Effect of marketing messages and consumer engagement on economic performance: evidence from Weibo

Marketing messages and consumer engagement

1565

Received 22 July 2019 Revised 25 December 2019 3 June 2020

Accepted 4 June 2020

Jia Chen and Gang Kou

Southwestern University of Finance and Economics, Chengdu, China Yi Peng

University of Electronic Science and Technology of China, Chengdu, China Xiangrui Chao

Sichuan University, Chengdu, China

Feng Xiao

Southwestern University of Finance and Economics, Chengdu, China, and Fawaz E. Alsaadi

King Abdulaziz University, Jeddah, Saudi Arabia

Abstract

Purpose – Social media commerce provides a convenient way for users to share information and interact with each other. Few studies, however, have examined the effect of marketing messages and consumer engagement behaviors on the economic performance of marketing. This study, therefore, explored the economic performance of social media in terms of marketing messages and consumer engagement.

Design/methodology/approach – Using ordinary least squares regression and data collected from Weibo and Maoyan, this study analyzed the effects among marketing messages, consumer engagement and movie ticket sales.

Findings – The results indicated that marketing messages on Weibo had a positive effect on box office revenues, while consumer engagement behavior (whether personal or interactive) did not affect box office revenues. The results suggested that marketing messages on social media have more salient effects for predicting economic performance than consumer engagement behaviors.

Originality/value – This study underscores the importance of social media in consumer purchasing behavior. The findings also extend the literature related to commerce and product message design on social media platforms.

Keywords Social media, Marketing messages, Consumer engagement, Box office Paper type Research paper

1. Introduction

The animated film *Monkey King: Hero Is Back* was released in China on July 10, 2015. Before its release, about 100 celebrities had been asked to recommend the film through their social media accounts, which resulted in wide discussion among the public. By August 2015, the film's official Weibo account had published 793 posts, of which 617 were user-generated content. The engagement between the official and public accounts increased enthusiasm for the film. As a result, topics related to the movie generated more than 978,000 consumer interactions on Weibo. The film ultimately grossed 956 m yuan, making it China's most successful animated film at the time (Weibo, 2015). This event shows how, the public can



This research has been partially supported by grants from the National Natural Science Foundation of China (#U1811462, #71725001, #71874023 and #71910107002) and the major project of the National Social Science Foundation of China (19ZDA092).

Vol. 30 No. 5, 2020 pp. 1565-1581 © Emerald Publishing Limited 1066-2243 DOI 10.1108/INTR-07-2019-0296 access and generate social media messages, which can then be broadcast immediately (Liu et al., 2018).

Social media platforms such as Facebook (http://facebook.com), Twitter (http://twitter.com) and Weibo (http://weibo.com) have become the main tools for online communication among millions of users (Oh et al., 2017). Users can access information on public social media accounts and then broadcast it immediately (Wang et al., 2019). Therefore, with its advantages of content generation and consumer engagement, social media has become a primary means of marketing for many companies (Wang and Feng, 2017). On social media, firms' marketing messages can attract users' attention and induce further internal reactions (Rahimnia and Hassanzadeh, 2013). Businesses, therefore, regard social media as an important part of their marketing strategies (Chen and Lin, 2019; Zhang et al., 2019).

Marketing messages have informational and visual aspects that can affect the user's experience. Informativeness can enhance the effectiveness of marketing messages by conforming to users' preferences (Ducoffe, 1996). Informativeness in marketing messages aims to give users enough information to facilitate purchasing decisions. At the same time, for marketing messages, social media platforms allow consumers to comment on or "like" preferred content (Dallas *et al.*, 2012), thereby generating communication information. User interactions can increase cohesiveness among consumers and thus affect marketing outcomes (Prahalad and Ramaswamy, 2004; Chao *et al.*, 2019). Social media users can receive guidance and recommendations from others and make purchasing decisions accordingly (Williams, Forthcoming). Therefore, companies enable consumers to form relationships and potentially gain business value through interactions with those consumers on social media (Culnan *et al.*, 2010). As such, social media has become an important means by which businesses can influence consumers' attitudes, opinions and purchasing behaviors.

The success of a business depends on its ability to influence and engage consumers in making purchasing decisions. Although many companies focus on designing marketing messages and engaging with users online, it is common for companies to experience failure on social media. On Twitter, for example, the success rate of companies is less than one percent (Wang et al., 2019). Therefore, a pertinent question arises: what are the reliable indicators of economic performance on social media? Marketing managers generally lack a clear answer to this question.

Product promotion on social media is mainly reflected through marketing messages and consumer engagement. Previous studies have focused on the relationship between consumer engagement and economic performance on social media (Oh *et al.*, 2017; Chen and Lin, 2019; Wang *et al.*, 2019). Marketing studies, meanwhile, have focused on the design of marketing messages (Yadav and Pavlou, 2014). Yet, when marketing messages are published on social media, some generate a great deal of user interaction (e.g. through "likes" and comments), while others generate very little. It is very important, therefore, for a company to know how to use the two abovementioned kinds of information on social media to promote product sales and achieve better marketing performance.

Drawing on previous studies, this study designed a model to examine the effect of marketing messages and consumer engagement on box office performance. We investigated the relationship between the number of marketing messages, personal and interactive consumer engagement on Weibo, and opening weekend movie box office performance. We mainly focused on the effects of marketing messages and consumer engagement found on social media. The informativeness of marketing messages was found to be positively related to a movie's future economic performance; consumer engagement behavior, meanwhile, did not appear to be important for box office revenues. As such, information promotion through social media can be said to play a significant role in product sales. Therefore, since there are differences between traditional e-commerce and social media commerce, companies should seek different strategies for product promotion on social media.

Marketing

consumer

engagement

messages and

The rest of this paper is organized as follows. The next section reviews the relevant literature. The third section presents the research model and hypotheses. The fourth section describes the empirical study and the selection of variables. The fifth part presents the methods and results. The last section discusses the findings and their implications for research and practice.

2. Literature review

2.1 Social commerce

Social commerce refers to individuals' activities on social media platforms, where the activities correspond to commercial processes such as exchanges or purchases (Yadav et al., 2013). Today, social commerce is an important part of e-commerce transactions and business activities in visual communities (Dong and Wang, 2018). Social commerce integrates interactions and commerce on social media platforms based on social media technologies and commerce practices (Liang and Turban, 2011). Specifically, technological features – such as comments, like/share/follow options and social recommendation – serve to support social commerce (Curty and Zhang, 2013). In this way, social media technologies form the foundation of online consumer interaction and business activity. At the same time, the key aspect of social commerce is commercial activity. However, some social media platforms, such as Weibo, have no business functions. Social activity on such social media platforms can increase commercial benefits by providing leads and sales (Wang et al., 2019). Such activity has served to further promote the success of social commerce. Therefore, on a single platform, the connections between individual users offer great potential for social commerce.

