Portfolio Management





Learning Objectives

- ØHow to estimate expected returns and risk for individual securities
- ØWhat happens to risk and return when securities are combined in a portfolio
- ØWhy diversification is so important to investors













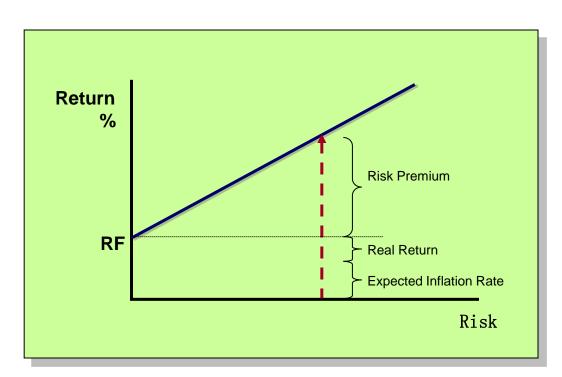
Introduction to Risk and Return

Risk and return are the two most important attributes of an investment.

Research has shown that the two are linked in the capital markets and that generally, higher returns can only be achieved by taking on greater risk.

Risk isn't just the potential loss of return, it is the potential loss of the entire investment itself (loss of both principal and interest).

Consequently, taking on additional risk in search of higher returns is a decision that should not be taking lightly.















Summary on Return and Risk

The greater the risk of a security, the higher is expected return

Return is the compensation that has to be paid to induce investors to accept risk

Success in investing is about balancing risk and return to achieve an optimal combination

The risk always remains because of unpredictable variability in the returns on assets













Ex Ante Returns

Return calculations may be done 'beforethe-fact,' in which case, assumptions must be made about the future

Ex Post Returns

Return calculations done 'after-the-fact,' in order to analyze what rate of return was earned.













You have learned that the constant growth DDM can be decomposed into the two forms of income that equity investors may receive, dividends and capital gains.

$$k_c = \left[\frac{D_1}{P_0}\right] + [g] = [Income / Dividend Yield] + [Capital Gain (or loss) Yield]$$

WHEREAS

Fixed-income investors (bond investors for example) can expect to earn interest income as well as (depending on the movement of interest rates) either capital gains or capital losses.













Income yield is the return earned in the form of a periodic cash flow received by investors.

The income yield return is calculated by the periodic cash flow divided by the purchase price.

Income yield =
$$\frac{CF_1}{P_0}$$

Where CF₁ = the expected cash flow to be received

 P_0 = the purchase piece













Investors in market-traded securities (bonds or stock) receive investment returns in two different form:

Income yield

Capital gain (or loss) yield

The investor will receive dollar returns, for example:

\$1.00 of dividends

Share price rise of \$2.00

To be useful, dollar returns must be converted to percentage returns as a function of the original investment. (Because a \$3.00 return on a \$30 investment might be good, but a \$3.00 return on a \$300 investment would be unsatisfactory!)













An investor receives the following dollar returns a stock investment of \$25:

\$1.00 of dividends

Share price rise of \$2.00

The capital gain (or loss) return component of total return is calculated: ending price – minus beginning price, divided by beginning price

Capital gain (loss) return =
$$\frac{P_1 - P_0}{P_0} = \frac{\$27 - \$25}{\$25} = .08 = 8\%$$













The investor's total return (holding period return) is:

Total return = Income yield + Capital gain (or loss) yield
$$= \frac{CF_1 + P_1 - P_0}{P_0}$$

$$= \left[\frac{CF_1}{P_0}\right] + \left[\frac{P_1 - P_0}{P_0}\right]$$

$$= \left[\frac{\$1.00}{\$25}\right] + \left[\frac{\$27 - \$25}{\$25}\right] = 0.04 + 0.08 = 0.12 = 12\%$$











Measuring Average Returns Ex Post Returns

Measurement of historical rates of return that have been earned on a security or a class of securities allows us to identify trends or tendencies that may be useful in predicting the future.

There are two different types of ex post mean or average returns used:

Arithmetic average

Geometric mean











Measuring Average Returns Arithmetic Average

Arithmetic Average (AM)= $\frac{\sum_{i=1}^{n} r_i}{\sum_{i=1}^{n} r_i}$

Where:

 r_i = the individual returns

n = the total number of observations

Most commonly used value in statistics

Sum of all returns divided by the total number of observations











Geometric Mean (GM)=
$$[(1+r_1)(1+r_2)(1+r_3)...(1+r_n)]^{\frac{1}{n}}-1$$

Measures the average or compound growth rate over multiple periods.











Measuring Average Returns

Geometric Mean versus Arithmetic Average

If all returns (values) are identical the geometric mean = arithmetic average.

If the return values are volatile the geometric mean < arithmetic average

The greater the volatility of returns, the greater the difference between geometric mean and arithmetic average.











Measuring Average Returns Average Investment Returns and Standard Deviations

Table 8 - 2 Average Investment Returns and Standard Deviations, 1938-2005

	Annual Arithmetic Average (%)	Annual Geometric Mean (%)	Standard Deviation of Annual Returns (%)
Government of Canada treasury bills	5.20	5.11	4.32
Government of Canada bonds	6.62	6.24	9.32
Canadian stocks	11.79	10.60	16.22
U.S. stocks	13.15	11.76	17.54
Source: Data are from the Canadian Institute of Actua	ries		

The greater the difference, the greater the volatility of annual returns.













Measuring Expected (Ex Ante) Returns

While past returns might be interesting, investor's are most concerned with future returns.

Sometimes, historical average returns will not be realized in the future.

Developing an independent estimate of ex ante returns usually involves use of forecasting discrete scenarios with outcomes and probabilities of occurrence.











Estimating Expected Returns Estimating Ex Ante (Forecast) Returns

The general formula

Expected Return (ER) =
$$\sum_{i=1}^{n} (r_i \times \text{Prob}_i)$$

Where:

ER = the expected return on an investment R_i = the estimated return in scenario i $Prob_i$ = the probability of state i occurring











stimating Expected Returns

Estimating Ex Ante (Forecast) Returns

Example:

This is type of forecast data that are required to make an ex ante estimate of expected return.

