EVENT (Develo	CIRCLE ONE /ENT (Developmental, Assessment, SPOTREP): EVENT NA		POS / NEG SPOTREP 1CIRCLE 2 ONE 3
CADET NAME:	LAST, FIRST	SQD/PLT/CO/REG: SQD → REGT	Circle one: SL PSG F
OTG/TRNG DAY#: EVAL & LANE#: WEATHER:	DD HHMM MON YY/ TRAINING EVAL# / LANE # EGREES, HUMIDITY, PRECIPITAT	DAY # DIST/DIR: MISSION: TON ENEMY SIZE:	ent, or other context. para 2-39.) STANCE / DIRECTION TYPE OF MISSION ENEMY COMPOSITION
	OTHER CONTEXT (MORALE E	TC.)	

Describe the leadership behaviors that the leader exhibits

FACTUAL OBSERVATIONS

What you saw, heard, or confirmed as truth. Observations should be on the CDT, the outcomes of the CDT's behaviors, and the effects on the unit/mission from their actions.

Can use this space for notes and to mark observations that require clarifying questions

Useful to mark observations with attributes and competencies during "Associate and Assess"

each observation should be time stamped & attached to an attribute and competency.

ASSOCIATE & ASSESS: (Identify and associate the competency/attribute that best describes the leader's actions. Para 2-39)

1	SUSTAIN (add comments on reverse)	IMPROVES (add comments on reverse)
1-	1X ATTRIBUTE OR COMPETENCY	1- 1X ATTRIBUTE OR COMPETENCY
2-	UP TO 3, MORE OVERWHELMS	2- UP TO 3, MORE OVERWHELMS
3-		3-

Discussion for SUSTAINED attributes and competencies from the front side:				
(Compare observation against the leader performance indicators and link effects and outcomes to unit performance and/or mission. Para 2-42)				
Link observations	and/or facts gained through clarifying			
questions to effects on the unit or mission.				
Write to show a connection to ALRM as clearly as possible.				
Use clear and specific examples drawn from written				
observations. No vague language.				
Discussion for IMPROVED attributes and c				
(Compare observation against the leader performance	e indicators and link effects and outcomes to unit performance and/or mission. Para 2-42)			
DISCUSSION = DOCTRI	I OPSEDVATION I			
2-	K + OBSERVATION + UNIT/MISSION			
3-				
REINFORCE & RECOMMEND: (Record	how to reinforce the leader's behavior through praise or correction. Para 2-39)			
PRAISE OR CORRECTION AND ACTIONABLE GUIDANCE ON HOW TO IMPROVE.				
SIMILAR TO PLAN OF ACTION ON DA 4856.				
SHOULD BE DEVELOPED WITH CDT				
Additional Comments:				
ROOM TO EXPAND ON WHAT WAS OBSERVED, EFFECTS ON THE UNIT, AREAS				
FOR GROWTH, OR OTHER AREAS FOR DISCUSSION AS PART OF THE				
DEVEL	LOPMENTAL COUNSELING.			
	LLENT PROFICIENT CAPABLE UNSAT			
DD MMM YY	EVALUATOR NAME/SIGNATURE: PRINT YOUR NAME / SIGNATURE			
CADET SIGNATURE: CADET SIGNS	REVIEWER (CTO/1SG)SIGN/DATE: CTO / 1SG SIGNATURE AND DATE			
	J. O. TOO GIGHTI GILE THE BALL			