Previous research studies on social media marketing mainly focus on the design of marketing messages and content, including information valence (Chevalier and Mayzlin, 2006), availability (Duan *et al.*, 2008), content format (Martins *et al.*, 2019; Kou *et al.*, Forthcoming) and emotional content (Yoo and Kim, 2014; Li *et al.*, Forthcoming). These studies typically focus on the effects of marketing messages on user experience and whether they are effective for attracting users (Ducoffe, 1996; Lee *et al.*, 2018). However, those studies tend to use social media as a research background and ignore the uniqueness of social media marketing. Therefore, such studies usually do not differentiate social media marketing from other types of online marketing. Meanwhile, some other studies usually pay more attention to the technical factors of social media than the specific characteristics of marketing, such as perceived usefulness (Schindler and Bickart, 2012). While these studies have deeply investigated technical factors, there has been little focus on the marketing effects of social media feedback. This study, therefore, aimed to investigate the relationship between marketing messages on social media and economic performance.

2.2 Consumer engagement

Consumer engagement refers to consumer behaviors focused on specific firms or brands with motives that go beyond purchasing (Doorn *et al.*, 2010). Previous studies have classified online consumer engagement as either social or conventional. Social engagement mainly occurs on social media sites, such as Facebook and Weibo, while conventional engagement mainly occurs on firms' websites (Gomez *et al.*, 2015). Consumer engagement on social media involves discussing consumer content and interacting with other consumers (Heinonen, 2011). Therefore, consumer engagement on social media creates an environment for the reception and exchange of information (Kaplan, 2012). Previous studies have examined the effect of social media engagement on business outcomes and user awareness (Chevalier and Mayzlin, 2006; Schindler and Bickart, 2012; Kou *et al.*, 2019). For example, compared to positive reviews by consumers, negative ratings and reviews can have a greater impact on

INTR 30,5

1568

product sales (Chevalier and Mayzlin, 2006). Increasing user participation tends to have a positive effect on consumption intention (Schindler and Bickart, 2012). Many previous studies have investigated the influence of word of mouth (WOM) on movie ticket sales. For example, the volume, valence and rate of WOM usually affect box office sales and movie rankings (Duan *et al.*, 2008; Oh *et al.*, 2017). Therefore, consumer engagement on social media can be said to be strongly related to product consumption.

Some studies have explored consumer engagement on social media by identifying the antecedents and consequences of online WOM (Barger *et al.*, 2016; Pansari and Kumar, 2017; Chen and Lin, 2019). The effect of online WOM tends to be moderated by the sources and content of WOM; therefore, higher consumer participation means higher product sales (Rui *et al.*, 2013). As a special social market, online consumer engagement can be categorized by the level of consumer input, namely, the consumption of information, self-expression and self-realization and participation in social interaction (Oh *et al.*, 2017). For example, reading content on Weibo can be categorized as information consumption, while "liking" a video can be categorized as participation. Therefore, a detailed investigation of the different levels of activity in consumer engagement could be highly desirable. In addition to online WOM, it would also be useful to further analyze how different consumer engagement behaviors on social media affect economic performance.

3. Theresearch model and hypotheses

In prior studies, uses and gratifications (U&G) theory has provided a functionalist explanation for why people actively use media to communicate (Calder et al., 2009). In general, there are four dimensions of U&G theory: information, personal identity, integration and social interaction and entertainment (McQuail, 1985). Information refers to receiving relevant messages, seeking advice and opinions and learning security with knowledge in immediate surroundings. Personal identity refers to finding reinforcement for personal value, identifying with others on the media platform and gaining personal insight. Integration and social interaction refer to gaining insight and a sense of belonging, finding social interaction and conversation and connecting with others. Finally, entertainment refers to relaxing emotions, escaping from problems and receiving intrinsic cultural or aesthetic enjoyment (McQuail, 1985).

U&G theory has been used to examine information in the context of online experience and interactive marketing (Ratish and Baron, 2007; Bronner and Neijens, 2006). For example, Kaur et al. (2020) found that entertainment and affection related to U&G were positively associated with purchase intention regarding virtual goods on social media. Meanwhile, Aluri et al. (2016), using a U&G approach, examined the relationships between traveler's satisfaction and purchase intention on social media; they found that informativeness and social interaction directly influenced traveler's satisfaction and purchase intentions. Finally, Nusenu et al. (2018), also adopting a U&G approach, found that consumer social interaction played an important role in value creation activities at different stages.

Marketing messages are marketing stimuli that can provide relevant product information to users (Wang *et al.*, 2019). Specifically, informativeness, as the informational element of a marketing message, can strongly attract attention and responses from users (Rahimnia and Hassanzadeh, 2013). An individual's response is mainly mediated by cognitive responses that reflect the consumer's evaluation process when interacting with stimuli. In social media contexts, a recipient's cognitive reactions refer to individual engagement (Sirdeshmukh *et al.*, 2002). Previous studies have shown that "likes" and comments are important metrics of consumer engagement on social media (Hoffman and Fodor, 2010). For instance, a Facebook user who clicks "like" is more engaged than the average user; he or she might spend more money on "liked" products than those that are not "liked" (He *et al.*, 2013). Therefore,

Marketing

consumer

engagement

participant interaction is a key concern on social media and is an important part of consumer engagement. Consumer engagement behavior on social media is usually divided into personal and social interaction (Calder et al., 2009). Personal engagement refers to selfexpressive behavior (Schau and Gilly, 2003), while social interaction engagement is more interactive and serves to maintain connections in a community (Lin et al., 2014). Therefore, marketing messages and consumer engagement can be applied to U&G theory frameworks.

Building on U&G theory and conceptualization, Calder et al. (2009) examined the relationship between consumer engagement and advertising effectiveness. Using that study's framework, Oh et al. (2017) examined the economic performance of consumer engagement on social media. For the present study, we used the frameworks of both Calder et al. (2009) and Oh et al. (2017) to examine marketing messages and consumer engagement in relation to economic performance. Figure 1 presents the conceptual model.