	Possible Returns on		
	Probability of	Stock A in that	
State of the Economy	Occurrence	State	
Economic Expansion	25.0%	30%	
Normal Economy	50.0%	12%	
Recession	25.0%	-25%	











Estimating Expected Returns Estimating Ex Ante (Forecast) Returns Using a Spreadsheet Approach

Example Solution:

Sum the products of the probabilities and possible returns in each state of the economy.

_	(0)	(0)	
(1)	(2)	(3)	$(4)=(2)\times(1)$
		Possible	Weighted
		Returns on	Possible
	Probability of	Stock A in that	Returns on
State of the Economy	Occurrence	State	the Stock
Economic Expansion	25.0%	30%	7.50%
Normal Economy	50.0%	12%	6.00%
Recession	25.0%	-25%	-6.25%
Expected Return on the Stock = 7.25%			
		•	











Example Solution:

Sum the products of the probabilities and possible returns in each state of the economy.

```
Expected Return (ER) = \sum_{i=1}^{n} (r_i \times \text{Prob}_i)

= (r_1 \times \text{Prob}_1) + (r_2 \times \text{Prob}_2) + (r_3 \times \text{Prob}_3)

= (30\% \times 0.25) + (12\% \times 0.5) + (-25\% \times 0.25)

= 7.25\%
```













The risk inherent in holding a security is the variability, or the uncertainty, of its return

Factors that affect risk are

1. Maturity

Underlying factors have more chance to change over a longer horizon

Maturity value of the security may be eroded by inflation or currency fluctuations

Increased chance of the issuer defaulting the longer is the time horizon













2. Creditworthiness

The governments of the US, UK and other developed countries are all judged as safe since they have no history of default in the payment of their liabilities

Some other countries have defaulted in the recent past

Corporations vary even more in their creditworthiness. Some are so lacking in creditworthiness that an active "junk bond" market exists for high return, high risk corporate bonds that are judged very likely to default













3. Priority

Bond holders have the first claim on the assets of a liquidated firm

Bond holders are also able to put the corporation into bankruptcy if it defaults on payment

4. Liquidity

Liquidity relates to how easy it is to sell an asset

The existence of a highly developed and active secondary market raises liquidity

A security's risk is raised if it is lacking liquidity













5. Underlying Activities

The economic activities of the issuer of the security can affect how risky it is

Stock in small firms and in firms operating in hightechnology sectors are on average more risky than those of large firms in traditional sectors





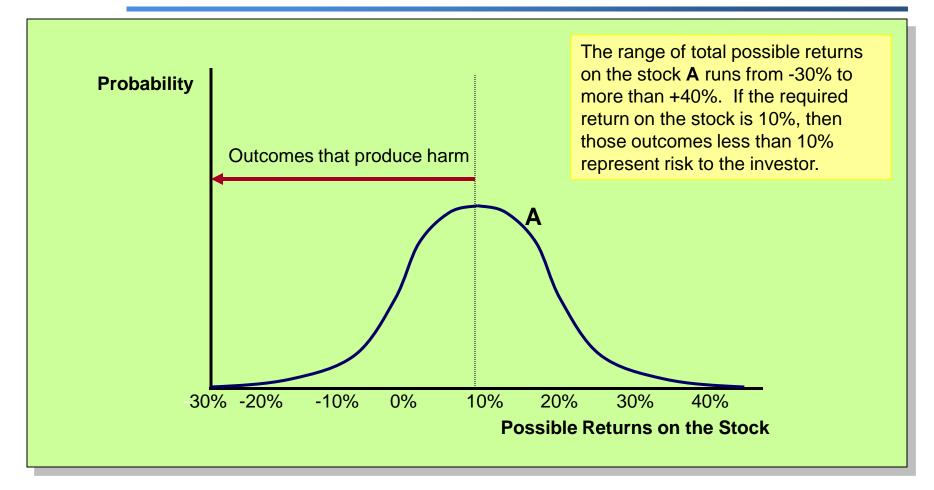








Risk















Range

The difference between the maximum and minimum values is called the range

Common stocks have had a range of annual returns of 74.36 % over the 1938-2005 period

Treasury bills had a range of 21.07% over the same period.

As a rough measure of risk, range tells us that common stock is more risky than treasury bills.





