



RFM segmentation

<https://www.kaggle.com/datasets/gabrielramos87/an-online-shop-business>

1. Overview RFM

RFM Analysis (Recency, Frequency, Monetary) is a widely used customer segmentation technique that analyzes customer behavior based on three key dimensions:

1. Recency (R):

- **Definition:** How recently a customer has made a purchase.
- **Interpretation:** Customers who purchased more recently are typically more engaged and likely to respond to promotions.
- **In Practice:** A lower recency value (i.e., fewer days since the last transaction) indicates a higher likelihood of repeat business.

2. Frequency (F):

- **Definition:** How often a customer makes a purchase within a given timeframe.
- **Interpretation:** More frequent purchases indicate a higher level of loyalty and engagement.
- **In Practice:** This is often calculated as the average number of days between purchases (or the total number of transactions in a period). A lower average interval means the customer is purchasing more frequently.

3. Monetary (M):

- **Definition:** How much money a customer spends on average per purchase.
- **Interpretation:** Customers who spend more per transaction are typically more valuable.
- **In Practice:** This is usually measured as the average order value or total spending divided by the number of transactions.

How RFM Analysis Works in My Project

• Data Preparation:

I aggregate transactional data from our sales database to compute:

- **Recency:** Calculated as the number of days from the most recent transaction to a defined reporting date.

- **Frequency:** Calculated as the average number of days between the first and the most recent transaction (if the customer has more than one purchase).
- **Monetary:** Calculated as the average revenue per transaction.

- **Scoring:**

Using percentile-based thresholds (derived via functions by `PERCENTILE_DISC`), I assign scores (1 to 5) for each RFM dimension:

- **Recency Score:** Lower recency (more recent purchase) gets a higher score (e.g., 5 is best).
- **Frequency Score:** Lower average gap (i.e., more frequent purchases) gets a higher score.
- **Monetary Score:** Higher average spending gets a higher score when inverted, so that a score of 5 represents the top 20% of spenders.

| Customer segment | Scores |
|------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|
| 1. Champions | 555, 554, 544, 545, 454, 455, 445 |
| 2. Loyal | 543, 444, 435, 355, 354, 345, 344, 335 |
| 3. Potential loyalist | 553, 551, 552, 541, 542, 533, 532, 531, 452, 451, 442, 441, 431, 453, 433, 432, 423, 353, 352, 351, 342, 341, 333, 323 |
| 4. New customers | 512, 511, 422, 421, 412, 411, 311 |
| 5. Promising | 525, 524, 523, 522, 521, 515, 514, 513, 425, 424, 413, 414, 415, 315, 314, 313 |
| 6. Need attention | 535, 534, 443, 434, 343, 334, 325, 324 |
| 7. About to sleep | 331, 321, 312, 221, 213, 231, 241, 251 |
| 8. Cannot lose them but losing | 155, 154, 144, 214, 215, 115, 114, 113 |
| 9. At risk | 255, 254, 245, 244, 253, 252, 243, 242, 235, 234, 225, 224, 153, 152, 145, 143, 142, 135, 134, 133, 125, 124 |
| 10. Hibernating customers | 332, 322, 233, 232, 223, 222, 132, 123, 122, 212, 211 |
| 11. Losing but engaged (last email campaign clicked in the last 180 days or last session_start in the last 90 days) | 111, 112, 121, 131, 141, 151 |
| 12. Lost customers | 111, 112, 121, 131, 141, 151 |

<https://documentation.bloomreach.com/engagement/docs/rfm-segmentation>

Benefits of `PERCENTILE_DISC` Over `NTILE`

| Feature | <code>PERCENTILE_DISC</code> | <code>NTILE</code> |
|---------------------|--------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| Precision | Picks an actual value from the dataset, ensuring percentile cutoffs align with real data points. | May create artificial boundaries by evenly distributing rows. |
| Use Case | Ideal for percentile-based segmentation, such as RFM scoring (top 20%, 40%, etc.). | Good for distributing data into equal-sized buckets but may not reflect true percentiles. |
| Handling of Ties | Always selects a valid data point, avoiding interpolation. | Can place tied values into different buckets, making segmentation less precise. |
| Flexibility | Allows defining exact percentile cutoffs (e.g., top 20% customers). | Forces equal groups, which may not align with business needs. |
| Suitability for RFM | Matches percentile-based ranking well, ensuring fair customer segmentation. | May create unequal groups when data is skewed. |

Example: Disadvantage of `NTILE` (Distributing Data into Equal-Sized Buckets)

Scenario:

Imagine we have **100 customers** and we want to segment them into **4 RFM groups** based on `recency`. We use `NTILE(4) OVER (ORDER BY recency)` to create quartiles.