3.1 Informativeness

Social media mainly relies on mobile terminals, providing concise, timely and interactive information to users. The goal of social media marketing messages is to provide relevant and effective content to trigger positive personal responses from users (Kim and Han, 2014). Informativeness, described as the ability to inform consumers about product types, can be used to analyze the information's effectiveness for satisfying consumer preferences (Ducoffe, 1996). The goal of social media marketing is to provide users with effective content at the right time so they can obtain favorable personal utilitarian value (Wang et al., 2019). The utilitarian value of social media marketing messages depends on providing enough information to facilitate consumer buying decisions (Wan et al., 2016). Therefore, large volumes and mixed forms of information (e.g. videos, images and text) are needed to clearly describe a product or service (Wang et al., 2019).

Previous studies have found that the informativeness of advertising has a positive effect on participants' evaluations of advertising quality (Kim and Han, 2014; Martins et al., 2019). On social media, marketing messages play an important role in users' sense of personal utilitarian value. Marketing messages that are simple, sufficient and timely can better attract users' attention and help users solve problems (Zhou et al., 2012). For instance, consumers can assess whether a product meets their needs in terms of function, price and after-sales service. The advantage of informative marketing messages is that they can facilitate consumers' purchasing decisions (Zhang and Benyoucef, 2016). Thus, we propose the following:

H1. Ceteris paribus, a positive relationship exists between the informativeness of marketing messages and product sales.

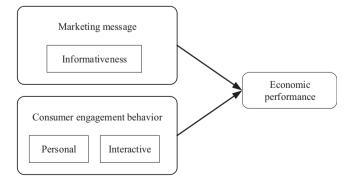


Figure 1. The conceptual model: marketing messages and consumer engagement behavior in relation to economic performance

INTR 30.5

1570

This study used the measure of movie marketing messages on Weibo as the predictor variable for informativeness.

3.2 Personal engagement

Personal engagement manifests as the intrinsic enjoyment a user derives from using a site (Wang, 2006). With personal engagement, users can seek stimulation and inspiration from a site and affirm their value by interacting with others (Calder *et al.*, 2009). Prior studies have found that consumers feel more involved when they engage in criticism, compliments or suggestions with regard to an organization or a product. Studies have also found that the higher a user's participation in a social networking site, the better the personal satisfaction (Pagani and Mirabello, 2011; Zhang *et al.*, 2015).

Social media platforms allow consumers to seek information. On Weibo, for example, users can search for information on a movie that interests them and follow other profiles. When users read news about the movie, they can "like" that information. With personal consumer engagement on social media, there is intrinsic motivation; therefore, people are more likely to use the content than those who are not involved in personal engagement (Pagani and Mirabello, 2011). Previous studies have found that active consumer engagement can improve a firm's economic performance and give it competitive advantages in dynamic e-commerce (Brodie *et al.*, 2013). On Facebook, for instance, consumers were found to spend five times as much on goods or brands they "liked" compared to those they did not "like" (He *et al.*, 2013). Thus, H2 is proposed as follows:

H2. Ceteris paribus, there is a positive relationship between personal engagement and product sales.

This study used the measure of the "likes" a movie received on Weibo as a predictor variable for personal engagement.

3.3 Interactive engagement

Interactive engagement often refers to gaining insight from and identifying with the circumstances of others (Calder *et al.*, 2009). In interactive engagement, users get more value from socializing, participating and receiving input from others in the community (Pagani and Mirabello, 2011). Users can also obtain fun and useful information to guide future decisions. Previous research has shown that interactive engagement has the advantage of encouraging consumer learning, commitment and brand loyalty (Keller, 2009).

Previous studies have examined the effect of interactive engagement on e-commerce and advertising. For instance, Jo et al. (2007) explored the interactive engagement of WOM in online commerce. Interactive engagement has been found to promote communication between potential and existing consumers through interaction (Gillin, 2008). There is also a positive correlation between the effectiveness of an advertisement and a user's interactive engagement (Lee et al., 2018). When consumers use social television (TV) sites, interactive engagement usually affects both active and passive behaviors (Pagani and Mirabello, 2011). Therefore, social media platforms provide more services that encourage user interaction. Weibo users, for example, can communicate and reply by publishing text content; in this way, they can express and adopt opinions about topics. One study found that interactive engagement behavior can enhance a user's experience with a product and increase the likelihood of purchase (Sudhir et al., 2016). One important reason for this is that users tend to trust and value the opinions of their friends when discussing products (Sahni et al., 2018). Thus, the third hypothesis is proposed:

H3. Ceteris paribus, there is a positive relationship between interactive engagement and product sales.

Marketing messages and consumer engagement

1571

4. Data and variables

Data were captured using web crawlers for Sina Weibo for samples of movies released in mainland China between April 2018 and March 2019. We used the movie name as a keyword and collected Weibo data with movie information. Data for each movie were downloaded within seven days before its release, including the number of "likes" and comment data on Weibo (https://weibo.com). These data mainly came from movies' official and personal microblogs. We deleted movie samples with no informativeness or users' interaction information; finally, 153 movie samples were selected.

We also obtained detailed information (e.g. box office and movie type) for each movie's opening weekend from Maoyan (https://piaofang.maoyan.com). Maoyan is a leading movie portal with real-time box office data from theaters nationwide. There were two main reasons for using movies for verification data in this study: first, sales data for movies can be publicly obtained; therefore, previous studies have tended to use movie data to analyze the effects of social networks on product sales (Duan et al., 2008; Wang et al., 2015). Second, by 2018, there were 280 m Weibo users from around China with an interest in movies, and these users have played an important role in movie's box office performance (Weibo, 2018).

4.1 Dependent variables

Box office revenue is an important indicator of a movie's performance (Duan et al., 2008; Oh et al., 2017). In this study, the main dependent variable was each movie's opening weekend box office revenue obtained from Maoyan. The opening weekend usually includes Friday, Saturday and Sunday. Previous studies have shown that box office revenues during the opening weekend usually account for more than half of a movie's sales during its entire release period and are therefore an important measure of a film's overall performance (Duan et al., 2008; Wang et al., 2015). Opening weekend box office revenues were collected immediately after the film's release; this helped to avoid endogeneity problems that might have existed for the film (Duan et al., 2008).