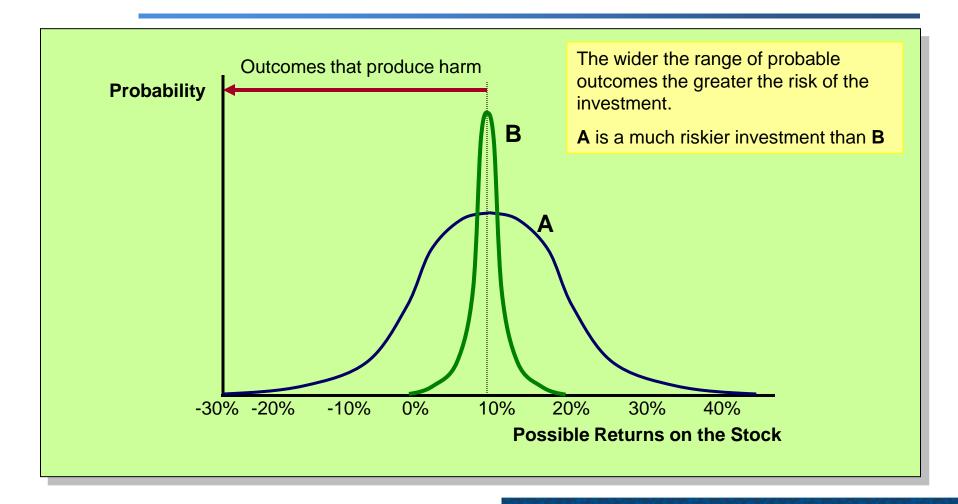






ifferences in Levels of Risk

Illustrated







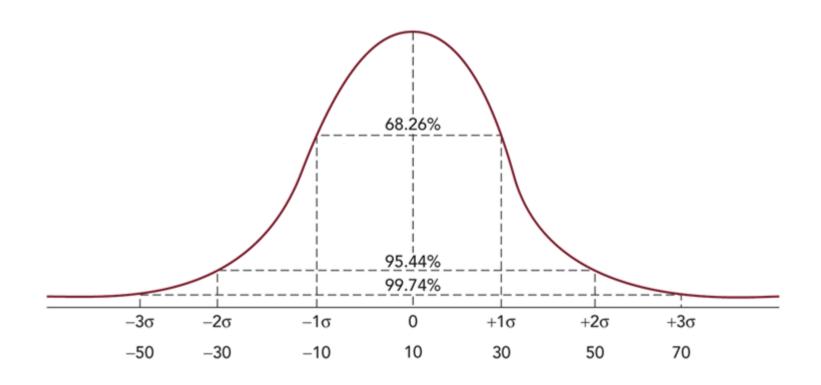








Normal distribution







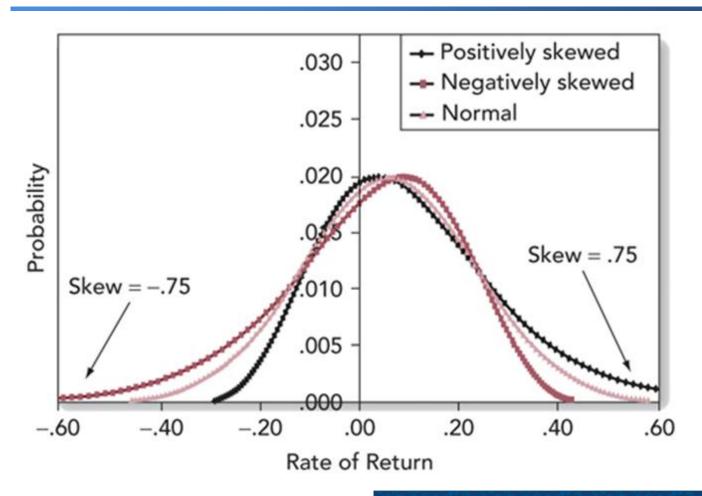








Skewed Distributions







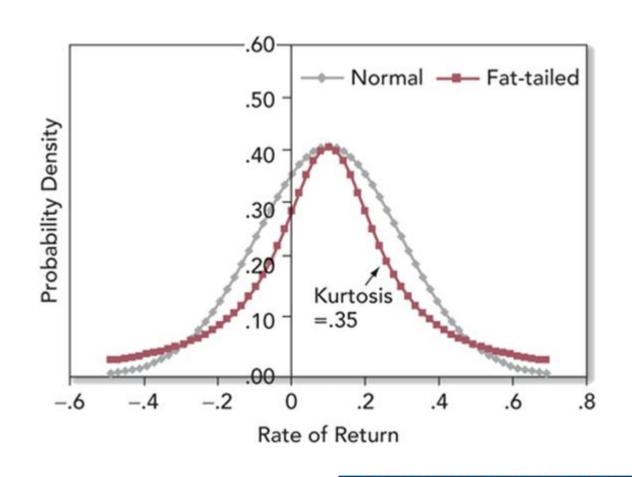








Fat-Tailed Distribution





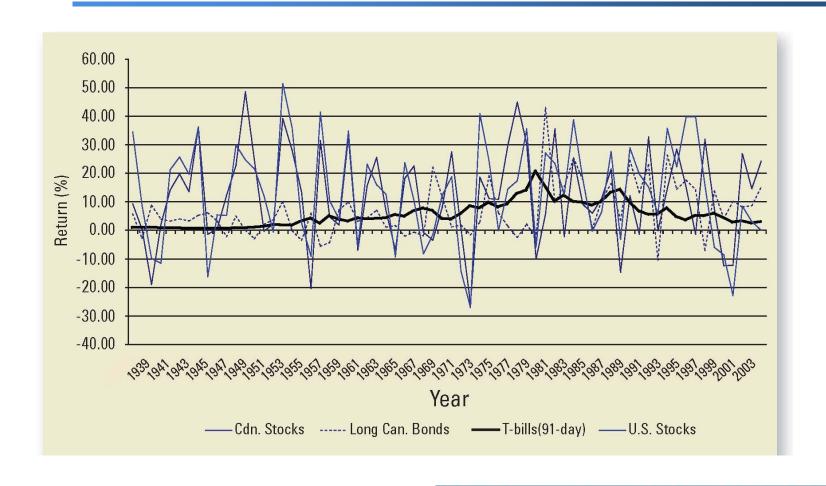








Historical Returns on Different Asset Classes





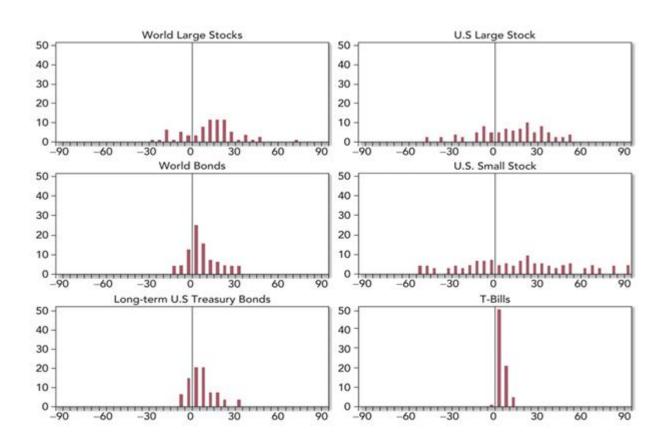








Historical Returns on Different Asset Classes













Refining the Measurement of Risk

Standard Deviation (a)

Range measures risk based on only two observations (minimum and maximum value)

Standard deviation uses all observations.

Standard deviation can be calculated on forecast or possible returns as well as historical or ex post returns.













