



## FINANCIAL AND STATISTICAL DATA:

## FACULTY &amp; STAFF

Academic Year	Full-Time Faculty	Tenured	Tenure Rate	Part-Time Faculty	Full-Time Staff	Part-Time Staff
2008-09	471	287	61%	94	1,312	30
2009-10	476	286	60%	78	1,328	61
2010-11	505	289	57%	81	1,387	65
2011-12	516	289	56%	69	1,517	34
2012-13	534	293	55%	89	1,544	259
2013-14	550	288	52%	102	1,575	296
2014-15	571	297	52%	111	1,626	323
2015-16	573	313	55%	129	1,634	344
2016-17	568	322	57%	141	1,659	331
2017-18	579	330	57%	224	1,643	367
2018-19	603	331	55%	217	1,662	409
2019-20	621	336	54%	186	1,722	364
2020-21	625	334	53%	191	1,669	285
2021-22	647	316	49%	285	1,679	257
2022-23	656	309	47%	302	1,750	257
<b>2023-24</b>	<b>670</b>	<b>306</b>	<b>46%</b>	<b>234</b>	<b>1,831</b>	<b>214</b>

## UNIVERSITY FALL ENROLLMENT

	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
On-Campus	4,106	4,230	4,313	4,457	4,481	4,455	4,509	4,480	4,625	4,714	4,703	5,335	5,224	5,185	5,280	5,246
Study Abroad	370	339	344	318	334	368	358	391	477	511	584	106	248	262	191	244
Graduate	731	686	726	718	715	757	819	870	958	977	910	1002	1130	1193	1142	1118
Divinity	107	109	100	92	112	116	125	116	119	120	99	92	69	65	57	67
Law	484	491	503	527	515	558	555	562	547	621	699	637	631	558	608	624
Professional Studies	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	62	299	496
Business	499	643	592	640	662	757	779	728	677	716	711	795	820	800	705	672
Total Headcount	6,297	6,498	6,578	6,752	6,819	7,011	7,145	7,147	7,403	7,659	7,706	7,967	8,122	8,125	8,282	8,467

## UNIVERSITY DEGREES AWARDED

Academic Year	Undergraduate	Graduate <sup>1</sup>	Total
2008-09	1,063	741	1,804
2009-10	1,047	858	1,905
2010-11	1,019	830	1,849
2011-12	1,112	887	1,999
2012-13	1,111	891	2,002
2013-14	1,153	979	2,132
2014-15	1,152	1,012	2,164
2015-16	1,149	1,117	2,266
2016-17	1,137	1,140	2,277
2017-18	1,194	1,084	2,278
2018-19	1,201	1,154	2,355
2019-20	1,226	1,142	2,368
2020-21	1,239	1,258	2,497
2021-22	1,296	1,294	2,590
2022-23	1,284	1,380	2,664
<b>2023-24</b>	<b>1,337</b>	<b>1,284</b>	<b>2,621</b>

<sup>1</sup>-Includes MS, PhD, and PA degrees awarded by the School of Medicine



FINANCIAL AND STATISTICAL DATA:  
UNIVERSITY UNDERGRADUATE ADMISSIONS

	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>
Applied	9,050	10,553	10,556	9,869	11,407	11,121	11,119	13,281	14,006	13,071	12,937	12,559	11,959	15,156	16,857	17,495
Admitted	3,473	3,959	4,256	3,933	3,875	3,915	3,826	3,903	4,249	3,604	3,803	3,717	3,825	3,816	3,602	3,804
Enrolled	1,202	1,200	1,219	1,237	1,234	1,230	1,287	1,284	1,306	1,349	1,421	1,360	1,452	1,412	1,370	1,402



## FINANCIAL AND STATISTICAL DATA:

## SUMMARY OF BALANCE SHEET FOR REYNOLDA CAMPUS

Fiscal Years Ended June 30, (in thousands of dollars)