4.2 Independent variables

Independent variables were divided into two categories: social media and control variables. *4.2.1 Social media variables.* The number of blogs posted on Weibo about a movie represented informativeness. We obtained the number of relevant blogs for seven days before a movie's release. The informativeness of a marketing message mainly included blog content related to the movie that could give audiences relevant information and increase their interest. Social media users are motivated to share blogs with peers and discuss movies with other users. Previous studies have highlighted the importance of informativeness in webbased marketing (Chen and Lin, 2019). The purpose of concise, timely marketing messages is to attract consumers' attention and help them understand the products (Zhou *et al.*, 2012).

Previous studies have examined the relationships between social media variables and economic performance. For instance, Ding et al. (2017) examined the effect of Facebook "likes" on box office revenues, confirming that they affect consumers' buying behaviors. Similarly, Facebook "likes" can promote information sharing (Jin et al., 2011). A social media "like" is an important personal engagement behavior that can connect individuals with movies they like (Oh et al., 2017). Based on previous studies, we used "likes" for movies on Weibo as social media variables. The "like" button allows users to express their views and shows support for

INTR 30,5

1572

movies or other products. Therefore, we downloaded the number of "likes" a movie received for seven days before its release.

Social media comments can express consumers' opinions about a product (Wang *et al.*, 2019) and thus comprise a type of interactive engagement that binds individuals to products. Likewise, comments on Weibo affect early product adoption behaviors through immediate dissemination. This is a factor in the success of a social media distribution strategy ahead of a movie's release. Comments reflect accumulated consumer attitudes about a movie over time. Therefore, we also downloaded the number of comments related to a movie seven days before its release. Table 1 provides descriptions of the key variables. Table 2 shows the correlation matrix of the key variables.

4.2.2 Control variables. Since the movies selected for this study were all released nationwide, the influence of different screening ranges on box office performance was not considered. Prior research has found that movie genre is also related to box office revenue (Elberse and Eliashberg, 2003). However, that variable differs from other variables in its effect on box office revenue (Oh *et al.*, 2017). Therefore, the control variable, genre, included eight types: romance (9.15%), drama (26.14%), action (18.95%), comedy (18.95%), animation (15.69%), documentary (1.96%), thriller (6.54%) and horror (2.61%). Table 3 shows the genre distribution for all movies in the study.

5. Thedata analysis and results

Using a robust ordinary least squares (OLS) stepwise regression model, the opening weekend box office revenue, Log (Open revenues_i), for movie i was regressed on informativeness (Log (Blogs_i)) and personal (Log (Likes_i)) and interactive (Log (Comments_i)) consumer engagement behavior. With the control variable of genre (Genre_i), Huber—White Sandwich estimators were used to resolve heteroscedasticity and normality in the multiple regression method (Sauerbrei et al., 2006). The advantage of this method is that it does not change the evaluation

Key variable	Source	Data type	Period	Description and measurement
$Open$ $revenues_i$	Maoyan	Numeric	First weekend	Opening weekend revenue (in tens of thousands) for movie i
$Blogs_i$	Sina Weibo	Numeric	Seven days prior	Number of blogs for movie i
$Likes_i$	Sina Weibo	Numeric	Seven days prior	Number of "likes" for movie i
$Comments_i$	Sina Weibo	Numeric	Seven days prior	Number of comments for movie i
Genre _i	Maoyan	Binary	Not applicable	Genre type: romance, drama, action, comedy, animation, documentary, thriller and horror

Table 1. Descriptive statistics of the key variables

Table 2. Pearson's correlation matrix of the key variables

		1	2	3	4
1 2 3 4	Open revenues _i Blogs _i Likes _i Comments _i	1 0.575** 0.496** 0.335**	1 0.904** 0.552**	1 0.586**	1
Note(s)): **p < 0.05				

of the coefficients but has a more reasonable *p*-value (Oh *et al.*, 2017). The stepwise regression model thus provided a robust explanation for the relationship between informativeness and consumer engagement behavior in a film's economic performance.

Marketing messages and consumer engagement

1573

5.1 The measurement model

Following prior research (Elberse and Eliashberg, 2003; Liu, 2006), this study used log-linear formulation in the model. Log-linear formulation is consistent with theoretical models of consumers' decision-making processes, where movie revenues can be viewed as a series of conditional probabilities applied to the consumer base (Duan *et al.*, 2008). We separately examined informativeness and personal and interactive consumer engagement behavior in relation to economic performance. The first model was for *Comments_i*, the second for *Likes_i* and the third for *Blogs_i*. Model 4 tested all three independent variables, and model 5 added the control variable (genre). The models are as follows:

$$Log(Open\ revenues_i) = \gamma_0 + \gamma_1 \times Log(Comments_i) + \theta_i$$
 (1)

$$Log(Open \, revenues_i) = \gamma_0 + \gamma_1 \times Log(Likes_i) + \theta_i \tag{2}$$

$$Log(Open \, revenues_i) = \gamma_0 + \gamma_1 \times Log(Blogs_i) + \theta_i \tag{3}$$

$$Log(Open\ revenues_i) = \gamma_0 + \gamma_1 \times Log(Blogs_i) + \gamma_2 \times Log(Likes_i) + \gamma_3 \times Log(Comments_i) + \theta_i$$

$$\tag{4}$$

$$Log(Open\ revenues_{i}) = \gamma_{0} + \gamma_{1} \times Log(Blogs_{i}) + \gamma_{2} \times Log(Likes_{i}) + \gamma_{3} \times Log(Comments_{i})$$

$$+ \gamma_{4} \times Romance_{i} + \gamma_{5} \times Drama_{i} + \gamma_{6} \times Action_{i} + \gamma_{7} \times Comedy_{i}$$

$$+ \gamma_{8} \times Animation_{i} + \gamma_{9} \times Documentary_{i} + \gamma_{10} \times Thriller_{i}$$

$$+ \gamma_{11} \times Horror_{i} + \theta_{i}$$
(5)

Here, γ_0 is the intercept, θ_i is the error term and γ_1 , γ_2 and γ_3 are the robust coefficient values of informativeness and consumer engagement behavior.