Measuring Risk

Ex post Standard Deviation

Ex post
$$\sigma = \sqrt{\frac{\sum_{i=1}^{n} (r_i - \bar{r})^2}{n-1}}$$

Where:

 σ = the standard deviation

r =the average return

 r_i = the return in year i

n = the number of observations













Measuring Risk

Example Using the Ex post Standard Deviation

Problem

Estimate the standard deviation of the historical returns on investment A that were: 10%, 24%, -12%, 8% and 10%.

Step 1 – Calculate the Historical Average Return

Arithmetic Average (AM) =
$$\frac{\sum_{i=1}^{n} r_i}{n} = \frac{10 + 24 - 12 + 8 + 10}{5} = \frac{40}{5} = 8.0\%$$

Step 2 – Calculate the Standard Deviation

Ex post
$$\sigma = \sqrt{\frac{\sum_{i=1}^{n} (r_i - r_i)^2}{n-1}} = \sqrt{\frac{(10-8)^2 + (24-8)^2 + (-12-8)^2 + (8-8)^2 + (14-8)^2}{5-1}}$$

$$= \sqrt{\frac{2^2 + 16^2 - 20^2 + 0^2 + 2^2}{4}} = \sqrt{\frac{4 + 256 + 400 + 0 + 4}{4}} = \sqrt{\frac{664}{4}} = \sqrt{166} = 12.88\%$$













Measuring Risk

Ex ante Standard Deviation

A Scenario-Based Estimate of Risk

Ex ante
$$\sigma = \sqrt{\sum_{i=1}^{n} (\text{Prob}_i) \times (r_i - ER_i)^2}$$













Portfolios

A portfolio is a collection of different securities such as stocks and bonds, that are combined and considered a single asset

The risk-return characteristics of the portfolio is demonstrably different than the characteristics of the assets that make up that portfolio, especially with regard to risk.

Combining different securities into portfolios is done to achieve *diversification*.













Diversification has two faces:

- 1. Diversification results in an overall reduction in portfolio risk (return volatility over time) with little sacrifice in returns, and
- 2. Diversification helps to immunize the portfolio from potentially catastrophic events such as the outright failure of one of the constituent investments.

(If only one investment is held, and the issuing firm goes bankrupt, the entire portfolio value and returns are lost. If a portfolio is made up of many different investments, the outright failure of one is more than likely to be offset by gains on others, helping to make the portfolio immune to such events.)











Modern Portfolio Theory

The Expected Return on a Portfolio is simply the weighted average of the returns of the individual assets that make up the portfolio:

$$ER_p = \sum_{i=1}^{n} (w_i \times ER_i)$$

The portfolio weight of a particular security is the percentage of the portfolio's total value that is invested in that security.











***pected Return of a Portfolio

Example

Portfolio value = \$2,000 + \$5,000 = \$7,000
$$r_A = 14\%, r_B = 6\%,$$

$$w_A = weight \ of \ security \ A = $2,000 / $7,000 = 28.6\%$$

$$w_B = weight \ of \ security \ B = $5,000 / $7,000 = (1-28.6\%) = 71.4\%$$

$$ER_p = \sum_{i=1}^{n} (w_i \times ER_i) = (.286 \times 14\%) + (.714 \times 6\%)$$
$$= 4.004\% + 4.284\% = 8.288\%$$











In a two asset portfolio, simply by changing the weight of the constituent assets, different portfolio returns can be achieved.

Because the expected return on the portfolio is a simple weighted average of the individual returns of the assets, you can achieve portfolio returns bounded by the highest and the lowest individual asset returns.