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Total Assets	\$1,078,380	\$1,136,075	\$1,270,005	\$1,274,888	\$1,504,160	\$1,558,335	\$1,618,126	\$1,664,803	\$1,880,134	\$1,984,147	\$2,158,676	\$2,195,805	\$2,631,470	\$2,631,188	\$2,715,439	\$2,872,710
Total Liabilities	312,143	321,092	325,610	341,076	473,149	429,528	444,925	491,474	540,621	561,475	656,156	703,198	814,780	787,644	807,880	818,790
Total Net Assets	766,237	814,983	944,395	933,812	1,031,011	1,128,807	1,173,201	1,173,329	1,339,513	1,422,672	1,502,520	1,492,607	1,816,690	1,843,524	1,907,559	2,053,920
Unrestricted	386,436	414,476	479,503	470,845	451,705	500,687	511,185	541,160	608,114	653,840	700,459	686,711	802,011	811,772	872,328	976,590
Temporarily Restricted	189,461	207,311	250,874	246,044	338,374	364,550	377,246	339,437	352,305	354,041	345,655	325,960	512,251	509,558	487,847	502,787
Permanently Restricted	190,340	193,196	214,018	216,923	240,932	263,570	284,770	292,732	379,094	414,791	456,406	479,936	502,428	522,194	547,384	574,543

## SUMMARY OF STATEMENT OF ACTIVITIES FOR REYNOLDA CAMPUS

Fiscal Years Ended June 30, (in thousands of dollars)

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
REVENUES																
Student tuition and fees	\$208,900	\$225,342	\$236,294	\$253,377	\$264,055	\$280,636	\$293,431	\$304,218	\$316,483	\$334,725	\$352,884	\$368,471	\$395,351	\$410,698	\$421,855	\$438,817
Student aid	(53,207)	(62,366)	(68,206)	(73,345)	(76,867)	(81,786)	(86,770)	(92,392)	(93,121)	(97,390)	(102,074)	(105,539)	(110,422)	(109,009)	(112,622)	(121,871)
Net student tuition and fees	155,693	162,976	168,088	180,032	187,188	198,850	206,661	211,826	223,362	237,335	250,810	262,932	284,929	301,689	309,233	316,946
Federal and State grants and contracts	8,233	9,735	11,794	10,252	8,725	9,038	8,623	8,066	10,290	9,317	8,661	8,764	18,259	17,828	12,341	14,984
Private gifts, grants and contracts	38,085	39,131	103,332	54,230	93,355	87,848	81,990	64,685	145,466	79,451	105,324	80,283	103,877	108,402	64,680	100,610
Investment return designated for current operations	36,261	36,513	34,966	33,900	35,546	37,268	36,551	37,641	45,603	47,191	50,927	52,868	52,325	59,148	70,249	79,249
Investment return in excess (less than) amounts designated for current operations	(187,562)	27,764	51,535	(24,343)	15,974	43,642	(20,890)	(26,590)	22,529	14,830	5,154	(44,126)	243,181	(79,747)	(651)	67,760
Other sources	6,887	6,532	7,320	7,390	7,737	7,078	7,536	8,324	9,430	11,523	11,255	9,226	7,282	10,758	13,305	14,580
Sales and services of auxiliary enterprises	65,561	66,736	67,162	75,712	77,564	80,284	90,196	87,319	93,868	97,470	101,857	91,344	83,726	106,942	122,977	122,020
Total adjusted revenues	\$123,158	\$349,387	\$444,197	\$337,173	\$426,089	\$464,008	\$410,667	\$391,271	\$550,548	\$497,117	\$533,988	\$461,291	\$793,579	\$525,020	\$592,134	\$716,149
EXPENSES																
Salaries and wages	\$135,945	\$141,857	\$152,185	\$160,137	\$167,398	\$173,795	\$177,471	\$186,010	\$193,287	\$200,340	\$210,302	\$218,680	\$224,894	\$241,535	\$244,482	\$264,413
Employee benefits	30,780	33,555	38,685	38,308	43,480	45,094	46,618	49,456	51,961	46,657	52,215	57,540	61,660	63,075	63,667	70,504
Student aid	2,537	3,021	3,497	3,476	3,480	3,415	3,409	3,306	3,226	3,465	3,540	3,505	3,331	3,596	4,084	4,555
Services	34,581	31,265	36,745	39,671	35,468	40,502	41,228	42,409	50,776	56,529	61,877	63,684	59,010	68,173	76,659	80,184
Other operating expenses	58,385	54,142	59,647	57,856	54,745	51,648	52,151	53,729	48,292	59,325	56,908	52,983	54,900	60,165	74,115	71,814
Bad debt expense	(50)	352	(3,493)	1,190	1,294	26	1,130	583	260	(544)	(2,017)	2	(366)	4,181	(2,147)	601
Depreciation and amortization	20,924	21,392	21,171	24,271	26,506	32,236	32,051	33,798	36,135	41,318	46,674	51,311	50,746	49,906	52,183	55,755
Interest on debt	3,674	5,466	7,006	6,568	9,048	11,952	12,294	12,168	8,625	10,162	14,643	15,779	15,751	18,419	20,108	19,495
Other	1,947	9,591	(658)	16,279	(12,529)	7,544	(79)	9,684	(8,198)	(3,294)	9,998	7,889	(320)	(10,709)	(4,920)	2,899
Total expenses	\$288,723	\$300,641	\$314,785	\$347,756	\$328,890	\$366,212	\$366,273	\$391,143	\$384,364	\$413,958	\$454,140	\$471,373	\$469,606	\$498,341	\$528,231	\$570,220
Increase/(Decrease) in Net Assets	(\$165,565)	\$48,746	\$129,412	(\$10,583)	\$97,199	\$97,796	\$44,394	\$128	\$166,184	\$83,159	\$79,848	(\$10,082)	\$323,973	\$26,679	\$63,903	\$145,929