5.2 The data analysis and results

Table 4 shows that the first model, $Log(Comments_i)$, has a robust R-squared value of 0.201. The second, $Log(Likes_i)$, has a higher robust R-squared value of 0.229. The third, $Log(Blogs_i)$, has a robust R-squared value of 0.293. These indicate a very significant positive effect on

Genre	Frequency	Percentage	
Romance	14	9.15	
Drama	40	26.14	
Action	29	18.95	
Comedy	29	18.95	
Animation	24	15.69	
Documentary	3	1.96	
Thriller	10	6.54	Table 3.
Horror	4	2.61	Genre distribution of
N	153		l movies in the study

	Model 1	Model 2	Model 3	Model 4	Model 5
Log(Comments _i) Log(Likes _i)	0.389 (6.430)***	0.441 (7.011)***		$\begin{array}{c} -0.020 \; (-0.175) \\ -0.059 \; (-0.371) \end{array}$	-0.042 (-0.386) -0.091
Log(Blogs;) Romance			0.775 (8.191)***	0.884 (3.868)***	0.994 (4.62)*** 0.994 (-1.356) 0.635 (-1.072)
Drama Action Comedy					$-0.033 \left(-1.073\right) \\ -0.086 \left(-0.143\right) \\ -0.381 \left(-0.638\right)$
Animation Documentary Thriller					-0.258 (-0.430) $-1.120 (-1.656)*$ $-0.019 (0.031)$
Cons Robust R-squared	5.877 (21.665)*** 0.201	5.638 (21.242)*** 0.229 49.382	6.030 (30.862)*** 0.293	6.158 (20.28)*** 0.298 24.830	-0.556 (-0.501) 6.575 (10.016)*** 0.422 11.172
Note(s): * $p < 0.1$, *** $p < 0$.	0.01, t-test values are in parenthesis	renthesis		00017	1

Table 4. Robust ordinary least squares regression of box office revenue, $Log(Open\ revenues_i)$ as the dependent variable

opening weekend box office. Regarding the effect of all variables, model 4 had a robust *R*-squared value of 0.298. $Log(Comments_i)$ and $Log(Likes_i)$ did not have a significant effect on opening weekend box office, only the number of blogs contributed to opening weekend revenues. In model 4, the coefficients suggest that every ten percent increase in the number of blogs increased opening weekend box office revenues by 8.84%. Therefore, the informativeness of marketing messages has an important positive influence on opening weekend revenues. Model 5, with the control variable $Genre_i$, generated a robust R-squared value of 0.422, similar to the results for the predictor variables. The unstandardized solutions of coefficients suggest that every ten percent increase in the number of blogs increased opening weekend revenues by 9.94%. However, $Log(Comments_i)$ and $Log(Likes_i)$ did not have a significant effect on opening weekend revenues.

The results, therefore, indicated that the effect of personal and interactive consumer engagement behavior on opening weekend box office was negligible, while the informativeness of marketing messages had a significant effect. Hypothesis 1 is thus supported, but hypotheses 2 and 3 are not.

One possible explanation for the insignificant effect of consumer engagement on movie box office revenues is that marketing messages provide richer multimedia information than consumer engagement, thereby attracting more consumer attention and resolving the asymmetry in consumers' adoption of film information (Song et al., 2019). Previous studies have found that marketing messages on social media are more readable and helpful, which may increase the likelihood of users' attention, thereby increasing awareness of a movie (Oh et al., 2015). Meanwhile, another previous study found that consumer engagement on third-party platforms (e.g. social media) had no significant effect on box office revenues (Song et al., 2019); the present study's results are consistent with those findings. Therefore, marketing messages have a positive effect on product sales, while consumer engagement is insignificant.

5.3 Robustness tests

For the robustness tests, we selected the total box office for the first and second weeks as the dependent variable *Log (Two weeks revenuesi)* for each movie (models 6 and 7). More than 80% of the box office for most movies was accumulated during the first two weeks, indicating that the total box office revenue of the first two weeks is a reliable measurement variable. It is worth noting that the two-week box office involves data for a period after the film's release; therefore, this measure may be influenced by consumers who watched a movie and discussed it on social media (Oh *et al.*, 2015). In Table 5, by further expanding the release date, we can see that social media still had a significant effect on box office. In particular, informativeness had positive effects, indicating a high possibility of watching a movie after seeing information on Weibo. The robust *R*-squares of models 6 and 7 were 0.295 and 0.406, respectively, consistent with the results of models 4 and 5; that is, social media had a significant correlation with a film's economic performance. Table 6 presents the results of hypothesis verification.

6. Discussion

This study examined the impact of social media informativeness and consumer engagement behavior (personal and interactive) on movie's box office revenues using data from Weibo. The informativeness of marketing messages was found to be positively related to a movie's economic performance, while consumer engagement behavior did not have an impact. Therefore, information promotion through social media can be said to play an important role in product sales.

INTR 30.5		Model 6	Model 7
30,5 1576 Table 5. Robust ordinary least	Log(Comments;) Log(Likes;) Log(Blogs;) Romance Drama Action Comedy Animation Documentary Thriller Horror	-0.025 (-0.200) -0.044 (-0.259) 0.909 (3.729)***	-0.030 (-0.256) -0.093 (-0.591) 1.033 (4.468)*** -0.788 (-1.210) -0.536 (-0.841) -0.001 (-0.002) -0.285 (-0.444) -0.173 (-0.269) -0.916 (-1.259) 0.138 (0.208) -0.458 (-0.643)
squares regression of box office revenue, <i>Log</i> (<i>Two weeks revenues</i> ;) as the dependent variable	cono	2.288 (7.069)*** 0.295 24.268 lues are in parenthesis	2.582 (3.661)*** 0.406 10.399

	Hypotheses	Results
	H1: <i>Ceteris paribus</i> , a positive relationship exists between the informativeness of marketing messages and product sales	Supported
	H2: Ceteris paribus, there is a positive relationship between personal engagement and product sales	Not supported
n	H3: Ceteris paribus, there is a positive relationship between interactive engagement and product sales	Not supported

Table 6. Hypothesis verification results

6.1 Key findings

This study provides empirical support for the effects of marketing messages and consumer engagement on economic performance. Previous research has suggested that businesses should analyze the factors affecting consumer purchases to gain competitive advantage (He et al., 2015). This study performed such analysis using Weibo and used empirical testing to help advance theories of marketing and consumer behavior. We found that the number of marketing messages on Weibo positively affected movie's performance, while consumer engagement did not. One possible explanation is that Weibo is mainly used for information dissemination and sharing rather than generating product-specific information (as with e-commerce) (Oh et al., 2017). Thus, the effect of consumer engagement on product sales was diminished. A previous study found that the richness of media information affected users' purchasing decisions (Goh et al., 2012). Therefore, we can consider that Weibo, as a social media platform, has a richer channel of information dissemination that is more conducive to marketing movies. This confirms that, compared to e-commerce platforms, on social media, the effects of information dissemination and consumer participation on product sales are different. This positive relationship between marketing messages (informativeness) and product sales means that information on Weibo can effectively attract consumers and improve their understanding of marketing information. Such product-related information increases the channels for consumers to obtain product information, enhancing the likelihood of making purchases (Martins et al., 2019).

