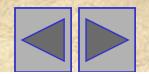


### What is a Connection?

A connection is an association between an actor and a use case.

Depicts a usage relationship

Connection does not indicate data flow



# What is an <<extend>> Relationship?

A connection between two use cases

Extends a use case by adding new behavior or actions

Specialized use case extends the general use case

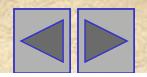
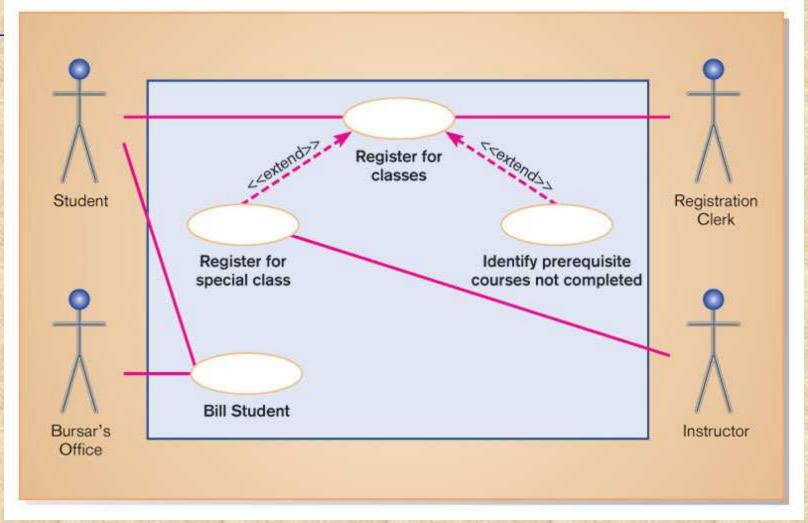


Figure 7-22 A use case diagram for a university registration system

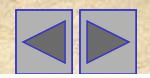




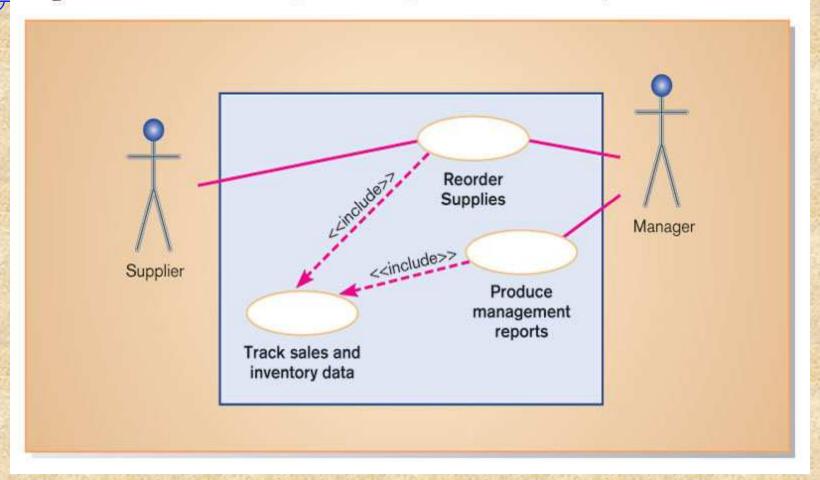
# What is an <<include>> Relationship?

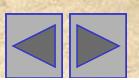
A connection between two use cases

- Indicates a use case that is used (invoked) by another use case
- Links to general purpose functions, used by many other use cases



#### Figure 7-23 A use case diagram featuring an include relationship

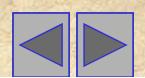




### Written Use Cases

Document containing detailed specifications for a use case

Contents can be written as simple text or in a specified format



### Summary

- In this chapter you learned how to:
  - Understand logical process modeling via data flow diagrams (DFDs).
  - Draw DFDs of well structured process models.
  - Decompose DFDs into lower-level diagrams.
  - Balance high-level and low-level DFDs.
  - Explain differences between current physical, current logical, new physical, and new logical DFDs.
  - Use DFDs for analyzing information systems.
  - Explain use cases and use case diagrams.