Dataset (Sorted by Recency - Days Since Last Purchase)

| Customer | Recency (days) |
|----------|----------------|
| C1 | 1 |
| C2 | 2 |
| C3 | 2 |
| C4 | 3 |
| C5 | 4 |
| ... | ... |
| C96 | 200 |
| C97 | 210 |
| C98 | 220 |
| C99 | 230 |
| C100 | 250 |

Using `NTILE(4) OVER (ORDER BY recency)`

Since `NTILE(4)` forces an **equal number of customers in each bucket**, each quartile will contain **25 customers**.

| NTILE Group | Recency Range (Days) |
|--------------------------------|-----------------------|
| Quartile 1 (Top 25%) | 1 - 50 days |
| Quartile 2 (25-50%) | 51 - 100 days |
| Quartile 3 (50-75%) | 101 - 150 days |
| Quartile 4 (Bottom 25%) | 151 - 250 days |

Problem 1: Artificial Cutoffs

- A customer with **51 days recency** is placed in **Quartile 2**, while a customer with **50 days recency** is in **Quartile 1**.
- These two customers are **almost identical** in behavior but are **assigned to different groups**.

Problem 2: Uneven Real-World Distribution

Imagine **80 customers have recency ≤ 50 days**, but `NTILE(4)` forces each quartile to have **only 25 customers**.

- As a result, `NTILE(4)` **ignores the natural data distribution** and forces an **even split** instead of reflecting the **true purchasing behavior**.

How `PERCENTILE_DISC` Solves This Issue

Instead of blindly splitting into 4 equal groups, `PERCENTILE_DISC(0.25)` would **pick the actual recency value** closest to the 25th percentile.

- This ensures that **recency cutoffs align with actual customer behavior**, rather than forcing an **equal distribution** of customers.

2. Analysis

Calculate Recency , Frequency , Monetary

```
DECLARE @year INT = 2019;
DECLARE @start_date DATE = DATEFROMPARTS(@year, 1, 1);
```

```
DECLARE @end_date DATE = DATEADD(DAY, 1, DATEFROMPARTS(@year, 12, 31));
```

```
with RFM_data as (
SELECT
    customerno,
    DATEDIFF(DAY, MAX(date), @end_date) AS recency,
    DATEDIFF(DAY, MIN(date), MAX(date))/ COUNT(*) AS frequency,
    SUM(price*quantity) / NULLIF(COUNT(*), 0) AS monetary
FROM [Uk_Sale_Transaction]
WHERE YEAR(date) = @year
GROUP BY customerno
HAVING
DATEDIFF(DAY, MIN(Date), MAX(Date)) / NULLIF(COUNT(*) , 0) > 0)
```

| | customerno | recency | frequency | monetary |
|------|------------|---------|-----------|------------|
| 1 | 135690 | 40 | 2 | 23.411129 |
| 2 | 151840 | 52 | 1 | 108.846464 |
| 3 | 176480 | 83 | 2 | 75.092307 |
| 4 | 158000 | 130 | 1 | 34.250504 |
| 5 | 147020 | 24 | 1 | 48.251987 |
| 6 | 171660 | 61 | 12 | 96.786923 |
| 7 | 182480 | 145 | 1 | 128.963829 |
| 8 | 148360 | 33 | 4 | 93.850000 |
| 9 | 154520 | 52 | 4 | 58.496724 |
| 1... | 181490 | 73 | 13 | 226.153750 |
| 1... | 159180 | 213 | 2 | 47.459500 |
| 1... | 138370 | 234 | 5 | 111.387894 |
| 1... | 127150 | 27 | 4 | 95.259523 |
| 1... | 135880 | 38 | 1 | 161.737241 |
| 1... | 166680 | 38 | 3 | 65.878260 |
| 1... | 139710 | 41 | 1 | 138.034966 |
| 1... | 148200 | 44 | 8 | 104.446666 |
| 1... | 152030 | 48 | 1 | 100.154046 |
| 1... | 158190 | 72 | 1 | 118.951707 |
| 2... | 151870 | 24 | 2 | 217.402666 |