In addition, consumer perceptions of marketing messages on social media highlight the importance of such content. Even if consumers interact less with marketing messages, they

Marketing messages and consumer engagement

1577

6.2 Implications for practice

This study's findings have several useful managerial implications. Since increased product information was found to predict economic performance, companies can improve product sales by increasing product information on Weibo, even if there is no user engagement behavior (e.g. "likes" or comments). The results indicated that for every ten percent increase in the number of product information blogs, revenues increased by 9.94%. Thus, to expand publicity, marketing managers can devote more resources to developing content about products on Weibo. This has great significance for the dissemination of product information among consumers.

Moreover, marketing managers should provide customers with more information about products. This study found that consumer engagement had a negligible impact on product sales. Marketing messages, however, are important for attracting consumers and expanding product sales. Therefore, delivering high-quality product information on social media is an important and effective way to increase product sales.

6.3 Limitations and future research

Despite its significant findings, this study has some limitations. First, this study mainly examined the effects of official and personal microblogs on movie's box office revenues. Future research studies should analyze the different effects of these two types of microblogs on product sales. Second, this study focused on Weibo's influence on a film before its release. After a film is released, Weibo still affects subsequent box office revenues, which can be further explored in future research studies. Finally, the relationship between marketing messages and consumer engagement can be further explored, along with the economic effects.

References

- Aluri, A., Slevitch, L. and Larzelere, R. (2016), "The influence of embedded social media channels on travelers' gratifications, satisfaction, and purchase intentions", Cornell Hospitality Quart, Vol. 57 No. 3, pp. 250-267.
- Barger, V., Peltier, J. and Schultz, D. (2016), "Social media and consumer engagement: a review and research agenda", *Journal of Research in Interactive Marketing*, Vol. 10 No. 4, pp. 268-287.
- Brodie, R., Ilic, A., Juric, B. and Hollebeek, L. (2013), "Consumer engagement in a virtual brand community: an exploratory analysis", *Journal of Business Research*, Vol. 66 No. 1, pp. 105-114.
- Bronner, F. and Neijens, P. (2006), "Audience experiences of media context and embedded advertising: a comparison of eight media", *International Journal of Market Research*, Vol. 48 No. 1, p. 81.
- Calder, B.J., Malthouse, E.C. and Schaedel, U. (2009), "An experimental study of the relationship between online engagement and advertising effectiveness", *Journal of Interactive Marketing*, Vol. 23, pp. 321-331.
- Chao, X., Kou, G., Peng, Y. and Alsaadi, F.E. (2019), "Behavior monitoring methods for trade-based money laundering integrating macro and micro prudential regulation: a case from China", Technological and Economic Development of Economy, Vol. 25 No. 6, pp. 1081-1096.
- Chen, S. and Lin, C. (2019), "Understanding the effect of social media marketing activities: the mediation of social identification, perceived value, and satisfaction", *Technological Forecasting* and Social Change, Vol. 140, pp. 22-32.

- Chevalier, J. and Mayzlin, D. (2006), "The effect of word of mouth on sales: online book reviews", *Journal of Marketing Research*, Vol. 43 No. 3, pp. 345-354.
- Curty, R.G. and Zhang, P. (2013), "Website features that gave rise to social commerce: a historical analysis", Electronic Commerce Research and Applications, Vol. 12, pp. 260-279.
- Culnan, M.J., McHugh, P.J. and Zubillaga, J.I. (2010), "How large US companies can use Twitter and other social media to gain business value", MIS Quarterly Executive, Vol. 9 No. 4, pp. 243-259.
- Dallas, T.U.T., Susarla, A. and Tan, Y. (2012), "Social networks and the diffusion of user-generated content: evidence from YouTube", *Information System Research*, Vol. 23 No. 1, pp. 23-41.
- Ding, C., Cheng, H.K., Duan, Y. and Jin, Y. (2017), "The power of the "like" button: the impact of social media on box office", *Decision Support Systems*, Vol. 94, pp. 77-84.
- Dong, X. and Wang, T. (2018), "Social tie formation in Chinese online social commerce: the role of IT affordances", *International Journal of Information Management*, Vol. 42, pp. 49-64.
- Doorn, J.V., Lemon, K.N., Mittal, V., Nass, S., Pick, D., Pirner, P. and Verhoef, P.C. (2010), "Customer engagement behavior: theoretical foundations and research directions", *Journal of Service Research*, Vol. 13 No. 3, pp. 253-266.
- Duan, W., Gu, B. and Whinston, A. (2008), "The dynamics of online word-of-mouth and product sales an empirical investigation of the movie industry", *Journal of Retailing*, Vol. 84 No. 2, pp. 233-242.
- Ducoffe, R.H. (1996), "Advertising value and advertising on the web", *Journal of Advertising Research*, Vol. 36 No. 5, pp. 21-35.
- Elberse, A. and Eliashberg, J. (2003), "Demand and supply dynamics for sequentially released products in international markets: the case of motion pictures", *Marketing Science*, Vol. 22 No. 3, pp. 329-354.
- Gillin, P. (2008), Secrets of Social Media Marketing, How to Use Online Conversations and Customer Communities to Turbo-Charge Your Business, Quill Driver Books, Fresno, CA.
- Goh, K., Heng, C. and Lin, Z. (2012), "Social media brand community and consumer behavior: quantifying the relative impact of user-and marketer-generated content", *Information Systems Research*, Vol. 24 No. 1, pp. 88-107.
- Gomez, J.B., Amado, J.B. and Montes, F.L. (2015), "Impact of IT infrastructure on customer service performance: the role of micro-IT capabilities and online customer engagement", *Proceedings of the 19th Pacific Asia Conference on Information Systems, Singapore*, pp. 1-16.
- He, W., Zha, S. and Li, L. (2013), "Social media competitive analysis and text mining: a case study in the pizza industry", *International Journal of Information Management*, Vol. 33 No. 3, pp. 464-472.
- He, W., Wu, H., Yan, G., Akula, V. and Shen, J. (2015), "A novel social media competitive analytics framework with sentiment benchmarks", *Information and Management*, Vol. 52 No. 7, pp. 801-812.
- Heinonen, K. (2011), "Consumer activity in social media: managerial approaches to consumers' social media behavior", Journal of Consumer Behavior, Vol. 10 No. 6, pp. 356-364.
- Hoffman, D.L. and Fodor, M. (2010), "Can you measure the ROI of your social media marketing?", MIT Sloan Management Review, Vol. 52 No. 1, pp. 41-49.
- Jin, X., Wang, C., Luo, J., Yu, X. and Han, J. (2011), "LikeMiner: a system for mining the power of 'like' in social media networks", *Proceedings of the 17th ACM SIGKDD Conference*, San Diego, pp. 753-756.
- Jo, B., Broderick, A. and Lee, N. (2007), "Word of mouth communication within online communities: conceptualizing the online social network", *Journal of Interactive Marketing*, Vol. 21 No. 3, pp. 2-20.
- Kaplan, A. (2012), "If you love something, let it go mobile: mobile marketing and mobile social media 4×4", *Business Horizons*, Vol. 55 No. 2, pp. 129-139.