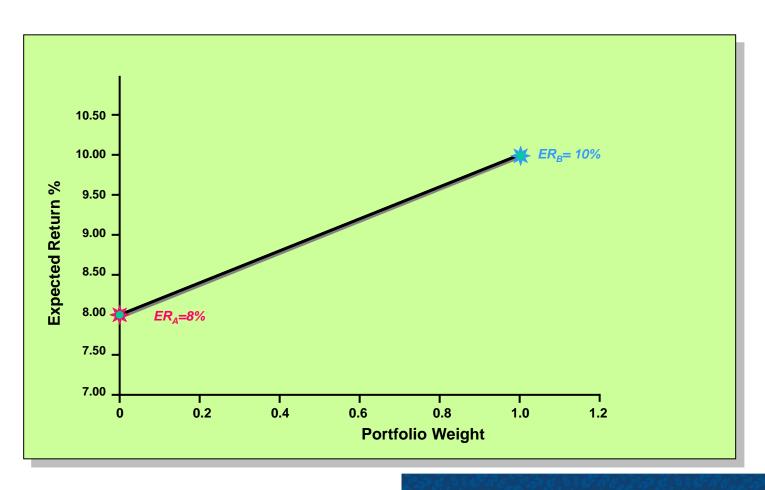












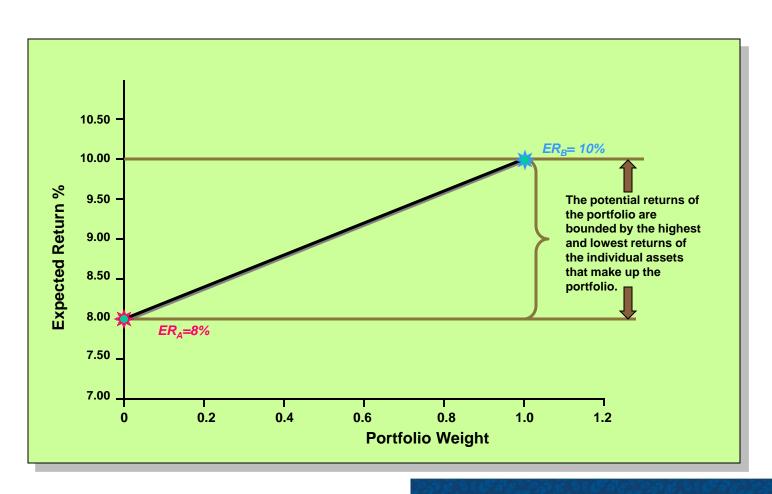












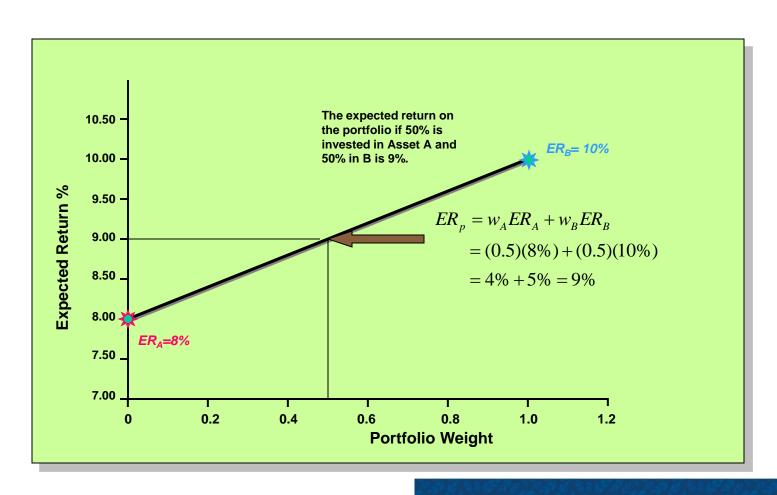






















Expected Portfolio Returns

Example of a Three Asset Portfolio

	Relative Weight	Expected Return	Weighted Return
Stock X	0.400	8.0%	0.03
Stock Y	0.350	15.0%	0.05
Stock Z	0.250	25.0%	0.06
	Expected Portfo	olio Return =	14.70%













Risk in Portfolios

Prior to the establishment of Modern Portfolio Theory (MPT), most people only focused upon investment returns...they ignored risk.

With MPT, investors had a tool that they could use to *dramatically* reduce the risk of the portfolio without a significant reduction in the expected return of the portfolio.











Expected Return and Risk For Portfolios

Standard Deviation of a Two-Asset Portfolio using Covariance

$$\sigma_p = \sqrt{(w_A)^2 (\sigma_A)^2 + (w_B)^2 (\sigma_B)^2 + 2(w_A)(w_B)(COV_{A,B})}$$

Risk of Asset A adjusted for weight in the portfolio

Risk of Asset B adjusted for weight in the portfolio

Factor to take into account comovement of returns. This factor can be negative.











Expected Return and Risk For Portfolios

Standard Deviation of a Two-Asset Portfolio using Correlation Coefficient

$$\sigma_{p} = \sqrt{(w_{A})^{2}(\sigma_{A})^{2} + (w_{B})^{2}(\sigma_{B})^{2} + 2(w_{A})(w_{B})(\rho_{A,B})(\sigma_{A})(\sigma_{B})}$$

Factor that takes into account the degree of comovement of returns. It can have a negative value if correlation is negative.











Grouping Individual Assets into Portfolios

The riskiness of a portfolio that is made of different risky assets is a function of three different factors:

the riskiness of the individual assets that make up the portfolio the relative weights of the assets in the portfolio

the degree of comovement of returns of the assets making up the portfolio

The standard deviation of a two-asset portfolio may be measured by:

$$\sigma_p = \sqrt{\sigma_A^2 w_A^2 + \sigma_B^2 w_B^2 + 2w_A w_B \rho_{A,B} \sigma_A \sigma_B}$$







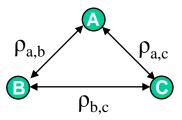




sk of a Three-Asset Portfolio

The data requirements for a three-asset portfolio grows dramatically if we are using Markowitz Portfolio selection formulae.

We need 3 (three) correlation coefficients between A and B; A and C; and B and C.



$$\sigma_p = \sqrt{\sigma_A^2 w_A^2 + \sigma_B^2 w_B^2 + \sigma_C^2 w_C^2 + 2w_A w_B \rho_A} \sigma_A \sigma_B + 2w_B w_C \rho_{B,C} \sigma_B \sigma_C + 2w_A w_C \rho_{A,C} \sigma_A \sigma_C$$













Covariance

A statistical measure of the correlation of the fluctuations of the annual rates of return of different investments.

$$COV_{AB} = \sum_{i=1}^{n} \text{Prob}_{i} (k_{A,i} - \bar{k_{i}}) (k_{B,i} - \bar{k_{B}})$$













Correlation

The degree to which the returns of two stocks co-move is measured by the correlation coefficient (ρ).

The correlation coefficient (ρ) between the returns on two securities will lie in the range of +1 through - 1.

- +1 is perfect positive correlation
- -1 is perfect negative correlation

$$\rho_{AB} = \frac{COV_{AB}}{\sigma_A \sigma_B}$$













Covariance and Correlation Coefficient

Solving for covariance given the correlation coefficient and standard deviation of the two assets:

$$COV_{AB} = \rho_{AB}\sigma_{A}\sigma_{B}$$













Correlation is important because it affects the degree to which diversification can be achieved using various assets.

Theoretically, if two assets returns are perfectly positively correlated, it is possible to build a riskless portfolio with a return that is greater than the risk-free rate.





