**Tutorial –**

**The Scrum Team**

**Learning Outcomes:**

• Illustrate the roles and responsibilities of Scrum Team.

----

1. With the intent to adopt Scrum across the organization, the organization has decided to redefine the role of a manager.

1. As a manager, you wrote down the following list of current job responsibilities. Examine each of the following listed item and decide whether it is fine to stay or will be in conflict/not needed in Scrum practice. Support your answer with reason.

1. What is the next immediate step that you would do so that you can perform well in the manager’s new role?

|  |  |  |  |
| --- | --- | --- | --- |
| Decide what work needs to be done | Do weekly  Development Team staff meeting | Give input on what features and  functionality the  Development Team should build | Provide advice and input to the  Development Team on technical challenges that they face |
| Help remove  roadblocks that the Development Team  is not able to resolve by themselves | Do weekly status update report for management | Anticipate tools and future needs | Plan training and other skills development for  Development Team |
| Assign the work to Development Team members | Keep track of what everyone on the Development Team is doing. | Give input on how to make features better. | Plan and manage budgets and financials. |

# “Fine in Scrum”

1)

2)

# “Conflict with Scrum/Not Needed in Scrum”

1)

2)

1. Below is the list of responsibilities defined for the Scrum Team. Discuss among the team and outline who should be account for each of the responsibility.

|  |  |  |
| --- | --- | --- |
| Product Owner (PO) | Scrum Master (SM) | Development Team (DevT) |

|  |  |
| --- | --- |
|  | 1. Facilitates meetings |
|  | 2. Mediates conflicts |
|  | 3. Decides how many items to build in a Sprint and how best to accomplish that goal. |
|  | 4. Owns the overall vision and goals of the Product |
|  | 5. Defines the features of the product or desired outcomes of the Product |
|  | 6. Prioritize User Stories according to business value |
|  | 7. Help other team members |
|  | 8. Does daily task tracking |
|  | 9. Reports to management on progress |
|  | 10. Coaches the team to improve effectiveness |
|  | 11. Finding techniques for effective Product Backlog management |
|  | 12. Helps remove impediments |
|  | 13. Demonstrate the Product at the end of each Sprint – during Sprint Review |
|  | 14. Help the Scrum Master organize Sprint Review Meetings |

1. NYOffice Supplies Group has decided to adopt Scrum for their coming projects. Below is the list of staff who are identified to work on the latest project.

Examine each of the staff and:

* + Discuss among the team who should play each of the Scrum roles as **Product Owner**, **Scrum Master**, **Developer** or **other stakeholders** (help or hindrance outside of the Scrum Team).
  + Support your answer with reason.

Note: In each Scrum Team, there is only one Product Owner and one Scrum Master.

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  |  | **PO** | **SM** | **Dev** | **Other stakeholders** |
| 1 | *Main Stakeholder*- **Pang** **Lenny**  He has very strong opinions. Very difficult to get his schedule as he is also CEO and CFO. |  |  |  | 1 |
|  | Reason:  Can contribute to the project as a stakeholder and may not suit to be a PO, his busy schedule may not allow him to commit | | | | |
| 2 | *Stakeholder*- **Alan Smith**  He is with the company for a decade and is a technical domain expert |  |  |  | 1 |
|  | Reason: | | | | |
| 3 | *Project Manager*- **Tan** **Shirley**  She has strong business domain expertise and is very approachable. | 1 |  |  |  |
|  | Reason: | | | | |
| 4 | *Testing Manager*- **Siti Shanti**  She manages 15 testers under her team currently. |  |  |  | 1 |
|  | Reason: | | | | |
| 5 | *Business Analyst*- **Jason Page**  He is well-liked by the team, has positive mindset and is a creative problem solver. | | | | |
|  | Reason: | | | | |
| 6 | *User Interface Designer*- **Kuan**  **Lauren**  She has 5 years of experience in related field before joining this team. |  |  |  |  |
|  | Reason: | | | | |
| 7 | *Architect –* **Lee Ang**  He is widely respected and diligent in delivering his work. |  |  |  |  |
|  | Reason: | | | | |
| 8 | *Senior Tester -* **Arun**  He is a very experienced tester and joined this company 2 years ago. |  |  |  |  |
|  | Reason: | | | | |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  |  | **PO** | **SM** | **Dev** | **Other Stakeholders** |
| 9 | *Senior Programmer*- **Amirah**  She has 8 years of programming experience. |  |  |  |  |
|  | Reason: |  |  |  |  |
| 10 | *Technical Writer*- **Matthew**  He is very experienced and is currently working on another project. |  |  |  |  |
|  | Reason: |  |  |  |  |
| 11 | *Programmer* – **Pin Yi**  He joined the company 2 years ago. |  |  |  |  |
|  | Reason: |  |  |  |  |
| 12 | *Tester*- **Lina Scotts**  She has 4 years of testing experience. |  |  |  |  |
|  | Reason: |  |  |  |  |