# From Peer to Manager:

### **First Meeting Tips**

## Addressing the Shift in Role

### Acknowledge the role change directly

Don't pretend nothing has changed. A simple statement like, "I know this is a shift for all of us. Let's talk about how we'll work together moving forward."

### **©** Set expectations early

Be clear about your goals, priorities, and what support looks like.

# **Navigating Awkward Moments**

### Stay respectful, but be direct

Humor or tension might surface. Model the tone you want for your team — firm, clear, and kind.

### **I** Don't avoid the moment

Ignoring discomfort doesn't build trust. Use it as an opportunity to show leadership.

#### Follow up individually if needed

If someone seems unsure or hurt, a quick check-in can repair rapport and build respect.

### Bonus Tips

- Don't try to "prove" yourself too hard. Let consistency do the work.
- Ask for feedback early to open a two-way door.
- Model what it looks like to handle power with care.