FINANCIAL AND STATISTICAL DATA:

TUITION AND FEES

For the Indicated Academic Years

	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>
Undergraduate	\$36,975	\$38,622	\$39,970	\$41,576	\$43,200	\$44,742	\$46,200	\$47,682	\$49,322	\$51,400	\$53,322	\$55,440	\$57,760	\$59,770	\$62,128	<b>\$64,758</b>
Graduate	29,506	30,674	31,586	32,534	33,504	34,698	35,740	36,796	37,910	39,140	39,176	39,200	39,216	39,190	39,328	<b>39,350</b>
Law	34,266	35,766	36,830	38,266	39,520	41,114	42,276	43,114	43,984	44,860	45,786	46,993	48,352	50,166	52,028	<b>54,192</b>
School of Business <sup>4</sup>									46,368	49,790	50,808	51,834	52,872	52,896	53,976	<b>54,795</b>
School of Business <sup>3</sup>					41,612	42,875	43,942	45,240	46,368	46,368	47,318	48,274	49,240	49,264	50,756	<b>51,278</b>
School of Business <sup>2</sup>	35,616	37,366	38,652	39,614	41,136	44,864	41,992	41,992	N/A	N/A	N/A	N/A	N/A	40,698	40,816	<b>40,838</b>
School of Business <sup>5</sup>													52,682	52,706	53,782	<b>54,599</b>
Divinity	16,166	16,876	17,362	17,868	18,460	19,224	19,896	20,466	20,760	20,760	20,796	21,430	22,066	22,090	22,128	<b>22,150</b>
School of Professional Studies														17,505	17,505	<b>18,255</b>
School of Professional Studies <sup>6</sup>																<b>17,505</b>
School of Professional Studies <sup>7</sup>																<b>21,906</b>
Undergraduate Room & Board	9,945	10,410	11,010	11,410	11,660	12,000	12,638	12,996	14,748	15,354	16,032	16,740	17,334	16,044	16,652	<b>17,848</b>

<sup>4</sup> MS in Business Analytics (new 2016-2017)

<sup>3</sup> MA in Management program

<sup>2</sup> MBA program (Full-time listed prior to 2016-2017 and Part-time listed 2021-22 forward)

<sup>5</sup> MS in Accountancy

<sup>6</sup> SPS (Curriculum and Instruction/Education Leadership new - 2023-2024)

<sup>7</sup> SPS (Health Administration - new 2023-2024)

SOURCES OF FINANCIAL AID

Fiscal Years Ended June 30, (in thousands of dollars)