1579

Marketing

consumer

messages and

- Kaur, P., Dhir, A., Chen, S., Malibari, A. and Almotairi, M. (Forthcoming), "Why do people purchase virtual goods? a uses and gratification (U&G) theory perspective", *Telematics and Informatics*, doi: 10.1016/j.tele.2020.101376.
- Keller, K.L. (2009), "Building strong brands in a modern marketing communications environment", Journal of Marketing Communications, Vol. 15 Nos 2-3, pp. 139-155.
- Kim, Y.J. and Han, J. (2014), "Why smartphone advertising attracts customers: a model of web advertising, flow, and personalization", Computers in Human Behavior, Vol. 33, pp. 256-269.
- Kou, G., Chao, X., Peng, Y. and Alsaadi, F.E. (2019), "Machine learning methods combined with financial systemic risk", Technological and Economic Development of Economy, Vol. 25 No. 5, pp. 716-742.
- Kou, G., Yang, P., Peng, Y., Xiao, F., Chen, Y. and Alsaadi, F.E. (Forthcoming), "Evaluation of feature selection methods for text classification with small datasets using multiple criteria decisionmaking methods", Applied Soft Computing, doi: 10.1016/j.asoc.2019.105836.
- Lee, D., Hosanagar, K. and Nairc, H.S. (2018), "Advertising content and consumer engagement on social media: evidence from facebook", *Management Science*, Vol. 64 No. 11, pp. 5105-5131.
- Li, T., Kou, G., Peng, Y. and Shi, Y. (Forthcoming), Improving Malicious URLs Detection via Feature Engineering: Linear and Nonlinear Space Transformation Methods, Information Systems, doi: 10.1016/i.is.2020.101494.
- Liang, T.P. and Turban, E. (2011), "Introduction to the special issue social commerce: a research framework for social commerce", *International Journal of Electronic Commerce*, Vol. 16 No. 2, pp. 5-14.
- Lin, H., Fan, W. and Chau, P. (2014), "Determinants of users' continuance of social networking sites: a self-regulation perspective", *Information and Management*, Vol. 51 No. 5, pp. 595-603.
- Liu, Y. (2006). "word-of-mouth for movies: its dynamics and impact on box office revenue", *Journal of Marketing*, Vol. 70 No. 3, pp. 74-89.
- Liu, Y., Tan, C. and Sutanto, J. (2018), "A media symbolism perspective on the choice of social sharing technologies", Electronic Commerce Research and Applications, Vol. 29, pp. 19-29.
- Martins, J., Costa, C., Oliveira, T., Gonçalves, R. and Branco, F. (2019), "How smartphone advertising influences consumers' purchase intention", *Journal of Business Research*, Vol. 94, pp. 378-387.
- McQuail, D. (1985), "Sociology of mass communication", Annual Review of Sociology, Vol. 11, pp. 93-111.
- Nusenu, A., Xiao, W. and Opata, C. (2018), "U&G model as an antecedent to ascertain consumer level of participation in online value cocreation", IEEE 7th International Conference on Adaptive Science and Technology (ICAST), Accra, pp. 1-7.
- Oh, O., Eom, C.Y. and Rao, H.R. (2015), "Role of social media in social change: an analysis of collective sense-making during the 2011 Egypt revolution", *Information Systems Research*, Vol. 26 No. 1, pp. 210-223.
- Oh, C., Roumani, Y., Nwankpa, J.K. and Hu, H.F. (2017), "Beyond likes and tweets: consumer engagement behavior and movie box office in social media", *Information and Management*, Vol. 54, pp. 25-37.
- Pagani, M. and Mirabello, A. (2011), "The influence of personal and social-interactive engagement in social TV web sites", *International Journal of Electronic Commerce*, Vol. 16 No. 2, pp. 41-68.
- Pansari, A. and Kumar, V. (2017), "Customer engagement: the construct, antecedents, and consequences", Journal of the Academy of Marketing Science, Vol. 45, pp. 294-311.
- Prahalad, C.K. and Ramaswamy, V. (2004), "Co-creation experiences: the next practice in value creation", *Journal of Interactive Marketing*, Vol. 18 No. 3, pp. 5-14.
- Rahimnia, F. and Hassanzadeh, J.F. (2013), "The impact of website content dimension and e-trust on e-marketing effectiveness: the case of Iranian commercial saffron corporations", *Information and Management*, Vol. 50 No. 5, pp. 240-247.

