

Hw I unpiased?

find out in this week's



BACKGROUND

YOU'RE INTERVIEWING FOR A DATA-SCIENCE ROLE AND HR SAYS, 'OUR RANGE IS \$70 000—\$80 000

QUESTION??

WHAT ANNUAL SALARY DO YOU ASK FOR?
A) 75000\$
B) 85000\$
C) 95000\$

PREDICTION

OVER 60 % OF PEOPLE SETTLE ON \$75
000 AND TAKE JUST A SMALL BUMP.
THEY ANCHOR ON THAT \$70 000 FIGURE.
EVEN WHEN THEIR SKILLS JUSTIFY MORE.
THAT FIRST NUMBER CAN UNFAIRLY CAP
YOUR EXPECTATIONS.

ANCHOR BIAS

WE OVER-RELY ON THE VERY FIRST PIECE
OF INFORMATION WE SEE.
ALL OUR SUBSEQUENT JUDGMENTS GET
PULLED TOWARD THAT ANCHOR.
IT SKEWS NEGOTIATIONS, ESTIMATES, AND
DAILY DECISIONS.

REAL WORLD CASES

RETAILERS LIST A "WAS \$200" PRICE THEN
"NOW \$120" SO \$120 FEELS LIKE A STEAL.
REALTORS SET A HIGH LISTING PRICE TO
ANCHOR BUYERS' OFFERS UPWARD.
JUDGES OFTEN DECIDE BAIL AMOUNTS BASED
ON THE PROSECUTOR'S INITIAL REQUEST.