There are 1935 rows on the table above

Use Percentile_Disc to deviding data into 5 parts

```
SELECT
    -- Recency: lower values are better
    PERCENTILE_DISC(0.2) WITHIN GROUP (ORDER BY recency) OVER () AS recency_20,
    PERCENTILE_DISC(0.4) WITHIN GROUP (ORDER BY recency) OVER () AS recency_40,
    PERCENTILE_DISC(0.6) WITHIN GROUP (ORDER BY recency) OVER () AS recency_60,
    PERCENTILE_DISC(0.8) WITHIN GROUP (ORDER BY recency) OVER () AS recency_80,

    -- Frequency: lower values are better
```

```

PERCENTILE_DISC(0.2) WITHIN GROUP (ORDER BY frequency) OVER () AS frequency_20,
PERCENTILE_DISC(0.4) WITHIN GROUP (ORDER BY frequency) OVER () AS frequency_40,
PERCENTILE_DISC(0.6) WITHIN GROUP (ORDER BY frequency) OVER () AS frequency_60,
PERCENTILE_DISC(0.8) WITHIN GROUP (ORDER BY frequency) OVER () AS frequency_80,

-- Monetary: higher values are better (negative order to reverse)
-1 * PERCENTILE_DISC(0.2) WITHIN GROUP (ORDER BY monetary * -1) OVER () AS monetary_20,
-1 * PERCENTILE_DISC(0.4) WITHIN GROUP (ORDER BY monetary * -1) OVER () AS monetary_40,
-1 * PERCENTILE_DISC(0.6) WITHIN GROUP (ORDER BY monetary * -1) OVER () AS monetary_60,
-1 * PERCENTILE_DISC(0.8) WITHIN GROUP (ORDER BY monetary * -1) OVER () AS monetary_80
INTO #percentile_values
FROM rfm_data;

```

Using DECLARE allows the percentile_disc values to update dynamically as the data is updated

```

DECLARE @recency_20 INT, @recency_40 INT, @recency_60 INT, @recency_80 INT;
DECLARE @frequency_20 DECIMAL(10, 2), @frequency_40 DECIMAL(10, 2), @frequency_60 DECIMAL(10, 2), @frequency_80 DECIMAL(10, 2);
DECLARE @monetary_20 DECIMAL(10, 2), @monetary_40 DECIMAL(10, 2), @monetary_60 DECIMAL(10, 2), @monetary_80 DECIMAL(10, 2);

-- Gán giá trị từ bảng tạm vào biến
SELECT
    @recency_20 = recency_20,
    @recency_40 = recency_40,
    @recency_60 = recency_60,
    @recency_80 = recency_80,

    @frequency_20 = frequency_20,
    @frequency_40 = frequency_40,
    @frequency_60 = frequency_60,
    @frequency_80 = frequency_80,

    @monetary_20 = monetary_20,
    @monetary_40 = monetary_40,
    @monetary_60 = monetary_60,
    @monetary_80 = monetary_80
FROM
    #percentile_values;
select
    @recency_20 as recency_20,
    @recency_40 as recency_40,
    @recency_60 as recency_60,
    @recency_80 as recency_80 ,
    @frequency_20 as frequency_20,
    @frequency_40 as frequency_40,
    @frequency_60 as frequency_60,
    @frequency_80 as frequency_80,

    @monetary_20 as monetary_20,
    @monetary_40 as monetary_40,

```

```
@monetary_60 as monetary_60,
@monetary_80 as monetary_80;
```

| recency_20 | recency_40 | recency_60 | recency_80 | frequency_20 | frequency_40 | frequency_60 | frequency_80 |
|------------|------------|------------|------------|--------------|--------------|--------------|--------------|
| 33 | 46 | 69 | 114 | 1 | 2 | 3 | 5 |

Recency (R):

- `recency_20 = 33` → The top 20% of customers (best customers in terms of recency) made a purchase within the last 33 days.
- `recency_40 = 46` → The top 40% of customers made a purchase within the last 46 days.
- Similarly, `recency_60` and `recency_80` show that as recency increases, customers are less recent.

Frequency (F):

- `frequency_20 = 1` → The top 20% of customers **purchase every day**
- `frequency_40 = 2` → The top 40% of customers **purchase every 2 days on average**.
- `frequency_80 = 5` → The top 80% of customers **purchase every 5 days on average**, and so on.