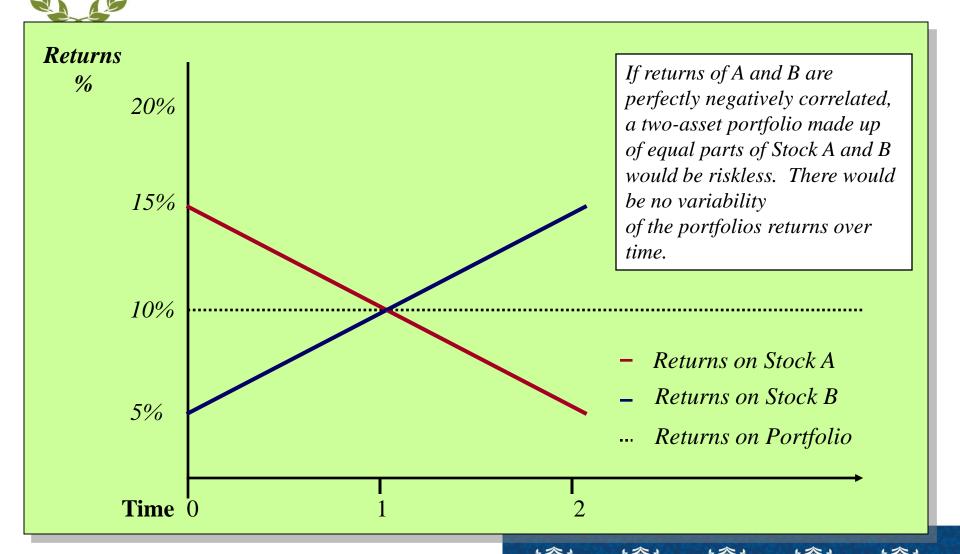






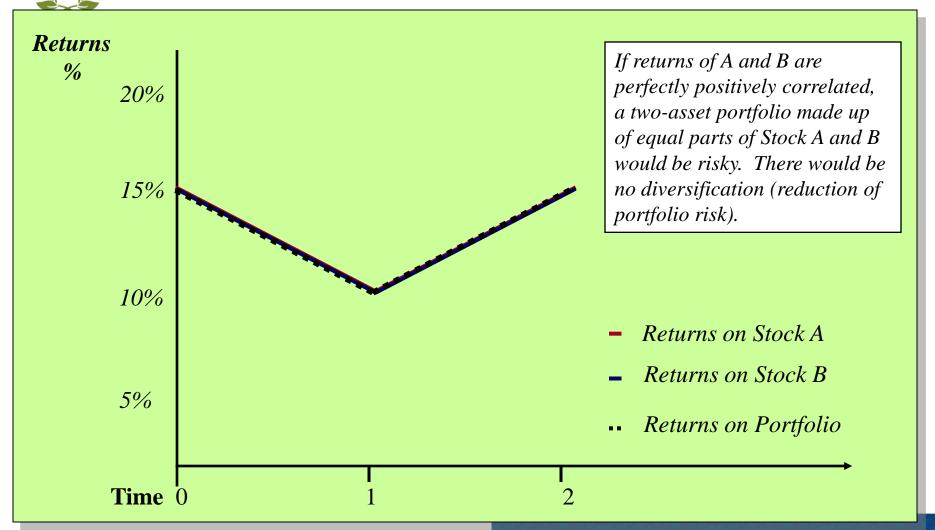
ect of Perfectly Negatively Correlated Returns

Elimination of Portfolio Risk



mple of Perfectly Positively Correlated Returns

No Diversification of Portfolio Risk















Diversification Potential

The potential of an asset to diversify a portfolio is dependent upon the degree of co-movement of returns of the asset with those other assets that make up the portfolio.

In a simple, two-asset case, if the returns of the two assets are perfectly negatively correlated it is possible (depending on the relative weighting) to eliminate all portfolio risk.

This is demonstrated through the following series of spreadsheets, and then summarized in graph format.

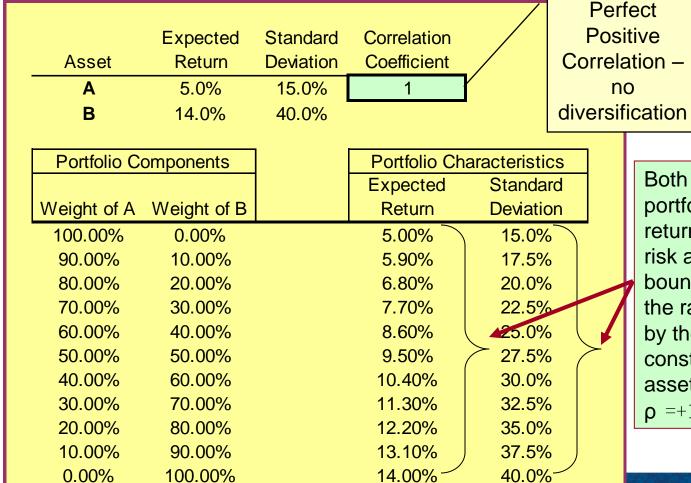












Both portfolio returns and risk are bounded by the range set by the constituent assets when $\rho = +1$





W.



	Expected	Standard	Correlation	
Asset	Return	Deviation	Coefficient	_/
Α	5.0%	15.0%	0.5	ľ
В	14.0%	40.0%		

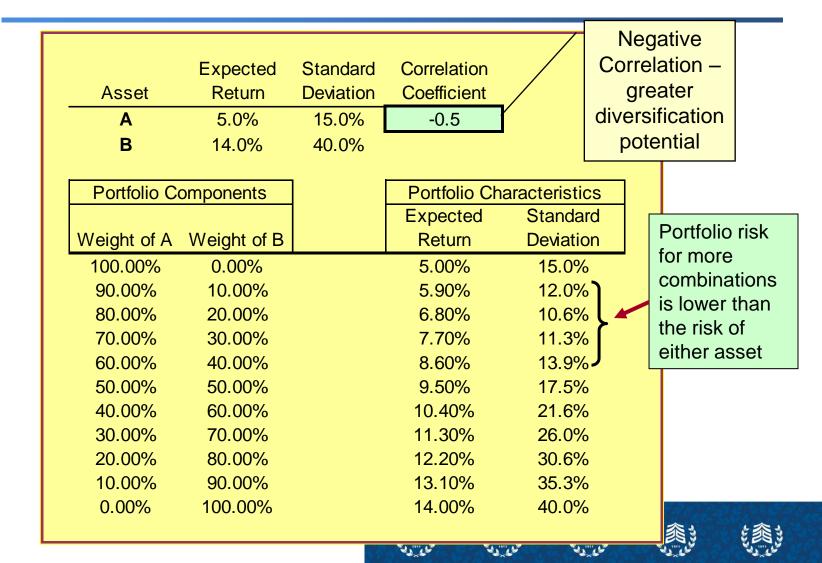
Positive
Correlation –
weak
diversification
potential

Portfolio Components			Portfolio Cha	aracteristics	
			Expected	Standard	
	Weight of A	Weight of B	Return	Deviation	
	100.00%	0.00%	5.00%	15.0%	
	90.00%	10.00%	5.90%	15.9%	
	80.00%	20.00%	6.80%	17.4%	
	70.00%	30.00%	7.70%	19.5%	
	60.00%	40.00%	8.60%	21.9%	
	50.00%	50.00%	9.50%	24.6%	
	40.00%	60.00%	10.40%	27.5%	
	30.00%	70.00%	11.30%	30.5%	
	20.00%	80.00%	12.20%	33.6%	
	10.00%	90.00%	13.10%	36.8%	
	0.00%	100.00%	14.00%	40.0%	

When ρ =+0.5 these portfolio combinations have lower risk expected portfolio return is unaffected.