- Ratish, N. and Baron, R. (2007), "Interactions in virtual customer environments: implications for product support and customer relationship management", *Journal of Interactive Marketing*, Vol. 21 No. 2, pp. 42-62.
- Rui, H., Liu, Y. and Whinston, A. (2013), "Whose and what chatter matters? The effect of tweets on movie sales", Decision Support System, Vol. 55 No. 4, pp. 863-870.
- Sauerbrei, W., Meier-Hirmer, C., Benner, A. and Royston, P. (2006), "Multivariable regression model building by using fractional polynomials: description of SAS, STATA and R programs", Computational Statistics and Data Analysis, Vol. 50 No. 12, pp. 3464-3485.
- Sahni, N.S., Wheeler, S.C. and Chintagunta, P. (2018), "Personalization in email marketing: the role of non-informative advertising content", *Marketing Science*, Vol. 37 No. 2, pp. 236-258.
- Schau, H. and Gilly, M. (2003), "We are what we post? Self-presentation in personal web space", *Journal of Consumer Research*, Vol. 30 No. 3, pp. 385-404.
- Schindler, R.M. and Bickart, B. (2012), "Perceived helpfulness of online consumer reviews: the role of message content and style", *Journal of Consumer Behavior*, Vol. 11 No. 3, pp. 234-243.
- Sirdeshmukh, D., Singh, J. and Sabol, B. (2002), "Consumer trust, value, and loyalty in relational exchanges", *Journal of Marketing*, Vol. 66 No. 1, pp. 15-37.
- Song, T., Huang, J., Tan, Y. and Yu, Y. (2019), "Using user- and marketer-generated content for box office revenue prediction: differences between microblogging and third-party platforms", *Information Systems Research*, Vol. 30 No. 1, pp. 1-13.
- Sudhir, K., Roy, S. and Cherian, M. (2016), "Do sympathy biases induce charitable giving? The effects of advertising content", *Marketing Science*, Vol. 35 No. 6, pp. 849-869.
- Wan, J., Lu, Y., Wang, B. and Zhao, L. (2016), "How attachment influences users' willingness to donate to content creators in social media: a socio-technical systems perspective", *Information and Management*, Vol. 54 No. 7, pp. 837-850.
- Wang, A. (2006), "Advertising engagement: a driver of message involvement on message effects", Journal of Advertising Research, Vol. 46 No. 4, p. 355.
- Wang, W. and Feng, Q. (2017), "Social media marketing: a call for attention on the nature ofmarketing", *Tsinghua Business Review*, Vol. 3, pp. 65-77.
- Wang, F., Liu, X. and Fang, E. (2015), "User reviews variance, critic reviews variance, and product sales: an exploration of customer breadth and depth effects", *Journal of Retailing*, Vol. 91 No. 3, pp. 372-389.
- Wang, W., Chen, R., Ou, C. and Ren, S. (2019), "Media or message, which is the king in social commerce? An empirical study of participants' intention to repost marketing messages on social media", *Computers in Human Behavior*, Vol. 93, pp. 176-191.
- Weibo (2015), "Weibo movie marketing white paper", available at: https://data.weibo.com/report/reportDetail?id=306, (accessed 24 December 2015).
- Weibo (2018), "Weibo movie marketing white paper", available at: https://data.weibo.com/report/reportDetail?id=430, (accessed 3 February 2019).
- Williams, M.D. (Forthcoming), "Social commerce and the mobile platform: payment and security perceptions of potential users", Computers in Human Behavior, doi: 10.1016/j.chb.2018. 06.005.
- Yadav, M.S. and Pavlou, P.A. (2014), "Marketing in computer-mediated environments: research synthesis and new directions", *Journal of Marketing*, Vol. 78, pp. 20-40.
- Yadav, M.S., Valck, K., Hennig-Thurau, T., Hoffman, D.L. and Spann, M. (2013), "Social commerce: a contingency framework for assessing marketing potential", *Journal of Interactive Marketing*, Vol. 27, pp. 311-323.
- Yoo, J. and Kim, M. (2014), "The effects of home page design on consumer responses: moderating role of centrality of visual product aesthetics", Computers in Human Behavior, Vol. 38, pp. 240-274.

Zhang, K.Z.K. and Benyoucef, M. (2016), "Consumer behavior in social commerce: a literature review", Decision Support Systems, Vol. 86, pp. 95-108.

Zhang, H., Lu, Y., Wang, B. and Wu, S. (2015), "The impacts of technological environments and cocreation experiences on customer participation", *Information and Management*, Vol. 52 No. 4, pp. 468-482.

Zhang, H., Kou, G. and Peng, Y. (2019), "Soft consensus cost models for group decision making and economic interpretations", *European Journal of Operational Research*, Vol. 27 No. 3, pp. 964-980.

Zhou, Z., Fang, Y., Vogel, D.R., Jin, X.L. and Zhang, X. (2012), "Attracted to or locked in? Predicting continuance intention in social virtual world services", *Journal of Management Information* Systems, Vol. 29 No. 1, pp. 273-306. Marketing messages and consumer engagement

1581

About the authors

Dr. Jia Chen is a lecturer in the School of Business Administration, the Southwestern University of Finance and Economics. She got her PhD from the School of Management and Economics, the University of Electronic Science and Technology of China. She has published several papers in various peer-reviewed journals and conferences.

Dr. Gang Kou is a distinguished professor of the Chang Jiang Scholars Program in the Southwestern University of Finance and Economics, managing editor of *International Journal of Information Technology & Decision Making* (SCI) and managing editor-in-chief of *Financial Innovation* (SSCI). He is also an editor of the following journals: *European Journal of Operational Research* and *Decision Support Systems*. Previously, he was a professor of the School of Management and Economics, the University of Electronic Science and Technology of China, and a research scientist in Thomson Co., R&D. He received his PhD in information technology from the College of Information Science & Technology, the University of Nebraska at Omaha; master's degree in the field of computer science, the University of Nebraska at Omaha; and B.S. degree in the Department of Physics, Tsinghua University, China. He has published more than 100 papers in various peer-reviewed journals and his papers have been cited for more than 6,000 times. Gang Kou is the corresponding author and can be contacted at: kougang@swufe.edu.cn

Dr. Yi Peng (corresponding author of the paper) is a distinguished professor of the Chang Jiang Scholars Program, the School of Management and Economics, the University of Electronic Science and Technology of China. Previously, she worked as a senior analyst for West Co., USA. Dr. Peng's research interests cover knowledge discovery in database and data mining, multi-criteria decision-making, data mining methods and modeling and knowledge discovery in real-life applications. She has published more than 50 papers in various peer-reviewed journals such as *Decision Support Systems*. She is the guest editor of *Annals of Operations Research* and *Computers & Operations Research*.

Dr. Xiangrui Chao is an associate research fellow in the School of Business, Sichuan University.

Dr. Feng Xiao is a professor in the School of Business Administration, the Southwestern University of Finance and Economics, China.

Dr. Fawaz E. Alsaadi is a professor in the Department of Information Technology, Faculty of Computing and IT, King Abdulaziz University, Jeddah, Saudi Arabia. His research interests are in the field of information technology-oriented decision-making.

Reproduced with permission of copyright owner. Further reproduction prohibited without permission.