Monetary (M):

- `monetary_20 = 194.70` → The top 20% of customers (best spenders) spent at least **\$194.70**.
- `monetary_40 = 131.58` → The top 40% of customers spent at least **\$131.58**.
- `monetary_80 = 63.99` → The top 80% of customers spent at least **\$63.99**.
- Higher monetary values mean the customer spends more.

Assign scores (1 to 5) for each RFM dimension

```
DECLARE @year INT = 2019;
DECLARE @start_date DATE = DATEFROMPARTS(@year, 1, 1);
DECLARE @end_date DATE = DATEADD(DAY, 1, DATEFROMPARTS(@year, 12, 31));
```

```
with RFM_data as (
SELECT
    customerno,
    DATEDIFF(DAY, MAX(date), @end_date) AS recency,
    DATEDIFF(DAY, MIN(date), MAX(date)) / COUNT(*) AS frequency,
    SUM(price*quantity) / NULLIF(COUNT(*), 0) AS monetary
FROM Uk_Sale_Transaction
WHERE YEAR(date) = @year
GROUP BY customerno
HAVING
    DATEDIFF(DAY, MIN(Date), MAX(Date)) / NULLIF(COUNT(*) - 1, 0) > 0)
```

```
SELECT
    CustomerNo,
    CAST(
        CASE
            WHEN recency <= @recency_20 THEN 5
            WHEN recency <= @recency_40 THEN 4
            WHEN recency <= @recency_60 THEN 3
```

```

        WHEN recency <= @recency_80 THEN 2
        ELSE 1
    END AS VARCHAR
) + CAST(
    CASE
        WHEN frequency <= @frequency_20 THEN 5
        WHEN frequency <= @frequency_40 THEN 4
        WHEN frequency <= @frequency_60 THEN 3
        WHEN frequency <= @frequency_80 THEN 2
        ELSE 1
    END AS VARCHAR
) + CAST(
    CASE
        WHEN monetary >= @monetary_20 THEN 5
        WHEN monetary >= @monetary_40 THEN 4
        WHEN monetary >= @monetary_60 THEN 3
        WHEN monetary >= @monetary_80 THEN 2
        ELSE 1
    END AS VARCHAR
) AS rfm_score
INTO #rfm_scores
FROM rfm_data;

```

Defining rfm_segement base on score 1-5

```

SELECT rfm_score,
CASE
    -- Champions
    WHEN rfm_score IN ('555', '554', '544', '545', '454', '455', '445') THEN 'Champions'
    -- Loyal Customers
    WHEN Rfm_score IN ('543', '444', '435', '355', '354', '345', '344', '335') THEN 'Loyal'
    -- Potential Loyalist
    WHEN Rfm_score IN ('553', '551', '552', '541', '542', '533', '532', '531', '452', '451', '442', '441', '431', '453', '433', '432',
    -- New Customers
    WHEN Rfm_score IN ('512', '511', '422', '421', '412', '411', '311') THEN 'New Customers'
    -- Promising
    WHEN Rfm_score IN ('525', '524', '523', '522', '521', '515', '514', '513', '425', '424', '413', '414', '415', '315', '314', '313')
    -- Need Attention
    WHEN Rfm_score IN ('535', '534', '443', '434', '343', '334', '325', '324') THEN 'Need Attention'
    -- About to Sleep
    WHEN Rfm_score IN ('331', '321', '312', '221', '213', '231', '241', '251') THEN 'About to Sleep'
    -- Cannot Lose Them But Losing
    WHEN Rfm_score IN ('155', '154', '144', '214', '215', '115', '114', '113') THEN 'Cannot Lose Them But Losing'
    -- At Risk
    WHEN Rfm_score IN ('255', '254', '245', '244', '253', '252', '243', '242', '235', '234', '225', '224', '153', '152', '145', '144', '143', '142', '135', '134', '125', '124', '115', '114', '113') THEN 'At Risk'
    -- Hibernating
    WHEN Rfm_score IN ('332', '322', '233', '232', '223', '222', '132', '123', '122', '212', '211') THEN 'Hibernating'
    -- Lost Customers
    WHEN Rfm_score IN ('111', '112', '121', '131', '141', '151') THEN 'Lost Customers'
    ELSE 'Unclassified'
END AS rfm_segement