Asse A B	Expected t Return 5.0% 14.0%	d Standard Deviation 15.0% 40.0%	Correlation Coefficient 0		dive	sor ersif	ation –	
Portfo	lio Components of A Weight of		Portfolio C Expected Return	haracteristi Standa Deviatio	rd			
100.00 90.00 80.00 70.00	0.00% 0.00% 10.00% 20.00% 30.00%		5.00% 5.90% 6.80% 7.70%	15.0% 14.1% 14.4% 15.9%	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Portfo risk is lower the ris either	than
60.00° 50.00° 40.00° 30.00°	% 50.00% % 60.00% % 70.00%		8.60% 9.50% 10.40% 11.30%	18.4% 21.4% 24.7% 28.4%	, , , , ,		asset. B.	A or
20.00 ⁰ 10.00 ⁰ 0.00%	% 90.00%		12.20% 13.10% 14.00%	32.1% 36.0% 40.0%	, 0		震力	を貪さ



Asset Return Deviation Coefficient

A 5.0% 15.0% -1

B 14.0% 40.0%

Perfect
Negative
Correlation –
greatest
diversification
potential

Portfolio Components		onents Portfolio Characteri		aracteristics		
				Expected	Standard	
	Weight of A	Weight of B		Return	Deviation	
	100.00%	0.00%		5.00%	15.0%	
	90.00%	10.00%		5.90%	9.5%	7
	80.00%	20.00%		6.80%	4.0%	
	70.00%	30.00%		7.70%	1.5%]}
,	60.00%	40.00%		8.60%	7.0%	
	50.00%	50.00%		9.50%	12.5%	ノ
	40.00%	60.00%		10.40%	18.0%	
	30.00%	70.00%		11.30%	23.5%	
	20.00%	80.00%		12.20%	29.0%	
	10.00%	90.00%		13.10%	34.5%	
	0.00%	100.00%		14.00%	40.0%	

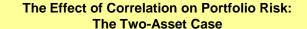
Risk of the portfolio is almost eliminated at 70% invested in asset A

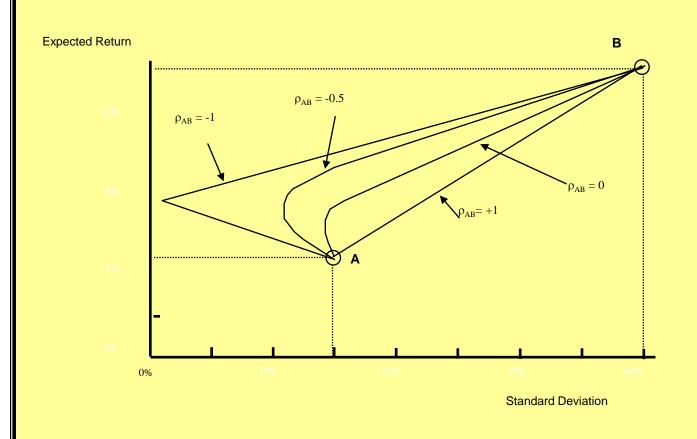






Diversification of a Two Asset Demonstrated Graphically







Impact of the Correlation Coefficient

Relationship between portfolio risk (σ) and the correlation coefficient

The slope is not linear a significant amount of diversification is possible with assets with no correlation (it is not necessary, nor is it possible to find, perfectly negatively correlated securities in the real world)

With perfect negative correlation, the variability of portfolio returns is reduced to nearly zero.







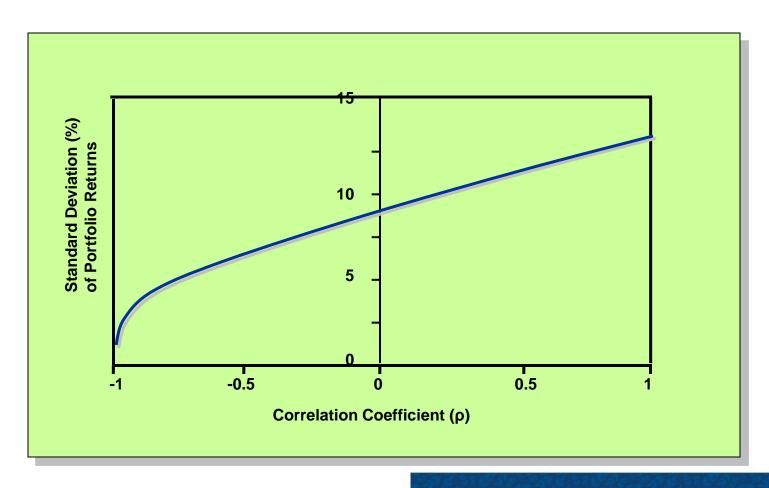






Expected Portfolio Return

Impact of the Correlation Coefficient















Zero Risk Portfolio

We can calculate the portfolio that removes all risk.