	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>
Aid from University Funds:																
Unrestricted Resources	\$42,596	\$50,687	\$55,727	\$60,732	\$64,009	\$69,978	\$73,148	\$74,072	\$74,647	\$79,125	\$83,546	\$85,277	\$87,827	\$83,430	<b>\$84,118</b>	<b>\$91,670</b>
Restricted Resources	10,611	11,679	12,479	12,613	12,858	11,808	13,779	18,320	18,474	18,265	18,528	20,262	22,595	25,579	<b>28,504</b>	<b>30,201</b>
Total Aid from University Funds	53,207	62,366	68,206	73,345	76,867	81,786	86,927	92,392	93,121	97,390	102,074	105,539	110,422	109,009	112,622	121,871
% of Total Aid from University Funds	51%	53%	55%	57%	59%	59%	63%	65%	64%	65%	67%	68%	71%	71%	70%	71%
Aid from Non-University Funds <sup>5,6</sup>	50,472	55,307	56,407	56,439	53,361	56,852	51,953	50,639	51,586	51,873	\$50,414	\$49,268	\$45,340	\$45,548	<b>\$47,768</b>	<b>\$50,788</b>
Total Aid Received from All Sources	<u>\$103,679</u>	<u>\$117,673</u>	<u>\$124,613</u>	<u>\$129,784</u>	<u>\$130,228</u>	<u>\$138,638</u>	<u>\$138,880</u>	<u>\$143,031</u>	<u>\$144,707</u>	<u>\$149,263</u>	<u>\$152,488</u>	<u>\$154,807</u>	<u>\$155,762</u>	<u>\$154,557</u>	<u>\$160,390</u>	<u>\$172,659</u>

<sup>5</sup> FY19 restated FY15-FY18 to reduce amount by Perkins loan balance

<sup>6</sup> FY22 restated FY21 for calculation error

UNIVERSITY CASH, CASH EQUIVALENTS AND INVESTMENTS

As of June 30, (in thousands of dollars)

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Cash, Cash Equivalents	\$146,610	\$134,468	\$108,686	\$43,400	\$30,119	\$42,138	\$50,574	63,530	46,198	67,300	44,889	59,969	37,133	47,005	62,265	<b>38,455</b>
Deposits with Bond Trustee	67,978	37,794	13,782	5,347	71,184	25	0	0	13,462	176	17,451	8,609	8,611	0	0	<b>0</b>
Investments	<u>536,459</u>	<u>542,524</u>	<u>689,746</u>	<u>743,577</u>	<u>820,711</u>	<u>908,811</u>	<u>936,827</u>	<u>911,432</u>	<u>1,001,781</u>	<u>1,113,566</u>	<u>1,225,459</u>	<u>1,205,060</u>	<u>1,692,466</u>	<u>1,656,932</u>	<u>1,724,702</u>	<b><u>1,884,253</u></b>
Total Cash, Cash Equivalents and Investments	751,047	714,786	812,214	792,324	922,014	950,974	987,401	974,962	1,061,441	1,181,042	1,287,799	1,273,638	1,738,210	1,703,937	1,786,967	1,922,708
Permanently Restricted	190,340	193,196	214,018	216,923	240,932	263,570	284,770	292,732	379,094	414,791	456,406	479,936	502,428	522,194	547,384	574,543
Remaining Investments	<u>\$560,707</u>	<u>\$521,590</u>	<u>\$598,196</u>	<u>\$575,401</u>	<u>\$681,082</u>	<u>\$687,404</u>	<u>\$702,631</u>	<u>\$682,230</u>	<u>\$682,347</u>	<u>\$766,251</u>	<u>\$831,393</u>	<u>\$793,702</u>	<u>\$1,235,782</u>	<u>\$1,181,743</u>	<u>\$1,239,583</u>	<u>\$1,348,165</u>



FINANCIAL AND STATISTICAL DATA:

Endowment Pool Market Value <sup>7</sup>	\$531,760	\$559,710	\$640,002	\$615,648	\$660,363	\$713,734	\$712,988	\$686,322	\$719,736	\$833,860	\$868,436	\$849,033	\$1,076,700	\$1,064,652	\$1,083,498	<b>\$1,138,196</b>
Endowment Pool Investment Return, Net	-20.5%	11.1%	15.2%	1.0%	7.9%	11.1%	2.8%	0.9%	8.5%	6.8%	5.5%	0.9%	31.1%	1.0%	4.6%	<b>8.6%</b>

<sup>7</sup>FY19 restated all years to include all of Reynolda Campus

STRATEGIC ASSET ALLOCATION-ENDOWMENT POOL

	<u>Actual</u>	<u>Minimum Target</u>	<u>Maximum Target</u>
Equities <i>U.S., Developed Int'l, Emerging Mkts., Long/Short, Private</i>	55%	25%	75%
Real Assets <i>Real Estate, Commodities</i>	13%	10%	35%
Absolute Return <i>Hedge Funds, Other</i>	19%	10%	35%
Fixed Income <i>Investment Grade, Inflation Linked Bonds, Opportunistic</i>	13%	5%	35%
Total	100%		