```

```
into #rfm_segment  
FROM #rfm_scores
```

Question

Question 1 : "What is the RFM score and corresponding customer segment for each distinct customer?"

```
select distinct sc.CustomerNo , rs.rfm_score, rs.rfm_segment  
from #rfm_segment rs inner join #rfm_scores sc on rs.rfm_score=sc.rfm_score
```


| CustomerNo | rfm_score | rfm_segment |
|------------|-----------|----------------------|
| 122930 | 515 | Promising |
| 123210 | 525 | Promising |
| 123500 | 552 | Potential Loyalist |
| 124140 | 422 | New Customers |
| 124320 | 311 | New Customers |
| 124630 | 123 | Hibernating |
| 125570 | 131 | Lost Customers |
| 126490 | 333 | Potential Loyalist |
| 126520 | 523 | Promising |
| 126920 | 545 | Champions |
| 127150 | 144 | Cannot Lose Them ... |
| 127170 | 523 | Promising |
| 127470 | 132 | Hibernating |
| 127490 | 114 | Cannot Lose Them ... |
| 127790 | 112 | Lost Customers |
| 128200 | 115 | Cannot Lose Them ... |
| 128230 | 451 | Potential Loyalist |
| 128240 | 424 | Promising |
| 128260 | 143 | At Risk |
| 128270 | 114 | Cannot Lose Them ... |

Question 2 : How many customers are in each Rfm segment ?

```

SELECT
  rs.rfm_segment,
  COUNT(DISTINCT r.CustomerNo) AS num_customers
FROM #rfm_scores r
JOIN #rfm_segment rs ON r.rfm_score = rs.rfm_score
GROUP BY rs.rfm_segment

```

```
ORDER BY num_customers DESC;
```

| | rfm_segment | num_customers |
|----|-----------------------------|---------------|
| 1 | Promising | 396 |
| 2 | Potential Loyalist | 348 |
| 3 | Cannot Lose Them But Losing | 232 |
| 4 | At Risk | 221 |
| 5 | Hibernating | 162 |
| 6 | Lost Customers | 127 |
| 7 | About to Sleep | 125 |
| 8 | New Customers | 119 |
| 9 | Need Attention | 80 |
| 10 | Loyal | 80 |
| 11 | Champions | 53 |

Question 3 : How many customers are in each rfm_score and total customers in each rfm_segment ?

```
SELECT
  rs.rfm_segment,
  r.rfm_score,
  COUNT(DISTINCT r.CustomerNo) AS num_customers,
  SUM(COUNT(DISTINCT r.CustomerNo)) OVER (PARTITION BY rs.rfm_segment) AS total_segment_customers
FROM #rfm_scores r
JOIN #rfm_segment rs ON r.rfm_score = rs.rfm_score
GROUP BY rs.rfm_segment, r.rfm_score
ORDER BY rs.rfm_segment, num_customers DESC;
```

| | rfm_segment ▼ | rfm_score ▼ | num_customers ▼ | total_segment_customers ▼ |
|----|----------------|-------------|-----------------|---------------------------|
| 1 | About to Sleep | 213 | 31 | 125 |
| 2 | About to Sleep | 251 | 29 | 125 |
| 3 | About to Sleep | 312 | 26 | 125 |
| 4 | About to Sleep | 331 | 14 | 125 |
| 5 | About to Sleep | 321 | 8 | 125 |
| 6 | About to Sleep | 231 | 6 | 125 |
| 7 | About to Sleep | 241 | 6 | 125 |
| 8 | About to Sleep | 221 | 5 | 125 |
| 9 | At Risk | 225 | 20 | 221 |
| 10 | At Risk | 124 | 19 | 221 |
| 11 | At Risk | 125 | 18 | 221 |
| 12 | At Risk | 254 | 15 | 221 |
| 13 | At Risk | 244 | 14 | 221 |
| 14 | At Risk | 242 | 13 | 221 |
| 15 | At Risk | 134 | 11 | 221 |
| 16 | At Risk | 224 | 11 | 221 |
| 17 | At Risk | 153 | 10 | 221 |
| 18 | At Risk | 133 | 10 | 221 |
| 19 | At Risk | 252 | 9 | 221 |
| 20 | At Risk | 152 | 8 | 221 |
| 21 | At Risk | 255 | 7 | 221 |