When $\rho = -1$, then

$$\sigma_p = \sqrt{(w_A)^2 (\sigma_A)^2 + (w_B)^2 (\sigma_B)^2 + 2(w_A)(w_B)(\rho_{A,B})(\sigma_A)(\sigma_B)}$$

Becomes:

$$\sigma_p = w\sigma_A - (1 - w)\sigma_B$$













Review of portfolio maths

Rule 1 The mean or **expected return** of an asset is a probability-weighted average of its return in all scenarios. Calling Pr(s) the probability of scenario s and r(s) the return in scenario s, we may write the expected return, E(r), as

$$E(r) = \sum_{s} \Pr(s) r(s)$$
 (6.2)

Rule 2 The **variance** of an asset's returns is the expected value of the squared deviations from the expected return. Symbolically,

$$\sigma^2 = \sum_{s} \Pr(s) [r(s) - E(r)]^2$$
 (6.3)













Review of portfolio maths

Rule 3 The rate of return on a portfolio is a weighted average of the rates of return of each asset comprising the portfolio, with portfolio proportions as weights. This implies that the *expected* rate of return on a portfolio is a weighted average of the *expected* rate of return on each component asset.

Rule 4 When a risky asset is combined with a risk-free asset, the portfolio standard deviation equals the risky asset's standard deviation multiplied by the portfolio proportion invested in the risky asset.













Review of portfolio maths

Rule 5 When two risky assets with variances σ_1^2 and σ_2^2 , respectively, are combined into a portfolio with portfolio weights w_1 and w_2 , respectively, the portfolio variance σ_p^2 is given by

$$\sigma_p^2 = w_1^2 \sigma_1^2 + w_2^2 \sigma_2^2 + 2w_1 w_2 \text{Cov}(r_1, r_2)$$













We have demonstrated that risk of a portfolio can be reduced by spreading the value of the portfolio across, two, three, four or more assets.

The key to efficient diversification is to choose assets whose returns are less than perfectly positively correlated.

Even with random or naive diversification, risk of the portfolio can be reduced.

As the portfolio is divided across more and more securities, the risk of the portfolio falls rapidly at first, until a point is reached where, further division of the portfolio does not result in a reduction in risk.

Going beyond this point is known as superfluous diversification.













General case

$$\sigma_p^2 = \sum_{i=1}^{N} (W_i^2 \sigma_i^2) + \sum_{j=1}^{N} \sum_{\substack{k=1 \ k \neq j}}^{N} (W_j W_k \sigma_{jk})$$

In case of independent and equal split

$$\sigma_p^2 = \sum_{i=1}^N (W_i^2 \sigma_i^2) = \sum_{i=1}^N (\frac{1}{N})^2 \sigma_i^2 = \frac{1}{N} \sum_{i=1}^N \frac{\sigma_i^2}{N}$$













Equal weights in general cases

$$\begin{split} \sigma_{p}^{2} &= \sum_{i=1}^{N} (W_{i}^{2} \sigma_{i}^{2}) + \sum_{j=1}^{N} \sum_{\substack{k=1 \\ k \neq j}}^{N} (W_{j} W_{k} \sigma_{jk}) \\ &= \sum_{i=1}^{N} (\sigma_{i}^{2} / N^{2}) + \sum_{j=1}^{N} \sum_{\substack{k=1 \\ k \neq j}}^{N} (1 / N) (1 / N) \sigma_{jk} \\ &= (1 / N) \sum_{i=1}^{N} (\sigma_{i}^{2} / N) + \frac{N-1}{N} \sum_{j=1}^{N} \sum_{\substack{k=1 \\ k \neq j}}^{N} \frac{\sigma_{jk}}{N(N-1)} \end{split}$$





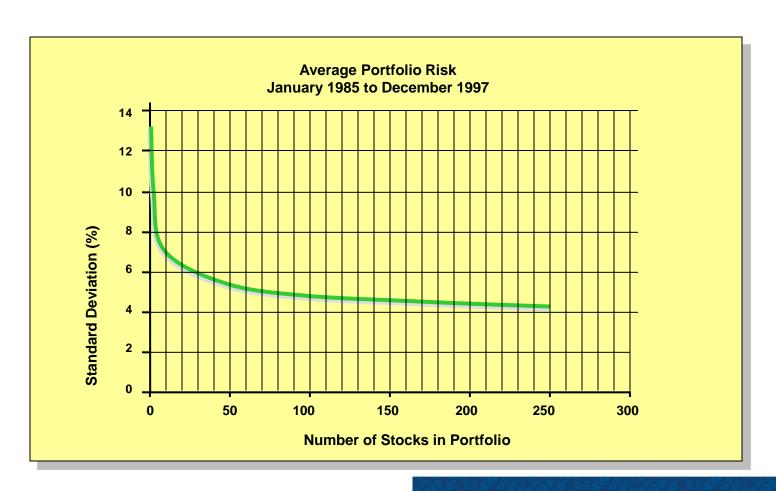








Domestic Diversification







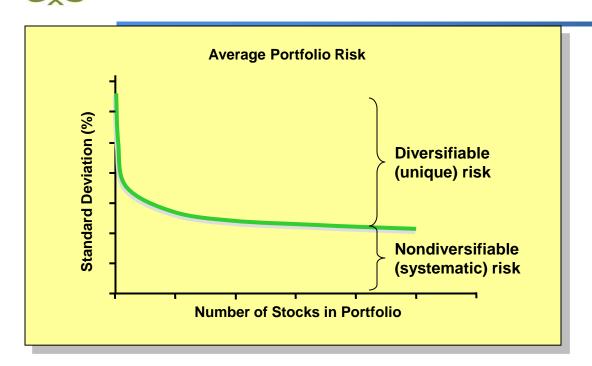






tal Risk of an Individual Asset

Equals the Sum of Market and Unique Risk



This graph illustrates that total risk of a stock is made up of market risk (that cannot be diversified away because it is a function of the economic 'system') and unique, company-specific risk that is eliminated from the portfolio through diversification.

Total risk = M arket (systematic) risk + Unique (non - systematic) risk













Clearly, diversification adds value to a portfolio by reducing risk while not reducing the return on the portfolio significantly.

Most of the benefits of diversification can be achieved by investing in 40 – 50 different 'positions' (investments)

However, if the investment universe is expanded to include investments beyond the domestic capital markets, additional risk reduction is possible.









